





MEDIUM TERM SOCIO-ECONOMIC POLICY FRAMEWORK 2021–2024



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Medium Term Socio-Economic Policy Framework (MTF) 2021-2024

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Foreword

Part 1

Vision 2030 Jamaica – National Development Plan (NDP) is Jamaica's 1st long-term development plan and covers the 21-year period 2009-2030. It was informed by a government led stakeholder-driven process of consultation and utilization of empirical evidence to determine the long-term development results (goals and outcomes) demanded by the Jamaica people and the strategies and policy-driven programming that would best allow for the achievement of the development results.

The National Development Plan and the 1st successive 3-year Medium Term Socio-Economic Policy Framework (MTF) was launched in 2009 with the planned development results slated for achievement in 2030. The NDP is accompanied by 31 Sector Plans, which are presented in 28 separate documents. Vision 2030 Jamaica was designed to enable the achievement of four (4) national sustainable and inclusive development goals and 15 related national outcomes. The achievement of the planned 2030 targets for the Vision 2030 Jamaica goals and outcomes, which were established in 2009, are representative of the achievement of developed country status. While this developed country status is benchmarked against global standards, it is operationalized to reflect culturally-based operationalizations of development.

Vision 2030 Jamaica consists of an integrated development framework that links vision, goals and outcomes with long-term development objectives, strategy, policy, planning, programming, and the means of implementation. The interlinkage of these various components is operationalized within an evidence- and results- based management framework. It is noteworthy that the results-based management framework connects medium term outcomes with long term sectoral development impacts and the 4 national goals. Hence, Vision 2030 Jamaica consists of national goals and outcomes that tell us how the Jamaica we want will look and what it will offer its citizens and the wider global community. It consists of a national strategy framework that tells us the sectors that must be developed and the nature of the required development for the national goals and outcomes to be achieved¹. The national strategy framework is expounded in the Vision 2030 Jamaica Sector Plans as well as the wider collection of government approved sectoral strategies.

The Sector Plans present the vision, strategies, programming, and intended development results for each sector. While the composition of the national strategy framework has remained largely the same, a few national strategies have been added to reflect shifts in philosophies and sectoral policy frameworks. The sector strategies represent a breakdown of the national strategies based on the areas identified as the main dynamics in a Theory of Change (ToC) model. In each MTF, the sector strategies both maintain focus on the long term objectives and reflect the medium-term requirements for development based on performance and changes in the development environment.

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¹ The long-term national strategy framework presents the sectoral areas of focus for development and the direction of change or nature of transformation required to achieve the country's 2030 goals.

The implementation of Vision 2030 Jamaica is driven by public policy. Government's medium term objectives and policy imperatives are largely situated within policy frameworks. The medium-term policy priorities in turn direct institutional processes, resourcing, and capacity building. Government's policy and legislative frameworks also serve as the axis for state level governance and regulation. It is public policy that creates the enabling environment for partners in development to coherently participate in development processes and align their planning and programming with Vision 2030 Jamaica.

The MTF serves as the centrepiece of the implementation framework of Vision 2030 Jamaica. It is one of the central features that has allowed for continuous implementation of Vision 2030 Jamaica across successive governing administrations. It directly situates policy-based programming within the national strategy framework and comes into force through Cabinet approval. The 3-year span of the MTF allows for changes in government's policy frameworks to be integrated in the implementation of Vision 2030 Jamaica. Hence, how the long-term strategic development priorities will be advanced within pathways of change, along with resourcing and capacity building, are driven by government's policy imperatives.

In 2015, Jamaica as part of the 193 member states of the United Nations (UN) adopted the 2030 Agenda for Sustainable Development (2016-2030) and its 17 Sustainable Development Goals (SDGs). Jamaica had utilized Vision 2030 Jamaica as its framework for establishing its position on what was prior to known as the Post-2015 Sustainable Development Goals (SDGs). This was presented in a National Outcome Document on the Post-2015 Sustainable Development Goals. Jamaica then presented the alignment of the anticipated 17 SDGs with the National Goals and Outcomes of Vision 2030 Jamaica in Medium Term Socio-Economic Policy Framework (MTF) 2015-2018. In 2017, Cabinet approved "A Road Map for SDG Implementation in Jamaica", which identified Vision 2030 Jamaica as the framework for implementation of the SDGs in Jamaica. The Road Map noted that if Jamaica continued along the path laid out under Vision 2030 Jamaica, it would be concurrently working towards the achievement of the SDGs. MTF 2018-2021 showed the alignment of the SDGs with the national goals and outcomes of Vision 2030 Jamaica and the alignment of the SDG targets with the national and sector strategies.

The implementation of Vision 2030 Jamaica has been led by the Government of Jamaica (GOJ), with the Planning Institute of Jamaica (PIOJ) serving as the focal point. Within the PIOJ, the Plan Development Unit (PDU), also known as the Vision 2030 Jamaica Secretariat, coordinates the implementation of Vision 2030 Jamaica and the integration of the SDGs in Vision 2030 Jamaica Plan Implementation, with support from the wider organization. A Sustainable Development Goals (SDGs) Secretariat is responsible for managing the partnership and institutional arrangements for the SDGs as well as reporting.

Part 2

Vision 2030 Jamaica is designed for continuous improvement, stakeholder driven implementation, and is underpinned by an evidence- and results based management framework. It is also designed to drive social transformation and the achievement of developed country status. These tenets of Vision 2030 Jamaica have allowed for the

maintenance of its relevance, and capacity for agility and adaptation to what has been a rapidly changing local, regional, and global context for development.

At the end of Fiscal Year (FY 2020/21), which marked the end of the period covered by MTF 2018-2021, it was evident that the decade to 2030 would be characterised by an even more uncertain and malleable development context than the decade ending 2020. The decade ending 2020 had been characterized by the effects of the 2008 global financial crisis, geopolitical dynamics that impacted global relations and the effects of climate change and other shocks. The decade ending 2030 will be characterized by the effects of the COVID-19 pandemic as well as on-going shifts in geo-politics and the political economy, and projected increasing threats associated with climate change and other risks to survival, livelihoods, inclusion and equity, and sustainable growth. Prior to the COVID-19 pandemic, the evidence regarding development performance and the anticipated development environment up to 2030 had informed an assessment that the achievement of developed country status by 2030 would be highly infeasible. With the emergence of COVID-19 in 2019 and its rapid global spread in 2020 and 2021, global forecasts and national data have painted a picture that renders the achievement of developed country status by 2030 as highly improbable.

However, Vision 2030 Jamaica was not simply designed for the achievement of developed country status by 2030. The NDP was primarily crafted to create the conditions necessary for accelerated and catalytic transformative development in advancing the achievement of 4 synergistic National Goals and 15 related National Outcomes. The achievement of the national outcomes is monitored by means of a performance measurement framework, which includes measurable National Outcome Indicators. The 2030 targets that were linked to the respective indicators as part of the planning process, represented the achievement of developed country status. The evidence- and results- basis of Vision 2030 Jamaica, which facilitates continuous improvement, allows for review and revision of targets in response to actual performance and actual development context throughout Plan implementation. Hence, under Vision 2030 Jamaica, we are able to redefine targets and the timelines for the achievement of targets.

All partners in Jamaica's national development, including the citizenry are encouraged to align your goals, plans and programmes with Vision 2030 Jamaica and the SDGs, through the MTF. Together, we can achieve our national vision for development and make "Jamaica, the place of choice to live, work, raise families and do business".

Vision 2030 Jamaica Secretariat

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The PIOJ extends its appreciation to all Jamaicans at home and abroad for creating a great legacy and an excellent nation brand as a platform for implementing Vision 2030 Jamaica and advancing the realization of the collective vision to make "Jamaica, the place of choice to live, work, raise families and do business".

Figure A1. Vision 2030 Jamaica National Goals and National Outcomes

What does this mean?

(The National Goals)

- Jamaicans are empowered to achieve their fullest potential
- The Jamaican society is secure, cohesive and just
- 3 Jamaica's economy is prosperous

Jamaica has a healthy natural environment

Where do we want to be by 2030?

(The National Outcomes)

- 1. A Healthy and Stable Population
- 2. World-Class Education and Training
- 3. Effective Social Protection
- 4. Authentic and Transformational Culture
- 5. Security and Safety
- 6. Effective Governance
- 7. A Stable Macroeconomy
- 8. An Enabling Business Environment
- 9. Strong Economic Infrastructure
- 10. Energy Security and Efficiency
- 11. A Technology-Enabled Society
- 12. Internationally Competitive Industry Structures
- 13. Sustainable Management and Use of Environmental and Natural Resources
- 14. Hazard Risk Reduction and Adaptation to Climate Change
- 15. Sustainable Urban and Rural Development

Alignment of Vision 2030 Jamaica and the Sustainable Development Goals (SDGs)

Figure A2 - Alignment of Vision 2030 Jamaica and the Sustainable Development Goals (SDGs)



Abbreviations and Acronyms

ACP Agricultural Competitiveness Programme
ADSC Anti-Dumping and Subsidies Commission

AFPS Agencies, Funds and Programmes
AGD Accountant General's Department
AIC Agro-Investment Corporation

ALMD Agriculture Land Management Division

AMANDA Application Management and Data Automation Software

ASYCUDA Automated System for Custom Data

B&B Bed and Breakfast
BOJ Bank of Jamaica

BPO Business Process Outsourcing
BSJ Bureau of Standards Jamaica
C4D Communication for Development

CAP Community Access Point

CAP Career Advancement Programme

CARICOM Caribbean Community
CARIFORUM Caribbean Forum

CARILED Caribbean Regional Local Economic Development Project

CBD Convention on Biological Diversity
CBO Community-Based Organization

CCA Common Country Analysis

CCADRRP Climate Change Adaptation and Disaster Risk Reduction Project

CCTV Closed Circuit Television
CD Communicable Disease

CDB Caribbean Development Bank

CDC Community Development Committee

CEO Chief Executive Officer

CFLGM Caribbean Forum of Local Government Ministers

CGF Caribbean Growth Forum

CHASE Fund Culture, Health, Arts, Sports and Education Fund

CHEC China Harbour Engineering Company

CIB Central Investigations Bureau
CIC Construction Industry Council
CIP Construction Industry Policy

CITO Central Information Technology Office

CMI Caribbean Maritime Institute
CMS Court Management System

CO₂ Carbon Dioxide

COJ Companies Office of Jamaica

COP Conference of the Parties (to the UNFCCC)
COTED Council for Trade and Economic Development

COVID-19 Coronavirus 2019

CPC Chief Parliamentary Council

CPFSA Child Protection and Family Services Agency
CPSO CARICOM Private Sector Organization (CPSO)

CRP Community Renewal Programme

CSEC Caribbean Secondary Education Certificate

CSF Community Systems Foundation

CSJP Citizen Security and Justice Programme
CSME CARICOM Single Market and Economy

CSO Civil Society Organization

CTE Career and Technical Education

C-TOC Counter-Terrorism and Organized Crime Investigation Branch

DBJ Development Bank of Jamaica
DCS Department of Correctional Services

DFA Data for All

DRM Disaster Risk Management

EC Early Childhood

ECC Early Childhood Commission
ECD Early Childhood Development
ECI Early Childhood Institution

ECLAC Economic Commission of Latin America and the Caribbean

EEA European Environment Agency

EEZ Exclusive Economic Zone
e-Gov Electronic Government
eGovJa eGov Jamaica Limited

EIA Environmental Impact Assessment

Ell Energy Intensity Index

e-LJam e-Learning Jamaica Company Ltd.
EMS Environmental Management System

EOJ Electoral Office of Jamaica

EPA Economic Partnership Agreement
EPI Environmental Performance Index

ERBM Evidence- and Results- Based Management

ESCO Energy Services Company

ESSJ Economic and Social Survey Jamaica

EU European Union EXIM Export Import Bank

FAO Food and Agriculture Organization of the United Nations

FCJ Factories Corporation of Jamaica

FDA Foreign Direct Assistance
FDI Foreign Direct Investment
FSC Financial Services Commission
FTC Fair Trading Commission

FY Fiscal Year

GAP Good Agricultural Practices

GCF Green Climate Fund

GCI Global Competitiveness Index
GCT General Consumption Tax
GDP Gross Domestic Product
GEF Global Environmental Facility

GEF SGP Global Environmental Facility Small Grants Programme

GER Government Electricity Regulator

GHG Greenhouse Gas

GIP Growth Inducement Programme
GIS Geographical Information System(s)

GNI Gross National Income
GOJ Government of Jamaica
GSAT Grade Six Achievement Test

HACCP Hazard Analysis and Critical Control Points

HAJ Housing Agency of Jamaica HDI Human Development Index

HEART Trust/NTA

Human Employment and Resource Training Trust/National Training

Agency

HLPF High Level Political Forum (on the Sustainable Development Goals)

HQI Housing Quality Index HR Human Resources

HRMIS Human Resource Management Information System
HRRACC Hazard Risk Reduction and Adaptation to Climate Change

IAEA International Atomic Energy Agency

IAEG-SDGs Inter-Agency and Expert Group on Sustainable Development Goal

Indicators

ICT Information and Communications Technology

IDB Inter-American Development Bank
IDP International Development Partner

IERBM Integrated Evidence- and Results- Based Management

IGI Inclusive Growth Index

ILO International Labour Organization

ILPES Institute for Economic and Social Planning

IMAJ Incorporated Masterbuilders Association of Jamaica IMCHR Inter-Ministerial Committee on Human Rights

IMF International Monetary Fund

IOM International Organization for Migration

IP Intellectual Property
IP Investment Project

IPL Independence Park Limited

ISCF Island Special Constabulary Force
ISO International Standards Organization

ISSA Inter-Secondary Schools Sports Association

ITA Island Traffic Authority

Ja REEACH Jamaica Rural Economy and Ecosystems Adapting to Climate Change

JACRA Jamaica Agricultural Commodities Regulatory Authority

JAMALCO Jamaica Alumina Company
JAMPRO Jamaica Promotions Corporation

JAMSTATS Jamaica Statistics

JAS Jamaica Agricultural Society

JAVA Jamaica Association of Villas and Apartments
JBDC Jamaica Business Development Corporation

JBI Jamaica Bauxite Institute JCA Jamaica Customs Agency

JCC Jamaica Chamber of Commerce

JCDC Jamaica Cultural Development Commission

JCF Jamaica Constabulary Force

JCO-ICVIS

Jamaica Crime Observatory – Integrated Crime and Violence Information

System

JDF Jamaica Defence Force

JDTAN Jamaica Diaspora Taskforce Action Network

JEA Jamaica Exporter's Association

JHTA Jamaica Hotel and Tourist Association

JIEP Jamaica Institute of Environmental Professionals

JIPO Jamaica Intellectual Property Office

JIS Jamaica Information Service

JMA Jamaica Manufacturers' Association

JMB Jamaica Mortgage Bank

JMEA Jamaica Manufacturers and Exporters Association

JNHT Jamaica National Heritage Trust

JNN Jamaica News Network

JNSHC Jamaica North South Highway Company Limited

JOA Jamaica Olympic Association

JP Justice of the Peace

JPSCo Jamaica Public Service Company Limited

JSE Jamaica Stock Exchange

JSEA Jamaica Solar Energy Association
JSIF Jamaica Social Investment Fund
JSLC Jamaica Survey of Living Conditions
JSSE Jamaica Social Stock Exchange

JTB Jamaica Tourist Board

JUTC Jamaica Urban Transit Company Limited

KCB Kiwanis Club of Barbican
KCT Kingston Container Terminal
KMA Kingston Metropolitan Area

KMRB Kingston Metropolitan Resort Board
KMTR Kingston Metropolitan Transport Region

KSA Kingston and St. Andrew

KSAC Kingston and St. Andrew Municipal Corporation

KWH Kilowatt Hour LA Local Authority

LAC Latin America and the Caribbean

LAMP Land Administration and Management Programme

LARC Long Acting Reversible Contraceptives

LDC Least Developed Countries

LE Life Expectancy

LEIS Local Economic Enterprises

LFMC Local Forestry Management Committee

LNG Liquefied Natural Gas

LSD Local Sustainable Development
LSDP Local Sustainable Development Plan

M&E Monitoring and Evaluation
MAJ Maritime Authority of Jamaica

MC Municipal Corporation

MDA Ministries, Departments, and Agencies

MDG Millennium Development Goal

MDP Master Drainage Plan

MEGJC Ministry of Economic Growth and Job Creation

Met Service Meteorological Service, Jamaica

MFAFT Ministry of Foreign Affairs and Foreign Trade

MGCES Ministry of Gender, Culture, Entertainment and Sport

MGD Mines and Geology Division

MHURCC Ministry of Housing, Urban Renewal and Climate Change

MIC Middle-Income Country

MICAF Ministry of Industry, Agriculture and Fisheries
MIDP Major Infrastructure Development Programme
MIND Management Institute for National Development

MLGCD Ministry of Local Government and Community Development

MLGRD Ministry of Local Government and Rural Development

MLSS Ministry of Labour and Social Security

MNS Ministry of National Security

MOCA Major Organized Crime and Anti-Corruption Agency

MOEYI Ministry of Education, Youth and Information MOFPS Ministry of Finance and the Public Service

MOH Ministry of Health
MOJ Ministry of Justice
MOT Ministry of Tourism

MOU Memorandum of Understanding

MP Member of Parliament
MPhil Master of Philosophy

MQAJ Mining and Quarrying Association of Jamaica

MSc Master of Science

MSDF Multi-Country Sustainable Development Framework

MSET Ministry of Science, Energy and Technology MSME Micro, Small and Medium-sized Enterprise

MTAP Medium Term Action Plan

MTEP Medium Term Economic Programme

MTF Medium Term Socio-Economic Policy Framework

MTM Ministry of Transport and Mining

MTRBB Medium Term Results Based Budgeting

MW Megawatt

NAP National Adaptation Plan

NBSAP National Biodiversity Strategy and Action Plan

NCB National Commercial Bank

NCC National Competitiveness Council
NCC National Contracts Commission
NCDs Non-Communicable Diseases

NCST National Commission on Science and Technology

NCU Northern Caribbean University

NCW National Careers Week
NDP National Development Plan

NEPA National Environment and Planning Agency

NET National Education Trust

NFPB National Family Planning Board NGO Non-Governmental Organization

NHF National Health Fund
NHT National Housing Trust
NIB National Intelligence Bureau
NIC National Irrigation Commission
NIDS National Identification System
NIF National Insurance Fund

NIN National Identification Number
NIP National Irrigation Programme
NIR Net International Reserves
NIS National Insurance Scheme
NLA National Land Agency
NLJ National Library of Jamaica

NMIA Norman Manley International Airport

NPSD National Population and Sustainable Development (Policy)
NROCC National Road Operating and Construction Company

NRV Natural Resource Valuation

NRW Non-Revenue Water
NSP National Security Policy

NSPC National Social Protection Committee

NSS National Statistics System

NSWMA National Solid Waste Management Authority NVQ-J National Vocational Qualification of Jamaica

NWA National Works Agency
NWC National Water Commission
NYS National Youth Service

OAG Office of the Accountant General OAS Organization of American States ODA Official Development Assistance

ODPEM Office of Disaster Preparedness and Emergency Management

ODPP Office of the Director of Public Prosecutions

OECD Organization of Economic Cooperation and Development

OPC Office of the Parliamentary Counsel

OPM Office of the Prime Minister

ORC Office of the Registrar of Companies
OSHA Occupational Safety and Health Act
OTL Office of Teaching and Learning
OUR Office of Utilities Regulation

PA Protected Area

PAHO Pan American Health Organization

PAJ Port Authority of Jamaica

PBMA Public Bodies Management and Accountability
PBMA Performance-Based Management Accounting

PCJ Petroleum Corporation of Jamaica
PCOA Police Civilian Oversight Authority
PDC Parish Development Committee

PDU Plan Development Unit PEP Primary Exist Profile PEPA Portland Environment Protection Association

PETCOM Petroleum Company

PFM Public Financial Management

PFMRAP Public Financial Management Reform Action Plan

PGRFA Plant Genetic Resources for Food and Agriculture Programme

PhD Doctor of Philosophy

PHU Population and Health Unit

PICA Passport, Immigration and Citizenship Agency
PIMS Public Investment Management System

PIOJ Planning Institute of Jamaica

PLHIV Person Living with Human Immunodeficiency Virus

PLWD Persons Living with Disabilities

PMAS Performance Management and Appraisal System
PMES Performance Monitoring and Evaluation System
PMEU Performance Monitoring and Evaluation Unit
PPCR Pilot Programme for Climate Resilience

PPE Personal Protective Equipment

PPP Public-Private Partnership

PQPI Plant Quarantine and Produce Inspection

PR Public Relations

PRCU Poverty Reduction Coordinating Unit
PSIP Public Sector Investment Programme
PSMD Public Sector Modernization Programme
PSMEU Public Sector Monitoring and Evaluation Unit

PSMTD Public Sector Modernization and Transformation Division

PSOJ Private Sector Organization of Jamaica PSTU Public Sector Transformation Unit

PTA Parent Teacher Association

PV Photovoltaic

R&D Research and Development

RADA Rural Agricultural Development Authority

RBM Results-Based Management
RCOs Resident Coordinators Offices

RDI Research, Development and Innovation

RE Renewable Energy

REAP Risk-informed Early Action Partnership

REB Real Estate Board of Jamaica

REDD Reducing Emissions from Deforestation and forest Degradation

REDI Rural Economic Development Initiative

RGD Registrar General's Department
RHA Regional Health Authority

RJR Radio Jamaica

RSC Regional Steering Committee

RSU Road Safety Unit

RWSL Rural Water Supply Limited

SAMOA SIDS Accelerated Modalities of Action

SCHIP Southern Coastal Highway Improvement Project

SDC Social Development Commission SDGs Sustainable Development Goals

SEP School Education Programme
SEZ Special Economic Zone

SIDS Small Island Developing States
SIT Sterilised Insect Technique

SMA Spectrum Management Authority

SPPRD Social Policy, Planning and Research Division

SPS Social Protection Strategy
SRC Scientific Research Council
SRH Sexual and Reproductive Health
SRHA Southern Regional Health Authority
SRIP Shovel-Ready Investment Project
STATIN Statistical Institute of Jamaica

STEAM Science, Technology, Engineering, Arts and Mathematics
STEM Science, Technology, Engineering and Mathematics

STI Science, Technology and Innovation

TAJ Tax Administration Jamaica
TEF Tourism Enhancement Fund

TIS Tablets in Schools

TMC Technical Monitoring Committee

ToC Theory of Change

TPDCo Tourism Product Development Company
TVET Technical Vocational Education and Training

TVJ Television Jamaica

TWG Thematic Working Group UAF Universal Access Fund

UCJ University Council of Jamaica

UDC Urban Development Corporation of Jamaica

UH Universal Health

UHWI University Hospital of the West Indies

UIC Unique Identifier Code

UN United Nations

UNCTAD United Nations Conference on Trade and Development

UNDP United Nations Development Programme
UNEP United Nations Environment Programme

UNESCO United Nations Education, Scientific and Cultural Organization UNFCCC United Nations Framework Convention on Climate Change

UNICEF United Nations Children's Fund

USA United States of America

USAID United States Agency for International Development

USDA United States Department of Agriculture

USF University of South Florida
USF Universal Access Fund
Utech University of Technology
UWI University of the West Indies

VC Venture Capital

VNR Voluntary National Review
VSD Veterinary Services Division
WADA World Anti-Doping Agency

WB World Bank

WEF World Economic Forum WHO World Health Organization

WIPO World Intellectual Property Organization

WoG Whole-of-Government
WRA Water Resources Authority
WTO World Trade Organization

YEA Young Entrepreneurs Association
YEP Youth Entrepreneurship Programme

ZOSO Zones of Special Operations

Background & Context

Overview

On May 9, 2009, during the 2009/10 Budget Presentation, **Vision 2030 Jamaica – National Development Plan** along with (its companion policy-based framework for implementation) the 1st Medium Term Socio-Economic Policy Framework (MTF), which covered the period 2009–2012, were tabled in Parliament. Vision 2030 Jamaica represents a new development paradigm for Jamaica. It is a national development plan designed to advance the achievement of developed country status by transforming how and what Jamaica plans, implements its plans, and measures performance and progress.

Vision 2030 Jamaica represents a transition from short- to medium- term planning to long-term strategic planning. It is goal-oriented and built on an evidence- and results-based management framework, which allows for ongoing learning and continuous improvement. Vision 2030 Jamaica is geared towards identifying and addressing the root causes of long-standing systemic and structural challenges to development. It was crafted for responsiveness to the anticipated and unanticipated national governance, socio-cultural and geo-political realities that change and must be navigated in the implementation of a long-term national development plan. Vision 2030 Jamaica will promote greater sustainability of development gains, and inclusion and equity in access to these gains.

Vision 2030 Jamaica involves the development and application of the resources and capacities of the country, including that of its diaspora, towards reliance on the higher forms of capital — human, knowledge, cultural, institutional. These forms of capital are not only infinite and aligned with the needs of an age of technological and innovation driven globalization. They also facilitate development that is driven by and can benefit all Jamaicans — including persons of all ages, in various geographic locales at

home and abroad, different socio-economic positions

and levels of education.

Cultural
Human
Higher Value-Added Production and Exports
Mindset and Culture Favourable to
Innovation

The Old Model:
Dependence on Basic Factors of Production
Natural
Endowments

The Old Model:
Competition Based on Price

Figure A3. Forms of Capital

Specifically, Vision 2030 Jamaica is geared towards the achievement of 4 interdependent and synergistic Goals and 15 related National Outcomes. The sentiment of the vision achieved is captured in the Vision Statement "Jamaica, the place of choice to live, work, raise families and do business". Towards this end, Vision 2030 Jamaica constitutes a framework for the advancement of integrated and balanced sustainable, equitable and inclusive social, economic, and environmental development, underpinned by good governance. Vision 2030 Jamaica is built on an evidence-driven results-based management (RBM) framework, which constitutes an adaptation of the *Plan Do Check Act* model and facilitates continuous improvement throughout Plan Implementation as well as the integration of new and emerging development paradigms and agendas such as the 2030 Agenda for Sustainable Development and its 17 Sustainable Development Goals (SDGs). In 2015, Jamaica as one of the 193 member states of the United Nations (UN), adopted the 2030 Agenda and with the global community, commenced implementation of the Agenda on January 1, 2016. A Road Map for SDG Implementation in Jamaica, approved by Cabinet in 2017, identifies Vision 2030

Jamaica as the axis around which efforts to advance the 2030 Agenda in Jamaica will be organized.

Implementation of Vision 2030 Jamaica

The launch of Vision 2030 Jamaica in 2009, marked a new chapter in Jamaica's development journey. Jamaica had developed and commenced implementation of its first long-term national development plan through bi-partisan support and ownership — a plan that was informed by empirical evidence and the expert and experiential-based views and perspectives of a range of stakeholders across the island, the diaspora, and among Jamaica's international development partners.

The Implementation Framework of Vision 2030 Jamaica includes:

- The 21-year National Development Plan (NDP), which presents a comprehensive picture of the planned development impact from the implementation of Vision 2030 Jamaica. It also presents institutional and other drivers of the planned development impact, including a National Strategy Framework and critical policy and programming imperatives. The NDP outlines the baseline situation, in 2007, when planning commenced and considerations for the evolving development context that require navigation throughout plan implementation.
- Thirty-one (31) Sector Plans, presented in 28 separate documents, that build out the strategic road map to advance achievement of the national outcomes, presented in the National Development Plan (NDP).
- The successive 3-year Medium Term Socio-Economic Policy Framework (MTF), which serves as the central mechanism of the Plan implementation framework from 2009 - 2030. The MTF is strategy-based, evidence- and policy- driven and constitutes the framework for results-based planning and cumulative development towards the 2030 goals.
- An integrated evidence- and results- based management (IERBM) framework, which infuses evidence-based practice in all tenets of the implementation of Vision 2030 Jamaica. This includes strategic planning, monitoring and evaluation (M&E) and reporting, and communication of Vision 2030 Jamaica. The monitoring and evaluation (M&E) framework gives focus to the assessment of efficiency and effectiveness associated with the implementation of strategic policy-driven programmes. Empirical research and consultations support capacity, environmental and contextual analysis. The components of the IERBM framework facilitate evidence-based improvement of the plan implementation framework and inform medium-term results-based planning. This ensures that Plan implementation is responsive to both actual and expected performance and changing/emerging realities.
- The institutional framework for plan implementation, which is coordinated by the Planning Institute of Jamaica (PIOJ) Vision 2030 Jamaica Secretariat and comprises the gamut of development structures, institutions and partnership arrangements that serve to advance national development. This includes ministries, departments, and agencies (MDAs); municipal corporations and other local development actors; private sector; civil society; academia and regional and international development partners (IDPs). It also includes the stakeholder-driven Thematic Working Groups (TWGs) that serve as the main consultative mechanism for M&E to inform Plan implementation. The PIOJ serves as focal point for Vision 2030 Jamaica and therefore liaises with Cabinet and Parliament towards the fulfilment of their leadership roles regarding planning and implementation of Vision 2030 Jamaica. The PIOJ is also the focal point

for the Sustainable Development Goals (SDGs) and is responsible for integrating the SDGs in the implementation of Vision 2030 Jamaica.

- The communications framework, which includes the strategies and mechanisms for performance reporting, social marketing and promoting social responsibility, and knowledge and information sharing with stakeholders. The communications framework is also a critical tenet of evidence-based processes reliant on consultations with stakeholders and experts.
- The Partnership Framework, which comprises strategies and institutional and other mechanisms to support participatory development through a stakeholder-driven plan implementation process and collaborative/partnership-based implementation of Vision 2030 Jamaica.
- Localization Framework, which consists of strategies, mechanisms, and a programme for the localization of Vision 2030 Jamaica and the SDGs. This includes promoting the alignment of Local Sustainable Development Plans (LSDPs) with the National Development Plan (NDP) through the Medium Term Socio-Economic Policy Framework (MTF), Sector Plans and other relevant frameworks, mechanisms, and tools. It also includes working with other stakeholders operating at the local level to align their planning and development goals with Vision 2030 Jamaica and the SDGs. There is prioritization of the promotion of inclusive development with the Localisation Programme, giving focus to the engagement of key groups, such as the youth, as champions in the implementation of Vision 2030 Jamaica.
- A Road Map for SDG Implementation in Jamaica (2017) which identifies Vision 2030 Jamaica as the axis around which efforts to implement the SDGs in Jamaica should be organized, including implementation of the SDGs through the MTF.

It was evident from the outset that the success of Vision 2030 Jamaica requires national ownership, partnership, collaboration, and continuous improvement. The following have been generally accepted as success criteria:

- Transformational leadership at all levels and across all spheres of the Jamaican society, including in the diaspora. This includes ownership and policy-driven leadership from the political directorate and the alignment of policy imperatives, programming, resourcing and institutional development with the goals and strategies of Vision 2030 Jamaica. It also includes the commitment of the political directorate to the 21-year implementation of Vision 2030 Jamaica.
- On-going relevance of Vision 2030 Jamaica, including the National Development Plan (NDP), Sector Plans and other tenets of the implementation framework. This relevance will be achieved through review and revisions of the components of Vision 2030 Jamaica, and evidence- and policy- driven development of each successive 3-year Medium Term Socio-Economic Policy Framework (MTF)².
- The alignment of the actions of planners operating at different levels of development and across various sectors with Vision 2030 Jamaica. These planners have the responsibility, with support from organizational leadership, to align strategic/corporate and operational planning, local sustainable development planning, and country plans and programme (on the part of international development partners) to the MTF.

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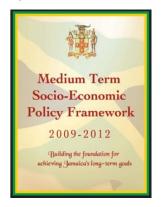
² The MTF is the policy framework for implementation of Vision 2030 Jamaica

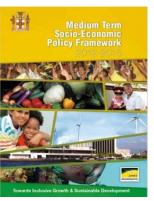
Active participation of the Jamaican people in the implementation of Vision 2030
 Jamaica and equitable distribution of benefits. The realization of inclusive participation and benefit requires the empowerment and enablement of the people.

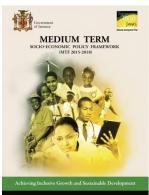
Medium Term Socio-Economic Policy Framework (MTF)

The MTF serves as the central tenet of the implementation framework of Vision 2030 Jamaica and the main vehicle for advancing the implementation of the 2030 Agenda and its 17 SDGs. To date, the MTF has included a package of prioritized national strategies and sector strategies, and the most critical/catalytic actions that operationalize the sector strategies. Each MTF is informed by several sources of evidence, public policy frameworks and arrangements. The MTF is also informed by other development considerations, including development performance, such as gains, slippages, and gaps; the national and global development context; and the perspectives/experiences of stakeholders. The MTF is implemented through the alignment of the development programme (including subprogrammes, and projects) of ministries, departments, and agencies (MDAs) and other development actors with the results and strategy framework of the MTF. Since 2009, Jamaica has produced and implemented four (4) successive 3-year MTFs without disruption across four (4) political administrations led by the two (2) major political parties – MTFs 2009-2012, 2012-2015, 2015-2018, 2018-2021. These MTFs covered the fiscal years 2009/10 to fiscal year 2020/21.3 Medium Term Socio-Economic Policy Framework (MTF) 2021-2024 is the first MTF in the post COVID-19 era. Based on lessons learned, the contents of MTF 2021-2024 represent improvements in strategic planning, representation of policy imperatives, and results-based management (RBM).

Figure A4. Medium Term Socio-Economic Policy Frameworks (MTFs)









The MTFs have been developed through consultations with a range of stakeholders, including the public and private sectors, academia, civil society and non-governmental organizations, faith-based organizations, international development partners (IDPs), and Jamaica's children and youth. There has been evidence of high levels of alignment of planning with the MTF, across the various sectors as well as national ownership and commitment. However, there are gaps in the alignment of the planning of some development actors with the MTF with closing the gap a priority in the medium-term.

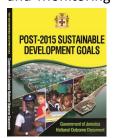
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³ Each MTF year covers a fiscal year which is in keeping with the national budget cycle.

The alignment of planning with the MTF is evident in:

- Cabinet approval of each MTF to bring it into force and a directive that accompanies each approved MTF, which instructs ministries, departments, and agencies (MDAs) to align strategic/corporate and operational planning to the MTF.
- The alignment of frameworks and country programmes of international development partners (IDPs) with Vision 2030 Jamaica and the MTF.
- Efforts to align local sustainable development planning to Vision 2030 Jamaica.
- Private sector support for the attainment of Jamaica's development goals. This has been advanced through partnerships and collaborations with government to formulate and implement development strategies and programmes. There has also been alignment of corporate social responsibility with Vision 2030 Jamaica.
- The calls from community groups for greater levels of engagement so that they can contribute to Vision 2030 Jamaica and measure that contribution.
- The media and other forums for information sharing where articles on even rudimentary affairs align everyday concerns and aspirations to Vision 2030 Jamaica.

Institutional arrangements and mechanisms have been established to coordinate the complex network of actions and development actors involved in the implementation of Vision 2030 Jamaica. These include the transition of the Plan Development Unit (PDU), which led the development of Vision 2030 Jamaica, to the Secretariat responsible for coordination of the implementation of Vision 2030 Jamaica. The PIOJ has been institutionalizing the Plan Development Unit / Vision 2030 Jamaica Secretariat within its organizational structure towards strengthening institutional processes, capacity, and competencies for long-term integrated evidence- and results- based national development planning. Also, the multistakeholder Task-Forces that informed the development of Vision 2030 Jamaica transitioned to multi-stakeholder consultative groups, known as Thematic Working Groups (TWGs). Thematic Working Groups support Plan implementation and the monitoring of performance and progress in the implementation of Vision 2030 Jamaica. Since 2009, 14 TWGs have been established and have contributed to the development of successive MTFs and strengthening policy, planning, results-based monitoring and evaluation and reporting. For example, the Sport TWG established in 2019, supported the development of the Draft Results Framework and Monitoring and Evaluation (M&E) System for Sport (2020) - the development of the



Framework was led by the Ministry of Culture, Gender, Entertainment and Sport (MCGES) under a Technical Exchange with the Commonwealth Secretariat. The development of the framework formed part of a global pilot and shows alignment with Vision 2030 Jamaica and the Sustainable Development Goals (SDGs). The Population TWG has served as a forum for multi-stakeholder input in developing the Draft Population and Sustainable Development Policy (2021) – a revision of the Population Policy, 1995. The

revised policy will support further mainstreaming of population considerations in all development processes. The TWGs also informed the Government of Jamaica (GOJ) *National Outcome Document on the Post-2015 Sustainable Development Goals,* which established Jamaica's position in the global negotiations to develop and approve the 2030 Agenda for Sustainable Development and its 17 Sustainable Development Goals (SDGs), in 2015. In the National Outcome Document, Jamaica utilized Vision 2030 Jamaica as the basis for its national position on the SDGs.

Vision 2030 Jamaica and the Sustainable Development Goals (SDGs)

Through Vision 2030 Jamaica, the country has been able to easily integrate the 2030 Agenda for Sustainable Development - Sustainable Development Goals (SDGs) - in its national development process. "A Road Map for SDG implementation in Jamaica", developed through support from the United Nations Development Programme (UNDP) and approved by Cabinet in 2017, validated and formalized Jamaica's implementation of the SDGs through Vision 2030 Jamaica. The Road Map states that the SDGs and Jamaica's development agenda centred on Vision 2030 Jamaica was 91 per cent aligned in 2016, and that fidelity to the pursuit of Vision 2030 Jamaica will advance the achievement of the global goals. The MTF 2015–2018 showed the alignment between the goals and outcomes of Vision 2030 Jamaica and the SDGs. MTF 2018–2021 further integrated the SDGs by showing the alignment of the national and sector strategies with the SDG targets. For Jamaica's first Voluntary National Review (VNR) Report (2018), the MTF 2015–2018 created the framework for the report on Jamaica's performance in implementing the SDGs; and the preliminary results from the process to develop MTF 2018–2021 informed statements on the Way Forward. The VNR was presented at the Meeting of the United Nations (UN) High-Level Political Forum on Sustainable Development (HLPF) 2018. Jamaica's 1st VNR has been regionally and globally lauded as good practice. It demonstrates the integration of the SDGs in Jamaica's national development plan framework, monitoring of the SDG Indicators as well as the participatory and partnership-based approaches to national development, which have been hallmarks of Jamaica's development journey.

Considerations for the Way Forward – COVID-19 and Vision 2030 Jamaica

Prior to 2020, there had been development gains with opportunities to accelerate areas of development as well as slippages and constraints. Jamaica entrenched macro-economic stability and recorded improvements in indicators for innovation, economic infrastructure, and competitiveness of some key industries; met child literacy targets; recorded globally comparable high life expectancy rates; recorded gains in reducing poverty rates from increases associated with the effects of the global financial crisis of 2008; and recorded improvements in governance with the medium-term target for government effectiveness achieved.

Since 2020, the country has been challenged to respond to the novelty, uncertainties and consequent shocks and instability associated with the COVID-19 pandemic. Policy and planning that foster stability and growth, and the mitigate risks and vulnerabilities have been employed. Jamaica is now required to manage COVID-19 and its effects, while strengthening development planning within a global and national context where appetite for development is high and the resources available are constrained and/or suspended within disrupted value chains.

The COVID-19 pandemic, possibly more than any other crisis in recent history, has forced Jamaica to assess national capacity for adaptation, resilience, and agility within its national development planning processes. Specifically, Jamaica has been called to assess the feasibility of achieving its 2030 goals under Vision 2030 Jamaica and the 2030 Agenda Sustainable Development Goals (SDGs) within a shifting global environment. Commitment to the national and global goals has been demonstrated through the undisrupted and/or continued implementation of Vision 2030 Jamaica — National Development Plan, to date. The articulation of continued commitment and an adapted pathway in response to the COVID-19 pandemic and its projected effects has been demanded by stakeholders and a process of response has been forthcoming from government. The strategic path advanced under Vision

2030 Jamaica to navigate the pandemic and emerge with structural and systemic transformations are presented in MTF 2021-2024

Prior to COVID-19, the PIOJ had commenced planning for a Strategic Review of Vision 2030 Jamaica, which included an assessment of the feasibility of achieving the planned 2030 development targets. With the onset of the COVID-19 pandemic, the objectives of the Strategic Review of Vision 2030 Jamaica were updated to incorporate assessment of present and projected effects of COVID-19. The Strategic Review, which is underway, is intended to inform the strengthening of Plan Implementation toward optimizing development results while laying the foundation for the path beyond 2030.

Whilst there are uncertainties in charting the way forward, COVID-19 has neither forced nor required Jamaica to abandon its 2030 goals under Vision 2030 Jamaica. Previous crises or gaps in performance have not warranted an abandonment of the national vision to make "Jamaica, the place of choice to live, work, raise families and do business". The relevance of the national goals and outcomes has arguably been elevated and reinforced. The Jamaican people still aspire to a developed Jamaica where all are empowered to achieve their fullest potential, within a healthy natural environment and where security, justice and economic prosperity are equitably accessible to all in a framework of effective governance and social cohesion. Jamaicans require a national development framework that focuses on the future and how to get there in the midst of an ever-changing global and national environment. Vision 2030 Jamaica provides this framework.

Jamaica continues to prioritize, among other areas:

- The strengthening of the health system primary health care and secondary and tertiary care; health promotion and infrastructure; health systems governance; sustainable development financing; environmental health; access to essential medicines; and disease surveillance, mitigation and risk reduction and the responsiveness of the health system to manage communicable diseases such as COVID-19 and non-communicable diseases (NCDs). NCDs serve as co-morbidities and increase vulnerability to severe and prolonged ailment and death from COVID-19 infection.
- Achieving equity and inclusion in access to a standards and outcome driven worldclass education and training system — improving the quality and access to certification; improving infrastructure, financing, and competencies for the delivery of quality education; strengthening the integration of education and training in creating an agile work force that easily transitions from school to work and are equipped to meet current and emerging labour market needs.
- Effective social protection for all against poverty and other forms of vulnerability throughout the life course as evidenced in COVID-19 where income and social insecurity can befall even those traditionally not considered vulnerable.
- Core and transformational values and institutions including strong families; and cultural heritage, communities, and cultural and creative industries, which form the core of the Jamaican identity and cultural capital.
- Safety and security within homes, communities, across the country, at the borders
 and in territorial waters as well as cyber space. There have been changes in the
 duration and nature of social interactions within homes and communities due to
 COVID-19. This has presented increased opportunities for building social capital and
 consensus around the rule of law juxtaposed against increased opportunities for
 domestic and other violence and abuse as well as transnational crime.

- Rights-based approaches to sustainable development towards cohesion, multi-dimensional justice, and democratic governance. This includes advancing gender equality and equity; an equitable, effective, and restorative justice system; and strengthening and coordinating national official data, statistical and information systems; government effectiveness and participatory local governance. These play a critical role in ensuring that national and local level COVID-19 responses are country relevant and effectively meet the needs of various groups and demographics while serving to advance sustainable development and a more equitable and inclusive society.
- Economic prosperity and inclusion, including maintaining hard earned macro-economic stability; developing an enabling business environment towards maximizing investment, job creation, and productive capacity; building and maintaining economic infrastructure; making the society technology-enabled; improving energy efficiency and security, and reducing unsustainable energy use and energy dependency; developing internationally competitive industry structures; and advancing sustainable consumption and production through development of the circular economy as well as green, blue, purple, and orange economies.
- Sustainable management and use of environmental and natural resources; hazard
 risk reduction and climate change adaptation; and sustainable urban and rural
 development, including spatial planning. This includes integrating climate proofing
 in policy and planning; waste management and reducing pollution; natural resources
 conservation and replenishment; and local sustainable development planning.

While there is continued prioritization of advancing the national goals and outcomes through agreed national development strategies, this has not meant business as usual. Prior to COVID-19, evidence-based processes demonstrated gaps in the implementation of Vision 2030 Jamaica and the achievement of key milestones on the path to achieving planned outcomes. COVID-19 has served to bring these into sharper focus along with the losses and damages that have resulted from the pandemic. Accordingly, strategic actions in the medium to long term to realize national goals and maintain that path require review and revision.

Jamaica can achieve its vision for development. While Vision 2030 Jamaica represents several "firsts" in the country's history of national development planning, Jamaica's tradition and capacity for excelling beyond vulnerabilities and size are globally recognized. There have been setbacks and shifting timelines owing to the COVID-19 pandemic and other challenges since plan implementation commenced in 2009. The variable probabilities of how societal and global systems progress also serve as indicators of challenges that will inevitably arise. However, the opportunities and capacity to realise the national vision to make "Jamaica, the place of choice to live, work, raise families and do business" remains.

STRATEGIC NATIONAL PRIORITIES UNDER MTF 2021-2024

Figure A3 below shows the main strategic priorities or thematic areas of priority in MTF 2021-2024 that are aligned to the four (4) Goals and 15 National Outcomes.

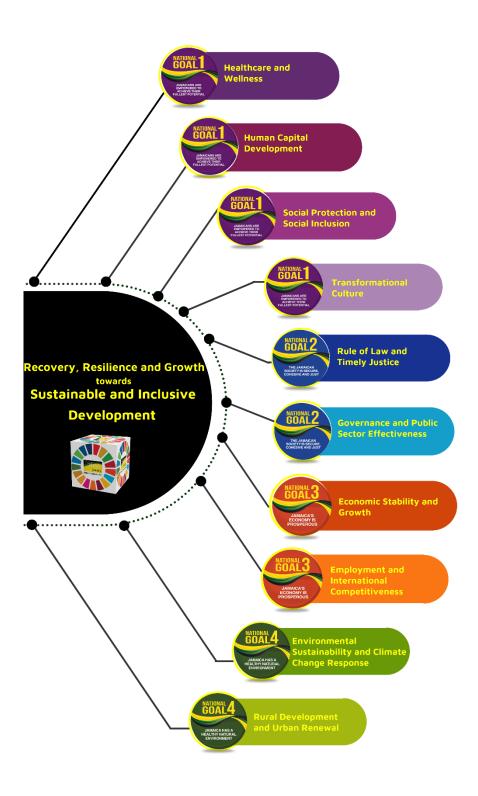


Figure A5. Strategic Priorities - MTF 2021-2024

Table A1.1 and A1.2 (below) shows the translation of the Government of Jamaica's (GoJ's) medium-term priorities in the Vision 2030 Jamaica national development results, strategies and programmes presented in MTF 2021-2024. The Alignment of Jamaica's medium-term development agenda with the Sustainable Development Goals (SDGs) is also presented in Table A1.2.

Table A1.1: Alignment of National Goals and MTF 2021-2024 with Government/Cabinet Priorities

National Goals	MTF 2021 – 2024 Priority Areas	Government/Cabinet Priorities
National Goal # 1: Jamaicans Are Empowered To Achieve Their Fullest Potential	 Human Capital Development Social Protection and Social Inclusion Transformational Culture 	Human Capital DevelopmentHealthcare and WellnessSocial Protection
National Goal # 2: The Jamaican Society Is Secure, Cohesive and Just	 Rule of Law and Timely Justice Governance and Public Sector Effectiveness 	Rule of Law and Timely Justice Outcomes
National Goal # 3: Jamaica's Economy Is Prosperous	 Economic Stability and Growth Employment and International Competitiveness 	 Inclusive Sustainable Economic Growth and Job Creation Macroeconomic Stability and Fiscal Sustainability
National Goal # 4: Jamaica Has a Healthy Natural Environment	 Environmental Sustainability and Climate Change Response Rural Development and Urban Renewal 	

Table A1.2 Government's Priorities translated in Vision 2030 Jamaica and MTF 2021 – 2024, and aligned SDGs

Resilience, Recovery and Growth towards Sustainable and Inclusive Development

Government's	Government's Priorities translated in Vision 2030 Jamaica and MTF 2021-2024, and aligned SDGs			
Medium Term	National Goals	National Outcomes	MTF 2021-2024	Alignment to 5 P's ⁴ and
Development			Strategic	SDGs
Priorities			Development	
	- 1.		Priorities – Themes	
Healthcare	Goal 1 -	National Outcome 1 –	Healthcare and	People (main principle)
and Wellness	Jamaicans are	A Healthy and Stable	Wellness	Cool 4. Find manager, in all the
Human Capital	empowered to achieve their	Population National Outcome 2 –	Human Capital	Goal 1. End poverty in all its forms everywhere
Development	fullest potential	World-Class Education	Development	Goal 2. End hunger, achieve
Development	Tunest potential	and Training	Development	food security and improved
Social		National Outcome 3 –	Social Protection and	nutrition and promote
Protection		Effective Social	Social Inclusion	sustainable agriculture
		Protection		Goal 3. Ensure healthy lives
Human Capital		National Outcome 4 -	Transformational	and promote well-being for
Development		Authentic and	Culture	all at all ages
		Transformational		Goal 4. Ensure inclusive and
		Culture		equitable quality education
				and promote lifelong
				learning opportunities for all Goal 5. Achieve gender
				equality and empower all
				women and girls
				Goal 8. Promote sustained,
				inclusive and sustainable
				economic growth, full and
				productive employment and
				decent work for all
				Goal 10. Reduce inequality
				within and among countries
				Goal 11. Make cities and human settlements inclusive,
				safe, resilient and sustainable
				Goal 16. Promote peaceful
				and inclusive societies for
				sustainable development,
				provide access to justice for
				all and build effective,
				accountable and inclusive
				institutions at all levels
				**With Agenda 2030, culture is
				viewed as a cross cutting related

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⁴ The 5 P's are People, Peace, Partnerships, Prosperity, and Planet.

Resilience, Recovery and Growth towards Sustainable and Inclusive Development

Government's	Government's Prio	rities translated in Vision	2030 Jamaica and MTF	30 Jamaica and MTF 2021-2024, and aligned SDGs						
Medium Term Development Priorities	National Goals	National Outcomes	MTF 2021-2024 Strategic Development Priorities – Themes	Alignment to 5 P's ⁴ and SDGs						
				to education, sustainable cities, food security, the environment, economic growth, sustainable consumption and production patterns, peaceful and inclusive societies						
Rule of Law and Timely Justice Outcomes	Goal 2 – The Jamaican society is secure, cohesive and just	National Outcome 5 — Security and Safety National Outcome 6 — Effective Social Protection	Rule of Law and Timely Justice Governance and public sector effectiveness	Peace and Partnerships (main principles) Goal 3. Ensure healthy lives and promote well-being for all at all ages Goal 5. Achieve gender equality and empower all women and girls Goal 10. Reduce inequality within and among countries Goal 11. Make cities and human settlements inclusive, safe, resilient and sustainable Goal 16. Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels Goal 17. Strengthen the means of implementation and revitalize the global partnership						
Macro- Economic Stability and Fiscal Sustainability	Goal 3 – Jamaica's economy is prosperous	National Outcome 7 – A Stable Macroeconomy	Economic Stability, & Growth	Prosperity (main principle) Goal 2. End hunger, achieve food security and improved nutrition and promote						
Inclusive Sustainable Economic Growth and Job Creation		National Outcome 8 – A Enabling Business Environment National Outcome 9 – Strong Economic Infrastructure	Employment and International Competitiveness	sustainable agriculture Goal 3. Ensure healthy lives and promote well-being for all at all ages						

Resilience, Recovery and Growth towards Sustainable and Inclusive Development

Government's	Government's Prio	rities translated in Vision	2030 Jamaica and MTF	2021-2024, and aligned SDGs
Medium Term Development Priorities	National Goals	National Outcomes	MTF 2021-2024 Strategic Development Priorities – Themes	Alignment to 5 P's ⁴ and SDGs
		National Outcome 10 – Energy Security and Efficiency National Outcome 11 – A Technology-Enabled Society National Outcome 12 – Internationally Competitive Industry Structures – Agriculture, Construction, Culture and Creative Industries, Information Communications Technology (ICT), Mining and Quarrying, Manufacture, Services, Sport, Tourism		Goal 6. Ensure availability and sustainable management of water and sanitation for all Goal 7. Ensure access to affordable, reliable, sustainable and modern energy for all Goal 8. Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all Goal 9. Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation Goal 10. Reduce inequality within and among countries Goal 11. Make cities and human settlements inclusive, safe, resilient and sustainable Goal 12. Ensure sustainable consumption and production patterns Goal 13. Take urgent action to combat climate change and its impacts Goal 17. Strengthen the means of implementation and revitalize the global partnership
	Goal 4 – Jamaica has a healthy natural environment	National Outcome 13 – Sustainable Management and Use of Environmental and	Environmental Sustainability and Climate Change Response	Planet (main principle) Goal 1. End poverty in all its forms everywhere
		Natural Resources National Outcome 14 – Hazard Risk Reduction and Adaptation to Climate Change	Rural Development and Urban Renewal	Goal 6. Ensure availability and sustainable management of water and sanitation for all Goal 7. Ensure access to affordable, reliable,

Resilience, Recovery and Growth towards Sustainable and Inclusive Development

Government's	Government's Prio	rities translated in Vision	2030 Jamaica and MTF	2021-2024, and aligned SDGs				
Medium Term	National Goals	National Outcomes	MTF 2021-2024	Alignment to 5 P's ⁴ and				
Development			Strategic	SDGs				
Priorities			Development					
			Priorities – Themes					
		National Outcome 15 –		sustainable and modern				
		Sustainable Urban and		energy for all				
		Rural Development		Goal 11. Make cities and				
				human settlements inclusive, safe, resilient and sustainable				
				Goal 12. Ensure sustainable				
				consumption and production				
				patterns				
			Goal 13. Take urgent actio					
				to combat climate change				
				and its impacts				
				Goal 14. Conserve and				
				sustainably use the oceans,				
				seas and marine resources				
				for sustainable development				
				Goal 15. Protect, restore and				
				promote sustainable use of				
				terrestrial ecosystems,				
				sustainably manage forests, combat desertification, and				
				halt and reverse land				
				degradation and halt				
				biodiversity loss				



OVERARCHING STRATEGY AND RESULTS MATRIX

Vision 2030 Jamaica – National Development Plan (NDP), 2009-2030

"Jamaica, the place of choice to live, work, raise families and do business"



"Vision 2030 Jamaica...advancing the achievement of the Sustainable Development Goals (SDGs)...leaving no one behind"

Table A2. Overarching Strategy and Results Matrix

Strategic Objective towards the achieve					nable social, ecor	nomic, and envi	ronmental de	evelopment	SDG Aligr aligned ⁵	nment: A	III 17 SDGs and rele	vant Targets		
Development Pro	gramm	es &	Objective (s)				Limited	to April 202	21-March 2024					
Schedule/Duration		I	Development Res	sults	Perfor	mance	Responsible	Costs	Assumptions	Risks/Limitation				
							Measu	rement	Entity/ies	('000		S		
Name of National	Sche	dule		Output Outcome (s)		Indicator	Target)					
Development	/Dur	ation		(s)			(s)	(s)						
Plan	Start	End			Intermediate Long-term /			2024						
	Date	Date				Impact								
1. Vision 2030	200	203	Advance the	Improve	Medium term	Jamaica's	Proportio	90% of	Coordinated		a. Strategic	a. Strategic		
Jamaica –	9	0	achievement	d access	targets for	national	n of	national	by Planning		policy-based	policy- based		
National			of Jamaica's	to and	Jamaica's	developmen	national	outcome	Institute of		programmin	programming		
Development			National	quality	national	t goals and	outcomes	S	Jamaica		g is aligned	may not be		
Plan (NDP)			Goals and	of public	development	outcomes	achieved	achieved	(PIOJ); all		to the MTF	aligned to the		
(*integrate			the SDGs	and	outcomes	(and aligned		(Targets	partners in		and relevant	MTF and/or		
Sustainable			through use	private	(and aligned	SDGs) for		set for	developmen		in advancing	relevant to		
Development			of strategic	goods	SDGs) for	2030		2024)	t are		the	advance the		
Goals (SDGs) in			policy-driven		2030				responsible		achievemen	achievement		

⁵ All Targets shown to be aligned to the strategies to advance the achievement of the 15 National Outcomes

Strategic Objective: To advance Jamaica's inclusive and sustainable social, economic, and environmental development **SDG Alignment:** All 17 SDGs and relevant Targets aligned⁵ towards the achievement of developed country status **Development Programmes &** Objective (s) Limited to April 2021-March 2024 Schedule/Duration **Development Results** Performance Responsible Costs Risks/Limitation **Assumptions** ('000 Measurement Entity/ies S Outcome (s) Target Name of National Schedule Output Indicator Development /Duration (s) (s) (s) Plan Start End 2024 Intermediate Long-term / Date Date **Impact** of national Plan planning, and for t of national implementation and services /Sustainable advancing goals and goals and and inclusive participatory the outcomes, outcomes, . evidenceimprovement achievemen and the and the SDGs and s in living t of Vision SDGs 2030 b. Adequate performance standards b. Adequate -based and quality of Jamaica and resources may resources mechanisms life the SDGs, will be not be including invested and available and/or the citizenry capacity building invested, and advanced to there may be insufficient implement the MTF capacity building to implement the MTF c. Sectoral c. Sectoral assumptions assumptions on on development developmen t context context and and planned planned risk risk responses responses may be inappropriate.

Strategic Objective towards the achieve					nable social, ecor	nomic, and envi	ronmental de	evelopment	SDG Aligi aligned ⁵	nment: A	All 17 SDGs and rele	evant Targets
Development Pro	gramm	es &	Objective (s)				Limited	to April 202	1-March 2024			
Schedule/Duration			Development Results			Performance Measurement		Responsible Entity/ies	Costs ('000	Assumptions	Risks/Limitation s	
Name of National	Sche	dule		Output	Outcome (s)		Indicator	Indicator Target)		
Development	/Dur	ation		(s)			(s) (s)	(s) (s) 2024				
Plan	Start	End			Intermediate	Long-term /						
	Date	Date				Impact						
											are	
											appropriate.	

Snapshot of Main Development Programme Areas in the Medium Term – MTF 2021-2024 under the 15 National Outcomes

A snapshot of the main development programme areas and actions to be pursued over the medium term 2021-2024, under each of the national goals and national outcomes, are presented in the figure and table below.

Figure A6. MTF 2021-2024: Main Investment Projects (Select)

MTF 2021-2024

Main Investment Projects (Select)

- Road Infrastructure Development
- Kingston Container Terminal Expansion
- River Training (Yallahs and Hope River)
- Agro Parks & Agro Economic Zones
- Special Economic Zones (SEZs)
- Transport & Road Safety
- Alternative Energy Solutions
- Irrigation Expansion
- Major Water Treatment Projects
- Major Housing Projects
- Sewerage Treatment Projects
- Port Freezone
- Morant Bay Urban Center Project
- Upgrade Petrojam Refinery
- Tourism Resort Upgrading Programme



Table A3 – Main programme areas and actions to advance the National Goals and Outcomes – 2021-2024 (Select)

National Goals	National Outcomes	Main Programmes and Actions 2021-2024 (select)
	#1 – A Healthy	Develop and implement National Population Policy
Goal 1: Jamaicans are Empowered to Achieve their Fullest Potential	and Stable Population	 Produce Scheduled/planned/periodic demographic data and official statistics Improve Civil Registration and Vital Statistics Establish a Sexual and Reproductive Health Policy Framework, including quality reproductive health data and statistics Develop and implement Migration Policy and Programme Strengthen the framework and systems of the Child Care and Protection Act (CCPA) for child development and wellbeing Implement National Plan of Action for an Integrated Response to Children and Violence (NPACV) Promote youth engagement in policy development and advocacy on youth development issues Pandemic management and recovery in the public health system Strengthen primary health care and the systems and capacities of the care pathway from primary to tertiary Strengthen disease surveillance and risk mitigation Strengthen health systems governance and health information systems Develop health infrastructure Promote health human resource (HRH) development Improve access to essential medicines Support healthy aging and strengthen national capacity to reduce morbidity and pre-mature mortality associated with communicable and non-communicable
	#2 – World- Class Education and Training	 diseases Establish Regulatory and Standards-Dirven Framework for the delivery of early childhood education and care services (including certification of ECIs) Increase inclusive access to publicly funded early childhood institutions Increase Multiple Learning Pathways to equip secondary graduates to transition to higher education and/or work Provide university and college credit programmes in high schools Fully implement the National Standards Curriculum (NSC) and implement the new National Assessment Programme (NAP) Provide multiple pathways at the primary and secondary levels of education to meet the different learning needs of students Fully integrate STEAM and TVET across all programmes at the secondary level Improve access to quality education for Persons with Disabilities Facilitate Flexible Learning Pathways at the tertiary level Strengthen regulatory framework for delivery of world class training and certification Implement National Human Capital Development Strategy (NHCDS) Strengthen labour market data and information systems
	#3 – Effective Social Protection	 Strengthen the Social Protection System Implement the National Policy on Poverty and National Poverty Reduction Programme and coordinate planning and delivery of programming Facilitate equitable access to public goods, services and infrastructure such as water, sanitation and solid waste disposal, electricity, schools, healthcare and other public facilities and services for rural communities Support exit strategies for families on welfare Strengthen social assistance delivery to vulnerable population groups Deliver social housing and land ownership Establish a viable and sustainable framework for social insurance and occupational pension coverage and delivery (public and private pension) Support the vulnerable to engage in sustainable livelihoods Mainstream and operationalize the Disabilities Act (2014)

National Goals	National Outcomes	Main Programmes and Actions 2021-2024 (select)
	#4 – Authentic and Transformation al Culture #5 – Security	 Develop and implement frameworks and programmes towards consensus on and institutionalizing core and transformational values Further develop and integrate , culture, cultural and creative and sport industries in national development Preserve the country's cultural heritage Develop and implement effective parenting intervention programmes Reform and modernize the law enforcement system through strengthening
Goal 2: The Jamaican Society is Secure, Cohesive and Just	and Safety	 governance, institutional and technological capacity of the law enforcement system/institutions Undertake investments and capacity building of the security forces Implement community safety strategies Enhance the capacity of communities to participate in creating a safe and secure society to include among other areas, strengthening programmatic focus on youth-based crime and violence Strengthen capacities in intelligence gathering, including forensics Strengthen measures to eliminate human trafficking and provide support to victims Establish National Cyber Security Strategy and Programming Framework
	#6 – Effective Governance	 Introduce Electronic Jail Management System Improve and expand access to justice services in courts, justice centres and mobile justice units Implement the Restorative Justice Policy and strengthen mechanisms for alternative dispute resolution Strengthen state capacity for the drafting of legislation and strengthen and modernize the Office of the Parliamentary Council Develop the framework for the establishment of a coordinated National Statistical System (NSS) Modernize national data/statistical processes to include digitization among others Establish the National Identification System (NIDS) Implement the Enterprise Risk Management Policy for Government Continue to reform the justice system - Legal and Constitutional Reform Establish/Operationalize Employee Management Policy (EMP) Framework in GOJ Establish regulatory, institutional, and operational framework for Integrated Results-Based Management (IRBM) in GOJ/ Establish Integrated Results Based Management Policy Framework in GOJ Strengthen the Implementation of Vison 2030 Jamaica – National Development Plan (NDP) Continue the implementation of the Sustainable Development Goals (SDGs) through Vision 2030 Jamaica Continue the Implementation of the National Policy for Gender Equality Implement Men and Masculinity Programme Support adolescent parents
	#7 – A Stable Macroeconomy	 Maintain and bolster macro-economic stability – implement debt management strategy, fiscal policy, and monetary policy, and modernization of the tax system Continue the roll-out of Medium Term Results Based Budgeting (MTRBB) Restructure Public Sector compensation to establish greater transparency and internal equity and improve competitiveness. Advance Public Sector Pension Reform Reduce budgetary cost of public bodies and public sector entities Advance Disaster Risk Financing Strengthen regulatory and institutional framework for tax compliance and progressive taxation

National Goals	National Outcomes	Main Programmes and Actions 2021-2024 (select)
Goal 3: Jamaica has a Prosperous Economy	#8 – An Enabling Business Environment	 Continue the Modernization of Customs Some specific actions include: Establish an Independent Fiscal Commission Create Policy Framework for Disaster Risk Financing⁶ / Strengthen Policy framework for Disaster Risk Financing Continue the roll-out of the Medium Term Results Based Budgeting system for the public sector Divest key public sector entities Strengthen the policy, regulatory and institutional framework for business development Strengthen economic diplomacy Implement policies and plans on renewable and alternative energy, and energy efficiency and conservation Develop and maintain mechanisms to promote and facilitate increased Diaspora contribution to national development Improve processes related to land ownership, titling and transfer Strengthen the legal and regulatory framework for e-commerce and protection of intellectual property (IP) rights and inclusive access to copyrighted material Strengthen mechanisms to protect consumer rights Develop the framework for growth and innovation in emerging industries including: Cannabis and Bamboo Increase access to capital Strengthen business productivity and innovation Establish Jamaica as an International Financial Centre Strengthen and improve access to electronic platforms and other media for dissemination of labour market information Improve labour productivity Develop micro, small and medium-sized enterprises (MSMEs)—including data and information systems for MSMEs and informal sector, Credit/Financing facilities Some specific actions include: Continue to implement the revised MSME and Entrepreneurship Policy Develop and implement initiatives to Increase research and knowledge in high impact areas that affect national productivity and development
	#9 – Strong Economic Infrastructure	 Improve and modernize rail services to facilitate the movement of cargo and passengers and the development of rail-based tourism attraction tours Rationalize land transport infrastructure and services to support more coordinated and efficient management of the land transport sector Advance the Special Economic Zones & SEZ Regime (SEZA) to attract new and diverse investments Implement the Water Sector Policy Finalize and promulgate the National Wastewater Management Policy

 $^{^{6}}$ To improve understanding of fiscal risks of natural disasters and recommend appropriate public financial management for natural disaster risk including the implementation of various financing strategies.

National Goals	National Outcomes	Main Programmes and Actions 2021-2024 (select)
	#10 – Energy Security and Efficiency	 Undertake a comprehensive rural water supply upgrading and repairs programme Develop the Integrated Resource Plan for Energy to guide current and future electricity demand projections Promulgate regulations under the Electricity Act, Net Billing and Wheeling Regulations Promulgate the Renewable and Alternative Energy Policy Promulgate the Energy Efficiency and Conservation Policy Advance the establishment of the ESCO Sector Promulgate the Carbon Credits Policy Construct Phase IV of the Wigton Wind Farm – largest wind farm in the Caribbean
	#11 – A Technology- Enabled Society #12 – Internationally Competitive Industry Structures	 Retrofit public buildings to make them more energy efficient Conduct feasibility assessment of waste-to-energy options Implement the Science, Technology and Innovation policy Conduct a Technology Readiness Assessment for Jamaica's first science and technology research park Support MSME's though the innovation lab and science resource centre in capacity building, product development and accrediting of analytical services Develop the National Quality Policy and the National Quality Infrastructure Complete amendments to the Fair Competition Act Advance accreditation of laboratories and assist exporters in meeting requirements of the USFSMA, HACCP and ISO standards
	- Agricultur e - Manufact uring	 Develop and implement a ten-year agricultural sector plan which considers vulnerable groups in the sector such as youth, women, and person with disabilities Complete the National Youth in Agriculture Policy, towards maximizing the opportunities for youth in the agriculture sector Develop and implement strategies to reduce Praedial Larceny Develop and promulgate the National Fisheries and Aquaculture Policy Establish additional agro-parks and specialized agricultural zones Climate smart fisheries management Establish additional fish sanctuaries to increase fish populations Amend and promulgate the Food and Drug Act to categorize and regulate Natural Health Products including Nutraceuticals and independent categories to Food and Drugs Accelerate the uptake of climate-smart agriculture among farmers Promote the uptake of ISO 14000 and ISO 22000 standards to ensure manufactures benefit from increased compliance with environmental and production standards in building a more prosperous economy Strengthen the linkages among the tourism, agriculture and manufacturing industries through the Tourism Linkages Hub
	- Mining and Quarrying - Constructi on	 Develop a design-led industrial strategic policy framework Finalize the National Minerals Policy to improve the competitiveness of the minerals sector and to increase the involvement of the private sector in minerals development Promote the Industrial, Metallic and Rare Earth Minerals sub-sector to enhance mining sector diversification Promote energy efficiency in the mining and quarrying industry Develop policy and regulatory environment and human capital for construction sector Revise the Construction Industry Policy

National Goals	National Outcomes	Main Programmes and Actions 2021-2024 (select)
	- Cultural and Creative Industries	 Develop policy/regulatory framework for the Cultural and Creative Industries Develop and implement Business Plan for the Cultural and Creative Industries Establish Entertainment Policy and Strategy Promote Business Development and Trade Facilitation for Cultural and Creative Industries (CCIs) Develop and Implement programme to promote community tourism Market, promote and distribute Jamaica's cultural and creative products and services
	- Sport	 Develop statistical and monitoring and evaluation (M&E) systems for Jamaica's cultural and creative industries (CCIs) Establish policy and regulatory framework for sport Promote regulatory compliance with international standards/certification for anti-doping in sport Promote domestic and international trade in sport Establish Sport Diplomacy Programme Develop and implement systems and mechanisms for promoting the health and
	- Informatio n and Communi cation Technolog y (ICT)	 welfare of sportsmen and sportswomen Develop data, statistical and information systems for the Sport Industry Develop and implement National Results Framework & Monitoring and Evaluation (M&E) System for Sport Revise and implement the ICT Policy Increase access to public WIFI in areas such as public transportation systems and in national parks Promulgate the Data Protection Bill Roll out Phases II and III of the GOJ Portal ICT Infrastructure Development: Security of ICT Systems
	- Services (Financial, Business and Distributio n)	 Implement an early warning system to assist in protecting Jamaica's cyber infrastructure Establish the Caribbean's first Cyber Academy Implement the National Financial Inclusion Strategy to increase the access, knowledge and usage of financial services to the underserved population Complete the enactment of requisite pieces of legislation to establish Jamaica as a centre for international financial services
	- Tourism	 Prepare updated Tourism Strategy and Master Plan to guide development of the tourism sector - tourism markets, investments, products and partnerships Implement community tourism programme Develop multi-destination tourism concept Increase marketing programmes to specific countries in South America and Continental and Eastern Europe and Emerging Markets Enhance the promotion of heritage-based tourism through the continued focus on the development and preservation of the country's major heritage assets: priority areas include Port Royal, Seville, Spanish Town and Falmouth Develop the craft policy and establish the Craft Authority Establish Artisan Villages and gastronomic experiences as part of Heritage Tourism initiatives Establish pension scheme for tourism workers Develop the framework for housing solutions for tourism workers in resort towns
	#13 – Sustainable Management and Use of Environmental	 Develop and implement a Green Investment Policy Increase the coverage of protected areas in relation to Jamaica's territory, including ecologically sensitive areas Promulgate a range of environmental policies including: Watersheds Policy; National Land Policy; Water Sector Policy and Action Plan; and the Beach Access and Management Policy

National Goals	National Outcomes	Main Programmes and Actions 2021-2024 (select)
Goal 4: Jamaica has a Healthy Natural Environment	#14 – Hazard Risk Reduction and Adaptation to Climate Change	 Revise the National Plan of Action on Land Based Sources of Pollution Revise the National Waste Management Policy to reflect emerging issues such as hazardous waste, e-waste, medical waste, white waste, agricultural waste, sewage waste; and conduct waste characterization and generation studies Prepare a sustainable consumption and production strategy (waste/plastics minimization/cleaner technologies) Develop a Comprehensive National Policy/Strategy/Regulatory Framework on Disaster Risk Management Develop a climate change strategy for the tourism sector Develop and implement the National Adaptation Plan (NAP) Implement Green Climate Fund (GCF) Readiness Programmes Develop and implement the Climate Change Policy Framework Develop the Public Financial Management Policy for Natural Disaster Risk Create and manage a Database/ National Risk Information Platform (NRIP) Develop and implement Long-Term Strategies (LTS) for low carbon and climate resilient development
	#15 – Sustainable Urban and Rural Development	 Establish National Spatial Data infrastructure (NSDI) Develop/Update and operationalize the Town and Country Planning Act (TCPA) Implement the Electronic Land Registration System (2021-2027)⁷ Create the New Kingston Smart City Thoroughfare Maintain relevant legislative/regulatory framework for the housing sector Develop and implement Local Sustainable Development Plans (LSDPs) for Municipalities, ensuring that updates are scheduled and all are no older than 5 years Conduct and report on squatter census to address housing needs Develop the rural road infrastructure/network

-

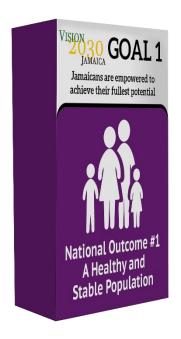
 $^{^{7}}$ To expand legal land tenure through the provision of an electronic land titling system and the regularization of informal land holdings/settlements

Medium Term Socio-Economic Policy Framework

National Outcomes 1-15

National Outcome #1 "A Healthy and Stable Population"

Medium Term Strategic Policy Framework – "Population and Development" and "Health"



Overview

National Outcome One (1) of Vision 2030 Jamaica – National Development Plan (NDP) "A Healthy and Stable Population" centres on the achievement of a population and health profile of Jamaica that is aligned with the country's carrying capacity and development agenda. The "population and development" component of the outcome is integrated with the "health" component. There is recognition that both components, and population in particular, are interwoven and connecting threads across all areas of development. Since 2009, the building and institutionalizing of health and population development systems have been prioritized. The importance of these processes has been further elevated within the post-COVID-19 context. Specific areas of policy and strategic focus have included strengthening access to primary health care, change management and health

promotion as well as capacity building of the citizenry towards "owning" their health outcomes through self-directed preventative and health seeking behaviours and attitudes, and improving retention in care. Strengthening the linkages and integration of public and private institutional arrangements has been critical in disease surveillance, providing inclusive and timely access to testing and treatment, and compiling lessons learned towards improving treatment and health outcomes.

A deconstruction of the tenets of the outcome centred around "population and development" include focus on achieving population size, composition, growth rate, distribution and survivability/life expectancy that can be sustainably carried within families, communities, the built and natural environment; and whose basic needs can be effectively catered to by public goods and services, including infrastructure. The outcome also encompasses mainstreaming population in public policies and strategies towards leveraging the full potential of the Jamaican people in driving development and growth. This includes improving the quality of population data to support sustainable and inclusive national development planning that encapsulates data disaggregation by locale, sex, age, and other variables. Population data is also critical to adaptation and agility in public policy responses to crisis as demonstrated in the governance processes in response to COVID-19. The population dynamics (fertility, mortality, migration) and structure of the population are also addressed in policy and planning. Children and youth are given targeted focus as key population groups, within the strategic planning framework. Also, the proportionally large working age population is considered within the context of leveraging the demographic dividend it offers towards realizing a bonus. There is also consideration for social protection and ensuring social and income security throughout the life course, which is mainly addressed under National Outcome 3 "Effective Social Protection".

The health component gives focus to strengthening the governance, institutional, and physical and human infrastructure of health. This focus is intended to support decision making and lifestyles, and equitable access to quality health services and care that support good



health outcomes throughout the life course. The targeted "good health outcomes" will be reflected in higher rates of survivability, longevity, and healthy ageing. The national strategy framework for development under Vision 2030 Jamaica has prioritized surveillance and mitigating disease prevalence, morbidity, and mortality; health promotion; resourcing and capacity building such as advancing sustainable health financing and effectively allocating public funds available to the

sector; and infrastructural and human capital development, among other areas.

The Medium Term Socio-Economic Policy Framework (MTF) 2021-2024 will advance the achievement of "A Healthy and Stable Population" through the continued mainstreaming of population and health priorities. The unsatisfactory prevalence of chronic non-communicable diseases (NCDs) as well as threats from endemic and emerging communicable diseases that have had serious implications for quality of life and premature mortality are not only causes for concern but signal the urgency of policy integration and mainstreaming. MTF 2021-2024 builds on previous MTFs and is also supported by the outputs of efforts to update Jamaica's Population Policy. The national strategy framework benefits from innovations employed by the health sector and gives more targeted focus to advancing an integrated policy response to critical challenges to achieving planned development results. These challenges include a proportionally large working age population within a context of a fairly long life expectancy amid gaps in healthy ageing and sexual and reproductive health associated with a mix of social, economic and environmental determinants. Consideration is given to relevant policy responses to communicable and non-communicable diseases and co-morbidities. There is also focus on strengthening the capacity and responsiveness of the public health system in addressing the impact of the COVID-19 pandemic. Strengthening the resilience and agility of the health sector is also prioritized within a dynamic public health context and continuous threats from emerging diseases, resurgence of endemic diseases and strains on the health system owing to changing demands and resource gaps.

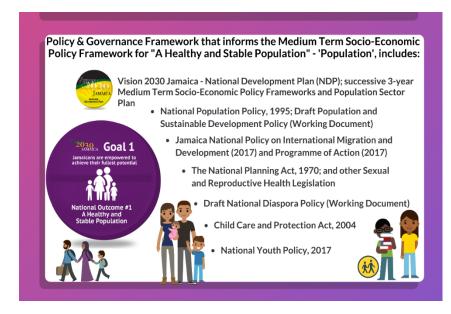
Whilst separate development strategy frameworks are presented for the "population and development sector" and the "health sector", the interconnectedness of the two sectors is clearly demonstrated in the expected national development results, and cross-cutting sectoral strategies and programming.

STORY BOARD

Policy/Regulatory Framework, Quasi- Results and Strategy Mapping, and Assumptions/Drivers and Risks/Limitations

& Alignment of Vision 2030 Jamaica/MTF and the SDGs

Figure A7





Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 1A below presents medium-term targets for "A Healthy and Stable Population" and selected data. The medium-term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 1A: Indicators – National Outcome #1 "A Healthy and Stable Population"

	National Outcome # 1 – A Healthy and Stable Population														
National Outcome Indicators	Baseline			Actu	ıal						Tai	gets			
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Human Development Index (HDI)	0.7188	0.713	0.713	0.716	0.719	0.713	0.709	0.745	≥0.75	≥0.75	≥0.75	≥0.75	≥0.75	≥0.75	≥0.800
Life Expectancy (LE) at Birth – Total (years)	74.13	74.15	74.15	74.37	74.48	74.2	74.2	72.8	74.2	74.3	75.8	75.8	75.8	75.8	76.4
Life Expectancy (LE) at Birth – Male (years)	71.26	70.4	70.4	70.56				69.8	70.4	70.6	71.3	71.3	71.3	71.3	73.4
Life Expectancy (LE) at Birth – Female (years)	77.07	78.02	78.02	78.18				77.07	78.02	78.2	78.5	78.5	78.5	78.5	79.4
Population Growth Rate (%)	0.3	0.3	0.2	0	0	0	0	0.45	0.35	0.2	0	0	0	0	0
Adolescent (10 – 19 y.o.) fertility rate (births per 1000) ⁹	79	72	72	72	72	72	72	72	65	60.95	-				-

8

⁹ Data from 2012 based on 2008 Reproductive Health Survey (RHS)

	National	Outcome	# 1 – A	Healthy	and Sta	able Pop	oulation)							
National Outcome Indicators	Baseline			Actu	ıal						Tai	rgets			
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
% staff/population ratio Physicians, nurses and mid-wives per 1000 population		1.9 (2013)	1.8	-				-	-	2.5	2.5	2.5	2.5	2.5	2.5
Maternal mortality ratio	94.8	80.9	87.1	87.1	87.1	87.1		-				≤ 90	≤ 90	≤ 90	70
Child (<5 yrs) mortality rate	25.4		20.010					-	24	22	22	22	22	22	-
Unconditional probability of dying between ages of 30 and 70 from cardiovascular diseases, cancer, diabetes or chronic respiratory diseases	17.0	17.2	20.1							-	15.7	15/7	15.7	15.6	11.4

¹⁰ 2014 data

Figure 1A

Policy- and Outcome- Driven Strategy Map - A Stable Population



Sector Goal

What the Jamaican People envision as A Stable Population

""A population which meets the sustainable development needs of the country"

Sector Strategy: Strengthen the policy, legislative and data/statistical environment for population and development

Development Area: Population and Development - Governance,

- Population Policy and Planning
- Demographic Data and Statistics
- · Civil Registration and Vital Statistics

Development Area: Sexual and Reproductive Health

Sector Strategy: Strengthen policies, plans, systems, and mechanisms to support the achievement of medium to long term country targets for the sexual and reproductive health of the population

- Reproductive Health
- Sexual Health

Planning and Data

Sexual and Reproductive Health Rights

Development Area: Migration and Development

Sector Strategy: Integrate international migration policy, processes, and considerations into national development planning

Population Dynamics - Fertility, Mortality, Migration

Strategic/Policy Priorities include:

- Promote Replacement Fertility of 2.1 children per couple or approximately 1 child per 1 adult; reduce adolescent fertility rate
- Promote Sexual and Reproductive Health (SRH) throughout the life course
- Increase survivability/life expectancy at birth (reduce child mortality and premature mortality among older groups)
- Manage international migration to benefit national development; and manage spatial distribution of the population to align with carrying capacity and development needs

Development Area: Child Development, Care and Protection

Sector Strategies:

- Develop and strengthen the regulatory framework and environment for the holistic development, care, and protection of children
- Develop and institutionalize frameworks and systems for evidence and results based decision making and management in advancing child development, care, and protection
- Deliver appropriate intervention services to all children in care and at risk and their families
- Develop and implement frameworks and plans for protecting children against physical and psycho-social violence and related vulnerabilities

Development Area: Youth Development

National Strategy 1-1

Maintain a Stable

Population

Sector Strategies

- Strengthen the evidence, policy, and strategic frameworks for coordinated youth development action across the island
- 2. Increase inclusive access to youth development services and opportunities, particularly for the vulnerable
- 3. Enhance the capacity of youth to engage in self-directed leadership and governance within youth-led
- Promote youth engagement and leadership in policy, advocacy, and programming in support of youth and broader national development

Drivers and Assumptions

Sufficient Resourcing and capacity building

- Sufficient human, financial and technology resources
- Sufficient governance, institutional, human and physical capital/infrastructural capacity built
- Quality data, statistics and information that are accessible and timely





Social Marketing and Change Management

- Mainstreaming of population in public policies and development strategies
- Behaviour change to support "population and development" outcomes

Developmental Stability

- Macro-Economic Stability
- Social cohesion strengthened
- Environmental sustainability strengthened
- COVID-19 pandemic managed low transmission, hospitalization and death rate & minimal social disruption



Risks / Limitations



Resourcing, Change, Stability

- · Insufficient resourcing
- Capability building outcomes not achieved according to schedule and quality specifications
- internal and external shocks
- insufficient change management and necessary cultural reorientations

Policy- and Outcome- Driven Strategy Map

A Healthy Population

GOAL 1



Sector Goal

What the Jamaican People envision for A Healthy Population

"Healthy People, Healthy Environment"

Long, physically and mentally healthy lives with access to adequate health services and care, within a healthy environment

Select Sector Outcome: Reduce Morbidity and Pre-**Mortality from Diseases**

- Increase by 10%, the access to equitable, comprehensive & quality health care for patients living with non-communicable diseases who use the public health sector by 2024.
- Reduce mortality from priority communicable diseases by 5% by 2024

National Strategy 1-2: Strengthen disease surveillance, mitigation, risk reduction and the responsiveness of the health system

- Prevent and control communicable and non-communicable diseases
- Timely identification of risk factors and risk management strategies

National Strategy 1-3: Strengthen the Health Promotion

· Promote healthy lifestyle approach, including mental health and avoidance of substance abuse

National Strategy 1-4: Strengthen and emphasize the primary health care approach

- Improve access to health care and services
- Improve linkages to care throughout the Care Pathway primary to tertiary
- · Establish Health Information System
- Align health care and services with patient needs

National Strategy 1-5: Provide and maintain an adequate health infrastructure to ensure efficient and cost-effective service delivery

- Provide fit-for-purpose health facilities
- · Provide climate smart infrastructure

National Strategy 1-11:Ensure access to Essential Medicines

Improve access to vital and essential medicines

National Strategy 1-10: Introduce a programme for sustainable financing of health care

- Develop and implement health financing strategies
- · Pursue public private partnerships
- Provide Essential Benefits Package (linked to primary) health care)

National Strategy 1-7: Establish Effective Governance Mechanisms for Health Services Delivery

- · Policy and Regulatory Framework for health sector
- Whole-of-government approach to adopt health in all policies to address social determinants of health

National Strategy 1-6: Establish and implement a sustainable mechanism for supporting human resources

- Reduce the critical human resources for health (HRH) skills gap
- Reduce the attrition rate of critical health workers

Drivers and Assumptions

Sufficient Resourcing and capacity building

- · Sufficient human, financial and technology resources
- · Sufficient governance, institutional, human and physical capital/infrastructural capacity built
- · Quality data, statistics and information that are accessible and timely



Social Marketing and Change Management



- Stakeholder engagement
- · Change Management

Developmental Stability

- · Macro-Economic Stability
- · Social cohesion strengthened
- · Environmental sustainability strengthened
- · COVID-19 pandemic managed low transmission, hospitalization and death



Risks / Limitations



Resourcing, Change, Stability

- · Insufficient resourcing
- · Capability building outcomes not achieved according to schedule and quality specifications
- · internal and external shocks
- · Insufficient change management and behaviour change



The planned strategies and development programming for "A Healthy and Stable Population" are aligned with SDGs 2, 3, 4, 5, 8, 9 10, 16 and 17.

Figure 1B – Alignment of National Outcome 1 "A Healthy and Stable Population" and the SDGs



SDG 2: End hunger, achieve food security and improved nutrition and promote sustainable agriculture



SDG 3: Ensure healthy lives and promote well-being for all at all ages



SDG 4: Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all



SDG 5: Achieve gender equality and empower all women and girls





SDG 8: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all



SDG 9: Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation



SDG 10: Reduce inequality within and among countries



SDG 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels



SDG 17: Strengthen the means of implementation and revitalize the Global Partnership for Sustainable Development

Table 1B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "A Healthy and Stable Population" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 1B: National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "A Healthy and Stable Population"

National Strate	egy 1-1:	Mai	intain a Stable	Population		National Strates	gy Outcome: A Stable Populat	ion			
Developmen	t Progra	mme	Objective				April 2021-March 2024				
Area(s) & Sche	dule/Du	ıration	(s)			Development Result	S	Respo nsible	Costs ('000)	Assumptio	Risks/Limitat ions
Name of Programme/		ule/Du ion		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	Entity/ ies	(000)	ns	ions
Sub- Programme Areas	Start Date	End Date									
Development A	Area: Po	pulation	and Developr	nent – Gove	ernance, Plann	ing and Data					
Sector Strategy	/: Streng	then the	e policy, legisla	tive and dat	a/statistical en	vironment for populatio	•	_	DGs Target : 7.18, 17.19	s: 3.1, 3.2, 3.3, ⁴	1.4,
1. Population	2009	2030	To provide	Evidenc	Enabling			PIOJ			
Policy,			an	e-based	environme			and			
Legislation			evidence-	regulato	nt for the			key			
and			based	ry/gover	sustainable			stakeh			
Planning			regulatory	nance	and			olders			
Main actions			and	and	inclusive						
include:			strategic	planning	developme						
i. Develop			planning	framew	nt of the	Extent population	Revised National			Outputs	Delays in the
and			framework	ork for	population	and development	Population Policy titled			produced	delivery of
implement			for	Populati		policy developed/	"National Population and			within	outputs
National			population	on and		mainstreamed/	Sustainable Development			schedule	
Population			and	Develop	T	implemented	(NPSD) Policy" (White			and quality	Insufficient
Policy			developme	ment			Paper) and Programme of			specificatio	stakeholder
			nt to	strength	•		Action (PoA) approved by			n	buy-in
			support the achievemen	ened			Cabinet, by FY 2022/23				

National Strate Developmen	<u> </u>	 intain a Stable I Objective	opulation		ivational Strates	y Outcome: A Stable Populati April 2021-March 2024	1011			
Area(s) & Sche	_	(s)			Development Results	•	Respo	Costs	Assumptio	Risks/Limitat
Name of Programme/ Sub- Programme	Sched rat Start Date		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ns	ions
Areas ii.Integrate country		t of national developme nt goals and advance the achievemen t of global commitmen		Strong regulatory and planning framework for "Population and		POA(s) covering the period April 2022 to March 2024 - 90% implemented - planned outputs achieved 2 Policy Briefs produced			Sufficient human, financial, technology and other requisite resources and	Insufficient resources to implement policy actions across the range of stakeholders
agreed internation al and regional framework s for population and developme nt in national policy and		t s		Developme nt"	Extent country agreed international and regional frameworks for population and development integrated in national policy and planning	Country agreed international and regional frameworks for population and development integrated in national policy and planning: - Programme of Action of the International Conference on Population and Development - Agenda 2030 for Sustainable Development			Stakeholder buy-in and change manageme nt executed Policy coherence	
planning						Global Compact for Safe, Orderly and Regular Migration Montevideo Consensus on Population and Development for Latin				

National Strate			intain a Stable	Population		National Strateg	y Outcome: A Stable Populati	ion			
Developmen	_		Objective				April 2021-March 2024			1	5:1 /:: :
Area(s) & Sche	auie/Di	iration	(s)			Development Results	5	Respo nsible	Costs ('000)	Assumptio	Risks/Limitat ions
Name of Programme/	Sched	ion		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	Entity/ ies	(000)	ns	ions
Sub- Programme Areas	Start Date	End Date									
							America and the Caribbean				
2. Demograp hic Data and Statistics	2009	2030	To provide quality demographi c data and	Access to quality demogr	Enabling environme nt for the sustainable						
Main actions include:			statistics including	aphic data	and inclusive						
i. Produce Scheduled/ planned/p eriodic demograp hic data and official statistics ii.Provide up- to-date population projections and forecasts			forecasts and projections	and statistics improve d	developme nt of the population Quality data and statistics	Extent Scheduled/planned/ periodic demographic data and official statistics produced within quality frameworks (incl. schedule) Extent population projections and forecasts no older than xxx years produced/made available	(10 yearly) Population and Housing Census and main report(s) completed Annual Intercensal estimates on key demographic indicators made available within schedule Up-to-date population projections and forecasts available	STATI N, PIOJ, Acade mia		Sufficient resources (human, financial, technology) and capacities available within schedule Access to required inputs,	Insufficient resources Lags in access to data and/or challenges with data quality Insufficient risk management
iii.Develop research/ methodolo gy/applied papers on						# Of research/methodolo gy/applied papers on demography and population	Three (3) papers produced by academia, government, other partners			including data/docu mentation	

National Strat	egy 1-1:	Ma	intain a Stable	Population		National Strateg	y Outcome: A Stable Pop	ulation			
Developmen	t Progra	mme	Objective				April 2021-March 202	24			
Area(s) & Sche	edule/Du	ıration	(s)			Development Results	;	Respo	Costs	Assumptio	Risks/Limitat
Name of Programme/ Sub- Programme Areas		ule/Du ion End Date		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ns	ions
demograp hy and population										Sufficient risk manageme nt strategy in place	
3-Civil Registratio n and Vital Statistics	2010	2030	To provide world-class civil registration services and complete, accurate and timely vital event data to meet developme nt needs, including local and national developme nt planning	Access to quality civil registrat ion services, vital statistics , and related data by agencies and public improve d	Enabling environme nt for the sustainable and inclusive developme nt of the population World-class civil registration and vital statistics system & quality vital			PIOJ/R GD		Sufficient resources (human, financial, technology) available within schedule Access to required inputs, including data/docu mentation Sufficient risk manageme nt strategy in place	Lags in access to data and/or challenges with data quality Insufficient risk management Insufficient stakeholder buy-in

National Strat	egy 1-1:	Ma	intain a Stable	Population		National Strateg	y Outcome: A Stable Popula	ion			
Developme	nt Progra	mme	Objective				April 2021-March 2024				
Area(s) & Sch	edule/Du	ıration	(s)			Development Results	3	Respo	Costs	Assumptio	Risks/Limitat
Name of Programme/		ule/Du ion		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ns	ions
Sub- Programme Areas	Start Date	End Date						les			
					statistics and related data					Insufficient resources	
Main actions include:			Sub- Objective							Stakeholder participatio	
i. Strengthen legislative/ regulatory framework for civil registratio n and vital statistics	2009	2030	To provide relevant legislative/r egulatory framework for civil registration and vital statistics that is aligned with planned developme nt outcomes			Extent civil registration and vital statistics legislative/regulatory framework developed/implemen ted	Registration of Births and Deaths (Amendment) Act approved in FY 2023/24	RGD, OPM		n/buy-in	
ii. Improve			To improve				ne Indicator:	RGD,			
Civil			efficiency in			% Level of	80%	OPM			
Registratio			the			satisfaction of					
n and Vital		1	provision,			customers and					
Statistics			maintenanc			stakeholders with					
Services			e,			the products and					

National Strat			intain a Stable	Population		National Strateg	y Outcome: A Stable Popu				
Developmen	_		Objective				April 2021-March 2024	1			
Area(s) & Sche	edule/Du	ıration	(s)			Development Results	3	Respo	Costs	Assumptio	Risks/Limitat
Name of Programme/		ule/Du ion		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	(000)	ns	ions
Sub-	Start	End]					163			
Programme Areas	Date	Date									
			preservatio			services of the					
			n and			Registrar General's					
			conservatio			Department					
			n of civil								
			information								
			and								
			registration								
			for all								
			events								
Sub-Actions						Breakdown of Indicator:	Targets				
a. Develop			To improve			% Of institutional	95%				
and			the			births registered					
implement			coverage of			% Of institutional	90%				
civil (birth,			civil			death registered					
death, and			registration			% Of Marriages	95%				
marriage)			and quality			entered in marriage					
registratio			of vital			officers' database are					
n services			event data			keyed into finalized					
			and			database					
			statistics								
b. Evidence-	2021	2030	То								
based	(prox		modernise								
modernizat	у)		the CRVS								
ion of the			System for								
CRVS			improved								
System			quality,								

National Strate			intain a Stable	Population		National Strateg	y Outcome: A Stable Populat	ion			
Developmen	_		Objective				April 2021-March 2024				
Area(s) & Sche	dule/Du	ration	(s)			Development Results	5	Respo	Costs	Assumptio	Risks/Limitat
Name of	Sched	-		Output	Outcome	Indicator (s)	Target (s)	nsible Entity/	('000)	ns	ions
Programme/	rat			(s)	(s)		2024	ies			
Sub-	Start	End									
Programme	Date	Date									
Areas											
C. Provide			greater			# Of civil registration	Three (3) civil registration	PIOJ/R			
Policy and			access, and			policy	initiatives (incl. policy	GD			
Research			increased			development/researc	briefs, empirical studies)				
to inform			use of vital			h initiatives	completed				
modernizat			event data								
ion of CRVS			in								
d. Implement			developme			% Of databases	95% of databases linked	RGD,			
new Civil			nt planning			linked		OPM			
Registratio											
n Solution											
e. Implement								RGD,			
Customer								OPM			
Service											
Strategy											
f. Provide						Outco	me Indicator				
online						% Customers accessing	≥50% of customers accessing	1			
access to						services online	services online				
products						Outp	ut Indicator				
and						% Of products and	70% of products and services				
services						services online	accessible online				
g. Impleme						% Change in customer	10% reduction in				
nt						service delivery time	waiting/processing time				
Electroni											
С											
Customer											
Queuing											
Manage											
ment											

National Strate	gy 1-1:	Mai	ntain a Stable	Population		National Strateg	y Outcome: A Stable Popu	lation			
Developmen	t Prograi	mme	Objective				April 2021-March 202	4			
Area(s) & Sche	dule/Du	ration	(s)			Development Result	S	Respo	Costs	Assumptio	Risks/Limitat
Name of	Schedu	ıle/Du		Output	Outcome	Indicator (s)	Target (s)	nsible Entity/	('000)	ns	ions
Programme/	rati	on		(s)	(s)		2024	ies			
Sub-	Start	End						ies			
Programme	Date	Date									
Areas											
System											

	egy 1-1:		tain a Stable Po	pulation	National Str	rategy Outcome: A Stab	•		hrough 20	30	
Developmen			Objective				April 2021-March 2	024			1
Area(s) & Scho	edule/Du	uration	(s)			Development Results	S	Respo	Costs	Assumptions	Risks/Limit
Name of Programme/		ule/Dur ion		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	nsible Entity/	('000)		ations
Sub- Programme Areas	Start Date	End Date		(5)	(15)	maioator (s)		ies			
Sector Strateg	y: Streng	then pol	icies, plans, sys	tems, and n	nechanisms to	support the achievemen	t of medium- to long-	Aligned SDGs	Targets: 3	1, 3.2, 3.3, 3.7, 5	.6
Sector Strategy	v: Streng	then nol	icies nlans sys	tems and n	nechanisms to	support the achievemen	t of medium- to long-	Aligned SDGs	Targets: 3	1 3 2 3 3 3 7 5	6
term country t	argets fo	r the sex	cual and reprod	uctive healt	h of the popula	ation			Targets: 3		1
term country t 4. Sexual and	-	-	rual and reprod To develop	uctive healt Access	h of the popula Enabling	ation	t of medium- to long- ne Indicators:	МОН	Targets: 3	Sufficient	Insufficient
term country t 4. Sexual and Reproducti	argets fo	r the sex	To develop and	Access to	h of the popula Enabling environmen	ation <i>Outcon</i>	ne Indicators:		Targets: 3	Sufficient human,	1
term country t 4. Sexual and Reproducti ve Health	argets fo	r the sex	To develop and implement	Access to relevant	h of the popula Enabling environmen t for good	Outcon Fertility rate among		МОН	Targets: 3	Sufficient human, financial,	Insufficient resources
term country t 4. Sexual and Reproducti	argets fo	r the sex	To develop and implement evidence-	Access to relevant SRH	h of the popula Enabling environmen t for good sexual and	Pertility rate among women of	ne Indicators:	МОН	Targets: 3	Sufficient human, financial, technology	Insufficient resources Inadequate
term country t 4. Sexual and Reproducti ve Health	argets fo	r the sex	To develop and implement evidence- and results-	Access to relevant SRH informat	Enabling environmen t for good sexual and reproductiv	Fertility rate among women of reproductive age	ne Indicators:	МОН	Targets: 3	Sufficient human, financial, technology resources	Insufficient resources Inadequate capture of
term country t 4. Sexual and Reproducti ve Health	argets fo	r the sex	To develop and implement evidence- and results- based SRH	Access to relevant SRH informat ion,	Enabling environmen t for good sexual and reproductiv e health	Pertility rate among women of	ne Indicators:	МОН	Targets: 3	Sufficient human, financial, technology resources and	Insufficient resources Inadequate capture of data from
term country t 4. Sexual and Reproducti ve Health	argets fo	r the sex	To develop and implement evidence- and results-	Access to relevant SRH informat	Enabling environmen t for good sexual and reproductiv	Fertility rate among women of reproductive age	ne Indicators:	МОН	Targets: 3	Sufficient human, financial, technology resources	Insufficient resources Inadequate capture of

		s, and	services	Contraceptive	≥70%		Methodologi	and
		projects	improve	prevalence rate			cally sound	standardize
		towards the	d				and	d reports
		achievemen					adequate	
		t of (SRH)					data capture	Insufficient
		developme		Extent 90-90-90	90-90-90 (by 2025)		and	stakeholder
		nt		target attained:			availability	buy-in
		outcomes					of	and/or
		and goals		- % of people living	(2021 baseline – 86% - 51%		administrativ	demand
				with HIV (PLHIV)	- 78%)		e records	
				diagnosed that are			and	
				aware of their			standardized	
				status			reporting	
				- % Of PLHIV aware of				
				their status retained			Stakeholder	
				in care and on			buy-in and	
				Antiretroviral (ARV)			participation	
				- % Of PLHIV virally				
				suppressed who are				
				retained in care and				
				on ARVs				
Main actions								
include:								
i.Establish a		1		Extent Sexual and	Sexual Reproductive			
Sexual and				Reproductive Health	Health Policy developed			
Reproducti				Policy/Policies and				
ve Health				Programme of	National Strategic Plan for			
Policy				Actions	HIV developed, approved,			
Framework				developed/implemen	and implemented			
				ted	, , , , , , , , , , , , , , , , , , ,			
4.1. Reproduc	tive Health	1					1	
i.Provide		To promote		Maternal mortality	≤ 90 maternal deaths per	МОН	Sufficient	Insufficient
adequate		family		ratio	100,000 live births	W	human,	resources
maternal		planning/pl			(Baseline, 100, FY 2018/19)		financial and	
and child		anned						

health care and services (pre-natal, anti-natal and neo- natal care to reduce	fertility and reproductiv e and infant/child health	ratio 1,000 live births (Baseline, 20, FY 2018/19) resources co ve Sufficient contraceptiv s a	nsufficient contracepti e commoditie and ervices
maternal, neo-natal mortality)			ocial, conomic,
ii.Provide quality reproducti ve health data and statistics		Extent quality reproductive health data and/or statistics produced/disseminat ed (to inform policy and planning) Extent quality Reproductive health data and statistics available - Reproductive Health Survey (RHS) 2022 completed (last RHS, 2008) - RHS data compiled, and report completed - Policy Documentation to	nvironme tal factors ifluence ge-specific ertility ates that re lower r higher nan eplacemen
iii.Develop and implement Contracept		Extent CLMIS data collection activities and reports completed 1 Contraceptive Logistics Management Information System (CLMIS) survey	
ive Logistics Manageme nt Informatio n System (CLMIS)		Reports/documentati on produced documentation completed, including: - Report on Clinic Audits - Evaluation Report based on use of OECD- DAC and Kirkpatrick models	
iv.Support improved awareness		Extent Adolescents (16 years and information/training older) sensitized on contraceptives contraceptive options,	

of contracepti ves by adolescent girls (16 years and older)		provided to adolescent girls, 16 years and older	with focus on Long Acting Reversible Contraceptives (LARC), in communities and health facilities ≥50 adolescents trained to administer LARC method			
older) 4.2. Sexual Health: i. Provide access to HIV Testing and Counselling (HTC) and Syphilis services as well as informatio n and treatment, particularly to vulnerable groups ii. Fulfil internation al obligations regarding reporting on developme nt	To reduce the incidence/p revalence of Sexually Transmitted Infections (STIs) and reduction in morbidity and mortality among those infected	# Global AIDS Monitoring (GAM) Reports **Outcom % Change in newly diagnosed syphilis cases % Change in newly diagnosed syphilis cases **Male In males/fem ales with knowledge in preventing HIV/STI **Global AIDS Monitoring (GAM) Reports	me Indicators 7% decline (from 1165 in 2018) Approx. 7% decline (baseline not established) 3% increase from baseline (baseline 46.6, FY 2018/19) 3% increase from baseline (baseline 39.3, FY 2018/19) 1 GAM report and uploaded to the UN Platform on or before March 30 each year 1 NCP1 report produced and uploaded to the UN Platform on or before March 30 each year	MOH W	Sufficient human, financial and technology resources Sufficient preventative and counselling services available Targeted uptake of testing and counselling services	Insufficient resources Insufficient preventativ e and counselling services Insufficient demand for testing and counselling services
performan ce						

regarding HIV													
4.3. Sexual and Re	4.3. Sexual and Reproductive Health Rights												
i. Develop policy and legislative framework to create an enabling environme nt for sexual and reproducti ve health rights		To enable stakeholder s to support and access SRH rights	Access to informat ion and forums to inform policy on SRH- related rights by key and vulnera ble populati ons improve d Program mes and initiative s are implem ented to target specific vulnera ble groups	Comprehen sive policy, legislative framework that facilitates accessing SRH-related rights	Extent stakeholders are engaged in knowledge building and advocacy regarding SRH-related rights	Multi-sectoral stakeholders engaged in training and policy dialogue with 2 advocacy reports produced.	MOH W		Sufficient human, financial and technology resources Stakeholder participation and buy-in	Insufficient resources Insufficient stakeholder participatio n , demand and /or buy-in			

		within				
		the				
		populati				
		on				

National Strate 1:	al Strategy 1- Maintain a Stable Population					Il Strategy Outcome:	A Stable Population	n achieved	and mainta	ined through	2030				
Development Programme Objective						April 2021-March 2024									
Area(s) & Schedule/Duration		(s)		Developn	nent Results	Respo	Costs ('000)	Assumpti	Risks/Limitati						
Name of Programme/Su b-Programme	tio Start	End		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	(000)	ons	ons				
Areas	Date	Date	and Davidson												
Development		_	•	ent tion policy, proce	accoc and	Aligned SDG Ta	rgets: 8.8, 10.7, 10.	. 16.2							
considerations	_		_		esses, and	Alighed 3DG Ta	igets: 0.0, 10.7, 10.0	., 10.2							
5. Internatio	2009	2030	То	Integration	Comprehensive			Coordi		Requisite	Adequate				
nal	2003	2030	integrate	of migration	policy, legislative			nated		resources	resources may				
Migration			integrate	management	and institutional			by		and	not be				
and			al migration	strategies	frameworks that			PIOJ		capacities	available				
Developm			processes	into national	facilitate, enable,			1.03		are	and/or				
ent (IMD)			and	development	reciprocate, and					available	invested to				
Main actions			considerati	policy,	promote safe,					to	implement the				
include:			ons into	planning and	regular, and orderly					support	NPIMD				
i. Develop			developme	related	migration	Extent National	Policy outputs			implemen					
and			nt planning	processes		Policy on	partially			tation of					
implement			and related	improved		International	achieved			the					
Migration			processes			Migration and	(approx. 50%)			NPIMD					
Policy and						Development	, , ,								
Programm						(NPIMD)	(IMD Policy								
е						developed/imple mented	approved in 2017)								

National Strate	egy 1-1:	Main	tain a Stable P	opulation	Na	ational Strategy Outco	me: A Stable Popula	ation achie	ved and ma	aintained thro	ough 2030		
Developmen	Development Programme		Objective		 	April 2021-March 2024							
Area & Schedule/Duration		tion	(s)		Develop	lopment Results			Costs	Assumpti	Risks/Limitati		
Name of	Schedule	Schedule/Dura		Output (s)	Outcome (s) Indicator (s)		Target (s)	nsible Entity/	('000)	ons	ons		
Programme/Su	tion						2024	ies					
b-Programme	Start	End						163					
Areas	Date	Dat											
		e		10									
-			•	and Protection		. /		1 - 11					
			-	•		nt (incl. policies, legisla	tion, plans, systems	, Aligned	SDG Targo	ets: 16.2			
· · · · ·				, and protection		1	1			1	1		
6. Regulatory	2009	203	To develop	Policies,	Effective Regulatory	'		MOEYI		Sufficient	Insufficient		
Framewor		0	and	legislation,	Framework and			and		resources	resources,		
k and			strengthen	plans,	Environment for			partne		– human,	particularly		
Planning			the	systems, and	the Development			rs		financing,	financing		
for the			regulatory	spaces for	and Care of					and			
Developm			framework	the holistic	Children					technolog	Insufficient		
ent and			and	development						У	stakeholder		
Care of			environme	, care, and							buy-in		
Children			nt (incl.	protection of						Quality			
Main actions			policies,	children						data/stati	Gaps in data		
include:			legislation,	developed						stics/infor	quality		
i.Strengthen			plans,	and		Extent	Child Care and	MOEYI		mation	-		
the			systems,	strengthened		frameworks and	Protection Act	,		available			
framework			and spaces)			systems of Child	amended	CPFSA		to			
and			for the			Care and				support			
systems of			holistic			Protection Act				evidence			
the Child			developme			(CCPA) for				based			

National Strate	egy 1-1:	Main	tain a Stable Po	pulation		National Strategy Outco	me: A Stable Popula	ation achiev	ved and ma	aintained thro	ugh 2030
Developmen	t Program	ıme	Objective			April	2021-March 2024				
Area & Sched	lule/Dura	tion	(s)		Devel	opment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su	Schedule tion			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/	('000)	ons	ons
b-Programme Areas	Start Date	End Dat e						ies			
Development /	Area: Chil	d Deve	lopment, Care a	and Protection							
Care and Protection Act (CCPA) for child developme nt and wellbeing			nt, care, and protection of children			advancing the development and well-being of children developed/imple mented	CCPA Children's Home Regulations amended			decision making and results based managem ent	
ii.Modernize and strengthen the regulatory framework and plans for the adoption of children						Extent regulatory framework for the adoption of children developed/imple mented	Amend Children (Adoption of) Act Commence implementation of amended Act Policy on the Adoption of Children developed	MOEYI , CPFSA		Relevant regulatory framewor k, guidelines and plans are in place for effective service	
iii.Develop and implement National Policy on Children						Extent National Policy on Children developed/imple mented	To be stated	MOEYI , CPFSA		delivery Effective stakehold er engageme	
iv.Establish and maintain						Extent Child Protection Committees	Operations of Child Protection Committees	MOEYI , CPFSA		nt and	

National Strate	egy 1-1:	Main	tain a Stable Po	opulation		National Strategy Outco	me: A Stable Popula	ation achie	ved and ma	aintained thro	ough 2030
Developmen	t Program	ıme	Objective			April	2021-March 2024				
Area & Scheo	dule/Dura	tion	(s)		Deve	lopment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su	Schedule tior	n		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/	('000)	ons	ons
b-Programme Areas	Start Date	End Dat e						ies			
Development A	Area: Chil		opment, Care	and Protection							
Child Protection Committees (CPCs)						(CPCs) established/maint ained	(CPCs) re- established and maintained			partnershi ps Change	
v.Develop and implement Child Case Manageme nt System (CCMS)						Extent CCMS developed/imple mented	Automated real- time communication between Investigations Units and Registry Outcome: Reduced turnaround time in investigations	MOEYI , CPFSA		managem ent and institution al capacity building prioritized	
vi.Fulfil country obligations regarding internation al protocols and agreement s on the developme						Extent Jamaica Country Report to the UNCRC (in keeping with the requirements as stipulated by the Convention on the Rights of the Child (CRC)) prepared/submitt	Country Report to the UNCRC prepared and submitted	MOEYI , CPFSA			

National Strate	gy 1-1:	Main	tain a Stable Po	opulation	Na	ational Strategy Outco	ome: A Stable Popu	lation achiev	ved and m	aintained thro	ough 2030
Developmen	t Program	ıme	Objective			April	2021-March 2024				
Area & Sched	ule/Dura	tion	(s)		Develop	ment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su	Schedule			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/	('000)	ons	ons
b-Programme Areas	Start Date	End Dat e					2024	ies			
Development A	Area: Chile	d Deve	lopment, Care	and Protection							
nt, care, and protection of children						ed within schedule					
	: Develop	and ir	nstitutionalize f	rameworks and	systems for evidence	and results based deci	sion making and	Alig	ned SDGs	Targets: 17.19)
	•			care, and prote	•		J			J	
7. Evidence and Results Based Decision Making and Managem ent in Child Developm ent, Care and Protection			To develop and institutional ize frameworks and systems for evidence and results based decision making and manageme nt in	Frameworks and systems for evidence and results based decision making and management in advancing child development , care, and protection developed	Strong Framework for evidence and results based decision making and management in advancing child development, care, and protection			MOEYI , CPFSA		Sufficient resources – human, financing, and technolog y Quality data/stati stics/infor mation available to	Insufficient resources, particularly financing Insufficient stakeholder buy-in Gaps in data quality
Main actions			advancing	and						support	
include:			child	institutionaliz						evidence	
i. Conduct and report on studies/ass			developme nt, care, and protection	ation advanced		Extent studies/assessme nts/analyses to inform policy and	Knowledge, Attitudes, Practices and Behaviour			based decision making and	

National Strate	egy 1-1:	Main	tain a Stable Po	opulation	ı	National Strategy Outco	me: A Stable Popul	ation achie	ved and ma	aintained thro	ugh 2030
Developmen	t Program	ıme	Objective		I	April	2021-March 2024				
Area & Scheo	lule/Dura	tion	(s)		Develo	pment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su	Schedule tior	•		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/	('000)	ons	ons
b-Programme Areas	Start Date	End Dat e					2027	ies			
Development A	Area: Chile	d Devel	lopment, Care	and Protection							
essments/ analyses to inform policy and planning for child developme nt, care, and protection	y: Deliver	approp	oriate intervent	ion services to a	Il children in care an	planning for child development, care and protection conducted/report s completed	(KAPB) study conducted, and report prepared	gned SDGs	Targets: 16	results based managem ent Effective stakehold er engageme nt and partnershi ps 5.2, 16.3	
8. Children			To deliver	Access to	Effective Child and			CPFSA		Sufficient	Insufficient
and Family Welfare Services			appropriate interventio n services to all	appropriate services to address the needs of	Family Welfare System					resources – human, financing, and	resources, particularly financing
Main actions include:			children in care and at	children in care and at						technolog y	

National Strat	egy 1-1:	Mainta	ain a Stable P	opulation		National Strategy Outco	ome: A Stable Popul	ation achiev	ved and ma	aintained thro	ough 2030
Developmer	nt Program	nme	Objective			April	2021-March 2024				
Area & Sche	dule/Dura	tion	(s)		Devel	opment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su b-Programme Areas	Schedule tion Start Date	-		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
Development	Area: Chil		pment. Care	and Protection							
Place children in appropriate environment s using suitability and necessity principles Engage children and families to provide holistic interventions to aid capacity development and wellbeing of		r	risk and their families	risk, and their families increased		# Of engagement sessions held with children and their families to provide holistic development interventions	At least 50,000 annually			Quality data/stati stics/infor mation available to support evidence based decision making and results based managem ent Relevant regulatory framewor	Insufficient stakeholder buy-in Gaps in data quality

National Strate	egy 1-1:	Main	tain a Stable Po	opulation		National Strategy Outco	me: A Stable Popula	ation achie	ved and ma	aintained thro	ugh 2030
Developmen	t Program	ıme	Objective			April	2021-March 2024				
Area & Scheo	dule/Dura	tion	(s)		Devel	opment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su	Schedule tior	า		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
b-Programme Areas	Start Date	End Dat e						les			
Development .	Area: Chil	d Devel	opment, Care	and Protection							
iii. Develop and implement plans and programm es for improving access to appropriat e Foster Care services iv. Strengthen and implement the Transitiona I Living Project for Children in State Care						Extent Plans/Programme s for improving Foster Care Services developed/imple mented Extent Transitional Living Project for Children in State Care developed/imple mented	2018- 2023 Foster Care Improvement Plan (FCIP) implemented Vocational Skills training delivered Life Skills training delivered Mentorship programme implemented Mental Health Support for			and plans are in place for effective service delivery Effective stakehold er engageme nt and partnershi ps	

		<u> </u>				- 41		124				
Developmen			Objective			•	2021-March 2024					
Area & Scheo	iuie/Dura	tion	(s)		Develo	pment Results		Respo nsible	Costs ('000)	Assumpti	Risks/Limitat	
Name of	Schedule	-		Output (s)	Outcome (s)	Indicator (s)	Target (s)	Entity/	(000)	ons	ons	
Programme/Su	tior						2024	ies				
b-Programme	Start	End						103				
Areas	Date	Dat e										
Development <i>i</i>	Aros: Chile		onmont Caro	and Protection								
Development /	Area. Criii	u Devel	opinent, care a	and Protection			Caregivers					
							provided					
							provided					
							4 GOJ operated	_				
							Transitional					
							Living Housing					
							Complexes					
							supported					
							maintained					
						Extent project	To be stated					
						institutionalized in	10 be stated					
						CPFSA						
v. Establish						Extent	Psychological					
and						Therapeutic	services to treat					
operationa						Centre	with children					
lize						developed/operati	displaying mild					
Therapeuti						onalized	to severe					
c Centre							behavioural/					
							emotional and					
							mental disorders					
							consolidated					
							and centralized					
Sector Strategy	v: Develor	and in	nplement frame	eworks and plans	for protecting chil	dren against physical and	d nsycho-social	Aligned S	DGs Targe	ts: 10.3, 16.3,	16.2	

National Strate	egy 1-1:	Main	tain a Stable Po	opulation	Na	ational Strategy Outco	me: A Stable Popul	ation achie	ved and ma	nintained thro	ough 2030
Developmen	t Program	me	Objective			April	2021-March 2024				
Area & Sched	lule/Dura	tion	(s)		Develop	ment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su	Schedule			Output (s)	Outcome (s)	Indicator (s)	Target (s)	nsible Entity/	('000)	ons	ons
b-Programme Areas	Start Date	End Dat e					2024	ies			
Development /	Area: Child	d Deve	lopment, Care	and Protection							
9. Framewor ks and plans for protecting children against physical and psychosocial violence and related vulnerabili ties			To develop and implement frameworks and plans for protecting children against physical and psychosocial violence and related	Frameworks and plans for protecting children against physical and psycho-social violence and related vulnerabilitie s developed and implemented	Strong Frameworks and plans for protecting children against physical and psycho-social violence and related vulnerabilities			MOEY, CPFSA		Sufficient resources – human, financing, and technolog y Quality data/stati stics/infor mation available to support	Insufficient resources, particularly financing Insufficient stakeholder buy-in Gaps in data quality
Main actions include:			vulnerabiliti es							evidence based	
i. Implement National Plan of Action for an Integrated Response to Children and						Extent National Plan of Action for an Integrated Response to Children and Violence (NPACV) implemented	To be stated	MOEYI /CPFS A, MOJ, MNS		decision making and results based managem ent	

National Strate	egy 1-1:	Main	tain a Stable Po	opulation	1	National Strategy Outco	ome: A Stable Popu	lation achie	ved and ma	aintained thro	ugh 2030
Developmen	t Program	ıme	Objective			April	2021-March 2024				
Area & Scheo	dule/Dura	tion	(s)		Develo	pment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su b-Programme Areas	Schedule tion Start Date	End Dat		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
Development	Area: Chile	e d Devel	onment Care	and Protection							
Violence (NPACV)										Relevant regulatory framewor k, guidelines and plans are in place for	
ii. Continue the implement ation of the Anti- Bullying Framework of Action and its provision						Extent Anti- Bullying Framework of Action developed/imple mented	To be stated	MOEYI , CPFSA		effective service delivery Effective stakehold er engageme nt and partnershi	
iii. Develop and strengthen the operations of the Ananda Alert						Extent operations of the Ananda Alert System developed/imple mented		MOEYI , CPFSA		ps	

National Strate	egy 1-1:	Main	tain a Stable Po	opulation		National Strategy Outco	me: A Stable Popul	ation achie	ved and ma	aintained thro	ugh 2030
Developmen	t Program	ıme	Objective			April	2021-March 2024				
Area & Scheo	lule/Dura	tion	(s)		Devel	opment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su	Schedule	-		Output (s)	Outcome (s)	Indicator (s)	Target (s)	nsible Entity/	('000)	ons	ons
b-Programme	Start	End					2024	ies			
Areas	Date	Dat e									
Development A	Area: Chil	d Devel	opment, Care	and Protection							
System to aid in the recovery of missing children and provide psychosoci al support to children and families											
iv. Implement recommen dations from the street and working children study						Extent recommendations from street and working chldren study implemented	Plan of Action implemented				

National Strate	egy 1-1:	Main	tain a Stable Po	opulation	N	lational Strategy Outco	ome: A Stable Popul	ation achie	ved and m	aintained thro	ough 2030	
Developmen	t Program	ıme	Objective			April	2021-March 2024					
Area & Scheo	lule/Dura	tion	(s)		Develo	pment Results		Respo	Costs	Assumpti	Risks/Limitati	
Name of Programme/Su b-Programme Areas	Schedule tion Start Date	End Dat		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons	
Development A	Aroat Vous	e th Dove	Nonmont									
				icy, and strategio	frameworks for coo	rdinated youth develop	oment action across	cutting	across the	ets: Youth is o SDGs. Target e: 8.5, 8.6 &		
10. Youth Policy, Strategy and Research	2009	203	To create the conditions necessary for youth developme nt and empowerm	Policies, strategies, regulations, and programming for empowering youth and	Enabling environment for empowered and socially integrated youth	Extent the National Youth Policy (2017) outcomes are achieved	Partially achieved by March 2024	MOEYI and partne rs		Sufficient resources – human, financing, and technolog y	Insufficient resources, particularly financing Insufficient stakeholder buy-in	
Main Actions include:			ent through vouth	enabling vouth						Relevant legislation		
i. Mainstream the National Youth Policy	2017	ent through youth 203 focused/yo 0 uth- directed policies, strategies, regulations, and	youth youth development of the strengther directed policies, strategies, regulations,	youth focused/yo uth- directed policies, strategies, regulations,	development strengthened		Extent stakeholders engaged and/or capacities built to mainstream and implement the	≥ 25% of secondary schools engaged in policy sensitization	MOEYI		s and guidelines are in place for effective service	
			and programmi ng			National Youth Policy (2017)	Intersectoral Working Group on the National Youth Policy established and operationalized			delivery Effective stakehold er engageme		

National Strategy 1-1: Maintain a Stable Population Development Programme Objective						National Strategy Outco	ome: A Stable Popula	ation achie	ved and ma	aintained thro	ough 2030
Developmen	t Program	ıme	Objective			April	2021-March 2024				
Area & Sched	lule/Dura	tion	(s)		Develo	pment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su	Schedule tior			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/	('000)	ons	ons
b-Programme Areas	Start Date	End Dat e					2024	ies			
Development A	Area: You	th Deve	elopment								
ii. Develop and implement initiatives to produce quality data and statistics on youth developmen t issues						Extent research and analysis, including surveys, are undertaken to inform National Youth Policy Implementation	Youth Programmatic Gap Analysis and Report completed National Youth Survey conducted, and findings published	MOEY, HEART Trust/ NSTA MOH W and gov. and non- gov. partne rs		nt and partnershi ps	
Sector Strategy	y: Increase	e inclus	ive access to yo	outh developme	nt services and oppo	ortunities, particularly fo	r the vulnerable		Youth is	l SDGs Target s considered o the SDGs	s: 10.3, 16.7 , cross-cutting
11. Youth Developm ent Programm es and Services			To create the conditions necessary for youth developme	Access to youth development services, particularly by vulnerable	Enabling environment for empowered and socially integrated youth				aci 033 (Sufficient resources – human, financial, and technolog	Insufficient resources, particularly financial
Main actions include:			nt and empowerm	and at-risk youth,						у	stakeholder buy-in
i. Establish and create access to			ent through youth focused/yo	increased		Extent Youth Information Centres (YICs) are	≥ 2 mobile YICs in each parish per year with ≥	MOEY, HEART Trust/		Effective stakehold er	

National Strate	egy 1-1:	Main	tain a Stable Po	pulation		National Strategy Outco	ome: A Stable Popula	ation achie	ved and ma	aintained thro	ough 2030
Developmen	t Program	me	Objective		I	April	2021-March 2024				
Area & Sched	ule/Dura	tion	(s)		Devel	opment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su b-Programme Areas	Schedule tion Start Date			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
Development A	Area: Yout	h Deve	lopment								
Youth Information Centres ii. Provide Youth with a range of developme nt services			uth- directed policies, strategies, regulations, and programmi ng			made accessible to youth Extent youth are provided with a range of development services	2000 youth targeted ≥ 8000 youth per year (FY) are provided with access to a range of development services	NSTA MOH W and gov. and non- gov. partne rs		engageme nt and partnershi ps Program mes and services are demand-	
							(including entrepreneurshi p and job readiness training and support; social interventions for the at-risk youth; mentorship programmes)			driven and accessible to youth	
iii. Establish and						Extent relevant/up-to-	National Unattached				
implement National Unattache						date NUYP is developed and/or implemented	Youth Programme (NUYP) reviewed				

National Strate	egy 1-1:	Main	tain a Stable Po	opulation	1	National Strategy Outco	ome: A Stable Popula	ation achie	ved and ma	aintained thro	ough 2030
Developmen	t Program	me	Objective		<u>'</u>	April	2021-March 2024				
Area & Sched	lule/Dura	tion	(s)		Develo	pment Results		Respo nsible	Costs ('000)	Assumpti	Risks/Limitati
Name of Programme/Su	Schedule tior	1		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	Entity/	(1000)	ons	ons
b-Programme Areas	Start Date	End Dat e						ies			
Development A	Area: Yout		lopment								
d Youth Programm e (NUYP)							New format of NUYP developed and roll-out				
iv. Provide youth with adolescent -friendly health and						Extent youth are provided with adolescent-friendly health service	10,000 youth access health and educational services annually				
educationa I services							13 Adolescent Friendly Clinics established				
Sector Strategy organizations	y: Enhance	the ca	pacity of youth	n to engage in se	lf-directed leadershi	p and governance with	in youth-led	Aligned	SDG Targo	ets: 10.2, 16.7	
12. Youth-Led Organizati onal Governac e			To strengthen capacity within youth-led	Youth-led institutional leadership and governance	Enabling environment for empowered and socially integrated youth			MOEYI , youth organi zations and		Sufficient resources – human, financial, and	Insufficient resources, particularly financial
Main actions include:			organizatio ns for self-	strengthened	,			partne rs		technolog y	Insufficient stakeholder
i. Establish youth-led governance and institutional arrangement			directed leadership and governance			Extent youth governance and development organizations are developed,	Youth development organizations are supported with key bodies			Effective stakehold er engageme nt and	buy-in

National Strate	egy 1-1:	Main	tain a Stable Po	pulation		National Strategy Outo	come: A Stable Popula	ition achie	ved and m	aintained thro	ough 2030
Developmen	t Program	me	Objective			Apri	il 2021-March 2024				
Area & Scheo			(s)		Develo	ppment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su b-Programme	Schedule tion Start			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
Areas	Date	Dat e									
Development A	Area: Yout	_	lopment								
S						supported and operational	operational, including: - National Secondary (school) Student's Council (NSSC) - Jamaica Youth Ambassador Programme (JAYAP) - Youth Advisory Council of Jamaica (NYCJ) - National Youth Parliament of Jamaica (NYPJ) - Youth Arms of the main political parties (Generation 2000 (G2K) and the PNP Youth			partnershi ps Program mes and services are demand- driven and accessible to youth	

National Strate	egy 1-1:	Main	tain a Stable Po	opulation	N	ational Strategy Outco	me: A Stable Popula	ation achie	ved and ma	aintained thro	ough 2030
Developmen	t Program	me	Objective			April	2021-March 2024				
Area & Sched	lule/Dura	tion	(s)		Develop	ment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of	Schedule			Output (s)	Outcome (s)	Indicator (s)	Target (s)	nsible Entity/	('000)	ons	ons
Programme/Su	tion						2024	ies			
b-Programme	Start	End									
Areas	Date	Dat e									
Development /	Area: Yout		elopment								
			· ·				Organization				
							(PNPYO))				
							- Parish and				
							community				
							level youth				
							organizations				
			To create the		Enabling environment for						
L3. Youth			To create	Policy	Enabling			Youth		Sufficient	Insufficient
Engageme				recommenda				organi		resources	resources,
nt in Policy			conditions	tions,	empowered and			zations		– human,	particularly
and			necessary	advocacy	socially integrated			with		financing,	financing
Advocacy			for youth	campaigns	youth			suppor		and	
Main actions			developme	and .				t from		technolog	Insufficient
include:			nt and	programming				state		У	stakeholder
i. Promote			empowerm	developed by		Extent youth are	≥ 3 policy	entitie			buy-in
Youth			ent through	youth		engaged in	recommendatio	s and		Relevant	
engageme			youth	strengthened		making policy	ns from youth	non-		legislation	
nt in policy			focused/yo			recommendations	groups	gov		s and	
developme			uth-			and advocacy on	≥ 5 advocacy	partne		guidelines	
nt and			directed			youth	campaigns	rs		are in	
advocacy			policies,			development	and/or			place for	
on youth			strategies,				programming to			effective	
developme			regulations,				support			service	
nt issues			and				advocacy and			delivery	
							empowerment				

National Strate	National Strategy 1-1: Maintain a Stable F					National Strategy Outco	ome: A Stable Popu	lation achie	ved and m	aintained thro	ough 2030
Developmen	t Program	me	Objective		L	April	2021-March 2024				
Area & Sched	lule/Dura	tion	(s)		Deve	opment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su		hedule/Dura tion Start End		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/	('000)	ons	ons
b-Programme Areas	Start Date	End Dat e					2027	ies			
Development /	Area: Yout	h Deve	elopment							<u>'</u>	
			programmi ng				(baseline not established)			Effective stakehold er engageme nt and partnershi ps	

National Strate responsiveness Developmen	of the h	ealth sy		veillance, m	itigation, risk ro	eduction and the	Apri	National Strategy C risk reduction and r I 2021-March 2024		_		ce, mitigation,	
Area(s) & Sche	_		(s)			Development Results	•		Respo	Costs	Assumpti	Risks/Limitati	
Name of Programme/Su		lule/Dura tion		Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	nsible Entity/	('000)	ons	ons	
b-Programme Areas	Start Date	End Date			(-)				ies				
Development A	rea: Dise	ase Surv	veillance and N	/lanagemen	t, and Health S	ystem Responsiveness							
_	Sector Strategy: Deliver timely and quality disease surveillance and implement effective mitigation, risk reduction and responsive heath systems strategies Aligned SDG Targets: 3.1,3.2, 3.3.,3.4, 3.8, 3.d, 3.8												
14. Disease	2009	2030	To deliver	The Strong Outcome Indicator:			itor:	МОН		Sufficient	Insufficient		
Surveillanc			timely and	delivery	health			W,		human,	resources		

National Strate responsiveness		_		veillance, m	itigation, risk r	eduction and the		National Strate risk reduction a		_		ce, mitigation,
Developmen	t Progran	nme	Objective				Apri	l 2021-March 20	24	-		
Area(s) & Sche	_		(s)			Development Result			Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su b-Programme	Schedule tio Start	n End		Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
e, Mitigation, Risk Reduction and Health System Responsiv eness	Date	Date	quality disease surveillance and implement effective mitigation, risk reduction and	of preventi on, early detectio n and treatme nt program mes for NCDs	systems framework for supporting reduced morbidity and premature mortality from	Extent targeted reduction in morbidity and premature deaths from non-communicable diseases (NCDs) and infectious diseases (by 2030) achieved	Partial		stakeh olders, incl. citizen s		financial and technolog y resources Complian ce with standards and	Insufficient compliance with standards and protocols Lack of stakeholder demand and/or
Main Actions include: Implement NCD Prevention Programme			responsive heath systems strategies	and commu nicable diseases improve d	diseases	Unconditional probability of dying between ages of 30 and 70 from cardiovascular diseases, cancer, diabetes or chronic respiratory	15.6				protocols for disease surveillan ce, reporting and managem ent	compliance
						Prevalence rate for hypertension by sex Prevalence rate for diabetes mellitus by sex	Males	es (35.8)			Stakehold er participati on, buy-in and/or	

: Progran dule/Dui		Objective				Apri	I 2021-March 2024	•			
	ration	(s)			Development Results			Respo	Costs	Assumpti	Risks/Limitat
Schedule tio Start Date	n End		Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
					Incidence of locally transmitted vaccine-preventable diseases	0				complianc e	
					% Immunization coverage of each antigen: BCG, DPT/DT; OPV/IPV, HepB, HiB,	95%					
					MMRI, MMR2						
					Breteau index	Bretea	u index <25%			ds complying with guidelines /practices for reducing mosquito breeding	Adverse household practices that increase mosquito breeding sites Re-infection with increased chance of mortality
	Start	Start End	Start End	Start End	Start End	Start End Date Incidence of locally transmitted vaccine-preventable diseases ### Immunization coverage of each antigen: BCG, DPT/DT; OPV/IPV, HepB, HiB,	Start Date Incidence of locally transmitted vaccine-preventable diseases ### Immunization coverage of each antigen: BCG, DPT/DT; OPV/IPV, HepB, HiB, MMRI, MMR2 ### Immunization coverage of each antigen: BCG, DPT/DT; OPV/IPV, HepB, HiB, MMRI, MMR2	Start Date End Date Incidence of locally transmitted vaccine-preventable diseases % Immunization coverage of each antigen: BCG, DPT/DT; OPV/IPV, HepB, HiB, MMRI, MMR2 MMRI, MMR2	Start End Date Date (s) (s) (s) Incidence of locally transmitted vaccine-preventable diseases (s) (s) 2024 Incidence of locally transmitted vaccine-preventable diseases (h) Immunization coverage of each antigen: BCG, DPT/DT; OPV/IPV, HepB, HiB, MMRI, MMR2	Start End Date Incidence of locally transmitted vaccine-preventable diseases 95%	Start End Date Date Incidence of locally transmitted vaccine-preventable diseases Simulation Simulation

responsiveness		_				eduction and the		National Strategy O risk reduction and re		-		,
Developmen	t Progra	mme	Objective				Apri	l 2021-March 2024				
Area(s) & Sche	dule/Du	ıration	(s)			Development Results	5		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su b-Programme Areas	Start End Date Start Date 2020 -		Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	nsible Entity/ ies	('000)	collaborat ion between governme	ons	
iv. Advance the COVID- 19 Programm e	2020	-				COVID-19 positivity rate	<5%				nt entities	
v. Reinforce the governanc e, policy, and strategic framework for Essential National Health Research				Periodic updatin g, dissemi nation, and funding of the National Researc h Agenda	Improved availability of empirical evidence to strengthen disease surveillance and programme strategies	Extent National Research Agenda developed/implemen ted Extent ten-year survey plan developed and costed /implemented	revised	al Research Agenda	MOH W			

National Strate	egy 1-3:	Strength	en the Health	Promotion <i>i</i>	Approach	Nationa society	I Strategy Outcome: A cultur	e of respor	nsibility for	wellness in th	e Jamaican
Developmen	t Progra	ımme	Objective				April 2021-March 2024				
Area(s) & Sche	edule/D	uration	(s)			Development Results	S	Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su		ıle/Dura on		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/	('000)	ons	ons
b-Programme Areas	Start Date	End Date		(3)	(3)		2027	ies			
Development A	rea: Hea	lthy Life	style Approach	1							
Sector Strateg	y: Empo	wer com	munities to su	oport enhar	ncement of the	healthy lifestyle approac	ch Aligned SDG Targ	ets: 2.1, 3.	4, 3.6, 3.a,	3.d, 3.5	
15. Deliver	-	2030	To increase	Access	Enabling	Outcoi	me Indicator	МОН		Sufficient	Insufficient
Mental			access to	to	environmen			W		human,	resources
Health			mental	mental t for mental			T			financial	
Reform			health	health	health and	% Of people with	90%			and	Cultural
			services	services	wellness	psychoses receiving				technolog	resistance to
				increase		consistent treatment		_		у	mental health
Main actions				d						resources	diagnoses and
include:											treatment
 Strengthen 						Extent Mental Health	Mental Health Policy and			Stakehold	
the						Policy developed/	Action Plan submitted for			er	
provision						implemented	approval			demand	
of											
community										Increased	
-based										culture of	
mental										acceptanc	
health										e and	
services								4		understan	
ii. Deliver						Extent Costed	Costed			ding	
accessible						deinstitutionalization	deinstitutionalization plan				
and de-						plan developed	for Bellevue Hospital				
institutiona							prepared and submitted				
lized							for Cabinet approval				
mental											
health care		1				1					Ì

National Strate Developmen			Objective			society	April 2021-March 202				
Area(s) & Sche	_		(s)			Development Results	•	Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su b-Programme Areas and services	Schedu tid Start Date	le/Dura on End Date		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
iii. Deliver services to reduce drug use and			To increase access to drug treatment and harm	Access to drug treatme nt and harm	Enabling environme nt for the avoidance of	# Of participants enrolled in prevention	5,500	NCDA, MOH W			
associate d harms			reduction services	reductio n services	of substance abuse	programmes (universal, selective, and indicated)					
				improve d		% Of clients enrolled in treatment programmes progressing annually	60%				

National Strate	gy 1-	Strengt	hen and emph	asize the pr	imary health c	are approach	National Strat	tegy Outcome: Effe	ctive Primai	y Health C	are		
4:													
Development	Progra	mme	Objective				April	2021-March 2024					
Area(s) & Sche	dule/Dເ	ıration	(s)			Development	Results		Respo	Costs	Assumpti	Risks/Limitati	
	.,						,		nsible	('000)	ons	ons	
Name of		'		Output	Outcome	Indicator (s	5)	Target (s)	Entity/				
Programme/Su	tio	on		(s)	(s)			2024					
b-Programme	Start	End		. ,	. ,				ies				
Areas	Date	Date											
Development A	Development Area: Primary Health Care												

National Strate	egy 1-	Streng	then and emph	nasize the p	rimary health ca	are approach	National	Strategy O	utcome: Effect	ive Primai	ry Health C	are	
Developmen	t Progra	mme	Objective					April 2021-	March 2024			_	
Area(s) & Sche	dule/Du	ration	(s)			Development R	Results			Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su b-Programme Areas	Schedu tio Start Date			Output (s)	Outcome (s)	Indicator (s))	Targe 202		nsible Entity/ ies	('000)	ons	ons
			pand the shift	to primary	health care and	reduce reliance o	n long-sta	У	Aligned SDGs	Targets:	3.1, 3.2, 3.4	l, 3.8	
16. Primary Health Care Reform	2009	2030	To create an improved, technology enabled primary health care system providing quality, comprehen sive, compassion ate, and patient-centric primary health care	Access to primary health care that meets the demand s of the changin g epidemi ological and demogr aphic profile of Jamaica improve d.	An enabling environme nt for effective primary health care	Extent Primary Health Care Reform Agenda developed/imp ented (See actions, indicators, and targets below)	a blem	rtial		MOH W and partne rs		Sufficient financial, technolog y and human resources /technical expertise Populatio n takes greater responsibi lity for their health and engage in appropria te health-seeking behaviour	Attrition of Primary Care Reform project personnel Increased stress on health system Unprecedente d surge in COVID-19 cases
Main actions include:													

Strengthen and emphasize the primary health care approach National Strategy Outcome: Effective Primary Health Care National Strategy 1-4: **Development Programme** Objective April 2021-March 2024 Area(s) & Schedule/Duration (s) **Development Results** Costs Risks/Limitati Respo Assumpti ('000) nsible ons ons Name of Schedule/Dura Indicator (s) Target (s) Output Outcome Entity/ Programme/Su tion (s) (s) 2024 ies b-Programme Start End Date Date Areas i. Reorient **Partially** Extent primary and health care is Restructur reoriented and e Primary restructured: Implementation Plan Health - Extent implementation Plan Primary Health Care Reform is Care for Primary Health approved by Cabinet in 2022 Care Reform is established Primary Care Reform Project Extent institutional structure to lead Unit established in 2022 primary health care reform is established and/or operationalized Extent To be stated (TBS) policies/legislations applicable for the implementation of the new primary care model are developed/updated and made effective ii. Upgrade # Of health centres 50 the with major, infrastruct moderate, and minor ure of infrastructural works completed primary health care facilities

National Strate 4:	egy 1-	Streng	then and emph	nasize the pi	rimary health o	care approach Nati	onal Strategy C	Outcome: Effec	tive Prima	ry Health C	are	
Developmen	t Progra	mme	Objective				April 2021	-March 2024				
Area(s) & Sche	dule/Du	ration	(s)			Development Result	S		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su b-Programme Areas	Schedu tio Start Date			Output (s)	Outcome (s)	Indicator (s)	_	et (s) 124	nsible Entity/ ies	('000)	ons	ons
iii. Review and upgrade organizatio nal structure in primary health care (PHC) facilities iv. Develop comprehen sive quality						Organizational structure in primary health care (PHC) Scope for each primary care service: - % Of service areas	for health completed	onal structure departments onal structure th centres				
primary care service						with micro plans developed						
Sector Strategy	/: Ensure	the effe	ectiveness of th	ne care path	iway			Aligned SDG	s Targets:	3.8, 3.d		
17. Establish an integrate d health system network			To ensure the effectivene ss of the care pathway	Systems and mechani sms for linkages and effective service delivery along	Effective care pathway	Extent linkages for integrated health system established	Partially		MOH W		Sufficient financial, technolog y and human resources /technical expertise	Attrition of Primary Care Reform project personnel Increased stress on health system

National Strate 4:	egy 1-	Strengt	hen and empl	nasize the pr	imary health o	are approach Nat	onal Strategy Outcome: Effec	tive Primai	y Health C	are	
Developmen	_		Objective			,	April 2021-March 2024				
Area(s) & Sche	dule/Dເ	ıration	(s)			Development Resul	ts .	Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su b-Programme		le/Dura on End		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	(000)	ons	ons
Areas	Date	Date		the care pathway develop ed						Populatio n takes greater responsibi	Unpreced ented surge in COVID-19
Main actions include:										lity for their	cases or any other
i. Establish Health Information System	le: lish h mation m				# Of health centres with improved ICT infrastructure	130	MOH W		health and engage in good	public health threat	
ii. Establis h systems, protocols						% Of health care workers trained in use of Revised Linkage Manual	65% of health care workers trained in the use of the protocols			health- seeking behaviour	
and procedures for provision of						% Of patients placed on appropriate care pathways	65% of primary care patients have a care pathway plan				
appropriate services based on established care						Extent Chronic Care Model framework developed and operational	Chronic Care Model framework finalized				
pathways for						# Of community care access points	130				

National Strate 4:	egy 1-	Streng	then and emph	nasize the pi	rimary health c	are approach Nati	onal Strategy Outcome: Effec	tive Primar	y Health C	are	
Developmen	t Progra	mme	Objective				April 2021-March 2024			_	
Area(s) & Sche	dule/Du	ıration	(s)			Development Result	s	Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/Su b-Programme		le/Dura on End		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
Areas	Date	Date									
each stage of the life cycle						% Of patients linked to other levels of care	65% of primary health care patients linked to other levels of care				
iii. Deliver Telem edicine solutio ns						% Of telemedicine solutions implemented	100% Telemedicine Solutions Plan developed 50% of Telemedicine Solutions Plan infrastructure implemented	MOH W, Partne rs			
iv. Institute personal health informati on protectio n within RHAs	2022	2030	To safeguard personal health information of users of the public health system	Personal health informat ion mechani sms and policy guidelin es develop ed and in effect	Personal health information protected	# Of RHAs with PHIP mechanisms in place	PHIP mechanisms in place in all RHAs	MOH W		Ministry of Finance and Public Service support for establish ment of data protectio n officer posts for the ministry and RHAs	Delay in realignment of organisational functions to meet obligations under the Data Protection Act, 2020
v. Expand Emergency Medical			To provide pre-hospital care and	Access to pre- hospital	Effective pre-hospital care and	# Of EMTs trained	120 firefighters trained as EMTs	JFB/M LGRD,		Sufficient, human, financial,	Insufficient funding for expansion

egy 1-	Streng	then and emph	nasize the p	rimary health c	are approach	Natio	onal Strategy Outcome: Effec	tive Primar	y Health C	are	
t Progra	mme	Objective					April 2021-March 2024				
dule/Du	ıration	(s)			Development	Results	3	Respo	Costs	Assumpti	Risks/Limitati
			Output (s)	Outcome (s)	Indicator (s	;)	Target (s) 2024	Entity/	('000)	ons	ons
Start Date	End Date			, ,				ies			
	transportati on	# Of EMTs recer	tified	375 EMTs recertified	MOH W		technolog y resources	Gaps in stakeholder collaboration			
		to the closest receiving medical facility	to the closest receivin g medical facility increase		# Of new EMS launched	sites	Six (6) new sites launched				
	Schedu tio	t Programme dule/Duration Schedule/Dura tion Start End	t Programme dule/Duration Schedule/Duration Start End Date transportati on of patients, as necessary, to the closest receiving medical	Schedule/Duration Schedule/Duration Start End Date Transportati on of patients, as necessary, to the closest receiving medical facility Tobjective (s) Output (s)	t Programme dule/Duration Schedule/Dura tion Start End Date transportati on of transpor tation of patients, as necessary, to the closest receiving medical facility increase to Dijective (s) Output (s) Outcome (s) transportati on of transpor tation of patients to the closest receivin medical facility increase	t Programme dule/Duration Schedule/Dura tion Start Date Transportati on of patients, as necessary, to the closest receiving medical facility increase Tobjective (s) Development of Dutcome (s) Indicator (s) Indicator (s) Indicator (s) Indicator (s) # Of EMTs receiving # Of new EMS launched	t Programme dule/Duration Schedule/Dura tion Start Date Transportati on of patients, as necessary, to the closest receiving medical facility To patients, as receiving medical facility To patients to the closest receiving medical facility increase To patients To patients	t Programme dule/Duration Schedule/Dura tion Start Date Transportati on of patients, as necessary, to the closest receiving medical facility Tobus dule/Dura tion Start Date Transportati on of patients to the closest receiving medical facility increase Transportati on of patients to the closest receiving medical facility increase Transportati on of patients to the closest receivin medical facility increase Transportati on of patients to the closest receivin medical facility increase Transportati on of patients to the closest receivin medical facility increase Transportati on of patients to the closest receivin medical facility increase	t Programme dule/Duration Schedule/Dura tion Start End Date Date Date Transportati on of patients, as necessary, to the closest receiving medical facility increase facility increase Tobel Development Results Development Results Responsible Indicator (s) Target (s) 2024 Indicator (s) Target (s) 2024 Responsible Responsible	t Programme dule/Duration Schedule/Duration Start Date Transportati on of patients, as necessary, to the closest receiving medical facility To the dule dule of the closest receiving medical facility The programme dule of the dule	t Programe dule/Duration Schedule/Dura tion Start End Date Date

National Strate	egy 1-5				n adequate he tive service del	alth infrastructure to ensu ivery	re N	National Strategy	Outcome: S	Strong heal	th infrastruct	ure
Developmen	t Progra	mme	Objective				April 2	021-March 2024				
Area(s) & Schedule/Duration (s) Development Results Respo Costs Assumpti R									Risks/Limitatio			
Name of	Schedu	e/Dura		Output	Outcome	Indicator (s)	7	Target (s)	Entity/	(000)	Olis	ns
Programme/Su	tio	on		(s)	(s)			2024				
b-Programme	Start	End		',	. ,				ies			
Areas	Date	Date										
Development A	Area: He	alth Infra	structure									
Sector Strategy facilities	y: Create	resilient	, environment	ally-friendly	, and efficient p	physical infrastructure and		Aligned SDG Tai	rgets: 3.8 , 9	.1		

National Strate	egy 1-5				an adequate he	ealth infrastructure to er	isure	National Strategy C	utcome: S	Strong heal	th infrastruct	ure
Developmen Area(s) & Sche	•		Objective (s)			Development Result		l 2021-March 2024	Respo	Costs	Assumpti	Risks/Limitatio
Name of Programme/Su b-Programme Areas	Schedu tio Start Date			Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	nsible Entity/ ies	('000)	ons	ns
18. Health Infrastruct ure	2009	2030	To establish a modern, fit-for- purpose health infrastructu	Access to primary, seconda ry, tertiary	Enabling environmen t for delivery of quality health care	Extent access to quality health care and services in fit-for-purpose infrastructure improved	Partial targets	(with medium term met)	MOH W, RHAs and partne		Required expertise and budgetary and/or partner	Cost overruns are a significant risk for rehabilitation works
Mian actions incldue: i. Establish new and/or upgrade existing health facilities to increase inclusive access to care and improve resilience and climate proofing:			re which provides an enabling environmen t for the delivery of quality health care and services at all levels of care	heath care and services improve d	and services	Extent health facilities are resilient and climate-adapted Extent minimum standards for health facilities developed and implemented Extent targeted construction/rehabili tation of health facilities completed	New Catheri 100% works Wester Adolese 100% r on C Hospita	cent Hospitals rehabilitation works cornwall Regional al completed of targeted new			(donor etc.) support are available	Budgetary resources are limited Implementing SMART standards may be cost prohibitive

National Strate	egy	Establish	n and impleme	nt a sustaina	able mechanisn	n for supporting human		National Strategy (Outcome: I	lealth hum	nan resources	are adequate,
1-6		resource	es					and the level and q	uality of οι	utputs are l	high	
Developmen	t Progra	amme	Objective				April	2021-March 2024				
Area(s) & Sche	dule/D	uration	(s)			Development Results	5		Respo	Costs	Assumpti	Risks/Limitatio
Name of Programme/Su b-Programme Areas		ule/Dura ion End Date		Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	nsible Entity/ ies	('000)	ons	ns
Development Ai	r ea: Hea	alth Hum	an Resources	•								
•	•					and establish and imple supply of skills and com		Aligned SDG Targ	ets: 3.c			
19. Human Resource s for Health (HRH) Planning	2009	2030	To ensure human resources are sufficient in number, requisite	Informa tion, policy, and planning for human	HRH is strengthen ed and aligned with model of care	Extent HRH is strengthened to ensure sufficient alignment with model of care	Partial		MOH W		The technical expertise is available to conduct	Continued high levels of migration among health care workers Training
i. Develop and implement the policy, regulatory and planning framework for Human Resources for Health			competenci es and distribution aligned to the model of care and committed to the mission	resource s are strength ened		Extent evidence is available to inform HRH Policy Sub-Indicators # Of annual HRH needs estimates and modelling tools produced Extent strategies to address HRH needs	HRH develop	Targets 3 Strategic Plan ed and approved			HRH modelling Consisten t policy support Labour market and output	institution output remain below required levels
(HRH)						are established (developed and implemented)					from health care worker	

National Strate			•	nt a sustaina	able mechanisn	n for supporting human		National Strategy				are adequate,
1-6		resource	:S					and the level and	quality of ou	itputs are r	nigh	
Developmen	t Progra	mme	Objective				Apri	il 2021-March 2024				
Area(s) & Sche	dule/Du	uration	(s)			Development Results	5		Respo	Costs	Assumpti	Risks/Limitatio
Name of Programme/Su	Name of Schedule/Dura rogramme/Su tion Start End			Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	nsible Entity/	(000)	ons	ns
b-Programme Areas	Start Date	End Date							ies			
											training institution	
											s are robust	
											enough to fill the	
											demands	

National Strate	gy	Establish	Effective Gove	ernance Me	chanisms for H	ealth Services Delivery	ı	National Strategy C	outcome: 7	Γhe Health	Sector is effe	ctively governed
Developmen	Progra	mme	Objective				April 2	021-March 2024				
Area(s) & Sche	dule/Dເ	ıration	(s)			Development Results	5		Respo	Costs	Assumpti	Risks/Limitatio
Name of Programme/Su b-Programme Areas		le/Dura on End Date		Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	nsible Entity/ ies	('000)	ons	ns
Development Ar	ea: Hea	lth Secto	or Governance									
	_			-		health sector to address arch, among other areas		Aligned SDG Targ	ets: 3.8			
20. Health System Leadership and Governanc e Main actions include: i. Implement Policy, Legislative and Regulatory Programme	2009	2030	To improve the effectivene ss and efficiency of service delivery for public health	Policy, regulati ons and instituti onal quality and relevanc e improve d	Enabling environmen t for health sector governance and performanc e manageme nt	Extent governance/regulato ry framework developed and operational # Of policies, legislation and regulation settled for approval	Harmful Alcohol to Cabine Tobacco settled a Legislatic Draft F Amendm and	n and regulations fally in place, by 024, including: Reduction of Policy submitted et Legislation and submitted to on Committee	MOH W		Changes to policies, regulation s and legislation s supported Restructu ring propositio ns are supported	Lack of consensus, including push back from Special Interest Groups regarding legislative and policy changes Outbreaks diverting policy attention Insufficient stakeholder buy-in
ii. Establish Governanc e and Performan						# Of Service Level Agreements (SLAs) established/impleme nted		As established for and councils and				
ce						Outcon	ne Indicato	or:				

National Strate	gy	Establish	Effective Gove	ernance Me	chanisms for H	ealth Services Delivery	National S	trategy O	utcome: T	he Health	Sector is effe	ctively governed
Developmen	Progra	mme	Objective				April 2021-Marc	ch 2024				
Area(s) & Sche	dule/Dເ	ıration	(s)			Development Results	3		Respo	Costs	Assumpti	Risks/Limitatio
Name of Programme/Su b-Programme Areas	Schedu tio Start Date	le/Dura on End Date		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024		nsible Entity/ ies	('000)	ons	ns
Monitoring Framework for Portfolio Entities						% Of SLA Targets met	70%					
iii. Reform the Ministry of Health &						Extent corporate structure of MOHW reformed	8 areas reformed					
Wellness						Outcor	me Indicator					
(MOHW) Corporate Structure						% Customer Satisfaction Rating	70%					
Sector Strategy	: Facilita	ate socia	l participation	l in health ca	re delivery			Align	ed SDG Ta	rgets: 3.8		
21. Partnershi ps for			To increase service	Access to	Enabling Environmen							
Health Access			availability through	health services	t for equitable							
Main actions			social	improve	and							
include:			participator Y	d through	inclusive access to							
i. Increase public and private service points for patients with	2009	2030	partnership modalities	increase d public- private partners hips	quality health service delivery	Extent public and private service points for patients with hypertension and diabetes increased Outcom	To be stated		MOH W, Private Sector Partne rs		Sufficientl y resourced and capable partners	Insufficient partnership engagement to meet service delivery needs

National Strate	gy	Establish	Effective Gove	ernance Med	chanisms for H	Health Services Delivery	National Strategy O	outcome: T	he Health	Sector is effec	tively governed	
Developmen Area(s) & Sche	_		Objective (s)			Development Results		l 2021-March 2024	Respo	Costs	Assumpti	Risks/Limitatio
Name of Programme/Su b-Programme Areas	amme/Su tion sgramme Start End ureas Date Date			Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	nsible Entity/ ies	('000)	ons	ns
hypertension and diabetes						% Of patients in programme with conditions controlled	progra	the patients in the mme conditions are lled/managed			engage in public- private partnershi ps to meet service delivery needs	

National Strate	egy 1-	Introdu	ice a programr	ne for sustai	inable financing	of health care	National St	National Strategy Outcome: The health sector is adequately financed						
Development Programme		mme	Objective	April 2021-March 2024										
Area(s) & Schedule/Duration		(s)	Development Results			Respo	Costs	Assumpti	Risks/Limitati					
Name of Programme/Su	tio	le/Dura on			Target (s) 2024	nsible Entity/ ies	('000)	ons	ons					
b-Programme Areas	Start Date	End Date												
Development Ar	ea: Sust	ainable I	Health Financir	ng										
Sector Strategy	/: Establ	ish a sust	tainable financ	ing mechani	sm for the publ	ic health system	Aligned SI	OG Targets: 3.8						

National Strategy 1- Introduce a programme for sustainable financing of health care 10								National Strategy Outcome: The health sector is adequately financed						
Development Programme		Objective April 2021-March 2024												
Area(s) & Schedule/Duration		(s)	Development Results						Costs	Assumpti	Risks/Limitati			
Name of Programme/Su b-Programme Areas		le/Dura on End Date		Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	nsible Entity/ ies	('000)	ons	ons		
22. Public Health Financing Main actions include: i. Develop and implement	2009	2030	To identify sustainable financing mechanism s for execution in the public health sector	Adequac y of health financin g improve d	Enabling environme nt for sustainable health financing	Outco % Of priority	me Indica	ntor	MOH W, Private sector partne rs and CSOs		Fiscal space is available to support funding of priority program mes	Insufficient funding		
Health Financing Strategies						programmes with funding needs met	ut Indicat	ror						
on decy.co						Extent Health Financing Strategies developed and implemented	Health Paper	Financing Strategy finalized and ted to Cabinet space study						
ii. Establish an Essential			To advance universal access and universal coverage			Extent Essential Benefits Package is developed and implemented	and ap	s package finalized proved for delivery the public health			Budget support is provided to fully fund and resource the	Insufficient financial resources available to fully fund the benefits package		

National Strate	egy 1-	Introdu	ice a programn	ne for susta	inable financin	g of health care	National Strategy Outcome: The health sector is adequately financed					
Development Programme			Objective				il 2021-March 2024					
Area(s) & Schedule/Duration		(s)	Development Results					Respo	Costs	Assumpti	Risks/Limitati	
Name of Programme/Su	Schedule/Dura tion			Output Outcome (s) (s)		Indicator (s)	Target (s) 2024		nsible Entity/ ies	('000)	ons	ons
b-Programme Areas	Start Date	End Date							163			
Benefits Package ¹¹											benefits package	

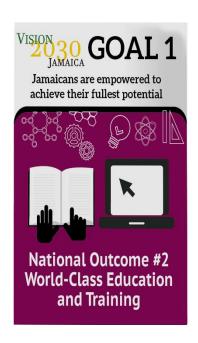
National Strate	e access to Ess	ential Medi		National Strategy Outcome: Adequate Access to Essential Medicines										
Development	Progran	nme	Objective	April 2021-March 2024										
Area(s) & Schedule/Duration			(s)	Development Results			;		Respo nsible	Costs ('000)	Assumpti	Risks/Limitati		
Name of Programme/Su b-Programme	Schedul tio Start	End		Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	Entity/ ies	(000)	ons	ons		
Areas	Date	Date												
Development Area: Access to Medicines														
Sector Strategy	: Improv	e access	s to vital and es	ssential med	dicines			Aligned SDG Tar	ligned SDG Targets: 3.8, 3.b					
23. Access to			To increase	Access	Enabling									
pharmaceu			the	to	environme									
ticals and			proportion	pharma	nt for									
medical			of	ceuticals	access to									
supplies			population	and	pharmaceu									
Main actions			accessing	medical	ticals and									
include:			pharmaceut	supplies										

¹¹ This forms a part of the Primary Health Care Reform

i. Improve	2009	2030	icals and	increase	medical	Average wait time	<50	MOH	Fiscal	Insufficient
access to			medical	d	supplies	(minutes) at Drug	(Baseline FY 2018/19, 56)	W	space is	funding
prescriptio			supplies			Serv pharmacies		MOH	available	
n								W,	to	
medicines						% Minimum fill rate	85	Private	support	
at Drug						on prescriptions at	(Baseline FY 2018/19,	sector	funding of	
Serv and						the pharmacies	85.6)	partne	priority	
partner								rs and	program	
pharmacie								CSOs	mes	
S										

National Outcome #2 "World-Class Education and Training"

Medium Term Strategic Policy Framework



Overview

The national outcome "World-Class Education and Training" represents the prioritization of creating an education and training system and realizing outcomes that advance human capital and national development, and global competitiveness.

"Education and Training" serves as a central axis for development under Vision 2030 Jamaica. The school is largely recognized as the most critical secondary agent of socialization as it holds a captive audience within an institutionalized rules-based environment. It is responsible for the transmission of society's acceptable values and norms, the development of productive skills and establishing universal standards for conduct that are essential for social integration, bargaining and negotiation. The "hidden curriculum" in school, a concept commonly associated with

the work of sociologists Bowles and Gintis, transmits to students, society's structural arrangements and in the absence of deliberate strategies to create school environments based on equity and inclusion, can serve to recreate structural barriers to mobility and social integration. Education as the most prominent indicator of human capital development also serves as an axis for development as well as a representation of the outcomes of the other tenet of human capital development under Vision 2030 Jamaica – health and wellbeing, effective social protection, and culture.

"Education and training" are unexchangeable tenets of the toolkit that has supported Jamaica's pursuit of a paradigm shift from reliance on the lower forms of capital – fixed and finite – to development that gives primacy to the higher forms of capital – human, cultural, knowledge and institutional. The higher forms of capital are intended to accelerate growth driven by increased productivity and competitiveness in innovation based value-chains. The Jamaican government, supported by local and international development partners (IDPs) and cultural values for education, has made significant investments in education and training. Government's policy imperatives have also been demonstrated in models that position "education and training" as a critical determinant of social, economic, and environmental development. This has been evidenced in several areas, such as the positioning of the institutional drivers for training within the policy-based structures for economic growth and job creation, and the utilization of education and training as transformational tools in crime reduction initiatives. From the citizenry perspective, this is evidenced by close to universal enrolment of the eligible population up to the secondary level of education.

An assessment of the learning outcomes of education and training since the implementation of Vision 2030 Jamaica commenced in 2009, show that the country has fallen short of critical targets regarding participation/attendance and the extent and quality of certification. There is also evidence of inequities in access and outcomes associated with socio-economic status, locale, gender, and differences in abilities. However, these challenges pre-date Vision 2030 Jamaica. The transformation of the education system towards world-class quality service and outcomes commenced prior to the launch of Vision 2030 Jamaica. This transformation has been geared towards addressing gaps in the approaches, structures and institutional arrangements for teaching and learning as well as learning outcomes. Also, there have been efforts to strengthen the relationships between the school and communities and families in recognition that coherence in the cultural elements transmitted by the primary and secondary agents of socialization is critical to students gaining and owning integrated productivity and social skills.

Accordingly, MTF 2021-2024 consists of an overarching two pronged policy imperative improved inclusive access to quality education and training, and improved inclusive learning outcomes from accessing quality education and training. This includes continued focus on universal enrolment and regular attendance in early childhood, primary and secondary level education. It also includes advancing a standards-driven, outcome-based approach to education at all levels, including implementing the National Standard Curriculum (NSC) for Grades 1-9 and developing frameworks around increased focus on teaching and learning during contact time between schools and students. There is also focus on ensuring that education and training is evidence-based through strengthening of data and information systems and implementing a new National Assessment Programme (NAP). A focus on inclusion and equity is demonstrated in initiatives geared towards developing, implementing, and continuously improving the integration of flexible pathways to learning, competency and skills building, and certification from early childhood to higher education. The focus on inclusion and equity also extends to addressing the special needs of students regarding differences in abilities, socio-economic status of families and talents, and gender. These differences impact ability to interact with school administration, learning facilitation methods and styles, and the physical infrastructure of schools, among other areas. The alignment between education and training and national development and labour market needs continues to be prioritized. While the MTF provides a policy-driven strategic framework for advancing the achievement of "World-Class Education and Training" the programming presented in the document is not exhaustive and there is consideration that revisions may be made in response to changes in the development environment as well as innovations based on lessons learned and emerging good practice.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 2A below presents medium-term targets for "World-Class Education and Training" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 2A: Table of Indicators - National Outcome #2 - "World-Class Education and Training"

]	National (Outcome #	# 2 – Woı	ld Class	Education	and Tra	ining						
National Outcome Indicators	Baseline			Actu	al							Targets	5			
marcators	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2027	2030
Adult Literacy Rate (15 and over) - Both sexes (%)	86.0	91.7	91.7	91.7	91.7	91.7	91.7	89.7	≥ 91.6	≥ 91.6	≥93.3			≥93.3		≥ 98.3
Adult Literacy Rate (15 and over) – Male (%)	80.5	89.4	89.4	91.7	91.7	91.7	91.7	84.4	≥ 88.2	≥ 88.2	≥ 90.7			≥90.7		≥ 98.3
Adult Literacy Rate (15 and over) – Female (%)	91.1	93.5	93.5	93.5	93.5	93.5	93.5	93.0	≥ 94.9	≥ 94.9	≥ 94.9			≥ 94.9		≥ 98.3
Grade 4 literacy rates (%) – Both sexes (1)	63.5	73.7	86.3	82.8	84.0			75	86.5	≥ 86.5	≥ 86.5			≥ 86.5		≥ 96.0
Grade 4 literacy rates (%) – Male	53.2	64.6	79.9	75.5				65	67.9	≥ 73	≥81.6			≥81.6		≥ 96.0
Grade 4 literacy rates (%) – Female	76.6	83.2	92.5	90.3				86	87	≥89	≥ 92.5			≥ 92.5		≥ 96.0
% of students sitting CSEC exams passing 5 or more subjects including English Language and/or Maths	29.5	31.9	39.5	36.2	38.2	42.9	29.5	31.9	39.5	45	45			45		60-80 (prov.)
Gross Enrolment Rate at the tertiary level (%)	31.4	35.4	33.0	28.7				35	35-45	38	38			38		50-70 (prov.)
% of Labour Force (14 to 65) that is certified - Both sexes	18.52	23.5	-	-				25 (prov.)	25	30	30			30		50 (prov.)
Grade 4 Numeracy Rates Secondary level enrolment rates (%)	94.4	54 91.9	63.6 97.4	65.6 88.5	107.6			55.0 91.9	65.7 95	85 98- 100	85 98- 100			85 98- 100		≥ 96.0 98- 100

Attendance rates – Early	76.6	79.4	78.0	73	79.4		79.4	79.4	85	85		85	≥ 95.0
Childhood (%)													
Attendance rates –	83.1	86.8	85.3	82.8	86.1		86.8	86.8	86.8	88.9		88.9	≥95.0
Primary (%)													
Attendance rates –	82.7	84.9	81.8	79.2	75.3		84.9	84.9	84.9	87.4		87.4	≥95.0
Secondary (%)													

The planned strategies and development programming for "World-Class Education and Training" are aligned with SDGs 4 and 8.

Figure 2A - Alignment of National Outcome 2 "World Class Education and Training" and the SDGs



Table 2B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "World-Class Education and Training" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 2B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "World-Class Education and Training"

National Strategy 2-1			ildren 0-8 years ol d education and d		•	National Stradeveloped	tegy Outcome: Cl	nildren 0-8 year	s old are a	appropriately edu	cated and
Development Prog	•	reas &	Objective (s)			•	April 2021-M	arch 2024	_	_	
Schedule/I	Duration				Develop	ment Results		Responsibl	Estima	Assumptions	Risks/Limitat
Name of Programme Area		le/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/ies	ted Costs (000)		ions
	Start Date	End Date							(000)		
Development Area: E	Early Chilo	dhood Care	e and Developmer	nt							
Sector Strategy: Impr	rove inclu	sive and e	quitable access to	development	ally appropriate	early childhood	education and de	velopment	Aligne	ed SDG Targets: 4	.2, 4.5
programmes	T = = = =	T	Γ	Π -	Γ	T		T === ,		T =	T
1. Inclusive Access	2009	2030	To provide	Access to	Inclusive and	Outcome	Indicators:	ECC /		Sufficient	Insufficient
to quality and developmentally appropriate early childhood education Institutions that are maintained at the highest standards / safe learner-centred, well-maintained ECI facilities			inclusive and equitable access to developmental ly appropriate early childhood education and development programme	developm entally appropria te early childhood education and developm ent program mes increased	equitable access to development ally appropriate early childhood education and development programmes	% Of children 3-5 years enrolled in early childhood institutions % Of children aged 6 performing at the required Grade 1 Readiness level	To Be Stated To Be Stated	MOEYI		resources and capacities – human, financial, technology Cultural norms supportive of early childhood educational participation Families have sufficient	resources and capacities – human, financial, technology Insufficient stakeholder buy-in Disruptions owing to the COVID-19 pandemic
Main actions										resources to	and/or other
include:								_		engage with	shocks
i. Provide early stimulation programmes						% Of targeted children 0-3 years	To Be Stated			early childhood education	

National Strategy 2-1			ldren 0-8 years o		•		tegy Outcome: Ch	ildren 0-8 year	s old are a	appropriately edu	cated and
			d education and d	evelopment	programmes	developed					
Development Prog		reas &	Objective (s)				April 2021-M	1			
Schedule/I	Ouration				Develop	ment Results		Responsibl e Entity/ies	Estima ted	Assumptions	Risks/Limita
Name of Programme Area		e/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/les	Costs		ions
	Start	End				(1)			(000)		
	Date	Date						_			
						accessing				Instructional	
						Brain				delivery modes	
						Builders				cater to the	
						Programme		_		range of	
							Indicator:	_		learning needs	
						# Of Brain	195			and student	
						Builder				resources	
						Centres	Baseline 116,				
						(BBCs)	(FY 2020/21)			Stakeholder	
						established				support for a	
						and				regulated,	
						maintained				standards-	
i. Provide universal							Indicators:			driven early	
access to early						% Of children	To Be Stated			childhood	
childhood						3-6 years				development	
education						enrolled in				sector	
						early					
						childhood				Sufficient	
						institutions				capacity to	
						(ECIs)				manage risks	
							Indicators:	_		associated	
						Ratio of	To Be Stated			with new	
						children 3-6				waves of the	
						years to				COVID-19	
						number of				pandemic	
						early					
						childhood					

National Strategy 2-1			ldren 0-8 years o			National Stradeveloped	tegy Outcome: Ch	ildren 0-8 year	rs old are a	ppropriately edu	cated and
Development Prog			Objective (s)	evelopment	programmes	developed	April 2021-Ma	nuch 2024			
Schedule/D		reas &	Objective (s)		Dovolon	ment Results	April 2021-W	Responsibl	Estima	Assumptions	Risks/Limitat
Scriedule/ L	oui ation				Develop	illelit kesuits		e Entity/ies	ted	Assumptions	ions
Name of	Schedul	e/Durati		Output (s)	Outcome (s)	Output	Target (s)	e Entity/les	Costs		10115
Programme Area	C	n				Indicator (s)	2024		(000)		
	Start	End							(000)		
	Date	Date									
						institutions					
						(ECIs)					
						# Of Infant	108 basic	1			
						schools	schools				
						rationalized	transitioned to				
						(of targeted	form 51 infant				
						# to be	schools and 47				
						transitioned	infant				
						from private	departments				
						to					
						government					
						run schools)					
ii. Establish						Outcome	Indicators:				
Regulatory and						% Of ECIs	≥96%				
Standards-Driven						registered					
Framework for						with the ECC					
the delivery of						#Of ECIs	40 per year /				
early childhood						receiving	120 total				
education and						certificate of	(Baseline 2)				
care services						registration					
(including											
certification of						# Of ECIs	50 per year /				
ECIs)						without	150 total				
						certificate of					
						registration					

National Strategy 2-			Idren 0-8 years ol		-		tegy Outcome: Ch	nildren 0-8 year	s old are a	ppropriately edu	cated and
Development Prog	•	-	d education and d Objective (s)	evelopment	programmes	developed	April 2021-M	arch 2024			
Schedule/			Objective (s)		Develop	ment Results	April 2021-IV	Responsibl	Estima	Assumptions	Risks/Limitat
Name of		ıle/Durati		Output (s)	Outcome (s)	Output	Target (s)	e Entity/ies	ted Costs		ions
Programme Area	Start	on End				Indicator (s)	2024		(000)		
	Date	Date									
						with permit to operate					
iv. Equip basic and infant schools						Ratio of trained	To Be Stated				
with trained teachers						teachers to students aged 0-6					
						years Average completion	To Be Stated				
						rate of planned number of					
						hours of teaching per					
						academic year by age for students					
v. Implement						3-6 years % Of	To be stated				
Assessment Programme for						students receiving					
early childhood education						learning interventions					
						at age 5 based on Age					

National Strategy 2-			ildren 0-8 years old d education and d		=	National Stra	tegy Outcome: Ch	ildren 0-8 year	s old are a	ppropriately edu	cated and
Development Prog	gramme Ar	eas &	Objective (s)				April 2021-Ma	arch 2024			
Schedule/	Duration				Develop	ment Results		Responsibl	Estima	Assumptions	Risks/Limitat
Name of Programme Area		e/Durati n		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/ies	ted Costs		ions
	Start	End							(000)		
	Date	Date									
						Four (4) Readiness Assessment					
2. Effective Parenting Education and Support											
Main actions include:											
i. Establish and maintain Parent						# Of Parent Places	120				
Places						established and	Baseline 74, FY 2020/21)				
						maintained					

National Strategy 2- 2:	Enable Level	a Satisfac	tory Learning Envi	ronment at th		_	y Outcome: Each pand is fully prepare		-	-	
Development Progr		reas &	Objective (s)			poterrial, talents	April 2021-Ma		10 400033	sceondary cadean	011
Schedule/D	uration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programme Area		e/Durati n		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs (000)		ions
	Start End Date Date								(000)		
Development Area: P	rimary Le	vel Curric	ulum and Learnin	g							

National Strategy 2-		a Satisfac	ctory Learning En	vironment at t	he Primary	-	gy Outcome: Each p	•	-	•	
2:	Level		1			potential/talent	s and is fully prepar	•	to access :	secondary educati	on
Development Prog		reas &	Objective (s)				April 2021-Ma	rch 2024	T		
Schedule/D	uration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions
Name of	Schedul	e/Durati		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		ions
Programme Area	C	n				Indicator (s)	2024	Literty, ies	(000)		
	Start	End							(000)		
	Date	Date									
Sector Strategy: Deliv		-	·				•	Aligned SD	G Targets:	4.1, 4.a	
cultivates the skills an			ctive learning and	l self-discipline	ed study, effecti	vely addressing n	ew and emerging				
issues at both local ar	nd global l	evels									
3. Primary	2009	2030	To develop and	Integratio	Integrated			MOEY		Sufficient	Insufficient
Education			implement an	n of	and					resources and	resources
Curriculum,			integrated and	internatio	comprehensi					capacities –	and
Assessment and			comprehensiv	nally	ve primary					human,	capacities –
Learning			e curriculum		education					financial,	human,
Outcome			that fosters an	teaching	curriculum					technology	financial,
Main actions			enquiry-based	towards	fostering						technology
include:			approach to		enquiry-					Families have	
i. Implement			learning,	based and	based	Outcom	e Indicators:			sufficient	Insufficient
programmes in			cultivates the		approach to	Primary	To be stated			resources to	stakeholder
support of			skills and	0,	learning,	school				engage with	buy-in
universal			attitudes of		cultivating	completion				primary	
enrolment,			reflective	discipline	the skills and	rate				education	Disruptions
regular student			learning and	,	attitudes of	Primary	To be stated				owing to the
attendance and			self-disciplined	primary	reflective	school Drop-				Instructional	COVID-19
completion of			study, and		learning and	out rate				delivery modes	pandemic
primary level			addresses new		self-					cater to the	and/or other
education			and emerging		disciplined					range of	shocks
(Grades 1-6)			issues at both		study, and					learning needs	
ii. Implement			local and global		effectively		e Indicators:	_		and student	
National			levels		addressing	% Of primary	To be stated			resources	
Standard					new and	school					
Curriculum (NSC)					emerging	students				Stakeholder	
and National					issues at	achieving at				support for a	

National Strategy 2- 2:	Enable Level	a Satisfac	tory Learning Env	ironment at t	he Primary	_	gy Outcome: Each possible and is fully prepar	-	_		
Development Prog	ramme Ar	reas &	Objective (s)				April 2021-Ma	rch 2024		•	
Schedule/D	Ouration				Develo	opment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of		e/Durati		Output (s)	Outcome (s)	-	Target (s)	ble Entity/ies	ted Costs		ions
Programme Area	Start	n End				Indicator (s)	2024		(000)		
	Date	Date									
Assessment Programme (NAP) at the Primary level	Date	Date			both local and global levels	or above minimum scores in Grade 4 literacy examinations per year % Of primary school students achieving at or above minimum scores in Numeracy examinations per year % Of primary school students achieving proficiency in	- 65% Lang. Arts - 55% Science - 65% Social Studies			standards- driven outcome- based primary education system NSC and NAP implemented according to schedule meeting key performance targets Sufficient capacity to manage risks associated with new waves of the COVID-19	
						national examinations at the grade 6 level per year				pandemic	

National Strategy 2- 2:	Enable Level	a Satisfac	tory Learning Env	ironment at tl	he Primary	_	sy Outcome: Each p s and is fully prepare	-	_		
Development Prog		raas &	Objective (s)			poteritial/talents	April 2021-Mar		to access s	secondary educat	1011
Schedule/		cas &	Objective (s)		Develo	pment Results	April 2021-Ivial	Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schodul	e/Durati		Output (s)	Outcome (s)	Output	Target (s)	ble	ted	-	ions
Programme Area		n Dulati		Output (3)	Outcome (s)	Indicator (s)	2024	Entity/ies	Costs		
J	Start	End							(000)		
	Date	Date									
						Output	Indicators:				Insufficient
_											resources
						Extent NSC	To improve the	Curriculu			and capacity
						developed	relevance of the	m and			to fully
						and	curriculum	Support			implement
						implemented	offerings to all	Services			all
						in Primary	levels of the	Branch,			curriculum
						schools	education	Schools			offerings
							system by 2023	Operation			across the
						Extent NAP	To be stated				sector
						developed					
						and					
						implemented					
						in Primary					
						Schools					

National Strategy 2-3	l l		e secondary schoo ion, training and/c	-	•	s to access	National Strategy necessary to acces productive and suc	s further educ	ation, trai		
Development Prog	ramme A	reas &	Objective (s)			<u>, </u>	April 2021-Ma				
Schedule/E			, ,		Develo	pment Results	•	Responsi	Estima	Assumptions	Risks/Limita
Name of	Schedul	le/Durati		Output (s)	Outcome (s)	Output	Target (s)	ble	ted		ions
Programme Area		on			(-,	Indicator (s)	2024	Entity/ies	Costs		
_	Start	End							(000)		
	Date	Date									
Development Area: S	econdary	Level Cur	riculum and Learr	ning							
Sector Strategy: Estal competencies, values achieves academically arts)	and attit	udes, and	interests which me	eet globally a	ccepted norms (a well-rounded	individual who	Aligned SD	G Targets:	4.1, 4.5, 4.4	
4. Multiple Learning	2009	2030	To apply	Implemen	Internationall	Secondary	To be stated	MOEYI		Sufficient	Insufficient
Pathways to			standards-	tation of	y competitive	school				resources and	resources
equip secondary			based curricula	curricula	Jamaican	completion				capacities –	and
graduates to			to create	to create	graduates, at	rate (7 years				human,	capacities –
transition to			internationally	internatio	the	of secondary				financial,	human,
higher education			competitive	nally	secondary	schooling)				technology	financial,
and/or work			secondary	competiti	level of	% Of	To be stated				technology
			level graduates	ve	education,	students				Families have	
			with the	Jamaican	with skills,	passing at				sufficient	Insufficient
			requisite	graduates	competencie	least five				resources to	stakeholder
			certification and skills to	at the	s, values and	CSEC				engage with	buy-in
			transition to	secondary level of	attitudes, and interests	subjects at Grade 11 at				secondary education	Disruptions
			post-	education	which meet	grades 1-3				Education	owing to the
			secondary/tert	advanced	globally	(including				Instructional	COVID-19
			iary education	237011000	accepted	Mathematics				delivery modes	pandemic
			and/or work		norms	and English				cater to the	and/or othe
						Language)				range of	shocks

	1	1		1	T	Г	ı	F .	
					% Of	To be stated		learning needs	
					Students			and student	
					completing			resources	
					post Grade				
					11 secondary			Stakeholder	
					schooling			support for a	
					with			standards-	
					requisite			driven	
					certification			outcome-	
Main Actions:								based	
			-					secondary	
i. Alternative					Extent	To be stated		education	
Pathways to					students are			system	
Secondary					assigned to			-,	
Education (APSE)					pathways			NSC and NAP	
					based on			implemented	
					assessments			according to	
					of learning			schedule	
					needs			meeting key	
ii. Fully integrate					% STEM	To be Stated		performance	
STEAM and TVET					institutions			targets	
across all					(6) and			targets	
programmes at					performing			Sufficient	
the secondary					arts			capacity to	
level					institution (1)			manage risks	
					constructed			associated	
					and/or			with new	
					operational			with new waves of the	
iii. Provide university]		Extent	10% increase in	MOEY,	COVID-19	
and college credit					university	the number of	MOT,		
programmes in					and college	students	AHLA,	pandemic	
high schools					credit	obtaining	Secondar	Additional	Students
0 11 12 12					programmes	college credit in	y and		
					provided in	high school	Tertiary	institutions	upon
					high schools		Principals	will readily	transitioning
						Baseline: 12 high		participate in	to tertiary
						schools offer the		offering the	institutions
				1		schools offer tile			

iv. Provide sixth forth programme with dual pathways – CAPE, and Career Advancement Programme (CAP) and occupational associate degrees
--

v. Support school-		% Of Grades	At least 75% of	Funding	
to-work		10 and 11	Grades 10 and	available to	Resource
transition:		students	11 students	continue with	limitations to
		participating	pursuing	the initiative	meet
a. Reactivate/Im		in Work	technical	on a wide scale	operational
plement the		Experience	courses exposed		and
Work		Programme	to work	Industry	programme
Experience			experience	stakeholders	support
Programme at		% Of	100% of	will readily	needs of
the Secondary		students	students	partner with	some
Level		completing	completing an	the MOEY	technical
		Occupational	Occupational		areas
		Associate	Associate		
		Degree	Degree		Insufficient
		participate in	participate in		opportunities
		internship	internship as a		for industry
			requirement for		exposure in
			course		some
			completion		geographic
					locations

National Strategy 2-4			process of creatinen and outcomes-	-	_	National Strategy Outcome: A standards-driven outcomes-based education system						
Development Prog			Objective (s)	based eddeat	ion system		April 2021-M	arch 2024				
Schedule/I	Duration			Development Results					Estima	Assumptions	Risks/Limitat	
Name of Programme Area		le/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Indicator (c) 2024				ions	
	Start Date	End Date							(000)			
Development Area: S	velopment Area: Standards-driven and outcomes-based education system											
Sector Strategy: Develop curricula at all levels that create well rounded, eager to learn self-driven students with inquiring minds to garner requisite skills and competencies, and values and attitudes to effectively move them through each progressive stage									and	Aligned SDG Targe	ets: 4.1, 4.2, 4.5	

National Strategy 2-4			process of creatin	-	_	National Str	rategy Outcome:	A standards-dri	ven outco	mes-based educat	ion system
			en and outcomes-	based educat	ion system						
Development Prog		reas &	Objective (s)				April 2021-N	larch 2024			
Schedule/I	Duration				Develop	ment Results		Responsibl e Entity/ies	Estima ted	Assumptions	Risks/Limitat ions
Name of Programme Area		le/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/les	Costs		lons
	Start	End				mandater (e)			(000)		
5. Build capacity for differentiated learning Sub-Programmes and Actions i. Develop/Strength en policy and regulatory framework	Date 2009	Date 2030	To provide a standardized framework for the holistic and inclusive development of students through achieving targets set for academic performance, and meeting expectations for attitudes	Curricula at all levels that create well rounded, eager to learn self-driven students with inquiring minds to garner requisite	Well- rounded graduates with requisite skills and competencie s, values and attitudes to effectively transition through the progressive stages of education	Extent policy framework for standards- driven, outcome- based education system strengthened	National Pathways in Education Policy completed Higher Education policy completed			Sufficient resources and capacities — human, financial, technology The regulatory and institutional frameworks are relevant and agile Instructional	Insufficient resources and capacities – human, financial, technology Insufficient stakeholder buy-in Disruptions owing to the COVID-19
ii. Develop and implement National Standard Curriculum (NSC) iii. Develop and implement new National Assessment Programme (NAP)			and behaviour	skills and competen cies, values and attitudes to effectively move them through	and from school to work	Extent NSC developed/i mplemented Extent NAP developed/i mplemented	To be stated To be stated			delivery modes cater to the range of learning needs and student resources Stakeholder support for a standards-driven	pandemic and/or other shocks

National Strategy 2-4	: Acce	lerate the	process of creatin	g and implem	enting a	National Str	rategy Outcome:	A standards-dri	ven outco	mes-based educat	tion system
	stand	dards-drive	en and outcomes-	based educat	ion system						
Development Prog	ramme A	reas &	Objective (s)				April 2021-M	larch 2024			
Schedule/I	Ouration				Develop	ment Results		Responsibl e Entity/ies	Estima ted	Assumptions	Risks/Limita
Name of Programme Area		e/Durati n		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Littity/les	Costs		10113
Ū	Start Date	End Date				, ,			(000)		
iv. Implement the Curriculum for Students with Moderate to Profound Intellectual Disabilities				each progressiv e stage implemen ted		Extent Curriculum for Students with Moderate to Profound Intellectual Disabilities implemented	To be stated			outcome- based education system NSC and NAP implemented according to schedule	
v. Implement gender-based learning programme (to address learning disparities between males and females)						Extent gender differences in learning and learning outcomes addressed in gender- based learning programme	To be stated			meeting key performance targets Sufficient capacity to manage risks associated with new waves of the COVID-19	
vi. Institutionalize a structured Citizenship Education (Character Education/Values and						Extent Character Education developed/i mplemented	To be stated			pandemic	

National Strategy 2-4			process of creatin		-	National St	rategy Outcome:	A standards-dri	ven outco	mes-based educat	ion system
Development Prog			Objective (s)		,	1	April 2021-N	larch 2024			
Schedule/			, ,		Develop	ment Results	•	Responsibl	Estima	Assumptions	Risks/Limitat
Name of		e/Durati		Output (s)	Outcome (s)	Output	Target (s)	e Entity/ies	ted Costs		ions
Programme Area		n				Indicator (s)	2024		(000)		
	Start Date	End Date							, ,		
Attitude Programme) within the curriculum for implementation in schools up to the secondary level vii. Support equity in access to textbooks (through Textbook Programme)			To promote equity in access to required textbooks	Students' access to required textbook improved		Ratio of access to textbooks across the 5 socioeconomic quintiles	1 – 0.85 (quintile 5 – quintile 1) Target 1:1				
Sector Strategy: Providevelopment needs		_	•	ent that facili	tates equitable a	ccess and caters	s to the psycho-so	ocial and intelled	tual	Aligned SDG Targe	e ts: 4.c
6. Teaching and Learning Environment	2009	2030	To provide a teaching and learning environment	Access to teaching and learning	Teaching and learning environment that					Sufficient resources and capacities – human,	Insufficient resources and capacities –
Main actions include:			that facilitates equitable	environm ent that	facilitates equitable					financial, technology	human, financial,
i. Develop and implement systems for			access and caters to the psycho-social	equitably and inclusively	access and caters to the psycho-social					The regulatory and	technology

National Strategy 2-4			process of creatin en and outcomes-l			ivational 3ti	rategy Outcome:	- Standards-dir	ven outeo	ines basea educat	lion system
Development Prog			Objective (s)	basea eaacat	ion system		April 2021-M	arch 2024			
Schedule/I			,		Develop	ment Results		Responsibl	Estima	Assumptions	Risks/Limitat
Name of Programme Area	Schedule	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/ies	ted Costs		ions
	Start Date	End Date							(000)		
quality assurance and accountability in schools	Juic	Juic	and intellectual development needs of all	caters to the psycho- social and	and intellectual development needs of all					institutional frameworks are relevant and agile	Insufficient stakeholder buy-in
a. Strengthen the capacity of the National Education Inspectorate (NEI) to deliver on its mandate			teachers and students	intellectu al developm ent needs of all teachers and students increased	teachers and students	Extent capacity of NEI developed	NEI established as Executive Agency NEI Training Course accredited			Stakeholder support for a standards- driven outcome- based education system	Disruptions owing to the COVID-19 pandemic and/or other shocks
ii. Institute in schools the support and conditions that teachers need to develop (teacher pupil ratio, school wide criteria for/vision of good teaching										capacity to manage risks associated with new waves of the COVID-19 pandemic	

National Strategy 2-4			process of creatin		_	National Str	ategy Outcome: A	A standards-driv	ven outcor	nes-based educat	tion system
Davidona + Da			en and outcomes-	oased educat	ion system		Amril 2024 54	arch 2024			
Development Progr Schedule/D		reas &	Objective (s)		Davalan	ment Results	April 2021-M	Responsibl	Estima	Assumptions	Risks/Limita
Scriedule/ D	uration				Develop	ment Results		e Entity/ies	ted	Assumptions	ions
Name of Programme Area		e/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/les	Costs (000)		10115
	Start Date	End Date							(000)		
in place, mentors identified, time tabled sessions for discussion of teaching etc.)											
Sub-actions include:											
a. Establish and institutionalize a professional teaching workforce	-	-	To establish and maintain teaching as a profession, including	Delivery of professio nal standards	Professional standards- driven teaching at all levels of	Extent relevant legislation developed and in effect	Jamaica Teaching Council Bill enacted				
			professional standards, governance arrangements and the enabling environment for strengthened professionalis m	-driven teaching improved	the education system	Extent to which Teacher appraisal framework in place and operationaliz ed	Revised Teacher Appraisal Model developed by 2021 Revised Teacher Appraisal Model implemented and updated				

National Strategy 2-4			process of creatinen and outcomes-	-	_	National Strategy Outcome: A standards-driven outcomes-based education system							
Development Prog	ramme A	Areas &	Objective (s)			April 2021-March 2024							
Schedule/I	Ouration				Develop	ment Results		Responsibl e Entity/ies	Estima ted	Assumptions	Risks/Limitat ions		
Name of Programme Area		le/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/les	Costs (000)		10.10		
	Start Date	End Date							(000)				
							every 2-years, starting 2023						

National Strategy 2-5		elop and e	stablish financing a or schools	and managem	nent	National Strateg	y Outcome: Effec	ctive financing a	nd manag	gement of schools	
Development Prog	ramme A	reas &	Objective (s)				April 2021-N	1arch 2024			
Schedule/I	Ouration				Develo	pment Results		Responsibl	Estima	Assumptions	Risks/Limitat
Name of	Schedu	le/Durati		Output (s)	Outcome (s)	•	Target (s)	e Entity/ies	ted Costs		ions
Programme Area		on				Indicator (s)	2024		(000)		
	Start	End							. ,		
	Date	Date									
Development Area: I	inancing	of Educati	on and Managem	ent of School	S						
Sector Strategy: Deve	elop and im	plement str	rategies to support su	stainable and e	quitable financin	g of education and	schools			Aligned SDG Targe	ets: 4.1
7. Sustainable Financing of Education and Schools	2009	2030	To support sustainable and equitable financing of	Regulator y and institution al	Sustainable and equitable financing of			MOEYI		Sufficient resources and capacities – human,	Insufficient resources and capacities –
Main actions			education and	framewor	education					financial,	human,
include:			schools	ks and	and schools					technology	financial,
				resources							technology
i. Continue the implementation of the Medium Term Results				for financing of education		Extent MTRBB utilized as budgeting	To be stated			The regulatory and institutional frameworks	Insufficient stakeholder buy-in

National Strategy 2-5		elop and es	tablish financing	and managem	nent	National Strateg	y Outcome: Effec	tive financing a	nd manag	ement of schools	
Development Prog			Objective (s)				April 2021-N	larch 2024			
Schedule/I			, ,,		Develo	pment Results	•	Responsibl	Estima	Assumptions	Risks/Limitat
Name of Programme Area		e/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/ies	ted Costs (000)		ions
	Start Date	End Date							(000)		
Based Budgeting (MTRBB) in schools				and schools strengthe		framework in schools				are relevant and agile	Disruptions owing to the
ii. Implement the standardization of the financial management reporting system				ned		Extent standardized financial management reporting system developed/o perationalize d	To be stated			Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic	COVID-19 pandemic and/or other shocks
iii. Continue the implementation of the non-mandatory tuition fee policy in public schools						Extent compliance with non- mandatory tuition fee policy in public schools	To be stated				
iv. Continue the implementation of full support			-			Extent PATH beneficiaries in schools receive targeted benefits and	190,000				

National Strategy 2-5		elop and es hanisms fo	stablish financing a or schools	and managem	nent	National Strategy	y Outcome: Effec	tive financing a	nd manage	ement of schools	
Development Prog	ramme A	Areas &	Objective (s)				April 2021-M	arch 2024			
Schedule/I	Schedule/Duration Name of Schedule/Durati				Develo	pment Results		Responsibl e Entity/ies	Estima ted	Assumptions	Risks/Limitat ions
Name of Programme Area		le/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/les	Costs (000)		IOIIS
Programme Area	Start Date	End Date							(000)		
for the students on PATH ¹²						within schedule					

National Strategy 2-6			sical environment learning at all leve					Strategy Outcone to learning at a			nt in all schools tha	at is safe and
Development Prog	- I		Objective (s)	is of the sene	oor system	001	auciv	April 2021-N		crioor syst	C111	
Schedule/I	Duration				Develop	ment Resu	lts		Responsibl	Estima	Assumptions	Risks/Limitat
Name of	gramme Area on			Output (s)	Outcome (s)	Outpu Indicato		Target (s) 2024	e Entity/ies	ted Costs		ions
Trogramme Area	Start Date	End Date				marcato	13)	2024		(000)		
Development Area: F	hysical E	nvironmen	t in Schools									
Sector Strategy: Crea learning	te 21 st ce	ntury phys	ical environment i	n all schools t	hat is safe and c	onducive f	r tea	ching and	Aligned SDG Ta	a rgets: 4.a		
8. Physical Environment in Schools	2009	2030	To create a physical environment in schools that is	School facilities are designed	A physical environment in all schools that is safe						Sufficient resources and capacities – human,	Insufficient resources and capacities –

¹² Books, transportation, insurance, lunch etc.

National Strategy 2-6					in all schools	that is safe and		Il Strategy Outcom				at is safe and
Development Prog			Objective		lis of the sen	501 5 y 5te111	conduc	April 2021-M		,c11001 3 y 3 c	.cm	
Schedule/I	Duration					Develop	ment Results		Responsibl	Estima	Assumptions	Risks/Limitat
_		le/Durati			Output (s)	Outcome (s)	Output	Target (s)	e Entity/ies	ted Costs		ions
Programme Area		on					Indicator (s)	2024		(000)		
	Start	End										
	Date	Date										
Main actions			safe	and	and	and					financial,	human,
include:			conducive	to	managed	conducive for					technology	financial,
i. Develop			teaching	and	for safety	teaching and	Extent policy	Safe School	MOEYI			technology
regulatory			learning		and	learning	framework	policy /to be				
framework for					learning		for safety in	further stated				
safe schools							schools					
							developed/i					
							mplemented					

National Strategy 2-7	l l	th an emphasis on the interface with work and school provided							•		gh quality tertiary ith work and scho	
Development Prog	ramme A	reas &	Objective (s)					April 2021-M	arch 2024			
Schedule/I	Ouration				Develop	ment Resul	ts		Responsibl	Estima	Assumptions	Risks/Limitat
Name of Programme Area				Output (s)	Outcome (s)	Output Indicator		Target (s) 2024	e Entity/ies	ted Costs (000)		ions
Ü	Start Date	End Date								(000)		
Development Area: 1	Tertiary E	ducation										
Sector Strategy: Deve and emerging trends completion	-		_						Aligned SDG Ta	argets: 4.3	, 4.4	
9. Tertiary Education Development	2009	2030	To establish a fit-for-purpose higher	Access to tertiary education	Fit-for- purpose higher			·			Sufficient resources and capacities –	Insufficient resources and

National Strategy 2-7			equate and high o		•		tional Strategy Ou	-			
Davida 15		•	isis on the interfac	ce with work a	and school	pro	ovided with an em		iterface w	ith work and scho	OI
Development Prog Schedule/I		reas &	Objective (s)		Davida	ment Results	April 2021-M	Responsibl	Estima	Assumptions	Risks/Limitat
3chedule/i	Duration				Develop	ment kesuits		e Entity/ies	ted	Assumptions	-
Name of	Schedul	e/Durati		Output (s)	Outcome (s)	Output	Target (s)	e Entity/les	Costs		ions
Programme Area	C	n				Indicator (s)	2024		(000)		
	Start	End							(000)		
	Date	Date									
Main actions			education	curricula	education					human,	capacities –
include:			sector	and	sector					financial,	human,
i. Strengthen the				program		Extent legal	To be stated			technology	financial,
legal and policy				mes that		framework					technology
framework for				meet		for higher				Students value	
the Higher				national		education				higher	Insufficient
Education Sector				developm		sector				education as	stakeholder
				ent and		developed				providing	buy-in
				student		and				them with	
				needs		operationaliz				increased	Disruptions
				increased		ed				employability	owing to the
						Extent policy	Higher				COVID-19
						framework	Education			Adequate	pandemic
						for higher	policy			financing	and/or other
						education	completed			options for higher	shocks
						sector				education are	
						developed				available to	
						and				students	
						operationaliz					
						ed				The regulatory	
ii. Establish, staff						Extent JTEC	JTEC Bill			and	
and						Bill	enacted			institutional	
fund Jamaica						developed				frameworks	
Tertiary						and in effect				are relevant	
Education						Extent	ISO 9001:2015			and agile	
Commission						Quality	certification				
(JTEC) with						Management	maintained				

	•		sis on the interfac	l with work a	illu scriooi	pi			iterrace w	ith work and scho	UI .
Development Prog Schedule/E		eas &	Objective (s)		Davalan	ment Results	April 2021-Ma		Fatima	Assumentions	Risks/Limita
Schedule/L	Juration				Develop	ment Results		Responsible e Entity/ies	Estima ted	Assumptions	ions
Name of	Schedul	e/Durati		Output (s)	Outcome (s)	Output	Target (s)	e Littity/les	Costs		10113
Programme Area		n				Indicator (s)	2024		(000)		
	Start Date	End Date							, ,		
mandate to						System	ISO/IEC	=		Instructional	
include the						developed/o	17020:2012			delivery modes	
collection/analy						perationalize	acquired			cater to the	
sis of						d				range of	
institutional						Extent	Comprehensiv			learning needs	
research data						Tertiary	e higher			and student	
						Education	education			resources	
						Management	research				
						Information	database			Stakeholder	
						System	completed			support for a	
						(TEMIS)	within			standards-	
						Developed	timeframe			driven	
						and	(repository			outcome- based	
						operationaliz ed	developed and			education	
						eu	populated) Annual	_		system	
							National			System	
							Student			Sufficient	
							Satisfaction			capacity to	
							Survey (NSSS)			manage risks	
							Reports			associated	
							published			with new	
							within agreed			waves of the	
							timeframe			COVID-19	
							Annual Survey	1		pandemic	
							of Tertiary				
							Institutions				

National Strategy 2-			equate and high q sis on the interfac		-		tional Strategy Ou ovided with an em	•			
Davidania ant Dia	•			e with work a	illu School	pro			iterrace w	itii work and strio	OI
Development Prog Schedule/	-	reas &	Objective (s)		Develop	ment Results	April 2021-M	Responsibl	Estima	Assumptions	Risks/Limitat
Name of Programme Area	C	e/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/ies	ted Costs (000)		ions
	Start Date	End Date							(333)		
							(ASTI) Reports Published				
ii. Facilitate Flexible Learning Pathways						Extent access to tertiary education information	Databases on scholarship and programme tuition fees published within schedule				
						Extent training to support student access to flexible learning pathways developed/i mplemented					
iv.Reorganize the funding support for tertiary institutions						To be stated	To be stated				

National Strategy 2-7			equate and high q sis on the interfac		-		ational Strategy O rovided with an em	•			
Development Prog	ramme A	reas &	Objective (s)				April 2021-N	1arch 2024			
Schedule/I	Ouration				Develop	ment Results		Responsibl e Entity/ies	Estima ted	Assumptions	Risks/Limitations
Name of	Schedul	e/Durati		Output (s)	Outcome (s)	Output	Target (s)	e Entity/les	Costs		10115
Programme Area	o	n				Indicator (s)	2024		(000)		
	Start	End							(000)		
	Date	Date									
Sector Strategy: Stren	ngthen the	e systems,	institutional arrar	ngements, an	d mechanisms fo	or quality assur	ance for Higher Ed	ucation ¹³	Alig	ned SDGs Targets	: 4.3, 4.4
10 Ovelity	<u> </u>	1	Ta	Customo	Chana	1		ITEC		Sufficient	Insufficient
LO. Quality			To strengthen	Systems,	Strong			JTEC,			
Assurance for			the systems,	institution	systems,			MOEY, UCJ		resources and	resources
Higher Education			institutional	al	institutional					capacities –	and
Main actions			arrangements,	arrangem	arrangement					human,	capacities –
include:			and	ents, and	s, and					financial,	human,
			mechanisms	mechanis	mechanisms					technology	financial,
			for quality	ms for	for quality						technology
i. Monitor and			assurance for	quality	assurance for	Extent HEIs	To be stated			The regulatory	
support the			Higher	assurance	Higher	registered				and	Insufficient
compliance of			Education	for Higher	Education	with relevant	:			institutional	stakeholder
Higher Education				Education		certification				frameworks	buy-in
Institutions (HEIs)				strengthe		and				are relevant	
with quality and				ned		accreditation				and agile	Disruptions
regulatory						bodies					owing to the
standards										Stakeholder	COVID-19
ii. Strengthen the						Extent	To be stated			support for a	pandemic
Registration						Registration				standards-	and/or other
Framework for						Framework				driven	shocks
Higher Education						for HEIs				outcome-	
Institutions (HEIs)						developed/i				based	
•						mplemented				education	
										system	

¹³ Higher Education is accepted at the chosen term to be used instead of Tertiary Education (Higher Education Summit Committee)

National Strategy 2-7			equate and high q sis on the interfac			ovided			-		gh quality tertiary ith work and scho	
•	Schedule/Duration		Objective (s)		Develop	ment Resul	ts	April 2021-M	Responsibl	Estima	Assumptions	Risks/Limitat
Programme Area		ule/Durati on		Output (s)	Outcome (s)	Output Indicator		Target (s) 2024	e Entity/ies	ted Costs (000)		ions
	Start Date	End Date										
											Sufficient capacity to manage risks associated with new waves of the COVID-19	
											COVID-19 pandemic	

National Strategy 2-8		•	anisms to provide	education ar	nd training for al	, Nation	al Strategy Outcor	ne: Education a	nd Trainin	g for all	
Development Prog	ramme A	reas &	Objective (s)				April 2021-N	1arch 2024			
Schedule/I	Duration				Develop	ment Results		Responsibl	Estima	Assumptions	Risks/Limitat
Name of	Schedu	le/Durati		Output (s)	Outcome (s)	Output	Target (s)	e Entity/ies	ted Costs		ions
Programme Area		on				Indicator (s)	2024		(000)		
	Start	End							(000)		
	Date	Date									
Development Area: I	nclusive a	and Equital	ble Education and	Training							
Sector Strategy: Impi	rove acce	ss to trainir	ng and improve th	e range of tra	ining programm	es available to	all	Aligned SDG Ta	argets: 4.4	, 4.5, 8.6	
11. Training and			To provide	Inclusion	Enabling			HEART/N		Sufficient	Insufficient
Certification of			inclusive and	and	environment			STA Trust,		resources and	resources
Population/Work			equitable	equity in	for certified			MOEYI,		capacities –	and
force			access to	access to	Jamaican			tertiary		human,	capacities –
			training for all		population/w			level			

National Strategy 2-8			nanisms to provide	education a	nd training for al	ll, Nationa	Strategy Outcom	e: Education a	nd Trainin	g for all	
Development Prog			Objective (s)				April 2021-M	arch 2024			
Schedule/	Duration				Develop	ment Results		Responsibl	Estima	Assumptions	Risks/Limitat
Name of Programme Area		e/Durati n		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/ies	ted Costs		ions
	Start Date	End Date				maneuter (s)			(000)		
	Dute	Dute	Jamaicans and build and sustain a globally competitive Jamaican labour force, responsive to	relevant/ marketabl e education	orkforce in training and vocational skill			institutions, other training institutions		financial, technology Students value	human, financial, technology
Main actions include:			Jamaican	and training througho ut the life course						certification as providing them with	Insufficient stakeholder buy-in
i. Strengthen regulatory framework for delivery of world class training and certification			responsive to the demands and complexities of the modern workplace			Extent relevant/targe ted laws/regulati ons/policies developed and operationaliz ed	HEART/NSTA regulations completed			increased employability The regulatory and institutional frameworks are relevant	Disruptions owing to the COVID-19 pandemic and/or other shocks
ii. Provide access to globally relevant and certified training through the HEART/NSTA Trust and other approved institutions						% Rate of Certification in TVET and Other Training Programmes	70% (58,390)			Instructional delivery modes cater to the range of learning needs and student	
iii. Transform HEART/NSTA into an institution delivering world						Extent HEART/NSTA reorganized/ capacity built	Strategic Review of HEART Trust/NSTA completed			resources Stakeholder support for a standards-	

National Strategy 2-8	-		anisms to provide	e education ar	nd training for al	l, National	Strategy Outcon	ne: Education a	nd Trainin	g for all		
Development Programme Areas &		Objective (s)	April 2021-March 2024									
Schedule/Duration				Development Results				Responsibl	Estima	Assumptions	Risks/Limitat	
Name of Programme Area	Schedule/Durati on			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/ies	ted Costs (000)		ions	
	Start Date	End Date							(000)			
class STEAM education						to deliver work class STEAM education				driven outcome- based education system Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic		
v. Establish National Mentorship Programme						Extent National Mentorship Programme developed and implemented						

National Strategy 2-1		ational Qualification									
Development Programme Areas & Schedule/Duration			Objective (s)				March 2024				
					Develop	ment Results		Responsibl	Estima	Assumptions	Risks/Limitat
Name of	Schedul	e/Durati		Output (s)	Outcome (s)	Output	Target (s)	e Entity/ies	ted Costs		ions
Programme Area	on					Indicator (s)	2024		(000)		
	Start	End							(,		
	Date	Date									
Development Area: I		•									
Sector Strategy: Crea	ite a syste	m of recoខ្	gnized quality, arti	culated learn	ing, and career p	oaths		Aligned SDG Ta	argets: 4.4		
12. National			To establish a	Access to	Internationall			MOEYI,		Sufficient	Insufficient
Qualification			National	multiple	y recognized			JTEC		resources and	resources
Framework			Qualification	pathways	National					capacities –	and
			Framework	for	Qualification					human,	capacities –
Main actions			towards	competen	System					financial,	human,
Main actions			achieving	су	(NQS)					technology	financial,
include:			internationally comparable	building							technology
i. Establish National			high	and		Extent NQSP	National			Stakeholders	
Qualifications			population/wor	certificati		developed	Qualifications			value the	Insufficient
System Policy			kforce	on		and	System Policy			range of	stakeholder
(NQSP)			certification	increased		operationaliz	(NQSP)			options	buy-in
			rates and			ed	Completed			provided for	
ii. Implement			global			Extent	NHCDS			competency	Disruptions
National Human			competitivenes			NHCDS	Implemented			building and	owing to the
Capital			S			developed/i	on schedule			certification	COVID-19
Development						mplemented				The regulators	pandemic
Strategy (NHCDS)						# Of b: 1	. 100			The regulatory and	and/or other
iii. Register higher						# Of higher	>100			institutional	shocks
education						education				frameworks	
qualifications						qualifications				are relevant	
						registered # Of	To be stated	-		and agile	
						_	To be stated			and agric	
						partnerships				Stakeholder	
						promoting				support for a	
	1		ĺ			student					

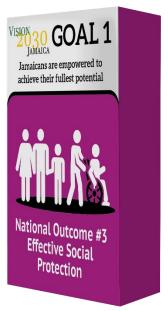
Name of Programme Area Schedule/Duration	ject		Development Programme Areas & Schedule/Duration			April 2021-March 2024							
Name of Programme Area Schedule/Durati on Start End Date Date							Develop	ment Results	-		Assumptions	Risks/Limitat	
Start Date Date Mobility, qualifications portability and linkages in international system Extent access to learning developed and Accumulation Extent access system Sufficient capacity to manage risks Credit Credit		ti	ati	Output (s)	Outcome (s)	<u> </u>		e Entity/ies	Costs		ions		
qualifications portability and linkages in education system Lestablish Jamaica Credit Accumulation Qualifications portability and linkages in education system Extent access to learning developed and system Sufficient capacity to manage risks			-								(000)		
portability and linkages in education system Extent access Credit Accumulation portability and linkages in education system Sufficient capacity to manage risks													
in international system Extent access JCAT Sufficient capacity to learning developed and Accumulation records system													
system Extent access JCAT Credit Accumulation Sufficient capacity to manage risks								in				education	
Credit to learning developed and Accumulation to learning records system capacity to manage risks								system				·	
												capacity to	
									'			_	
System (JCATS) workforce) d with new under JCATS waves of the									d				
COVID-19 pandemic													

National Strategy 2-1		engthen the labour m		align training with demands for National Strategy Outcome: Training aligned with demands for the labour market								
Development Prog			Objective (s)			I	April 2021-N	1arch 2024				
Schedule/Duration				Develop	ment Results	•	Responsibl	Estima	Assumptions	Risks/Limitat		
Name of Programme Area		e/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/ies	ted Costs (000)		ions	
	Start Date	End Date							(000)			
Development Area: 1	raining a	nd Labour	Market Alignmen	t								
Sector Strategy: Development of the sector strategy:	•		•	the labour m	arket and the ed	lucation and trai	ning sectors to	Aligned SDG Ta	argets: 8.b), 17.18		
13. Data and information for aligning education and training with labour market needs Main actions include: i. Strengthen labour market data and information systems			To develop data and information systems on the labour market and the education and training sectors to inform programme offerings and selection	Access to informati on on education and training program mes and labour market needs increased	Quality data and information systems to inform alignment of education and training with demands for the labour market	To be stated	To be stated			Sufficient resources and capacities — human, financial, technology Key stakeholders provide required data and/or utilize data and information	Insufficient resources and capacities – human, financial, technology Insufficient stakeholder buy-in Disruptions owing to the	
ii. Develop and implement National Central Repository on the Education and Training Sector (data)						To be stated	To be stated			systems in decision making The regulatory and institutional frameworks are relevant and agile	COVID-19 pandemic and/or other shocks	

National Strategy 2-		engthen the labour ma	ne mechanisms to arket	align training	with demands f	or National	Strategy Outcor	ne: Training alig	ned with o	demands for the la	abour market
Development Prog			Objective (s)			L	April 2021-N	larch 2024			
Schedule/					Develop	ment Results		Responsibl	Estima	Assumptions	Risks/Limita
Name of Programme Area		le/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/ies	ted Costs (000)		ions
	Start Date	End Date							(111)		
										Stakeholder support for a standards- driven outcome- based education system	
										Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic	

National Outcome #3 "Effective Social Protection"

Medium Term Strategic Policy Framework



Overview

National Outcome #3 "Effective Social Protection" encapsulates the realization of a national development context where there are systems in place to provide the citizenry, particularly those experiencing vulnerabilities, with social and income security. These provisions are intended to ensure that living standards are above policy-based minimum thresholds. Within the context of Vision 2030 Jamaica, an "Effective Social Protection" system is established through government exercising its regulatory and developmental functions, and empowering and enabling stakeholders, including the citizenry, to align corporate, philanthropic, individual, and other investments to create sustainable and inclusive mechanisms for offering guaranteed minimum standards of social protection.

The developmental approach to social protection has evolved over the course of the implementation of Vision 2030 Jamaica. In 2009, the focus for social protection was largely advancing social and income security within the context of poverty reduction and protection of the vulnerable. The Jamaica Social Protection Strategy (2014) introduced a paradigm shift in the definition, strategic approaches, and programming around social protection. This paradigm shift led to an expansion of the definition and developmental strategic framework around establishing an effective social protection system. The policy focus on social protection has widened to prioritize addressing integrated, universal, and life course social protection demands that cross-cut and transcend demographic, cultural, geographic/spatial, and gender-based needs. This approach has also facilitated greater appreciation for the structural factors that create vulnerabilities and the transient and unpredictable movement of individuals in and out of the ranks of the vulnerable. While there has been continued focus on vulnerabilities associated with gender, age, socio-economic status, and abilities, among other areas, there is also greater recognition that the vulnerabilities associated with these are not automatic, intrinsic, or inevitable.

The medium term socio-economic policy framework for social protection for 2021-2024, and its theory of change, continues to advance the development agenda commenced under previous MTFs. The creation of an effective social protection system and an enabling environment for the citizenry to experience effective social protection remain at the centre of policy focus and strategic planning. It includes strengthening the legislative and policy framework that directly relates to the social protection system as well as related legislation and policy that address key tenets of social protection, including the social protection floor. Specifically, the areas covered include advancing a multi-dimensional poverty approach; social transfers and welfare provisions for the poor and other vulnerable groups; expanded social security coverage; empowerment and enablement towards asset creation; and inclusive provision of goods and services to meet the needs of persons with disabilities. Related areas include employment and earnings, such as decent work provisions for a

minimum wage and unemployment insurance. Change management is also a critical tenet of the development programme for creating an effective social protection system. Institutional arrangements for the coordination of planning and the delivery of policy based programming is a critical driver of establishing an effective social protection system. The enhancement and expansion of digital delivery systems and registries are also among the priorities for institutional capacity building. Cultural sensitization and social marketing to build capacity to conceptualize, action and accept change across sectors and at the national and local levels of development are also among the main development drivers. The role of the citizenry cannot be overstated as it is through their active participation in crafting and effecting social protection provisions that the overarching objectives can be met.

The Story Board below includes graphics/charts/table presenting key tenets of the legislative, strategy, and policy framework as well as the National Outcome Indicators and alignment of the SDGs with the National Outcome "Effective Social Protection".

STORY BOARD



Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 3A below presents medium-term targets for "Effective Social Protection" and selected data. The medium-term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 3A. Table of Indicators: National Outcome #3 - "Effective Social Protection"

	National Outcome # 3 – Effective Social Protection ¹⁴														
National	Baseline			Act	tual						T	argets			
Outcome Indicators	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024 ¹⁵	2030
National Poverty Rate (prevalence)	9.9	19.9	21.2	12.6	11.0			12.1	-	16.5 - 19.5	12.5 - 15.0	12.5 - 15.0	12.5 - 15.0	12.5 - 15.0	≤10
National Food Poverty Prevalence	2.9		6.9	3.5	4.0					5.0 - 6.5	2.5 - 5.0	2.5 - 5.0	2.5 - 5.0	2.5 - 5.0	3.0
Child Poverty rate	12.0		27.9	15.7	13.3					19.5 - 23.5	15.5 - 18.5	15.5 - 18.5	15.5 - 18.5	15.5 - 18.5	≤10
Percentage of children in quintile 1 receiving PATH benefits	65.8	80.3	80.0	77.8				-	80	90	90 (prov.)	90 (prov.)	90 (prov.)	90 (prov.)	-
Percentage of PATH beneficiaries in consumption quintiles 1 and 2	75	61.7	66.6	72				-	75	75	75 (prov.)	75 (prov.)	75 (prov.)	75 (prov.)	-

 $^{^{14}}$ Due to changes to the JSLC methodology in 2018, data prior are not directly comparable.

¹⁵ These are preliminary and will be revised when more up-to-date data become available to inform more accurate target setting.

The planned strategies and development programming for "Effective Social Protection" are aligned with SDGs 1, 2, 8, 10 and 11.

Figure 3A

Policy-Driven Strategy Map - "Effective Social Protection"



Effective Social Protection "Sector Outcome"

What the Jamaican People envision for Effective Social Protection

"Self-Help Within a Supportive Framework"

Effective Social Protection: Reduce Vulnerabilities and Empower and Enable All Jamaicans for Income and Social Security

- Social Protection life course social protection, social protection floor and universal design
- Poverty reduction and elimination of extreme poverty & asset creation
- Enabling environment for Persons with Disabilities (PWDs)
- Sustainable livelihoods and decent work (incl. minimum wage)
- Social insurance and pensions
- Social assistance provisions, incl. social welfare, income transfers, exit (from poverty) strategies

National Strategy 3-1: Infuse Poverty and Vulnerability Considerations in All Public Policies

Sector Strategies:

- Ensure structured national policy and plan of action for poverty reduction
- Strengthen national capacity at all levels (including local and organizational) to monitor poverty trends
- Promote asset creation among the poor

National Strategy 3-2: Expand opportunities for the poor to engage in sustainable livelihoods

Sector Strategies:

- Promote and support human capital development and entrepreneurship
- Continue to establish and enforce minimum wage and promote policies that support decent work

National Strategy 3-3: Create and sustain an effective, efficient, transparent, and objective system for delivering social assistance services and programmes

Sector Strategy: Strengthen social assistance delivery to vulnerable population groups

National Strategy 3-7: Create and Sustain an Effective Social Protection System

Sector Strategy: Create an enabling environment for the establishment of an effective social protection system

National Strategy 3-6: Create an enabling environment for Persons with Disabilities (PwDs)

Sector Strategy: Advance the policy, regulatory, institutional, and legislative framework for PwDs

National Strategy 3-4: Promote greater participation in, and viability of social insurance and pension schemes

Sector Strategy: Improve efficiency, sustainability, and access to the delivery of state and private pension schemes and social insurance arrangements

Drivers and Assumptions

Sufficient Resourcing and Capacity Building

- Sufficient human, financial and technology resources and capacity
- Sufficient policy, governance, regulatory and institutional environment
- Sufficient data/statistics/information for evidencebased policy, planning and programming





Social Marketing and Change Management

- Attitudes and Behaviours support effective social protection throughout the life course
- Stakeholders comply with and support provisions for sustainable livelihoods, asset creation among the poor, social insurance and pensions, universal design of public goods and services, the creation of an enabling environment for Persons with Disabilities (PwDs), among other areas

Developmental Stability

- Macro-Economic Stability
- · Social cohesion strengthened
- Environmental sustainability strengthened
- COVID-19 pandemic managed low transmission, hospitalization and death rate



Risks / Limitations



Resourcing, Change, Stability

- · Insufficient resourcing
- Capability building outcomes not achieved according to schedule and quality specifications
- Insufficient compliance and stakeholder buv-in
- · internal and external shocks

The planned strategies and development programming for "Effective Social Protection" are aligned with SDGs 1, 2, 8, 10 and 11.

Figure 3B - Alignment of National Outcome 3 "Effective Social Protection" and the SDGs





SDG 1: End poverty in all its forms everywhere



SDG 2: End hunger, achieve food security and improved nutrition and promote sustainable agriculture



SDG 8: Promote sustained, inclusive and sustainable economic growth, full productive employment and decent work for all



SDG 10: Reduce income inequality within and among countries



SDG 11: Make cities and human settlements inclusive, safe resilient and sustainable

Table 3B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Effective Social Protection" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 3B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Effective Social Protection"

National Strategy 3-1	l:	Infuse P Public P	overty and Vulner olicies	ability Consid	derations in All	National Strate Policies	e gy Outcome: Pov	erty and Vulner	ability Cor	nsiderations infuse	ed in all Public
Development Prog	ramme A	reas &	Objective (s)				April 2021-M	arch 2024			
Schedule/I	Duration				Develop	ment Results		Responsibl	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub-		e/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/ies	ted Costs		ions
Programme Areas	Start Date	End Date				(3)			(000)		
Development Area: F	0.00										
Sector Strategy: Ensu			nal noticy and plan	of action for	noverty reducti	on	Aligned SDG Ta	raote: 1 1 1 2	1/112	1 h	
Sector Strategy. Ense	ii e sti dete	irea natioi	iai policy and plan	01 4001011 101	poverty reducti	011	Aligheu 3DU Ta	iigets. 1.1, 1.2,	1.7, 1.0,	1.0	
Reduction Policy and Planning Main actions include: i. Establish policy framework for poverty reduction and coordinate planning and delivery of programming	2009	2030	To establish a policy framework for poverty reduction and mainstream poverty reduction policy imperatives in public policies	Efficient and inclusive delivery of goods and services for poverty reduction strengthe ned	An enabling environment for poverty reduction (including the elimination of extreme poverty and promoting income and social security)	Extent policy framework for poverty reduction is established and operationaliz ed	Multi-sectoral Medium Term Plan of Action (2021-2024) for Poverty Reduction Policy and National Progamme of Action (2017) submitted to Cabinet in 2021 Annual Monitoring	PIOJ, National Poverty Reduction Programme Committee (NPRPC), and implementi ng partners		The Poverty Reduction Policy is mainstreamed and related polices are aligned Sufficient funding and human resources to implement poverty reduction related programming Stakeholder buy-in and participation	Insufficient stakeholder participation in poverty reduction coordination efforts Insufficient funding to implement the Poverty Reduction Programme

National Strategy 3-1	l:		overty and Vulner	ability Consid	erations in All		gy Outcome: Pov	erty and Vulner	ability Cor	nsiderations infuse	ed in all Public
		Public P		1		Policies					
Development Prog		reas &	Objective (s)				April 2021-M		ı	T	
Schedule/I	Duration				Develo	ment Results		Responsibl	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub-		e/Durati n		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/ies	ted Costs (000)		ions
Programme Areas	Start	End							(000)		
	Date	Date									
							inform strengthening of policy, and programming and resource allocation, produced Multi-sectoral National Poverty Reduction			Effective change management in integrating consumption-based within multidimensional poverty approach	
Sector Strategy: Stre	ngthen na	tional capa	acity at all levels (i	ncluding loca	and organizati	onal) to monitor	Programme Committee (NPRPC) delivers on medium term plan of action Aligned SDG T	argets: 1.1, 1.2	. 1.4		
poverty trends			(1		01501112011	,	1	6	,		

National Strategy 3-1	l:	Infuse P	Poverty and Vulner	ability Consid	lerations in All	National Strate	gy Outcome: Pov	erty and Vulner	ability Cor	nsiderations infuse	ed in all Public
Development Prog	ramme A		Objective (s)			. oncies	April 2021-M	arch 2024			
Schedule/I			, ,,		Develop	ment Results	•	Responsibl e Entity/ies	Estima ted	Assumptions	Risks/Limitat
Name of Programme/Sub-		e/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	e Entity/les	Costs		ions
Programme Areas	Start	End				maicator (3)	2024		(000)		
	Date	Date									
2. National Poverty	2009	2030	To strengthen	Access to	An enabling			PIOJ,		Sufficient	Shocks,
Reduction –			evidence and	quality	environment			STATIN,		human,	crises,
Data, Statistics			results based	data,	for poverty					financial and	disruptions
and Results-			management	statistics,	reduction					technology	may impact
Based			in poverty	and	(including					resources	data
Management			reduction	informati	the					Stakeholders	collection
			policy,	on from	elimination of extreme						Insufficient
			planning, and	research						buy-in and	
			programming	and other sources to	poverty and promoting					participation in evidence-	capacities within and
				inform	income and					gathering	across
				evidence	social					activities	organizations
				and	security)			_		activities	to support
Main Actions				results-	security)					Effective	and/or
include:				based						change	institutionaliz
i. Conduct periodic				policy,		# Of Periodic	1 Jamaica			management	e evidence
national survey(s)				planning		Poverty	Survey of			in integrating	and results
and other				and		Surveys	Living			consumption-	based
evidence-				program			Conditions			based within	management
gathering				ming for			Survey (JSLC)			multi-	a.iagee.ie
activities on				poverty			completed			dimensional	
Poverty				reduction,			annually			poverty	
ii. Develop and				increased		Extent	Up-To-Date			approach	
implement						monitoring	M&E			. [-]	
Monitoring and						and	Framework in				
Evaluation (M&E)						evaluation	place and 90%				
Framework and						(M&E)	of outputs				
						framework	from Plan for				

National Strategy 3-1	l:	Infuse P Public P	overty and Vulner	ability Consid	lerations in All	National Strate Policies	gy Outcome: Pov	erty and Vulner	ability Cor	nsiderations infuse	ed in all Public
Development Prog	ramme A		Objective (s)				April 2021-M	larch 2024			
Schedule/I	Duration				Develop	ment Results		Responsibl	Estima	Assumptions	Risks/Limitat
Name of	Schedul	e/Durati		Output (s)	Outcome (s)	Output	Target (s)	e Entity/ies	ted Costs		ions
Programme/Sub-	О	n				Indicator (s)	2024		(000)		
Programme Areas	Start Date	End Date							(000)		
Plan for Poverty Reduction			n among the poor			and plan for poverty reduction policy and programme in place and/or implemented	FY 2021/22 – FY 2023/24 achieved				
Sector Strategy: Pron	note asset	creation	among the poor					Aligned SDGs	Targets:	1.4	
3. Improve and expand access to social housing	2009	2030	acquisition of	Acquisitio n of assets by	Enabling environment for asset			MLSS, MLGRD, NGOs, NLA		Sufficient human, financial and	Insufficient resources
			and amenities by the poor to	the poor increased	creation among the					technology resources	
Main actions include:			support exit from poverty	moreuseu	poor					Accurate	
i. Deliver social housing			and resilience building			# Of houses built/repaire d for Registered Poor	≥120 houses built for Registered Poor (Baseline FY 2020/21, 45) 600 houses repaired for Registered Poor			targeting of the vulnerable	

National Strategy 3-1	L:	Infuse P Public P	overty and Vulner	rability Consid	lerations in All	National Strate Policies	gy Outcome: Pov	erty and Vulner	rability Cor	isiderations infuse	ed in all Public
Development Prog	ramme Ar		Objective (s)				April 2021-N	larch 2024			
Schedule/I			, , , ,		Develop	ment Results	-	Responsibl	Estima	Assumptions	Risks/Limitat
Name of	Schedule	e/Durati		Output (s)	Outcome (s)	Output	Target (s)	e Entity/ies	ted Costs		ions
Programme/Sub-	О	n				Indicator (s)	2024		(000)		
Programme Areas	Start	End							(000)		
	Date	Date									
		Date Date					(Baseline FY 2020/21, 209)				
ii. Improve land						Outcome	TBD				
ownership						Indicator:					
(secure tenure)						Extent (%)					
through the						public and					
provision of						private lands					
affordable land,						are legally					
land						owned and					
titling/regularizati						occupied					
on and the						# Of lands	TBD				
reduction of						regularized/ti					
squatting (see						tled					
National											
Outcome #15)											

National Strategy 3- 2:	Expand		nities for the poor	to engage in	sustainable	National S	Strategy Outcome:	Sustainable li	velihoods		
Development Program		ea(s) &	Objective (s)			_	April 2021-Mar	ch 2024			
Schedule/Du	ıration				Develop	oment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub- Programme Areas		ule/Dura ion End Date		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs (000)		ions
Development Area: Sus			ods								
Sector Strategies: Prom				elopment and	l entrepreneursh	ip		Aligned SDG	Targets:	1.4, 8.5, 10.1, 10	0.2
4. Support the Vulnerable to engage in Sustainable livelihoods Main actions include: i. Build the capacity of vulnerable youth to engage in sustainable livelihoods	2009	2030	To empower and enable the vulnerable to engage in sustainable livelihoods	Access to services in support of sustainabl e livelihood s increased	An enabling environment for sustainable livelihoods for the vulnerable	# Of youths assisted through Education & Entrepreneur ship Grants	≥475 youth assisted through Education and & Entrepreneurshi p Grants ≥ Indicators ≥1240 ≥680 ≥14	MLSS		Sufficient human, financial and technology resources The population of the target groups is identified and inclusively engaged Stakeholders actively demand services	Insufficient resources Insufficient stakeholder uptake of services

National Strategy 3- 2:	Expand liveliho		nities for the poor	to engage in	sustainable	National	Strategy Outcome:	Sustainable li	velihoods		
Development Program	mme Are	ea(s) &	Objective (s)				April 2021-Mai	ch 2024	_		_
Schedule/Du	ration				Develo	oment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub- Programme Areas		ule/Dura ion End Date		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs (000)		ions
in sustainable livelihoods						held for seniors		-			
Sector Strategy: Continue to establish and enforce minimum v					promote policies	that support de	cent work	Aligned SD	Gs: 8.5, 8.7	7, 8.8, 8.8.1, 8.8.2	•
5. Minimum Wage and Decent Work Main actions include: i. Establish system for minimum wage that is relevant, transparent, and enforceable ii. Deliver labour standards and	2009	2030	To establish and enforce a national minimum wage and promote policies that support decent work to protect the rights and social and income security of workers	Delivery of minimum wage and decent work condition s strengthe ned	Enabling environment for meaningful wages and decent work	Extent minimum wage is established, reviewed and/or revised. Enforcement mechanisms for minimum wage	Minimum wage is in force and periodically reviewed with consideration for changes in cost of living (to be further defined) State-run complaints, mediation, and remediation mechanisms operational and accessible to the public (to be further defined)	MLSS, PIOJ (advisory) and key stakehold ers		Macro- economic security Actions are sufficiently resourced and completed within schedule Stakeholders buy-in, participation and compliance	Prolonged COVID19 pandemic and/or other shocks disrupt the society and economy Insufficient buy-in and compliance

National Strategy 3- 2:	Expand liveliho		ities for the poor	to engage in	sustainable	National S	Strategy Outcome:	Sustainable li	velihoods		
Development Progra	mme Are	ea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Schedule/Du	ıration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Programme/Sub-	_	ile/Dura on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs (000)		ions
Programme Areas	Start	End							(000)		
	Date	Date									
 a. Deliver efficient resolution of industrial disputes 						% Of disputes disposed of in nine months of assignment	≥20%				
b. Implement						% Of MLSS'	40% of NAP and				
programme to						National	CLRISK activities				
protect children from child labour						Action Plan activities and Child Labour Risk identification model implemented (by March 2027)	implemented				

National Strategy 3- 3:			in an effective, ef assistance service			tive system f		tem for deliveri		ve, efficient, trans ssistance services	•
Development Progra	mme Ar	ea(s) &	Objective (s)			April 2021-N	larch 2024				
Schedule/D	uration				Develo	pment Result	ts	Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programme/Sub-		ule/Dura ion		Output (s)	Outcome (s)	Output Indicator (Target (s) (s) 2024	Entity/ies	Costs (000)		ions
Programme Areas	Start	End							(000)		
	Date	Date									
Development Area: So	ocial Serv	ices									
Sector Strategy: Streng	gthen soc	cial assista	nce delivery to vu	Inerable popu	ulation groups		Aligned SDG Targe	ts: 1.1, 1.3, 1.4	, 1.5		

National Strategy 3- 3:			in an effective, eff assistance service			ctive system for				ve, efficient, trans ssistance services	
Development Progra	mme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule/Du	ıration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub-	t	ule/Dura ion		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs (000)		ions
Programme Areas	Start Date	End Date									
	1		L	I	L		1	I	I	L	1
6. Public Assistance and Support to Vulnerable Groups	2009	2030	To improve the well-being and socio-	Access to public assistance	Effective delivery of social			MLSS, MLGRD		Macro- economic conditions	Major natural or manmade
Main Actions			economic	and	assistance to	Sub-	Sub-Indicator			remain stable	disasters
include:			resilience of vulnerable	support by	vulnerable population	Indicators include:	Targets:			or improve	Increasing
i. Strengthen and implement programmes for social transfers			groups through the delivery of public	vulnerabl e groups, improved	groups / Enabling environment	# Public assistance grants disbursed	14, 232 public assistance grants disbursed	MLSS		The requisite support services are responsive and	needs and expectation of beneficiaries
(with exit strategies) to support social and income security of households			assistance and support		for citizenry well-being and socio- economic resilience	Extent the coverage/incl usiveness of the PATH is strengthened	- Programme conditionalitie s for PATH revised in FY 2022/23 - 5% increase in rural and semi-rural beneficiaries - 10% increase in value of	PATH, MLSS		No reduction in the Ministry's budget ceiling/allocati on High acceptance of	and stakeholders that exceed service delivery capacity
							cash grants - 283,000 PATH beneficiaries paid			transformation and modernization changes	

	assistance service		-	tive system for				ve, efficient, trans ssistance services	•
Area(s) &	Objective (s)				April 2021-Mar	ch 2024			
			Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
dule/Dura tion		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs (000)		ions
End Date							(555)		
				Extent Plan of Actions are established to address the needs of the elderly % Change in beneficiaries covered/serv ed by actions geared to improve services and	Undertake Strategic Review Approx. 5% year over year increase	MLSS, National Council for Senior Citizens			
					Actions are established to address the needs of the elderly % Change in beneficiaries covered/serv ed by actions geared to	Actions are established to address the needs of the elderly % Change in beneficiaries covered/serv ed by actions geared to improve services and	Actions are established to address the needs of the elderly % Change in beneficiaries covered/serv ed by actions geared to improve services and Actions are established to address the needs of the elderly % Change in over year increase	Actions are established to address the needs of the elderly % Change in beneficiaries covered/serv ed by actions geared to improve services and Actions are established to address the for Senior Citizens National Council for Senior Citizens Approx. 5% year over year increase	Actions are established to address the needs of the elderly % Change in beneficiaries covered/serv ed by actions geared to improve services and Actions are established to address the needs of the elderly Approx. 5% year over year increase

National Strategy 3-	Create	and susta	in an effective, ef	ficient, transp	arent, and object	ctive system for	National Strate	gy Outcome:	An effecti	ve, efficient, trans	sparent, and		
3:	deliver	ing social a	assistance service	s and progran	nmes		objective syster	n for deliverii	ng social a	ssistance services	and		
							programmes						
Development Progra	ımme Are	ea(s) &	Objective (s)				April 2021-Mar	ch 2024					
Schedule/D	uration				Develo	pment Results		Responsi ble	Estima Assumptions Risks/Li				
Name of	Schedu	ıle/Dura		Output (s)	Outcome (s)	Costs		10115					
Programme/Sub-	ti	ion				Indicator (s)	2024	Entity/ies	(000)				
Programme Areas	Start	End											
	Date	Date											
						# Of elderly	≥ 2920 seniors						
						provided with	engaged in over						
						information	28 workshops						
						and tools for							
						healthy							
						lifestyle/healt							
						hy aging							
I						practices							

National Strategy 3- 4:	scheme	es	participation in, a	nd viability o	f social insurance	and pension	and pension sc / An Enabling en and pension sc	hemes / Viabl vironment for hemes	e social ins	rticipation in socia surance and pension ecurity through so	on schemes
Development Progra	amme Ar	eas &	Objective (s)								
Schedule/Du	Schedule/Duration				Develop	ment Results		Responsi ble	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub-		ile/Dura on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	Entity/ies	ted Costs (000)		ions
Programme Areas	Start	End							(,		
	Date	Date									
Development Area: So	cial Insur	ance and	Pension								
		ncy, susta	ainability, and acce	ess to the deli	very of state and	private pension schemes and Aligned SDG Targets:				1.3	
social insurance arrang	ements		T	T							
7. Social Insurance	2009	2030	To increase	Access to	An enabling			MLSS, NIS,		Support from	Major
and Pension			access to social	social	environment			Private		financial sector	natural or

National Strategy 3- 4: Development Progra	scheme amme Ai	es	Objective (s)	nd viability o		e and pension pment Results	and pension sch	vironment for nemes rch 2024 Responsi	e social in	erticipation in social surance and pensi ecurity through so Assumptions	on schemes cial insurance Risks/Limitat
Name of Programme/Sub- Programme Areas		ile/Dura ion End Date		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	- ble Entity/ies	ted Costs (000)		ions
Main actions include: i. Establish a viable and sustainable framework for social insurance and occupational pension coverage and delivery (public and private pension)			insurance and pension schemes through increased coverage of eligible population and promotion of compliance by employers and other relevant parties	insurance and pension increased	for inclusive and equitable access to adequate social insurance arrangement s and state and private pension schemes	Outcome % Increase in the eligible population contributing to the National Insurance Scheme (NIS) % Change in number of pensioners receiving electronic payments	indicator: ≥11% (Baseline FY 2018/19 – 497, 563) 60% increase in number of pensioners receiving electronic payments	Pension Providers and key stakeholde rs		to promote financial inclusion of the elderly The cadre of investigators is in place and maintained throughout the year The requisite support services are responsive and effective Sufficient financial, human and technology services	manmade disasters Insufficient reach of technology services in rural Jamaica Insufficient willingness/a daptability of senior citizens to technology Services insufficient to meet increasing needs and expectations of beneficiaries

National Strategy 3- 4:	scheme	es	participation in, a	and viability o	f social insurance	e and pension	and pension sch / An Enabling env and pension sch	rironment for nemes	e social ins	rticipation in socia surance and pensi ecurity through so	on schemes			
Development Progra Schedule/Du		eas &	Objective (s)		Develo	pment Results	April 2021-Mar	2021-March 2024 Responsi Estima Assumptions Risks/Lin						
Name of Programme/Sub-	Schedu	ule/Dura		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs (000)	7.00 0p.1 .00	ions			
Programme Areas	Start Date	End Date							(000)					
							(Baseline 2019, 20%)				and stakeholders			
						% Change in compliance by employers	≥0.5% increase in compliance by employers				Adverse effects of the COVID-19 pandemic			
							(Baseline 2019, 30%)							

National Strategy 3- 6:	Create	an enabli	ng environment fo	or Persons wit	h Disabilities	Strategy Outcon	ne: Enabling e	nvironme	nt for Persons wit	h Disabilities		
Development Progra	mme Ar	ea(s) &	Objective (s)					April 2021-Ma	rch 2024			
Schedule/Du	ıration				Develo	oment Res	ults		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programme/Sub-		ule/Dura ion		Output (s)	Outcome (s)	Outp Indicate		Target (s) 2024	Entity/ies	Costs (000)		ions
Programme Areas	Start Date	End Date								(000)		
Development Area: En	npowern	nent and I	nablement of Pe	rsons with Di	sabilities							
Sector Strategy: Advar	ce the p	olicy, regu	latory, institution	al, and legisla	tive framework f	or Persons	Persons with Disabilities Aligned SDG Targets: 1.5, 8.5, 10.2					
8. Policy Development and	2009	2030	To strengthen the	Access to public	Effective policy,				MLSS, JCPD and partners		Macro- economic	Major natural or

National Strategy 3- 6:	Create	an enabli	ng environment fo	or Persons wit	th Disabilities	Nationa	l Strategy Outcom	e: Enabling e	nvironme	nt for Persons witl	h Disabilities
Development Progra	mme Are	ea(s) &	Objective (s)			•	April 2021-Mar	ch 2024			
Schedule/D	uration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub-		ile/Dura on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs		ions
Programme Areas	Start Date	End Date							(000)		
Programme Implementation			governance and regulatory	goods and services	regulatory, institutional,					conditions remain stable	manmade disasters
Main actions include:			framework for creating an	geared towards	and legislative	Sub- Indicators:	Targets:			or will improve	Increasing
i. Mainstream and operationalize the Disabilities Act (2014)			enabling environment for inclusive development of Persons with Disabilities	geared towards the empower ment and	frameworks and service environment for Persons with Disabilities	Extent Disabilities Act established as legislative framework for Persons with Disabilities # Of Codes of Practices and Regulations supporting the Disabilities Act completed	- The Disabilities Act comes into force/effect in FY 2021/22 3 Codes (preliminary) (Baseline FY 2018/19, 1)	MLSS, JCPD MLSS, JCPD		The requisite support services are responsive and effective Sufficient human, financial and technology resources High	needs and expectation of beneficiaries and stakeholders
						% Of governance and organizational structure of the new Jamaica Council for Persons with Disabilities	75% of planned governance arrangements, structure and staffing for the "new" JCPD implemented (preliminary)	JCPD		acceptance of transformation and modernization changes	

National Strategy 3- 6:	Create	an enablir	ng environment fo	or Persons wit	h Disabilities	Nationa	Strategy Outcom	e: Enabling e	nvironmer	nt for Persons wit	h Disabilities
Development Progra	mme Ar	ea(s) &	Objective (s)			<u> </u>	April 2021-Mar	ch 2024			
Schedule/D					Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub-		ıle/Dura ion		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs		ions
Programme Areas	Start Date	End Date							(000)		
						(JCPD) established	Baseline, FY 2018/19, 0)				
			% Increase in Persons with Disabilities	11% (preliminary)	JCPD						
			served over the medium term	Baseline, FY 2018/19, 6.9%)							
ii. Deliver early intervention services for children with						% Of young children with developmental disabilities (0-6	≥20% (Baseline FY 2018/19, 45%)	MLSS, ESP, MOEYI, ECC and			
disabilities						years) receiving Developmenta	2010/13/ 13/0/	key stakehold ers			
						l Assessment Physiotherapy Community-					
						Based Intervention					

National Strategy 3-7:	Create	and Susta	in an Effective Soc	cial Protection	n System			National Strate	gy Outcome:	Effective S	Social Protection S	System
Development Progra	mme Ar	eas &	Objective (s)					April 2021-Mar	ch 2024			
Schedule/Du	ıration				Develo	pment Result	S		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub-		le/Dura on		Output (s)	Outcome (s)	Output Indicator (s	s)	Target (s) 2024	ble Entity/ies	ted Costs (000)		ions
Programme Areas	Start Date	End Date								(000)		
Development Area: So	cial Prote	ection Sys	tem									
Sector Strategy: Created protection system	an enab	ling envir	onment for the es	tablishment o	of an effective so	ocial	Align	ed SDG Targets:	1.3, 2.1, 10.2,	, 10.4		
9. Establish framework for and coordinate the Implementation of the Jamaica Social Protection Strategy			To establish a social protection system in Jamaica which offers minimum	Regulator y framewor k, including standards , for	An enabling environment for an effective social protection system				PIOJ, MLSS, National Social Protection Committee (NSPC)			
Main actions include:			guarantees for social and	income and social								

National Strategy 3-7:	Create	and Susta	ain an Effective Soc	cial Protection	n System		National Strat	egy Outcome:	Effective :	Social Protection S	System
Development Progr	amme Aı	reas &	Objective (s)				April 2021-Ma	arch 2024			
Schedule/D	uration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub-	ti	ule/Dura ion		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs (000)		ions
Programme Areas	Start Date	End Date							(000)		
i. Develop Policy Briefs on social protection issues	2014	2030	income security to all throughout the life course	security througho ut the life course strengthe ns		#Policy Briefs from National Social Protection Committee	3	PIOJ, MLSS, National Social Protection Committee (NSPC)		Sufficient human, financial and technology resources Stakeholder participation in coordination mechanisms continues and strengthened Planned mainstreaming of the Jamaica Social Protection Policy achieved	Insufficient resources Insufficient stakeholder alignment of policies and plans with the Jamaica Social Protection Strategy

National Outcome #4 "Authentic and Transformational Culture"

Medium Term Strategic Policy Framework



Overview

Jamaica is known for the authenticity and transformational impact of its culture. The Jamaican culture has a global reach with the music, dance and heritage inspiring social consciousness, innovation, and creativity in many peoples. The power of the authentic Jamaican culture and transformational applications of the culture in advancing greater levels of inclusion, growth and promoting good governance have been demonstrated in the prioritization of culture in development policy and planning.

National Outcome #4 "Authentic and Transformational Culture" demonstrates recognition of the central role of

advancing and institutionalizing cultural change that reflects the seven (7) Guiding Principles of Vision 2030 Jamaica geared towards multi-dimensional justice outcomes. It also reflects the importance of change management, participatory development and meeting the psychosocial, identity and ontological security needs of the Jamaican people in engaging them as critical change agents in achieving social transformational national development goals. Within the context of the formation of the modern Jamaican society on a foundation of inequities and divisions, and the country's efforts at dismantling remaining vestiges towards equity and inclusion, the role of interventions geared towards cultural transformation is critical. The country's history was also marked by the deconstruction of cultural identities and subsequent focus on identity formation as a central tenet of creating the Jamaican personhood and "smaddiness". These considerations are critical in addressing issues of marginalization, social instability, insufficient social cohesion and weakening social capital in advancing strengthened and relevant governance arrangements, trust building and higher levels of employability, productivity, and equity in the distribution of national income.

Under Vision 2030 Jamaica, the national strategy framework for National Outcome #4 has given focus to cultural continuity and change. This has encompassed developing relevant structures and enabling the Jamaica people to inform and drive what elements of the culture are preserved, promoted, developed, and/or updated to respond to changing realities and operationalizations of the evolving modern Jamaican society. The development areas covered in the national strategy framework include the preservation of the tangible and intangible culture, promoting consensus and standards-based operationalizations of values and norms, defining and protecting Jamaica's nation brand, advancing the infusion of sport as a cultural tool in national development, and strengthening the capacity of agents of socialization, with focus on the family, to share coherent and socially desirable values and norms. Medium Term Socio-Economic Policy Framework (MTF) 2021-2024 continues the policy-driven strategic development programming commenced under previous MTFs. It also reflects lessons learned

and responses to a changing development environment, including increased focus on risk management in navigating the post COVID-19 era.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 4A below presents medium-term targets for "Authentic and Transformational Culture" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 4A. Table of Indicators- National Outcome #4- "Authentic and Transformational Culture"

		Nati	onal O	utcom	ne # 4 -	- Auth	entic a	nd Tra	nsforn	nation	al Cult	ure				
National	Baselin			Act	ual						Т	argets	16			
Outcome	е															
Indicators	2007	201	201	201	201	202	202	201	201	201	202	202	202	202	202	203
		2	5	8	9	0	1	2	5	8	1	2	3	4	7	0
"Use of	1.7	-	1.4	-	1.4			2.1	2.1	2.1	2.1	1.7	1.7	1.7		4.7
cultural	(2008)															
resources"																
Index (Tourism																
Competitivene																
ss Index)																

Under Agenda 2030, culture is viewed as a cross cutting theme related to education, sustainable cities, food security, the environment, economic growth, sustainable consumption and production patterns, peaceful and inclusive societies. The planned strategies and development programming for "Authentic and Transformational Culture" are, however, directly aligned to SDG 11.

Figure 4A. Alignment of National Outcome 4 "Authentic and Transformational Culture" with the SDGs



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¹⁶ Targets for 2022-2024 and 2030 are provisional

Table 4B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Authentic and Transformational Culture" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 4B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Authentic and Transformational Culture"

Developmen			core/transform Objective	mational va	lues		National Strategy Outc April 2021-March 202		ionalized C	ore/transform	national values
Area(s) & Sch	_		(s)			Development Results	April 2021-Warch 202	Respo	Costs	Assumpti	Risks/Limitati
Name	Schedu ati			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
Development A	Date	Date	ensformational	values							
Sector Strateg attitudes	y: Establi	sh a sus	tainable progra	amme to ins	titutionalize na	itional core values and	Aligned SDG Targets: Cu component of the goal permeate each SDG th	ls to which a	country a	spires. Henc	
1. Values and Attitidues			To establish a sustainable	Program mes to instituti	Institutional ized national					Sufficient resources and	Insufficient resources and capacities –
Main actions include:			to institutional	onalize national core	core values and attitudes					capacities – human, financial.	financial, technology
i. Develop and implement framework s and programm es towards			ize national core values and attitudes	values and attitude s		Extent national values and attitudes programme developed/implement ed	To be stated			technolog y Initiatives are policy driven	Insufficient stakeholder buy-in

			core/transfor	mational val	ues		National Strategy Out		onalized Co	ore/transform	national values
Developmen	_		Objective			Davidania de Barrilla	April 2021-March 202		C		District (Line)
Area(s) & Sche	auie/Du	ration	(s)			Development Results		Respo nsible	Costs ('000)	Assumpti ons	Risks/Limitat ons
Name	Schedu atio			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	Entity/	(000)	Olis	Olis
	Start Date	End Date			• •			ies			
consensus on and institutiona lizing core and transforma tional values						Extent stakeholder-driven programmes/social marketing for values and attitudes developed/implement ed	To be stated			Partnershi p driven planning and program ming Chance managem ent, social marketing and consensus building prioritized	Disruptions owing to the COVID-19 pandemic and/or other shocks
										Sufficient capacity to manage risks associate d with new waves of the COVID-19	

		-	the central	unit of developme	ent	National Strategy Outcom	me: Family	is the centr	ai unit of dev	eiopment
-	t Programme	Objective				April 2021-March 2024	T_	Ι _	Т.	T
Area(s) & Sche	edule/Duration	(s)			Development Results		Respo nsible	Costs ('000)	Assumpti	Risks/Limitati
Name	Schedule/Dur ation Start End Date Date		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	Entity/ ies	(000)	ons	ons
Pevelopment A	rea: Primary So	cialization and	the Family							
Sector Strateg	y: Build Parenti	ng Capacity				Aligned SDG Targets: The parenting is considered process of socialization, to its members, particulaspheres of development	the key fur families sh arly young	nction of the nare and tr members,	ne family. The ransmit culture and this im	rough the ure among and pacts all
2. Parenting		To build	Access	Effective					Sufficient	Insufficient
Support		parenting capacity	to interven	parenting					resources and	resources and capacities –
Main actions include:			tions to build parentin						capacities – human, financial,	human, financial, technology
i.Develop and implement effective parenting intervention			g capacity increase d		Extent parenting intervention programmes developed/implem ented	To be stated			technolog y Initiatives are policy	Insufficient stakeholder buy-in
programmes									driven Partnershi p driven planning and program ming	Disruptions owing to the COVID-19 pandemic and/or other shocks

Developme			Objective		ınit of developmen		National Strategy Outo April 2021-March 202				
Area(s) & Scl	_		(s)		C	evelopment Results	•	Respo	Costs	Assumpti	Risks/Limitat
Name	ati	ule/Dur		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
	Start Date	End Date						1.00			
	Date	Date								Chance managem ent, social marketing and consensus building prioritized	
										Sufficient capacity to manage risks	
										associate d with new waves of	
										the COVID-19 pandemic	

National Strat				promote Ja	maica's cultur	al heritage	National Strategy Outcor preserved, and globally re		's cultural	heritage is de	veloped,
Developmen Area(s) & Sche	_		Objective (s)			Development Results	April 2021-March 2024	Respo	Costs	Assumpti	Risks/Limitati
Name	Schedul atio			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
evelopment A	rea: Arts	and Cultu	ure Preservat	ion and Pro	motion						
Sector Strateg expression	y: Implem	nent appr	ropriate meas	ures to dev	elop, protect a	nd preserve cultural	Aligned SDG Targets: 11.4				
3. Preserve/ Develop natinoal tangible and intangible culture			To implement appropriate measures to develop, protect and preserve cultural	Measur es to develop, protect and preserve cultural expressi	Cultural expression developed, protected and preserved					Sufficient resources and capacities – human, financial, technolog	Insufficient resources and capacities – human, financial, technology
Main actions include:			expression	on						Initiatives	stakeholder buy-in
i.Strengthen culture legislation						Extent culture legislation developed/operational ized	To be stated			are policy driven Partnershi	Disruptions owing to the COVID-19
ii.Develop and implement Jamaica's World Heritage						Extent Jamaica's World Heritage Programme developed/implement ed	To be stated			p driven planning and program ming Chance	pandemic and/or other shocks
Progamme iii.Expand social interventio ns to						Extent social interventions developed	To be stated			managem ent, social marketing and	

National Strate	egy 4-3: I	Preserve	, develop, and	promote Ja	maica's cultur	al heritage	National Strategy Outcom preserved, and globally red		's cultural	heritage is de	veloped,
Developmen	t Progra	mme	Objective				April 2021-March 2024				
Area(s) & Sche	dule/Du	ration	(s)			Development Results	-	Respo	Costs	Assumpti	Risks/Limitat
Name	Schedu ati Start	-		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
cultural communiti es for community cultual devvelopm ent and cultural preservatio n iv.Collate and store cultural materials	Date	Date				/implemented for cultural communities # Of print and non-print resources digitized	15,850 (Baseline 2,688 print resources digitized; 2,154 audio resources	NLJ		consensus building prioritized Sufficient capacity to manage risks associate d with new waves of the COVID-19	
v.Conserve the National Colletion vi.Develop national adaptation						# Of items conserved and preserved from the National Collection Extent national adaptation plan for cultural heritage is	digitized) 27,050 (Baseline FY 2018/19, 3,550 paper resources preserved and conserved) Plan developed			pandemic	
plan for cultural heritage –						developed and implemented					

National Strate				promote Ja	maica's cultur	al heritage	National Strategy Outcom preserved, and globally red		's cultural	heritage is de	veloped,
Developmen	_		Objective				April 2021-March 2024	,			
Area(s) & Sche	dule/Du	ration	(s)			Development Results		Respo	Costs	Assumpti	Risks/Limitati
Name	Schedu ati	on End		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	(000)	ons	ons
tangilbe and intangible apsects vii.Ratify Cultural Conventio ns &Conserva tion	Date	Date				Extent international conventions ratified	Ratification instruments for the UNESCO Convention on the Means of Prohibiting and Preventing the illicit Import, Export and Transfer of Ownership of Cultural Property and the UNIDROIT Convention on Stolen or Illegally Exported Cultural Objects in collaboration with UNESCO, submitted and follow-up undertaken				
viii.Develop legislative framework for cultural conservati						Extent legislative framework for cultural conservation developed/operational ized	Draft amendment to the JNHT Act developed				
on ix.Preserve						Output	Indicator:				
Jamaica's intangible						% Of planned events staged	90% of planned events stage	1			

Developmen	t Prograi	nme	Objective					preserved, and globally re April 2021-March 2024	cognized			
Area(s) & Sche	dule/Du	ration	(s)			Developm	ent Results		Respo	Costs	Assumpti	Risks/Limitat
Name	Schedu ati	on End		Output (s)	Outcome (s)	Indica	ntor (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
culture	Date	Date					Outcome	Indicator:				
through the promotion of social						Extent targe number of p in cultural e main activit	participants events and	90% of targeted numbers of participants met				
of social participatio n in cultural events and main activities						Extent participati on in Annual Festival of Arts	# Of persons entering the competiti ons	48,000				
						Competiti on	# Of persons reached	144,000				
						Extent participati on in main events in recognitio n of	# Of patrons in attendanc e at events held nationally	Approx. 120,000 (Baseline FY 2018/19 approx., 165,000)				
						national holidays/f estivities/ commem orations	and islandwid e # Of patrons	Approx. 600,000				

National Stra	tegy 4-3:	Preserve	, develop, and	promote Ja	maica's cultur	al heritage		National Strategy Outcompreserved, and globally re		's cultural	heritage is de	veloped,
Developme	nt Progra	mme	Objective					April 2021-March 2024				
Area(s) & Sch	edule/Du	ıration	(s)			Developm	ent Results	-	Respo	Costs	Assumpti	Risks/Limitati
Name		ile/Dur ion End Date		Output (s)	Outcome (s)	Indico	itor (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
	Butte	Dute					events online	(Baseline FY 2018/19 150,000)				
						% Change in from gate r		Approx. 30% increase				
						ticket sales events	for paid	(Baseline FY 2018/19, 14% increase over previous years)				
						% Custome satisfaction	rating for	Minimum 85%				
						paid events	staged	(Baseline FY 2018/19, 80%)				

National Strat	egy 4-4: I	ntegrate	e Jamaica's nat	ion brand in	to developmen	•	National Strategy Coprocesses	Outcome: Jamai	ca's natior	n brand into	egrated in dev	velopment
Developmer	nt Progran	nme	Objective			•	April 2021	L-March 2024				
Area(s) & Sch	edule/Du	ration	(s)		Development Results				Respo	Costs	Assumpti	Risks/Limitati
Name	Schedu atio	•		Output (s)	Outcome (s)	Indicator (s	·	get (s) 2024	nsible Entity/	('000)	ons	ons
	Start Date	End Date		(5)	(5)				ies			
Development A	rea: Bran	d Jamai	ca									
Sector Strateg	Sector Strategy: Strengthen the regulatory and institutional frameworks for the development of brand amaica Aligned SDG Targets: 11.4											

Developmen	Drogramma	Objective	1		proces	April 2021-March 202	24			
Area(s) & Sche	_				Development Results	April 2021-Warch 202	Respo	Costs	Assumpti	Risks/Limitat
Name	Schedule/Du ation Start End Date Date	r	Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
4. Integration of Jamaica's nation brand in national developme nt	Dute Dute	To strengthen the regulatory and institutional frameworks for the developme	Regulat ory and instituti onal framew orks for the develop ment of	Strong regulations and institutions for the developme nt of brand Jamaica					Sufficient resources and capacities – human, financial, technolog y	Insufficient resources and capacities – human, financial, technology Insufficient stakeholder
Main actions include: i.Develop and implement regulatory and institutiona I framework s for the developme nt and protection of Jamaica's nation		nt of brand Jamaica	brand Jamaica strength ened		Extent regulatory/institutiona I frameworks for developing and protecting Jamaica's nation brand developed/implement ed	To be stated			Initiatives are policy driven Partnershi p driven planning and program ming Chance managem ent, social marketing and consensus	buy-in Disruptions owing to the

development		rengthen the role of	sport in all a	aspects of natio	nal Natior	nal Strate	gy Outcome: Spor	t integrate	d in all aspe	ects of nation	al development
Developmen	t Programı	me Objective				April 2	021-March 2024				
Area(s) & Sche	dule/Dura	ation (s)			Development Results			Respo	Costs	Assumpti	Risks/Limitati
Name			Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
Development A	rea: Cultur	e and Sport									
Sector Strategy welfare of the		_	nent for adv	ancing the soc	ial development, health, a	nd	Aligned SDG Targ	gets: 11.7			
5. Social developme nt through sport		To provide an enabling environmen t for advancing	Access to sporting goods and	An enabling environme nt for advancing the social						Sufficient resources and capacities – human,	Insufficient resources and capacities – human, financial,
Main actions include:		the social developme	services to	developme nt, health,						financial, technolog	technology
i.Develop and implement policy and regulatory framework for safeguardi ng children in sport		nt, health, and welfare of the citizenry through sport	support social develop ment, health and welfare increase d	and welfare of the citizenry through sport	Extent policy/regulatory framework for safeguarding children in sport developed/implement ed	To be st		MCGE S		y Initiatives are policy driven Partnershi p driven planning and	Insufficient stakeholder buy-in Disruptions owing to the COVID-19 pandemic and/or other shocks
ii.Advance implement aion of programm es/interve					Extent programmes/intervent ions to develop schools and communities through sport	To be st	ated	SDC and partne rs		program ming Chance managem	

National Strategy 4-5: Strengthen the role of sport in all aspects of national National Strategy Outcome: Sport integrated in all aspects of national development development **Development Programme** Objective April 2021-March 2024 Area(s) & Schedule/Duration (s) **Development Results** Respo Costs Risks/Limitati **Assumpti** ('000) nsible ons ons Schedule/Dur Indicator (s) Target (s) Name Output Outcome Entity/ ation (s) (s) 2024 ies Start End Date Date developed/implement ntions to ent, social develop ed marketing schools and and consensus **Outcome indicators:** communiti building Of participants ≥49,200 es via sport prioritized participated in the competitions Sufficient # Of teams participated ≥13,800 capacity in the competitions to Of schools ≥3000 manage participated in the risks competitions associate # Of communities ≥1300 d with participated in the new competitions waves of iii.Advance Extent sport-To be stated MOH the related/infused W, the COVID-19 initatives in support of MCGE infusion of pandemic S, healthy Ifiestyles and sport in the civic responsibility Private developme developed/implement Sector nt and ed and implement other ation of partne initatives rs in support of healthy

National Strategy 4-5: Strengthen the role of sport in all aspects of national National Strategy Outcome: Sport integrated in all aspects of national development development **Development Programme** Objective April 2021-March 2024 Area(s) & Schedule/Duration (s) **Development Results** Respo Costs **Assumpti** Risks/Limitati ('000) nsible ons ons Name Schedule/Dur Output Indicator (s) Target (s) Outcome Entity/ ation (s) (s) 2024 ies Start End Date Date Ifiestyles and civic responsibili ty iv. Develop Extent To be stated SDF, sportrelated/infused community JSIF infrastruct initatives in support of and ure and healthy Ifiestyles and other responsibility facilities to civic partne accommod developed/implement rs ate ed sporting activities SDG, v.Develop Extent sport-To be stated related/infused national INSPO initatives in support of RTS, institutiona I capacity healthy Ifiestyles and private responsibility for sport civic sector developed/implement developme nt through ed support to national sporting association

s, schools,

National Strategy 4-5: Strengthen the role of sport in all aspects of national National Strategy Outcome: Sport integrated in all aspects of national development development **Development Programme** Objective April 2021-March 2024 Area(s) & Schedule/Duration (s) Risks/Limitati **Development Results** Respo Costs Assumpti nsible ('000) ons ons Name Schedule/Dur Output Indicator (s) Target (s) Outcome Entity/ ation 2024 (s) (s) ies Start End Date Date and community -based entities supporting sport developme nt vi.Develop To be stated MCGE Extent risk and management/business S implement continuity strategy for protools sport and developed/implement procedures ed for building Extent provisions for To be stated sport safeguarding sporting resilience participants from public health and/or to shocks/cris other risks developed/implement es ed

National Outcome #5 "Security and Safety"

Medium Term Socio-Economic Policy Framework



Overview

National Outcome #5 "Security and Safety" represents the vision of a secure and safe Jamaica. This "security and safety" is not limited to public safety and the protection of property, lives, and public assets. It also includes the psychosocial well-being and ontological security that is associated with social stability, cohesion, and confidence in experiencing desirable social outcomes from interactions in public and private spaces. These tenets of security and safety encompass a reduction in the rates of crime and violence, recidivism as well as sustainability and entrenchment of these gains to facilitate confidence building in the realization of a Jamaican society that is safe and secure. They also encompass the realization of a predictable social order that is characterized by multidimensional justice and the rule of law underpinned by rights-based principles. Accordingly, in investing in Vision

2030 Jamaica, the Government of Jamaica (GoJ) and the Jamaican people are pursuing a path that is aligned with a multi-dimensional approach to "security and safety".

Global security issues are integrated with the security and safety considerations of the Jamaican government and people. Technology, geo-politics, and the global political economy as well as multi-lateral organizations have influenced Jamaica's national security agenda. These factors have impacted an expansion from the traditional spatial areas of focus – interior and border, including transborder; and territorial waters – with the digital, cyber-space and social media space being significant additions to the spatial areas of security concern. Whilst the development and "globalization" of cyber-space and social media have been largely driven by technology, their impact on national security and safety have been equally driven by geo-politics and the relationships among states. Cyber-space and social media have exponentially compounded long-standing dynamics in global relations and has increased the number and spread of actors from largely national players to the local and household levels. Globally, information/knowledge, people, culture, and social and economic institutions have been demonstrated to be "weaponized" within digital, cyber, and social media spaces and then transferred to physical spaces and interactions. This has been evident in a more agile and sophisticated global network for transnational crimes, including lottery scamming and cross-border human trafficking.

Accordingly, the Vision 2030 Jamaica National Strategy Framework for "Security and Safety" coalesces around a whole-of-society approach to the protection of the land, border, and territorial waters of the sovereign territory of Jamaica as well as administering the rule of law within the digital, cyber, and social media spaces as they impact and/or impacted by Jamaican citizens. Specific tenets of the National Strategy Framework include focus on enabling community safety; reform and modernization of the national security system and strengthening its anti-crime capabilities; security of the border and territorial waters; and rehabilitation and reintegration of criminal offenders. There is also focus on maintaining the

relevance of the national security architecture and the integration of modern and transformative strategies, tools, and mechanisms. The strategy framework is operationalized through a legislative framework, development strategies, and public policy. These determine programming and resourcing that are captured in the successive 3-year Medium Term Socio-Economic Policy Frameworks (MTF) of Vision 2030 Jamaica. The policy-based programming is intended to be iterative and geared towards the achievement of sector level outputs and outcomes which function within a change pathway to facilitate the achievement of the national outcome "Security and Safety" and the national goal "The Jamaican society is secure, cohesive and just".

STORY BOARD

Policy/Regulatory Framework, Quasi- Results and Strategy Mapping, and Assumptions/Drivers and Risks/Limitations

& Alignment of Vision 2030 Jamaica/MTF and the SDGs



Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 5A below presents medium-term targets for "Security and Safety" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 5A. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Security and Safety"

					National	Outcome	#5 – Secu	rity and	l Safety						
National	Baseline			-	Actual							Targets			
Outcome	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Indicators															
Category 1	280	406	276	211	208.63	207.29	190.94	216	216	216	216	187.74	184.54	181.34	43
Crimes/100,000												(p) ¹⁷		(p)	(p)
population *															
Murder	59.5	40.6	44.3	47.19	45.88	48.37	53.49	50	35	35	35 ¹⁸	35	35	35	10
Rate/100,000												(p)	(p)	(p)	(p)
population															
% Recidivism†		29.4	45.5	42.3	43	41			≤ 40	≤ 40	≤ 40	≤ 41	≤ 40	≤ 38	≤ 10
														(p)	

The planned results, strategies, and development programming for "Security and Safety" under MTF 2021-2024 are aligned with SDGs 3, 10 and 16.

Figure 5A - Alignment of National Outcome 5 "Security and Safety" and the SDGs



¹⁷ "p" stands for provisional

¹⁸ Revised from 30

Policy and Outcome Driven Strategy Map - "Security and Safety"



Security and Safety "Sector Outcome"

What the Jamaican people envision for our system of National Security

"A system of National Security that promotes shared values of respect for law and order and guarantees safety, security, human rights and dignity for all"

(National Security and Correctional Services Sector Plan, 2009-2030 (2009)

Featured Programme: "Plan Secure Jamaica"

Objectives include:

- * Improve Public Safety & Rule of Law
- * Reduce Criminal Violence
- * Reduce Entry into Crime and Violence (first offence) and Recidivism

Strategies include, Strengthening:

- The institutional and operational efficiency of the Jamaica Constabulary Force (JCF)
- Evidence-based decision making and focus on achieving planned results
- Whole-of-government approach to social investment
- Cultural re-orientation and behaviour change

National 5-5: Strengthen the management, rehabilitation and reintegration of clients of correctional services

Sector Strategy: Strengthen the legislative, governance and monitoring and evaluation frameworks for the administrative management, rehabilitation, and reintegration of criminal offenders

National Strategy 5-1: Strengthen the capacity of communities to participate in creating a safe and secure society

Sector Strategy: Create an enabling environment for citizens to adhere to the rule of law

- Community safety and security & reduce entry into crime and violence
- · Trust and cooperation between the police and citizens
- Implement "Plan Secure Jamaica"

National Strategy 5-2: Reform and modernize the law enforcement system

Sector Strategy: Strengthen governance and institutional capacity of the law enforcement system

- · Increase use of forensic science
- Increase capacity for evidence- and results- based management
- Modernize/Transform the Jamaica Constabulary Force policing with adequate physical infrastructure, mobility, communications, surveillance, law enforcement and data and case management capacity

National Strategy 5-3: Improve the security of the border and territorial waters

Sector Strategy: Strengthen border management through legislative and regulatory review, modernization and the use of technology, institutional strengthening, and strategic partnerships

Protect Jamaica's Interior, Border, Territorial Waters, Cyberspace

National Strategy 5-4: Strengthen the anti-crime capability of law enforcement agencies

Sector Strategy: Develop and modernize the legislative, strategic, and institutional frameworks for enforcing the rule of law

 Create an enabling environment for <u>NO</u> criminal violence, trafficking in persons, corruption, bribery and benefitting from proceeds of crime

Drivers and Assumptions

Sufficient Resourcing and Capacity Building

- Sufficient human, financial, technology and scientific (esp. forensic science) resources and capacity
- Sufficient policy, governance, regulatory and institutional environment
- Sufficient data/statistics/information for evidencebased policy, planning and programming



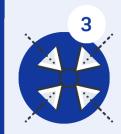


Social Marketing and Change Management

- Cultural re-orientation and behaviour change
- irust building
- Whole-of-Government approach to social investments

Developmental Stability

- · Policy Coherence
- · Macro-Economic Stability
- · Social cohesion strengthened
- Continued trend reduction in Serious Crimes
- Environmental sustainability strengthened
- COVID-19 pandemic managed low transmission, hospitalization and death rate
- Strengthened capacity for adaptation, agility and resilience towards increased efficiency and effectiveness



Risks / Limitations



Resourcing, Change, Stability

- · Insufficient resourcing
- Capacity building outcomes not achieved according to schedule and quality specifications
- · Insufficient compliance and stakeholder buy-in
- Lags in establishing partnerships and operationalizing policy integration
- · Internal and external shocks

Table 5B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Security and Safety" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 5B. Table of National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Security and Safety"

National Strate	egy 5-1:	Strer socie	•	acity of commun	ities to participate in c	reating a safe and sec					e communities / ecure society
Developmen	t Prograi	nme	Objective			April 2	.021 – March 202	4			
Area(s) & Sche	edule/Du	ration	(s)		Developi	ment Results		Respo nsible	Costs ('000)	Assumpti ons	Risks/Limitati ons
Name of Programme/	Schedu rati	-		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	Entity/	(000)	Olis	Olis
Sub- Programme Areas	Start Date	End Date						ies			
Development A	Area: Cit	izen Saf	ety and Securi	ty				•		<u>'</u>	
Sector Strateg	y: Create	an enal	oling environm	ent for citizen sa	fety and security	Aligne	d SDGs Targets: 1	6.1, 16.3			
1. Communit y Safety and Security	2009	2030	To enhance citizen safety and security through evidence-driven policy-based crime and violence manageme nt strategies for communitie s	Sufficiency of access by communities to public goods and services that support the reduction of crime and violence and adherence to the rule of law, improved	An enabling environment for citizen safety and security	% Reduction in Murders and shootings for all CSP communities Aggregate % reduction in Risk to violence for targeted communities % of youth who show an improvement in their overall risk to violence level.	6% reduction b 2024	y MNS (and key partne r)		Sufficient resources available within schedule – human, financial and technolog y Activities will be implemen ted within schedule	Insufficient budgetary allocation / reliance on external funding would impact programming and the achievement of targets Weather- related and/or other shocks and disasters may cause

National Strat	egy 5-1:	Stren socie	-	city of communit	ties to participate in o	reating a safe and sec		tional Strategy O ong communities			
Developmen	t Prograi	nme	Objective			April 2	2021 – March	2024			
Area(s) & Scho	edule/Du	ration	(s)		Develop	ment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/	Schedu rati	-		Output (s)	Outcome (s)	Indicator (s)	Target 2024	· · EIILILV/	('000)	ons	ons
Sub- Programme Areas	Start Date	End Date									delays in the execution of project activities. This includes prolonged impact of COVID-19
Main actions include: i.Develop and implement Citizen Security	2020 /21	2023 /24	Sub- Objectives To reduce citizen risk, as victims and/or perpetrator			Extent to which multi-agency crime prevention interventions are established	80% of recommend from Monit				pandemic Delays in project initiation/imp ementation may result in
Plan (CSP)			s, to community and other spatial/insti tutional based crime and violence			CSTABILITIES	Evaluation of Learning (M. Reference G. implemente 2 inter-ager collaboration initiatives supported/oped 13 MOUs signature (M. 13 MOUs signature)	and AEL) Group ed accy an develo			loss of financial allocation

National Strat	egy 5-1:	Stren	•	city of communi	ties to participate in	creating a safe and secu		tional Strategy (
Developmen	t Progra		Objective			Anril 2	.021 – March		3 IUI CICALII	ig a sale allu s	ecure society
Area(s) & Sche	_		(s)		Develop	ment Results	OZI – IVIAICI	Respo	Costs	Assumpti	Risks/Limitat
Name of		ule/Du	. ,	Output (s)	Outcome (s)	Indicator (s)	Target	nsible	('000)	ons	ons
Programme/		ion		Output (s)	Outcome (s)	maicator (s)	2024	i Entity/			
Sub-	Start	End	-				202-	ies			
Programme	Date	Date									
Areas	Date	Date									
ii.Implement	2022	2023	To enhance			Outcome	10% increa	ase in MNS			
Violence	/23	/202	safety and			<u>Indicator</u>	reports ma	ade to			
Prevention		4	security in			% Change in	the police				
in Targeted			targeted			number of reports					
Vulnerable			communitie			made to the police					
Communiti			s and								
es and			schools								
Schools in											
Jamaica											
Programm											
e (USAID											
supported)											
iii.lmprove	2009	2030	To establish			# Household	19	MNS,			
data			datasets,			baseline data		PIOJ/C			
quality for			including			reports completed		RP			
evidence-			household			for communities					
based			baseline			and/or targeted					
policy,			data, for			spaces (a total of					
planning			targeted at-			35 for FY 2019/20					
and			risk			- FY 2025/26)					
programmi			communitie			% Change in the	73% increa	ase MNS			
ng			s to			number of					
			improve			communities					
			social			receiving the full					
			investment			suite of social					
			services			investment					
			delivery								

National Strate	egy 5-1:	Stren		icity of communit	ies to participate in	creating a safe and secu					e communities / ecure society
Developmen	t Progran		Objective			April 2	021 – March 2024			0 - 0 - 0 - 0 - 10 - 0	
Area(s) & Sche	_		(s)		Develop	ment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/	Schedu rati	-		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
Sub-	Start	End						103			
Programme Areas	Date	Date									
						interventions (as required)					
	2022	2025				11.05	200			_	
iv.Establish Case	2022 /23	2025 /26	To provide			# Of case managed clients (of total	300				
Manageme nt Support	/25	/20	manageme nt services			targeted 400)					
Systems			to at-risk			<u>Outcome</u>	45%				
for Crime			individuals			<u>Indicator</u>					
Prevention			to support			% Of clients whose					
and			the			risk levels are					
Communit			reduction			reduced by at least					
y Safety			of crime			one level					
			and violence								

National Strate	egy 5-2:	Refo	rm and moderr	nize the law enfo	rcement system Na	tional Strategy Outco	me: Reformed and	modernize	d law enfo	rcement syste	em
Developmen	t Progra	mme	Objective			April	2021-March 2024				
Area(s) & Sche	dule/Du	ıration	(s)		Developi	ment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of	Sched	ule/Du		Output (s)	Outcome (s)	Indicator (s)	Target (s)	nsible Entity/	('000)	ons	ons
Programme/	rat	ion					2024	ies			
Sub-	Start	End						100			
Programme	Date	Date									
Areas											
				n of law enforce	•						
			·		nological capacity of t		·	SDG Targe	ts: 16.5, 16		
2. Reform	2009	2030	То	Access to	Strong governance,	% Fulfilment of	50% fulfilment	MNS,		Project	Legislative
and			modernize	adequately	institutional and	the National		Key		implemen	strengthening
Moderniza			and/or	equipped	technological	Security major		Partne		tation will	and other
tion of			transform	national	capacity of law	technology		rs		be on	supporting
Crime			national	security	enforcement	transformation				schedule	activities may
Managem			security	provisions,	system	and infrastructure					not be
ent			provisions,	including		modernisation				Effective	completed
Systems			including	facilities and		agenda				Change	within
and 			major	technology						Managem	schedule
Technolog			technology	services,						ent	and/or not
У			services	improved							sufficiently
			and	(incl. Case							prioritized
			national	Management							Duningt
			security facilities	System SRMS,							Project
Main Actions			iacilities	Citizen's						-	management and resource
include:				Portal,							mobilization
i.Implement			To improve	Network		% Of targeted	91%	MNS		-	may not
Project			the	connectivity-		national security	31/0	CHIIN			deliver within
Rebuild,			infrastructu	GOVNET, Jail Management		facilities with	(Baseline, FY				schedule
Overhaul			re and	System, Asset		infrastructure	202/21, 66%				and/or
and			services of	Management		improvement	completed)				expected
Construct			national	System)		works completed	completed				outputs
(ROC)				Jystein,		(136/149 in total)					2 3.46 4.40

National Strat	egy 5-2:	Refo	rm and modern	ize the law enfor	cement system	National Strategy Outo	come: Reformed and	i modernize	d law enfo	rcement syste	em
Developmen	t Progra	mme	Objective		L	Apri	I 2021-March 2024				
Area(s) & Sche	edule/Du	ration	(s)		Develo	opment Results		Respo	Costs	Assumpti	Risks/Limitat
Name of Programme/	Sched: rat			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
Sub- Programme Areas	Start Date	End Date						les			
			security facilities			Sub-Indicato	rs and Targets				Weather- related and/o
						# Of renovation projects completed	132				other shocks and disasters may cause
						# Of new construction projects completed	7			de exc pro	delays in the execution of project activities.
ii. Implement Jamaica Eye	2018 /19	2025 /26	To implement major technology transformat ion projects focused on islandwide installation of CCTV			% Coverage of targeted parish capitals and/or major towns that have CCTV networks implemented # Of cameras installed islandwide	950				Delays in project initiation/impementation may result in loss of financial allocation
			cameras in parish capitals and main townships			isianuwiue					Insufficient compliance with system requirement

National Strate	egy 5-2:	Refo	rm and modern	ize the law enfor	cement system	National Strategy Outco	me: Reformed and	l modernize	d law enfo	rcement syste	em
Developmen	t Progra	mme	Objective		I	April	2021-March 2024				
Area(s) & Sche	dule/Du	ıration	(s)		Devel	opment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/		ule/Du ion		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/	('000)	ons	ons
Sub- Programme Areas	Start Date	End Date						ies			
iii.Upgrade and replace	2019 /19	2025 /26	To provide islandwide coverage			% Coverage for police radio across the island	75%				
hybrid digital/anal ogue sites and implement new broadcast sites			for modernized police radio network			# Of sites completed (i.e., upgraded/replace d/implemented) per year (22 in total targeted)	5 per year (15 total)				
iv.Expand the JCF Microwave Network	2018 /19	2024 /25	To connect 100% of critical mass police			% Of critical mass facilities connected	73%				
			facilities to the secured Microwave Data Network			# Of new sites completed (i.e., implemented, and integrated)	57				
v.Enhance the Traffic Ticketing Manageme nt System	2016 /17	2023 /24	To support improved police traffic manageme			% Handheld devices delivered to the JCF	100%				

National Strat	egy 5-2.	Keroi	iii and moderr	nize the law enforc	lement system	National Strategy Outco	ome: Ketormed and	modernize	u iaw ento	rcement syste	2111
Developmen	t Progra	mme	Objective		1	April	2021-March 2024				
Area(s) & Sch	edule/Du	ıration	(s)		Devel	opment Results		Respo	Costs	Assumpti	Risks/Limitat
Name of Programme/		ule/Du ion		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
Sub-	Start	End						ies			
Programme	Date	Date									
Areas											
(TTMS)			nt operations through implementa tion of the Traffic Ticketing Manageme nt System (TTMS)			# Of handsets procured	3000				
vi.Establish automated Station Manageme nt Systems	2022 /202 3	2023 /202 4	To improve efficiency of the internal business processes and customer service of the Jamaica Constabular y Force	Case Management SRMS		Extent automated Station Management Systems installed and operational	i. Installation completed for the Jamaica Constabulary Case Managemen t System Station Records Managemen t System	MNS			

Development	Prograi	nme	Objective			April	2021-March 2024				
Area(s) & Sched	_		(s)		Develo	oment Results		Respo	Costs	Assumpti	Risks/Limitat
Name of Programme/	Schedu rati	-	-	Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/	('000)	ons	ons
Sub-	Start Date	End Date						ies			
relevant regulatory framework for the Private Security Sector			To provide a regulatory framework for the Private Security Sector that is harmonized with national security arrangeme nts and protects the rights			Extent regulatory framework for Private Security Sector is developed and operational	Private Security Regulation Authority (PSRA) (Amendment) Bill submitted for approval	MNS, Private Sector			

National Strate	egy 5-3:	Impr	ove the Securi	ty of the Border	and Territorial Waters		National S	trategy Outcom	e: Secure I	Border and Te	rritorial Waters
Developmen	t Progra	mme	Objective			April	 2021-March 2	024			
Area(s) & Sch	dule/Du	ıration	(s)		Developr	nent Results		Respo	Costs	Assumpti	Risks/Limitati
Name of		ule/Du		Output (s)	Outcome (s)	Indicator (s)	Target (s	nsible Entity/	('000)	ons	ons
Pogramme/S		ion					2024	ies			
ub-	Start	End									
Programme	Date	Date									
Areas											
				rritorial Waters							
_	-		-		erritorial waters throug		latory	Aligned SDGs T	argets: 10.	7, 16.2, 16.4,	16.6, 16.a
				, - : 	strengthening, and str	ategic partnerships		<u> </u>		Г	1
3. Security of	2009	2030	То	State	Enabling			MNS		Adequate	Legislative
Jamaica's			strengthen	capacity	environment for a					resources	strengthening
Broder and			the security	strengthened	secure border and					and	and other
Territorial			of Jamaica's	to deliver	territorial waters					capacity	supporting
Waters			sovereign	national						across all	activities may
Main actions			territory	security		Sub-Indicators	Targets:			relevant	not be
include:			through	services in		include:				entities to	completed
i.Develop			modernizin	the areas of		% Completion of	100%			support	within
and			g and	passport,		the maritime				timely	schedule
implement			harmonizin	immigration,		domain				completio	and/or not
maritime			g the	and		awareness				n of	sufficiently
domain			regulatory	citizenship;		programme				activities	prioritized
awareness			and	and							
programm			institutional	management		The border					Lack of
е			frameworks	of border		security policy					synergy and
			for	and		(maritime strategy					buy-in from
			immigratio	territorial		included), ICT					external
			n, border	waters		improvements,					stakeholders
			security			Infrastructure. –					may affect the
			and			for PICA, JDF, JCF,					development
						Jamaica Customs					and/or

National Strate	_{:бу э-э:}	iiiipi	ove the seculit	.y or the border a	nd Territorial Water	.	National Strateg	y Outcom	e. secure t	oruei allu 16	mitoriai waters
Developmen	_		Objective			April	2021-March 2024			_	
Area(s) & Sche	dule/Du	ration	(s)		Develop	ment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of	Schedu	ıle/Du		Output (s)	Outcome (s)	Indicator (s)	Target (s)	nsible Entity/	('000)	ons	ons
Pogramme/S	rat	ion					2024	ies			
ub-	Start	End						103			
Programme Areas	Date	Date									
ii.Strengthen			territorial			Extent	100%	MNS,			implementation
governanc			waters			governance/regul	completion of	PICA			n of regulator
e/regulator						atory framework	drafting				framework
У						for immigration,	requirements for				and
framework						border security	Amendment to				institutional
(amend,						and anti-terrorism	the Immigration				strengthening
revise						is strengthened	Restriction				
and/or							(Commonwealth				
introduce							Citizens) Act and				
new							Aliens Act				
legislation/											
policies/str											
ategies/reg											
<i>ulation)</i> for											
the											
manageme											
nt of											
Immigratio											
n, border											
security											
and anti-											
terrorism											
efforts											
ii.Strengthen						Extent PICA is	Implementation	PICA,			
the						sufficiently	of the Border	MNS			
capacity						capacitated/stren	Management				
and						gthened, including	_				1

National Strate	egy 5-3:	Impr	ove the Securi	ty of the Border a	nd Territorial Water	S	National Strateg	y Outcom	e: Secure E	Border and Te	rritorial Waters
Developmen	t Progra	mme	Objective			April	2021-March 2024				
Area(s) & Sche	dule/Du	ıration	(s)		Develop	ment Results		Respo	Costs	Assumpti	Risks/Limitat
Name of Pogramme/S		ule/Du ion		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/	('000)	ons	ons
ub- Programme Areas	Start Date	End Date						ies			
operations of the Passport, Immigratio						in the use of technology, to deliver services	Implementation of Government Gate-way Portal				
n and Citizenship Agency							Installation of e- Gates				
(PICA)							Establishment of Document Forensic Lab				
iv.Develop and implement programm es for border						% Completion of the maritime domain awareness programme	100%	MNS, JCF			
security manageme nt and protection of Jamaica's territorial						Development of a National Border Security Policy and Strategy	Strategy submitted as a White Paper to the Houses of Parliament				
waters v.Develop and						Extent Anti- Terrorism	Development of				

National Strate	egy 5-3:	Impr	ove the Securi	ty of the Border a	and Territorial Waters	5	National Strate	gy Outcom	e: Secure l	Border and Te	rritorial Waters
Developmen	t Prograi	nme	Objective			Apri	l 2021-March 2024				
Area(s) & Sche	dule/Du	ration	(s)		Develop	ment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Pogramme/S				Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	(000)	ons	ons
ub- Programme Areas	Start Date	End Date						les			
implement plans for						Plans/Projects implemented	National Counter				
anti- terrorism							Terrorism Strategy				

National Strate	egy 5-4:	Strer	ngthen the anti	-crime capability	of law enforcement a	gencies		Strategy Outco	me: Strong	anti-crime	capability of I	aw
Developmen	t Progran	nme	Objective				April 20	21-March 2024				
nsible ('00							Costs	Assumpti	Risks/Limitati			
Name of Programme/	Schedu rati	-		Output (s)	Outcome (s)	Indicato	· (s)	Target (s) 2024	Entity/ ies	(000)	ons	ons
Sub- Programme Areas	Start Date	End Date							ies			
	Area: Ant	i-Crime	Capability of L	aw Enforcement								
Sector Strateg enforcement	y: Develo	p and m	nodernize the r	egulatory, strateg	gic, and institutional fr	ameworks for	anti-crim	e law Ali	gned SDGs T	argets: 3.5	, 16.1, 16.3, 1	6.4, 16.5

National Strate	egy 5-4:	Stre	ngthen the ant	i-crime capability	of law enforcement a	_	nal Strategy Outcon	ne: Strong	anti-crime	capability of l	aw
Developmen	t Progra	mme	Objective			April	2021-March 2024				
Area(s) & Sche	dule/Du	ıration	(s)		Developn	nent Results		Respo	Costs	Assumpti	Risks/Limitati
Name of	Sched	ule/Du		Output (s)	Outcome (s)	Indicator (s)	Target (s)	nsible Entity/	('000)	ons	ons
Programme/	rat	ion					2024	ies			
Sub-	Start	End						103			
Programme Areas	Date	Date									
4. Modernize	2009	2030	То	Relevance of	Strong regulatory	% Of priority	30% of priority	MNS		Sufficient	Insufficient
Anti-Crime			strengthen	anti-crime	environment for	legislations,	legislations			resources,	resources
Legislative			the state's	legislative	anti-crime law	policies, and	submitted for			particularl	
Framewor			anti-crime	framework	enforcement	strategies	approval.			y, human	Insufficient
k			capability	strengthened		(completed)				resources	stakeholder
			to reduce			submitted for				for timely	buy-in
			major			approval				drafting	
			crimes,							of	Shocks that
			corruption							legislation	divert focus
			and .								may lead to
			proceeds							Stakehold	delays
			from crime							er	
										participati	
								_		on and	
Main actions										buy-in	
include: i.Modernize	2009	2030	То	Legislative	Modern legislative	Extent	Partial				
legislative			modernise	framework	framework for the	modernization of	Proceeds of	_			
framework			the	for the	reduction of	legislative	Crime				
for the			legislative	reduction of	unexplained wealth	framework for the	(Amendment)				
reduction			framework	illicit	through corruption	reduction of illicit	Act tabled in				
of illicit			towards	enrichment	and bribery in all	enrichment	parliament				
enrichmen			mitigating	strengthened	their forms	completed	Amendment to	1			
t through			and				MOCA Act (7th				
criminality,			prosecuting				Schedule)				
corruption,			illicit				Jeneuale)				
and			enrichment								

National Strate	egy 5-4:	Strei	ngthen the ant	i-crime capability	y of law enforcement a	gencies		al Strategy Outcom ement agencies	e: Strong	anti-crime	capability of I	aw
Developmen	t Prograi	nme	Objective				April	2021-March 2024				
Area(s) & Sche	edule/Du	ration	(s)		Developr	ment Results			Respo nsible	Costs ('000)	Assumpti	Risks/Limitat
Name of Programme/	Schedu rati	-		Output (s)	Outcome (s)	Indicator	(s)	Target (s) 2024	Entity/	(000)	ons	ons
Sub-	Start	End							ies			
Programme Areas	Date	Date										
bribery			while eliminating deficiencies in existing legislations									
ii.Modernize legislative framework for the identificati on and prosecutio n of firearms and offensive weapons violations			To Modernise the legislative framework that empowers law enforceme nt to sufficiently identify and prosecute firearms and offensive	Relevance of laws governing access to, and use of firearms strengthened	Modern legislative framework that empowers law enforcement to sufficiently identify and prosecute firearms and offensive weapons violations.	Extent modernizatic legislative framework freenforcement prosecution offensive weapons violations completed	or t and	Partial An Act to Repeal and Replace the Firearms Act tabled in parliament Offensive Weapons (Prohibition) (Amendment) Act tabled in parliament				

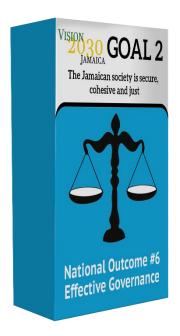
National Strate	egy 5-4:	Stre	ngthen the ant	i-crime capability	of law enforcement a	_	nal Strategy Outcom cement agencies	e: Strong	anti-crime	capability of I	aw
Developmen	t Progra	mme	Objective				2021-March 2024				
Area(s) & Sche	_		(s)		Develop	ment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/	Sched: rat	-		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/	('000)	ons	ons
Sub-	Start	End					2024	ies			
Programme	Date	Date									
Areas	Date	Date									
iii.Strengthen The Anti- Trafficking in Persons ITIP) regulatory framework	2009	2030	To strengthen the anti- trafficking in persons regulatory framework	Relevance of policy and legislation on trafficking in persons strengthened	Enabling environment for effective enforcement of anti-trafficking in persons policy and legislation	Extent regulatory framework for Anti-Trafficking in Persons (TIP) revised/modernis ed and in effect	100% completion of drafting requirements for Trafficking in Persons (TIP) (Amendment) Act Draft Policy on Trafficking in Persons completed				
iv.Establish National Cyber Security Strategy and Programmi ng Framework						Extent National Cyber Security Regulatory and Programming Framework established	Cybersecurity Strategy reviewed and updated Cybersecurity Strategy Implementation Plan developed Medium term outputs/outcom e of and medium term outputs/outcom e achieved	Cabine t Office, MNS			

National Strate	egy 5-5:		gthen the Mar ts of Correction	•	ilitation and Reintegra			Strategy Outcome onal Services (Offen		tated and R	eintegrated C	Clients of
Developmen Area(s) & Sche	_		Objective (s)		Develop	ment Results	April 2	2021-March 2024	Respo	Costs	Assumpti	Risks/Limitati
Name of Programme/	Schedu rati	on		Output (s)	Outcome (s)	Indicator	(s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
Sub- Programme Areas	Start Date	End Date										
•	/: Strengt	hen the	e regulatory, go	overnance and m	nd Reintegration anagement framewor	ks for the admi	inistrati	ve management,		Aligned SI	DGs Targets:	10.7, 16.1; 16.3
5.Offender Manageme nt, Rehabilitati on and Reintegratio n	2009	2030	To modernize the regulatory and governance framework	Relevance of legislation, policies and systems for offender management	Enabling environment for the rehabilitation and reintegration of criminal offenders	% Recidivism	ı rate	38% recidivism rate by 2024	DCS, MNS DCS, MNS		Sufficient resources and capacity Sufficient stakehold	Insufficient stakeholders buy-in and/or conflicting interests among stakeholders
Main actions include:			and manageme	rehabilitation and							er participati	
i.Strengthen policy and legislation framework for offender manageme nt, rehabilitati on, and	-	-	nt systems of the Departmen t of Correctiona I Service (DCS) and the manageme	reintegration strengthened		Extent legisla and policy framework for offender management rehabilitation modernized	or t and	Partial - Completion of Drafting Requirements for Development of the Offender Management Policy			on and buy-in Effective change managem ent	

National Strat	egy 5-5:		gthen the Man ts of Correction	•	litation and Reintegr		nal Strategy Outcome ctional Services (Offen		ated and R	Reintegrated (Clients of
Developmen	t Progra	mme	Objective			Apr	il 2021-March 2024				
Area(s) & Scho	edule/Du	ration	(s)		Develop	ment Results		Respo	Costs	Assumpti	Risks/Limitati
Name of	Sched	ıle/Du		Output (s)	Outcome (s)	Indicator (s)	Target (s)	nsible Entity/	('000)	ons	ons
Programme/	rat	ion					2024	ies			
Sub-	Start	End						103			
Programme Areas	Date	Date									
		tegration	nt of	lenders			- Review of the				
	and rein	tegration	of criminal off	renders		-1	5			1	I
reintegrati			Offenders				=				
on			Offenders				Corrections				
							Act and Bill				
							submitted for				
			_				tabling	_			
ii.Introduce	-	-	To digitize			Extent Electronic	System procured				
Electronic			custodial			Jail Management	and				
Jail			manageme			System installed	implementation				
Manageme			nt			and operational	commenced				
nt System			operations								

National Outcome #6 "Effective Governance"

Medium Term Strategic Policy Framework



Overview

National Outcome 6 "Effective Governance" gives focus to Jamaica's operationalization of the type of governance system that is required to drive the realization of a developed Jamaica, which offers a good quality of life to all its citizens in accordance with the principles of multidimensional justice. Effective governance also represents the aspirations of the Jamaican people for ontological security, cohesion, empowerment, and enablement within a dynamic social order that is responsive to their evolving needs regarding their rights and obligations within society. It envelopes the principles and practices around transformational leadership and participatory development. The strategic approach to the achievement of "Effective Governance" has been driven by policies geared towards strengthening government effectiveness; capacity for

citizenry engagement in national and local governance; greater efficiencies in the delivery of justice services that are timely, equitable and restorative; access to human rights institutions and services; open access to information, and quality data and statistics within a coordinated National Statistics System (NSS); recognition of personhood and citizenship of each Jamaican, including through efforts towards the establishment of a National Identification System (NIDS); and structures and institutional arrangements to support gender equality and equity; among other areas. There will be continued prioritization of these in policy and planning

Jamaica has improved in government's effectiveness to deliver state services, including justice. The country has also advanced in integrating the rights-based approach in governance systems, institutions, and practices. This has included increasing access to justice services as well as advancing alternative justice, especially restorative justice. There have been significant strides towards establishing a National Identification System with plans for the operationalization of the system and implementation commencing under MTF 2021-2024. However, there are recognized structural and institutional impediments to achieving the desired outcomes for governance. This is reflected in insufficient progress in several areas of governance based on local assessments of development performance and global indicators. Development gaps are evident in institutional processes for coordination of national data and statistical systems, local governance, and rule of law. There remain inequities in access and outcomes to governance processes and justice services. The COVID-19 pandemic has also negatively impacted performance under key governance indicators such as government effectiveness, with governments across the globe stretched to respond to a multitude of competing challenges.

Medium Term Socio-Economic Policy Framework (MTF) 2021-2024 builds on the existing strategic approach with focus on further developing the regulatory and institutional framework for governance. There is also an intertwining of increasing opportunities for

citizenry empowerment and enablement to effectively engage with governance and justice arrangements towards the realization of "Effective Governance" for all. Improving government effectiveness will remain among the top priorities as Jamaica continues along an economic development path focused on macro-economic stability and accelerated growth. These will be driven by increased efficiencies and productivity, a low debt-burden and an enabling environment for increased public and private investments in development-oriented initiatives. Accordingly, strengthening the regulatory and institutional framework and structures for integrated results-based management, including Medium Term Results-Based Budgeting (MTRBB) is critical. Also important is institutionalizing a service excellence culture towards greater efficiencies and effectiveness in government meeting citizens' needs. The continued strengthening of local governance structures, access to quality data and information, the justice system and the framework and institutional arrangements around aligning constitutional rights with an evolving Jamaican society are demonstrations of the prioritization of enabling multi-dimensional justice outcomes. The revised structure of the MTF with greater focus on development results and the inclusion of programming for updating the Vision 2030 Jamaica Sector Plans and developing a Cost Estimation Framework for the MTF are testament to Jamaica's focus on establishing a strong, accountable planning framework that is continuously improved toward currency, relevance, and agility in adapting to a dynamic global context.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 6A below presents medium-term targets for "Effective Governance" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 6A. Table of Indicators: National Outcome #6 – "Effective Governance"

				National	Outcome	# 6 – Effec	tive Gove	rnance							
National Outcome Indicators	Baseline			Actual							Targ	ets			
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Voice and Accountability Index	0.60	0.45	0.55	0.58	0.61	0.63		0.78	0.88	0.88	0.88	0.78	0.78	0.78	1.27
Rule of Law Index	-0.44	-0.41	-0.23	-23	-0.31	-0.24		-0.30	0.04	0.04	0.04	0.04	0.04	0.04	1.41
Government Effectiveness Index	0.30	0	0.25	0.5	0.49	0.41		0.18	0.45	0.45	0.55	0.45	0.45	0.45	1.51
Control of Corruption Index	-0.46	-0.35	-0.23	-0.18	-0.07	-0.01		-0.24	0.13	0.13	0.13	0.13	0.13	0.13	1.59
Regulatory Quality Index	0.31	0.24	0.11	0.2	0.17	0.09		0.33	0.53	0.53	0.33	0.33	0.33	0.33	1.35
Case Clearance Rate (%)	93.78	92.09	87.0	94.31	101.6	96.47		-	95	95 (prov.)	95	95	95	95	100

The planned results, strategies, and development programming for "Effective Governance" under MTF 2021-2024 are aligned with SDGs 5, 10, 16 and 17.

Figure 6A - Alignment of National Outcome 6 "Effective Governance" and the SDGs





GOAL 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels

Table 6B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Effective Governance" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 6B. Table of National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Effective Governance"

National Strategy 6	-1: Strength	nen the pr	ocess of citizen par	rticipation in	governance		National Strate	gy Outcome:	Participat	ory Governance	
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule,	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions
Name of Programmes/Sub	Schedule	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		10113
-Programmes	Start	End				marcator (3)	2024 (11 23) 24)		(000)		
Areas	Date	Date									
Development Area:	Participato	ory local g	overnance								
Sector Strategy: Imp	ie, decision	s and action	ons that promote o	development		i society institution	onal capacity A	_	argets: 10	.2,16.7, 17.17	T
1. Participatory	2009	2030	To increase	Capacity	Enabling			MLGRD,		Sufficient	Insufficient
Governance			participation in	of	environment			SDC		human,	human,
Framework			local	communit	for citizen					financial and	financial and
(PGP)			governance by	У	participation					technology	technology
			establishing	organizati	in local					resources	resources
			and building		governance						
Main actions			the capacity of	participat	and					Relevant	Stakeholders
include:			community	e in local	development					regulatory	lack
i.Promote and facilitate citizen participation in local governance			organizations to participate in decision making at all levels	governan ce decision making strengthe ned	planning	# Of Civil society organizations strengthened /established	- 105 CSOs strengthened and 10 established			framework in place Stakeholder buy-in and participation	sufficient capacity and/or buy- in to advance participatory governance

National Strategy 6 Development Pro			Objective (s)		0-10		April 2021-Mar	·	. a. a.c.pac	ory Governance	
-	/Duration	ea(s) &	Objective (s)		Develo	pment Results	Aprii 2021-iviai	Responsi	Estima	Assumptions	Risks/Limita
	-							ble	ted	Assumptions	ions
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		10115
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)		(000)		
-Programmes	Start	End							` '		
Areas	Date	Date				" 0 5	70.4.1				
						# Of	- 70 Advocacy				
						Advocacy	Plans				
						Plans	completed				
						completed/i	and partially				
						mplemented	implemented				
2. Community			To increase	Access to							
Research and			evidence-	communit							
Development			based	y listings,							
Planning			community	maps,							
(CRDP)			planning	profiles,							
Main actions			actions for	and plans							
include:			local and	for the							
			national	775							
			development	communit							
i.Develop/Expan			through	ies as a		Extent	28 Community	MLGRD,			
d databases on			priority plans,	basis to		database on	Profiles	SDC			
communities			projects and	guide		communities					
			programmes	policy,		(listings,					
				program		maps (asset),	18 Asset Maps				
				me		profiles and	'				
				developm		plans,					
				ent and		updated	4 Community				
				evaluatio		geographical	Borders and				
				n,		borders and	Boundaries				
				improved		boundaries)	redefined				
						expanded					

National Strategy 6	-1: Strength	en the pro	ocess of citizen pa	rticipation in	governance		National Strate	gy Outcome:	Participat	ory Governance	
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule,	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions
Name of Programmes/Sub	Schedule, n	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
							4 National Institutional listings updated				
							30 Community Priority Plans completed				

National Strategy 6	-2: Reform	the Justice	National S	trategy Outo	ome: Multi-dim	ensional justice o	utcomes for all / in	clusive and e	quitable a	ccess to justice an	d justice	
System			outcomes	outcomes								
Development Prog	gramme Ar	ea(s) &	Objective (s)	April 2021-March 2024								
Schedule/Duration					Develo	pment Results		Responsi	Responsi Estima ble ted Entity/ies Costs	Assumptions	Risks/Limitat ions	
Name of	Schedule/Duratio			Output (s)	Outcome (s)	Output	Taract (c)					
Programmes/Sub-	n	l				Indicator (s)	2024 (FY 23/24)	Littity/ies	(000)			
Programmes	Start	End							(000)			
Areas	Date	Date										
Development Area:	Justice Sys	tem Refor	m and Moderniza	tion								
Sector Strategy: Enh	nance acces	s to justic	e services, includir	g the admini	strative system i	in the courts Aligned SDG Targets: 16.3, 16.6, 16.10						
3. Justice System	2009	2030	To create a	Access to	Enabling	Extent Justice	Partially	MOJ		Sufficient	Insufficient	
Reform and			modern justice	timely,	environment	System	achieved/compl			human,	human,	
Modernization			system that	equitable	for inclusive	Modernization	eted			financial and	financial and	
			facilitates	and	and	and Reform				technology	technology	
			equitable	restorati	equitable	achieved				resources	resources	
			access to	ve justice	access to							
			justice in an	services	multi-							

National Strategy 6 System	-2: Reform	the Justice	National S	• •	come: Multi-dim	ensional justice o	outcomes for all / in	clusive and e	quitable a	ccess to justice an	d justice	
Development Pro	gramme Ar	ea(s) &	Objective (s)	April 2021-March 2024								
Schedule/Duration				Development Results				Responsi ble	Estima ted	Assumptions	Risks/Limitat	
Name of	Schedule			Output (s)	Outcome (s)	Output Indicator (s) 2	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		ions	
Programmes/Sub-	Charat								(000)			
Programmes	Start	End										
Areas	Date	Date	55.								_	
			efficient and	improve	dimensional					Products and	Process	
			effective	d	justice and					services meet	related	
			manner,		justice					stakeholder	delays in	
			engendering		outcomes					demand	procurement	
			public					Challahaldau	6. 1 1 11	and		
			confidence and							Stakeholder	implementati	
DAniu Antinus			trust	1						buy-in and utilization of	on	
Main Actions			Sub-Objectives									
include:			include:	-			5 1			services		
i.Infrastructural			To create			Extent	Partial					
development:			modern justice			infrastructural	12 Alternative					
a. Construct/re			infrastructure			development	Justice Services					
novate courthouses						completed	(AJS) facilities:					
and							(5 Restorative					
establish							Justice Centres,					
Parish							7 Parish Justice					
Justice							Centres); 3					
Centres							Judicial					
Centres							Complexes and					
							3 Parish Judicial					
							Complexes					
							constructed/est					
							ablished and					
							operational at					
							approximately					
							50% completion					
				1			by 2026					

National Strategy 6 System	-2: Reform	the Justice	National S		come: Multi-dim	ensional justice o	utcomes for all / in	clusive and e	quitable a	ccess to justice an	d justice	
Development Pro	gramme Ar	ea(s) &	Objective (s)	April 2021-March 2024								
Schedule/Duration				Develo	pment Results	•	Responsi	Estima	Assumptions	Risks/Limitat		
Name of Programmes/Sub-	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions	
Programmes	Start	End	1									
Areas	Date	Date										
ii.Policy Planning and development			To formulate, implement and administer	p d ir	Extent relevant policies developed and	Partial						
			policies, plans, projects and initiatives that enable the effective and			implemented	- One Stop Shop Minister's Licence - Marriage Act					
			efficient delivery of justice services				- Revised Restorative Justice Policy					
iii.Integrated Case Management: a. Implement Judicial Case			To implement Integrated Case management			Extent Integrated Case Management	Partial implementation of Integrated Case					
Managemen t System (JCMS)			Solutions across justice sector facilities			system developed and implemented	Management Solutions: - 6 Courts in	-				
b. Case Managemen t Solutions			Sector radinates			Implemented	select parishes benefit from Judicial Case					
provided to Justice Sector							Management System (JCMS) - Case					
Facilities delivering Restorative							Management Solutions provided to					

National Strategy 6	- 2: Reform	the Justice		• •	ome: Multi-dim	ensional justice o	utcomes for all / in	clusive and e	quitable a	ccess to justice an	d justice
System			outcomes	T							
		Objective (s)				April 2021-Mar		1			
Schedule/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat	
Name of Programmes/Sub-	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Programmes	Start	End				.,					
Areas	Date	Date									
Justice (RJ), Child Diversion (CD), and Victim							justice sector facilities delivering RJ, CD, VS				
Services (VS)											
iv.Social Justice Services: a. Provide victims of crime with adequate			To facilitate access to justice through the increased utilization of Alternate			% Increase in use of Restorative justice services	- 46% increase in use of Restorative Justice services				
and requisite victim services			Justice Services (AJS) in Parish Justice Centres and			% Increase in Victim Services	- 204% increase in Victim Services				
b. Provide appropriate rehabilitatio n services to children who are in			Restorative Justice Centres islandwide			% Increase in Child Diversion	- 359% increase in Child Diversion				
conflict with the law											

National Strategy 6 System	- 2: Reform	the Justice	National S	National Strategy Outcome: Multi-dimensional justice outcomes for all / inclusive and equitable access to justice and justice outcomes								
Development Pro	Development Programme Area(s) & Ob		Objective (s)	tive (s) April 2021-March 2024								
Schedule/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat		
Name of Programmes/Sub-	Schedule/Duratio			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions	
Programmes Areas	Start Date	End Date							(000)			
v.Legal Assistance: a. Provide legal assistance to the vulnerable			To enhance access to justice for all persons, especially the poor and marginalized (Increase representation in Parish Courts by 20% annually and Duty Counsel assignments by			% Increase in access to legal assistance	- 10% (1,331) increase in the number of the poor/indigent suspects represented in Parish Court by 2024 - 20% or 2,332 of Duty Counsel visits/represent ation as per request by 2024					

National Strategy 6	-4: Engage i	in Constitu	tional Reform	National Strate	National Strategy Outcome: Modern Constitutional Framework						
Development Programme & Objective (s)				April 2021-March 2024							
Schedule/Duration				Development Results				Responsi ble	Estima ted	Assumptions	Risks/Limitat ions
Name of	Schedule/Duratio			Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		10113
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)	Entity/les	(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
Development Area:	Legal and	Constitution	onal Affairs								

National Strategy 6				<u> </u>				<u> </u>	Modern	Constitutional Fran	HEWOIK	
Development	_	e &	Objective (s)		Davida	ana ant Danulta	April 2021-Mar		Fating a	A	Dieles/Liesitest	
Schedule/Duration			Development Results				Responsi ble	Estima ted	Assumptions	Risks/Limitat ions		
Name of	Schedule/Duratio			Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs (000)		ions	
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)	Literty/ics				
-Programmes	Start									(000)		
Areas	Date	Date										
Sector Strategy: Eng development, effect						ts-based approac	h to A	ligned SDG T	argets: 16	.3, 16.6, 16.10		
4. Legal and	2009	2030	To advance	Legislativ	Enabling			MOJ ¹⁹ /M		Sufficient	Insufficient	
Constitutional			legislation and	e output	environment			LCA ²⁰		human,	human,	
Reform			constitutional	and	for accessing					financial and	financial and	
			reform in	environm	legal and					technology	technology	
			furtherance of	ent in	constitutiona					resources	resources	
Main actions			the .	support	l rights						_	
include:			Government's	of						Timely	Process	
i.Advance legal			development	developm	Faster and	Extent legal	Partial			Implementatio	related	
and			agenda and enablement of	ent and	more efficient law	and				n	delays in	
constitutional reform			citizen's rights	citizen's rights	reform	constitutional reform					procurement and	
reform			Citizen s rights	improved	process	achieved					implementati	
				Improved	process	- Extent	- 9 Bills and 6				on	
						(number,	subsidiary					
						type etc.)	legislation					
						bills and	produced by					
						subsidiary	March 31,					
						legislation	2024					
						produced	- Constitutional					
						(Based on	Reform Bill					
						2030 target	tabled in					
							Parliament by					

¹⁹ Up to December 2021 ²⁰ Ministry of Legal and Constitutional Affairs

National Strategy 6	- 4: Engage i	n Constitu	tional Reform				National Strate	gy Outcome:	Modern C	onstitutional Fran	nework
Development	Programmo	e &	Objective (s)				April 2021-Mar	ch 2024			
Schedule,	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)	Littity/ies	(000)		
-Programmes	Start End Date Date								(000)		
Areas	Date Date										
						– to be defined)	March 31, 2024. ²¹				
						- Inter-	- Legislative				
						ministry	Teams				
						collaboratio	operational in				
						n	all Ministries				
						strengthene	by April 1,				
						d	2023				

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²¹ Please note that this timeline could be changed against the background of the possible need to undertake further consultations, which would necessitate adjustments to the draft Bill, etc. The final decision regarding timing of the Bill's tabling in Parliament rests with the political directorate.

National Strategy 6	- 5: Strength	en public	institutions to deli	iver efficient	and effective pu	blic goods and				titutions deliver ef	ficient and
services				1			effective public		rvices		
Development	Programme	&	Objective (s)				April 2021-Mar	ch 2024			
Schedule,	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of	Schedule/	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted		ions
Programmes/Sub-	n					Indicator (s)	2024 (FY	Entity/les	Costs (000)		
Programmes	Start	End					23/24)		(000)		
Areas	Date	Date									
Development Area:	Public Sect	or Moder	nization and Tran	sformation –	Performance M	lanagement and L	earning				
Sector Strategy: Est	ahlish a Per	formance	Management and	Learning Fra	mework across (Government to	Aligned SD(G Targets: 16.	6		
strengthen governm			Wanagement and	Learning i ra	mework across v	Sovernment to	Aligheu 3D	J raigets. 10.	.0		
5. Deliver Service			To improve	Service	Enabling	Outcome	Indicators	Cabinet		Sufficient	Insufficient
Excellence			efficiency and	delivery	environment	% Change in	10%	Office		human,	resources
Programme			effectiveness	in	for effective	customer	improvement			financial and	and capacity
			in the delivery	governme	government	satisfaction	in customer			technology	
			of public goods	nt		score	satisfaction			resources	
			and services	improved			score attained				Insufficient
							for those			Effective	change
			To improve				entities			Change	managemen
			Customer				performing			management	and
			Service				below 80%			across	resistance to
			Experience							government	change
			across GOJ			# Of Ministries	Six (6)	1		and within	
						operating in	ministries			institutions	Insufficient
						accordance	operating in				monitoring
						with the	accordance			Effective	and
						Service	with the			results-based	evaluation
						Excellence	Service			monitoring	
						Policy	Excellence (SE)			and evaluation	
						Tolley	Policy			(M&E) system	
Main actions						Output i	ndicators:			to inform	
include:						Juiput	ilaicatois.			evidence-	

National Strategy 6 services	- 5: Strength	ien public		iver efficient a	and effective pu	blic goods and	National Strate effective public			titutions deliver ef	ficient and
Development	_	e &	Objective (s)				April 2021-Mar			Ι	
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions
Name of Programmes/Sub-	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	Entity/ies	Costs (000)		ions
Programmes Areas	Start Date	End Date					23/24)		(000)		
i.Establish Service Excellence policy, plan and learning framework	Date	Date				Extent Service Excellence Programme developed and implemented	Service Excellence Policy and implementatio n Plan developed and approved 6 Customer Service Improvement Plans (CSIPs) for ministries completed Service Excellence Learning Pathway and Curriculum developed The Service Excellence Function 100% operational			based policy, planning and action	
6. Strengthen						IADB Civil	Score of 59 as	Cabinet		1	
Ministries to						Service	of 2022 and 61	Office			
manage performance						Development Index score	as of 2024				

National Strategy 6 services	- 5: Strength	nen public	institutions to del	iver efficient a	and effective pul	blic goods and	National Strate effective public			itutions deliver e	ficient and
Development	Programm	e &	Objective (s)				April 2021-Mar				
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub-	Schedule n	1		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ies	ted Costs (000)		ions
Programmes Areas	Start Date	End Date					23/24)				
across their portfolios	Date	Date					(Baseline 2017, 54)				
Main actions include:											
i.Deliver performance improvement programme						Extent Machinery of Government (MOG) Strengthened Extent the Houses of Parliament (HOP) strengthened	Partial Recommendati ons to improve the MOG developed and approved Partial ICT Development Plan and recommendati on for Institutional strengthening				
ii.Strengthen management of public sector human							approved				

National Strategy 6 services	- 5: Strength	nen public	institutions to deli	ver efficient	and effective pul	blic goods and	National Strate effective public			titutions deliver ef	ficient and
Development	Programme	e &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results	-	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub-	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ies	ted Costs		ions
Programmes	Start	End				maicator (3)	23/24)		(000)		
Areas	Date	Date									
a. Establish/Op						Extent	Capacity to	Cabinet			
erationalize						Employee	fully adopt and	Office,			
Employee						Management	operationalize	MOFPS,			
Managemen						Policy (EMP)	the EMP Policy	OSC			
t Policy						framework	across the				
(EMP)						established/op	public sector				
Framework						erationalized	partially				
in GOJ							developed				
b. Establish/Op						# Of	5 Ministries	Cabinet			
erationalize						institutions		Office,			
GOJ						operating in		MIND			
Learning						accordance					
and						with the GOJ					
Developmen						Learning and					
t Policy						Development					
Framework						Policy					
Development Area:	Public Sec	tor Mode	rnization and Tran	sformation -	- Integrated Res	ults-Based Nation	al Development F	ramework			
Sector Strategy: Est	ablish and i	nstitutiona	alize an Integrated	Results-Base	ed Management	(IRBM) culture an	d system in GOJ in	Ali	gned SDG 1	Targets: 16.6, 17.1	8, 17.19
support of achieving	g national d	evelopmer	nt goals and aligne	ed SDGs							
7. Establish			To establish	GoJ	Integrated					Sufficient	Insufficient
regulatory,			regulatory,	Capacity	Results-					capacity and	capacity and
institutional,			institutional,	for	Based					resources –	resources
and operational			and	results-	Management					human,	
framework for			operational	based	(IRBM)					financial/budg	Insufficient
Integrated			framework for	policy,	culture and					etary, and	stakeholder
Results-Based			results- based	planning	system in GoJ					technology	participation,

National Strategy 6 services			,	TVEL EIIICIEIIL	and effective pu	one goods and	effective public	goods and se		titutions deliver e	incient and	
Development	_	e &	Objective (s)				April 2021-Mar		T = .•	T		
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat	
Name of Programmes/Sub-	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	Entity/ies	Costs (000)		ions	
Programmes Areas	Start Date	End Date					23/24)		(000)			
Management (IRBM) in GOJ			national development policy, planning, budgeting and programming	budgeting and program med improved						Timely production of deliverables Stakeholder	contribution, and/or ownership	
Main Actions include:			for achieving Jamaica's				Indicators	Targets			buy-in, particularly by	
i.Establish Integrated			national development goals and			Extent Integrated	Partial	Cabinet Office,		national leadership in government		
Results Based Management Policy Framework in GOJ			aligned SDGs			Results Based Management) IRBM) Policy Framework established and operationalize	 IRBM Policy promulgated Governance and institutional framework established 	MOFPS, PIOJ		leadership in government and non-government sectors Change management implemented		
ii.Establish an integrated results-based management/p erformance based						Extent Results/Perfor mance Based Budgeting is developed and rolled-	Phase II Roll- Out of Results Based Budgeting (MTRBB) framework	MOFPS, PIOJ				
budgeting system in GOJ						out/implemen ted in the GOJ	Public Investment Management					

National Strategy 6 services				T T T T T T T T T T T T T T T T T T T	and enective pur	one goods and	effective public	goods and se		titutions deliver e	incient and
Development	-	e &	Objective (s)				April 2021-Mar		Γ	г -	T
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programmes/Sub-	n					Indicator (s)	2024 (FY	Littity/ies	(000)		
Programmes	Start	End					23/24)		(000)		
Areas	Date	Date									
							Information				
							System (PIMIS)				
							aligned to MTF and SDGs				
							Cost Estimation	-			
							Framework for				
							MTF developed				
iii.Establish an											
integrated											
results-based											
planning system											
in GOJ											
a. Develop and						Extent Vision	28 Sector Plan	PIOJ,			
Implement Vison 2030						2030 Jamaica results-based	Documents (for period 2009-	MOFPS			
Jamaica –						planning	2030) are				
National						framework is	updated to				
Developmen						maintained	reflect				
t Plan (NDP)						and	strengthened				
on a results-						strengthened	results-based				
based							planning				
managemen							Medium Term				
t framework							Socio-				
(RBM)							Economic				
							Policy Frameworks				
							(MTFs) 2021-				

National Strategy 6 services	J. Ju engu	ien pablic	moditations to del	iver emolette	and chective pu	5.1.5 80003 ariu	effective public			itutions deliver e	morent and
Development	Programme	e &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub-	Schedule			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ies	ted Costs		ions
Programmes	Start n	End				maicator (s)	23/24)		(000)		
Areas	Date	Date					23/24/				
							2024 and 2021- 2027 are results based (framework for				
							linking programme and sectoral				
							results to national results)				
b. Develop results- based						% Increase in the average score for	60% (Baseline 2021,	Cabinet Office			
Business and Operational						quality that Ministries receive for	50%)				
Plans for MDAs						their annual business and operational					
c. Monitor the						plans Extent	Presentation of Jamaica's 2 nd	PIOJ,			
Sustainable Developmen						Monitoring and Reporting on SDG	Voluntary National	STATIN, MFAFT			
t Goals (SDGs) in						Implementatio	Review (VNR)				
Jamaica and Report at						n (through Vision 2030	Report at the High-Level				
the national,						Jamaica)	Political Forum				

National Strategy 6 services	- 5: Strength	nen public	institutions to del	iver efficient	and effective pul	olic goods and	National Strate effective public			titutions deliver ef	fficient and
Development Schedule	Programm/ Duration	e &	Objective (s)		Develo	pment Results	April 2021-Mai	rch 2024 Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub- Programmes	Schedule r Start	•		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)	Assumptions	ions
Areas	Date	Date									
regional, and global levels							(HLPF) on the Sustainable Development Goals (SDGs) – July 2022				
Development Area:	National I	dentificati	on System								
Sector Strategy: Est		maintain a	National Identific	ation System	(NIDS)				Aligned	SDG Targets: 16.9	
8. National Identification System (NIDS)	2018	2030	To implement a new National Identification System to provide a secure, reliable, and unique method of verifying and authenticating an individual's identity	Access to new national identificat ion under secure identity verificatio n and authentic ation via the National Identificat ion System (NIDS)	Population enrolled			OPM Partners: TAJ, E-Gov, ECJ, RGD, PICA, Jamaica Post, Ministry of Transport and Mining (MTM)		Requisite legislation, policies, regulations, and institutional arrangements are in place, within schedule Adequate funding, relevant infrastructure, and technical expertise	Untimely establishmen t of necessary frameworks and systems Insufficient resources and capacity Inadequate sectoral and systemic adjustments to promote registration
Main actions											for and use
include											

National Strategy 6 services	-5: Strength	nen public i	institutions to del	iver efficient a	and effective pu	blic goods and	National Strate effective public			titutions deliver ef	ficient and
Development	Drogramm	. 0	Objective (s)				April 2021-Mar		rvices		
•	/Duration	e &	Objective (s)		Develo	pment Results	April 2021-ivial	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub-	Schedule, n	1		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ies	ted Costs (000)		ions
Programmes Areas	Start Date	End Date					23/24)				
i.Establish National Identification and Registration Authority (NIRA)						Extent NIRA operational	NIRA operational and issuing cards (legislation in place and governance arrangements)	ОРМ		Relevant sectors and societal systems are re- oriented towards requiring the NID for	of the NID by citizens
ii.Establish National Identification and Registration Inspectorate (NIRI - ECJ)						Extent ECJ role as oversig ht body for NIRA operationalize d	New role as oversig ht body for NIRA assumed	ECJ		identity verification, authentication, use of digital signature, and data for	
iii.Register Jamaicans in the NIDS database and issue National Identification Card (NIC)						% Coverage of target population	Year 1 to 2: 35% of the population; Year 3 to 4: 65% of the population; Year 5+ 70% of the population registered on			national planning	

National Strategy 6 services	- 5: Strength	nen public i	institutions to del	iver efficient a	and effective pub	olic goods and	National Strate effective public	• .		itutions deliver ef	fficient and
Development	Programm	e &	Objective (s)				April 2021-Ma	rch 2024			
Schedule	/Duration				Responsi ble	Estima ted	Assumptions	Risks/Limitat			
Name of Programmes/Sub-	Schedule, n	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	Entity/ies	Costs (000)		ions
Programmes	Start	End					23/24)		(000)		
Areas	Date	Date									
							the NIDS database ²²				

National Strat	egy	Foster E	quity in all Sph	eres of Soci	f Society National Strategy Outcome: Equitable Society							
6-6 Developmen Area(s) & Scho	_		Objective (s)			Development Results	•	ril 2021-March 2024	Respon	Costs	Assumptions	Risks/Limita
Name		ate Date				• , ,	sible Entity/i es	('000)		tions		
Sector Strateg	elopment Area: Gender Equity							Aligned SDG Targo	ets: 5.1, 5.a	a, 5.c, 10.3		
9. Gender Mainstrea ming			To foster gender equity in all spheres of	Appropr Enabling Outcome Indicate Environmen Gender Inequality 0.400 policy framew equitable Index Rating Gender Index Rating Gender Index Rating Control of the policy Index Rating Control of the policy Index Rating Gender Index Rating Control of the policy Index Rating Control of the policy Index Rating Control of the policy Index Rating I		ne 2018/19 – 0.405)						
Main actions include:			society	orks to mitigate	developme	Indicators	rs Targets					

²² Provisional. The NIDS Mid-Term Evaluation in 2022, will determine the revised target in calendar year 2022

National Strate 6-6	egy	Foster Ed	լuity in all Sph	eres of Soci	ety			National Strategy C	outcome: E	quitable S	ociety	
Developmen	t Progra	ımme	Objective				Ap	ril 2021-March 2024				
Area(s) & Sche	edule/Di	uration	(s)			Development Result	s		Respon sible	Costs ('000)	Assumptions	Risks/Limita
Name	ti	ule/Dura ion		Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	Entity/i es	(000)		tions
	Start Date	End Date										
i.Implement National Policy for Gender Eqlity	2011	2030		gender inequiti es establis hed and implem ented	nt outcomes	Number of legislation/policies/p rogrammes established (reviewed and implemented) to support the advancement of gender equality # Of Statistical Reports generated	Include Tabling the Pr Harass FY 202 Genera statisti Year, ir	g and Adoption of evention of Sexual ment legislation by	BGA and partner s		Sufficient human, financial and technology resources Stakeholders buy-in, ownership and participation	Insufficient resources Insufficient stakeholder buy-in, ownership and participation
						Extent males and females are empowered	the Ge Observ Americ Caribbe Benefic capacit and en suppor	ratory of the Latin ratory of the Latin ra and the rean (LAC) ciaries impacted by ry building training trepreneurial grant rt (numbers of ciaries and values of ro be stated)				Effects of COVID-19 pandemic impact engagemen of key stakeholder , particularly

National Strate	egy	Foster E	quity in all Sph	eres of Soci	ety		National Strate	gy Outcome: Ed	quitable S	ociety	
Developmen	_		Objective				April 2021-March 2			1	
Area(s) & Sche	edule/Di	uration	(s)			Development Resu	lts	Respon sible	Costs ('000)	Assumptions	Risks/Limita tions
Name		ule/Dura ion		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	Entity/i	(000)		tions
	Start Date	End Date						es			
ii.Establish National Shelters for Victims of Gender- based Violence (NSV-GBV)	i.Establish National Shelters for Victims of Gender- based Violence (NSV-GBV)	To provide a safe haven and resources for women and their dependents who have experience d abuse, to recover and regain independen t life	Access to gender- based social protecti on and welfare services from victims of GBV and abuse increase d	Enabling environmen t for the prevention of and recovery from gender based violence and other forms of abuse	Extent National Shelter Policy developed and implemented # Of shelters established	Policy approved and implementation commenced. ≥3	BGA and partner s		Cultural attitudes and norms against GBV strengthened	Prevailing gender ideologies negatively impact cultural change in support of gender equity and reduction in	
Sector Strateg	l y: Trans	l form the	prevailing gen	l der ideolog	l ies				Aligr	 ned SDG Targets: 5	GBV .1, 5.2, 5.6 5.a,
	1	,	T	1	1	.	-		5.c, 1	10.3	
10. Gender			То	Access	Enabling						
Socializat ion			transform the prevailing gender ideology	to provisio ns for gender- based socializa tion	Environmen t for gender equitable developme nt outcomes						

National Strat	egy	Foster E	quity in all Sph	eres of Soci	ety		National Str	rategy Outcome: E	quitable S	ociety	
Developmen Area(s) & Sche	_		Objective (s)			Development Result	April 2021-Mar	Respon	Costs	Assumptions	Risks/Limita
Name	Start	ule/Dura tion End		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	sible Entity/i es	('000)		tions
	Date	Date		promoti ng gender equity increase d							
Main actions include:											
i.Educate and sensitize the public and raise awareness of gender- based violence (GBV)			To increase knowledge, capacity, and advocacy around gender-based violence	Access to informat ion and other capacity building to impact GBV increase d	Enabling environme nt for gender equitable developme nt outcomes	# Of participants engaged in partner/stakeholder capacity building on GBV	≥1500 participants engaged	BGA and partner s		Sufficient human, financial and technology resources Stakeholders buy-in, ownership and participation Cultural	Insufficient resources Insufficient stakeholder buy-in, ownership and participation COVID-19 pandemic
ii.Implement Men and Masculinit Y Programm e			To increase focus on men and masculinity issues to facilitate a more	Access to men and masculi nity capacity building		# Of institutional focused capacity building and empowerment services for development-oriented male and	≥20 institutional foc capacity building an empowerment servi delivered, including supporting partners and males groups	d and partner s		attitudes and norms against GBV strengthened	impacts key stakeholder engagement , particularly the most vulnerable

National Strate	egy	Foster E	quity in all Sph	eres of Socie	ety		National Strategy	Outcome: E	quitable So	ociety	
Developmen	t Progra	mme	Objective				April 2021-March 202	4			
Area(s) & Sche	edule/Du	uration	(s)			Development Result	s	Respon	Costs	Assumptions	Risks/Limita
Name	Start	lle/Dura on End		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	sible Entity/i es	('000)		tions
iii.Support the	Date	Date	inclusive approach to gender equality	services improve d		masculinity attitudes and behaviours Extent capacity building and support services for unattached youth provided	≥2 capacity building interventions delivered Male Mentorship Programme (MMP) for at risk youth in selected secondary educational institutions developed, launched and medium term programme implemented				Prevailing gender ideologies negatively impact cultural change in support of gender equity and reduction in GBV
							·				
a. Impleme nt Program me fo						Extent developmental needs of adolescent mothers in state	Childcare, family planning, educational/skills training/certification, and nutrition and welfare support accessed by	WCFJ and partner s			

National Strate	egy	Foster Ed	quity in all Sph	eres of Socie	ety			National Strategy	Outcome: E	quitable So	ociety	
6-6 Developmen	t Progra	amme	Objective				An	ril 2021-March 20	24			
Area(s) & Sche	_		(s)			Development Result		Respon Costs Assumptions Ris			Risks/Limita	
Name		ule/Dura ion		Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024	sible Entity/i	('000)		tions
	Start Date	End Date		(3)	(3)			2024	es			
b. Adolecen t Mothers						sanctioned programmes are met	Wome	cent mothers in n's Centre of a Foundation mmes				
c. Impleme nt the Young Fathers Initiatives						# Of young fathers engaged in capacity building to support responsible fathers/parenting	≥ 500 y	oung fathers	WCFJ, BGA and partner			

National Strategy 6	- 7: Strength	en accour	ntability and trans	parency mech	nanisms			National Strate	gy Outcome:	Accountal	ble and transparer	nt governance
Development Prog	gramme Ar	ea(s) &	Objective (s)				Lim	ited to April 2021	-March 2024			
Schedule,	/Duration				Develo	oment Resul	ts		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output		Target (s)	ble Entity/ies	ted Costs		ions
Programme/Sub-	n					Indicator	(s)	2024	Littley/ics	(000)		
Programme Areas	Start End Date Date									(000)		
	Date	Date										
Development Area:	Data, Stati	stics, and	Information									
Sector Strategy: Str	engthen the	e coordina	tion and capacity	of national st	atistics, data, and	d	Aligr	ned SDG Targets:	16.6, 16.10, 1	7.18, 17.1	.9	
information systems	s to support	sustainab	ole and inclusive na	ational develo	pment							
11. National	2009	2030	To establish a	Quality of	Coordinated				STATIN,		Sufficient	Insufficient
Statistics			coordinated	data and	National				MDAs		human,	resources
System (NSS)	m (NSS) National official Statistical						financial and					

National Strategy 6				parency mech	nanisms					ble and transpare	nt governance
Development Prog	_	ea(s) &	Objective (s)				nited to April 2021				T
Schedule,	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programme/Sub-	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	Entity/ies	Costs (000)		ions
Programme Areas	Start Date	End Date							(000)		
Main Actions include:			Statistical System (NSS)	statistics improved	System (NSS) with quality	Sub-Indicators include:	- Target includes:			technology resources and	and capacities
i.Establish a coordinated National Statistical System (NSS) and modernize the National Statistics Office (NSO)/Statistica I Institute of Jamaica (STATIN)			to produce and make openly accessible, quality data and official statistics		data and official statistics for evidence-based decision making	Extent coordinated NSS is operational	Strategy and Regulatory Framework partially developed - Statistics Act revised - National Strategy for Development of Statistics (NSDS) and Statistics Master Plan partially completed	STATIN		capacities Relevant policy and regulatory framework in place Compliance and voluntary participation of data providers/resp ondents Marketing of open data/statistics	Pandemics and other shocks that impact access to respondents Insufficient stakeholder participation as respondents/ data providers
						Modernization of NSO	STATIN partially modernized			platforms/das hboards/syste ms	
ii.Produce and provide open access to quality data and official statistics						Extent census conducted and reports produced	National Census (2021/2022) conducted in 2022 and Main	STATIN			

	ational Strategy 6-7: Strengthen accountability and transparency mechanisms Development Programme Area(s) & Objective (s)									ble and transpare	nt governance
-	_	ea(s) &	Objective (s)				nited to April 2021				T
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted		ions
Programme/Sub-	n					Indicator (s)	2024	Entity/ies	Costs (000)		
Programme Areas	Start Date	End Date							(000)		
from periodic sample-surveys, censuses, and forecasts and projections							Report(s) completed				
projections						Extent scheduled periodic official statistics available	Periodic social, economic, and environmental official statistics produced and made accessible to the public				
						Extent scheduled economic forecasts and projections available	Economic forecasts and projections produced and made available to the public and other key stakeholders	PIOJ, BOJ			
iii.Establish online/electroni c monitoring tools for Vision 2030 Jamaica and the SDGs	2019	2030				Extent online/electro nic monitoring tools for Vision 2030 Jamaica	Online Monitoring Platform for Vision 2030 Jamaica and the SDGs and	PIOJ			

National Strategy 6	- 7: Strength	ien accour	ntability and transp	parency mech	nanisms		National Strate	gy Outcome:	Accountal	ole and transpare	nt governance
Development Prog	gramme Ar	ea(s) &	Objective (s)			Lim	nited to April 2021	-March 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of	Schedule			Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		ions
Programme/Sub- Programme Areas	Start	End				Indicator (s)	2024		(000)		
1 Togramme Areas	Date	Date									
						and the SDGs operational	Mobile Application launched in FY 2022/23				
							Statistical Dashboard for SDGs Indicators established and maintained	STATIN			
12. Records and Information Management	2009	2030	To support the establishment and institutionaliza tion of Records and Information Management (RIM) systems across the	Access to official records and informati on increased	Institutionaliz ed Records and Information Management System in GoJ	Extent legislative/reg ulatory/institut ional framework for RIM established and operational	Partially established and operational by March 2024	ОРМ		Sufficient human, financial and technology resources Change Management implemented	Insufficient and/or untimely provision of resources Legal, regulatory and compliance
Main actions include:			Government of Jamaica (GoJ)							Stakeholder capacity built	risks
i. Develop and promulgate the National Archives and Records						Extent regulatory framework developed	Partially - National Archives and Records Management			for system uptake	Systems damage owing to disaster

National Strategy 6	- 7: Strength	nen accour	ntability and trans	parency mech	nanisms		National Strates	gy Outcome:	Accountal	ble and transpare	nt governance
Development Pro	gramme Ar	ea(s) &	Objective (s)			Lim	nited to April 2021	-March 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule			Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programme/Sub- Programme Areas	Start	End				Indicator (s)	2024		(000)		
l rogramme / meas	Date	Date									
Management (NARM) Act						and/or operational	(NARM) Act passed by				
							2024				
ii.NARM Authority established						Extent institutional arrangements developed and/or	- Jamaica Archives and Records Department restructured				
						operational	as an autonomous entity by 2024 –				
							NARM Authority established				
iii.MDAs						# Of MDAs	- 120 MDAs				
incorporate RIM						incorporate	incorporating				
system						RIM system	the RIM System by 2024				
13. Access to	2009	2030	To modernize	Access to	Enabling	Extent planned	Partially	OPM		Sufficient	Insufficient
Information			the	informati	environment	outputs/action	achieved/com			human,	human and
(ATI)			institutional	on	for access to	s to strengthen	pleted, by			financial and	financial
Framework			framework for	improved	information	regulatory	March 2024			technology	resources
			the Access to			framework				resources	and gaps in
			Information			and outcomes				_	technological
			System			for public				Delivery of	capacity
						access to				services in	

National Strategy 6	- 7: Strength	nen accour	ntability and trans	parency mech	nanisms		National Strate	gy Outcome:	Accounta	ble and transpare	nt governance
Development Pro	gramme Ar	ea(s) &	Objective (s)			Lin	nited to April 2021	-March 2024	,		
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub-	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs (000)		ions
Programme Areas	Start Date	End Date							(000)		
						information achieved/com pleted				accordance with standards and guidelines	
Main actions include:										Stakeholders buy-in and	
i.Amend Access to Information Act (ATI) and Regulations						Extent amendment to Access to Information Act and Regulations completed and made into effect	ATI Act amended by 2023			demand for prioritized outputs	
ii.Automate Access to Information Request System						Extent Access to Information Request System automated	ATI Request Platform developed and implemented by 2024				
iii.Utilize public education, communication s, and institutional monitoring frameworks to promote and protect citizen's						-	-				

Development Pro	gramme Ar	ea(s) &	Objective (s)			Lir	nited to April 2021	L-March 2024	ļ		
	/Duration	, ,	, ,,		Develo	pment Results	•	Responsi	Estima	Assumptions	Risks/Limita
Name of Programme/Sub-	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs		ions
Programme Areas	Start Date	End Date				marcator (s)	2024		(000)		
rights to access information, including:											
a. Complain ts Manage ment Framewo rk						Extent Complaints Management Framework developed and/or implemented	Complaints Management Framework fully developed, and implementatio				
b. Public Authority Access to Informati on Institutio nal Score Card						Extent Public Authority Access to Information Institutional Score Card developed and/or implemented	n commenced Public Authority Access to Information Institutional Score Card Framework fully developed, and implementatio n commenced				
						Outcome	Indicators:				
						% Of Public authorities complying	100% Of public authorities meeting statutory				

National Strategy 6	- 7: Strength	nen accour	ntability and trans	parency mech	nanisms		National Strate	gy Outcome:	Accountal	ole and transpare	nt governance
Development Pro	gramme Ar	ea(s) &	Objective (s)			Lim	nited to April 2021	L-March 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub-	Schedule,	•		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs		ions
Programme Areas	Start	End				mulcutor (3)	2024		(000)		
	Date	Date				with the ATI regulations	timelines for processing access to information requests				
						% Of Public authorities' scoring an overall good benchmark score on 'Access to Information Institutional Score Card Framework'	85% Of public authorities scoring an overall good benchmark score				
14. Data Collection and Information Sharing (DCIS)	2009	2030	To develop and strengthen the management of data collection and information sharing across the public sector	Access to data and informati on across governme nt entities increased	Strong GoJ data collection and information sharing system	Extent data collection frameworks/sy stems developed and operational Extent information sharing frameworks/sy stems developed and	Pilot DCIS System design completed Intra government Data Exchange Portal operationalise d	ОРМ		National Archives and Records Management Authority will be operationalize d Compatibility of the eGov Jamaica	Total funds required have not yet been secured Resistance to change by critical stakeholders

National Strategy 6					1011131113	1:				ble and transpare	in Sovernance
Development Pro	gramme Ar /Duration	ea(s) &	Objective (s)		Davelo	pment Results	mited to April 2021	Responsi	Estima	Assumptions	Risks/Limitat
Schedule	Duration				Develo	pilielit kesuits		ble	ted	Assumptions	ions
Name of Programme/Sub-	Schedule			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	Entity/ies	Costs		10115
Programme Areas	Start	End				maicator (s)	2024		(000)		
	Date	Date									
Main actions include:										Exchange Portal and the	
i.Establish Data						Extent DCIS	Existing Data			GOJ DCIS	
Collection and Information						Portal developed	Exchange Portal			Portal	
Sharing (DCIS)						and/or	operationalize			Regulatory	
Portal						implemented	d into the DCIS Portal by 2024			Framework in place and	
							and piloted in			operationalize	
							the MoHW and MoEYI			d	
							MOETI			Sufficient	
										human,	
										financial and	
										technology	
										resources and	
										capacities	

National Outcome #7 "A Stable Macroeconomy"

Medium Term Strategic Policy Framework



Overview

National Outcome 7 "A Stable Macroeconomy" focuses on achieving a stable and predictable macroeconomic environment to foster sustainable economic growth and development for Jamaica. Macroeconomic stability lays a foundation for economic prosperity as it provides the conditions for the development of all economic sectors. This is based on the recognition that a stable macroeconomy reduces risk and uncertainty in decision making by economic actors. Vision 2030 Jamaica aims to create the macroeconomic conditions for high and sustained economic growth and improvements in the standard of living for Jamaicans. The domains of development for this national outcome centres on fiscal and debt sustainability, tax reform, financial stability, and price stability.

Since 2009, successive MTFs have given focus to stabilizing macroeconomic conditions to foster sustainable economic growth and development for Jamaica. The first MTF, 2009-2012, was prepared and implemented against the backdrop of the global economic downturn of 2008-2009. The impacts and legacies of the crisis have shaped the country's strategic responses, as reflected in successive MTFs, to recover stronger and maintain focus on achieving the long-term outcome of a stable macroeconomy. By the end of FY 2019/20, the second year of implementation of the fourth 3-year MTF, covering 2018-2021, macroeconomic stability was considered largely entrenched evidenced by stable inflation levels, debt on a firm downward path, seven consecutive years of growth, strong external positions with sufficient international reserves, and financial sector stability with adequate loss reserves and a sufficiently capitalized banking system.

The entrenchment of macroeconomic stability established a strong foundation for higher levels of growth. However, the start of the third and final year of MTF 2018-2021 coincided with the early stages of the COVID-19 pandemic for Jamaica, which presented a severe public health crisis and evolved into an unprecedented socioeconomic crisis. The COVID-19 pandemic and measures employed to curb the spread of the disease disrupted lives and livelihoods. The gains made from stabilizing the macroeconomy acted as a buffer to some of the potentially most deleterious impacts associated with the pandemic. It supported a national response which sought to address the issues and challenges related to the crisis while safeguarding hard earned economic gains.

At the end of the implementation period of MTF 2018-2021, the pandemic remains a significant challenge for the country and threatens to further erode development gains and destabilize the macroeconomy. There continues to be increased uncertainty and risks in decision making by economic actors. Furthermore, the uncertainty regarding the pathway, duration and full impact of the pandemic adds an additional layer of complexity in determining the way forward.

The country also continues to place emphasis on addressing other macroeconomic issues and challenges that hamper its pursuit of sustainable economic growth and development. Some of these include:

- Low levels of economic growth
- Need for strengthening of the supervisory and regulatory framework of the financial sector
- High levels of public debt
- A complex and cumbersome tax system

In this regard, the planned priorities under MTF 2021-2024 seek to address these challenges to ensure the country preserves the gains it has made, builds economic resilience and places greater emphasis on achieving robust and inclusive economic growth. The medium-term strategic programme encompasses efforts aimed at ensuring fiscal and debt sustainability, maintaining financial system stability and price stability.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 7A presents medium-term targets for "A Stable Macroeconomy" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 7A. Table of Indicators-: National Outcome #7 - "A Stable Macroeconomy"

	National Outcome #7 – A Stable Macroeconomy														
National	Baseline			Actu	al							Targets			
Outcome Indicators	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Nominal GDP per Capita (US\$)	4779.9	5460.31	5114.2	5729.4	5755.9	5102.7		5354	6629	5512	6047			6172.77	≥12055r
Real GDP annual growth rate (%)	1.43	-0.47	0.9	1.9	0.9	-9.9	4.6	3	1.7	2.7	3.0		1.7	1.0	5.0
Debt-to- GDP ratio	109.42	135.24	126.8	94.4	94.8	109.7	96.3	00	132	98.5	83.9	87.3	80.1	73.9	60r
Fiscal balance as % of GDP	-4.61	-4.07	-0.4	1.2	0.9	-3.1	0.3	0	0	1.4r	1.6	0.3	0.3	0.3	0
Inflation rate (CPI) (%)	16.8	8	3.7	2.4	6.2	5.2	7.3	0	≤10	6	4-6	4-6	4-6	4-6	≤10

The planned results, strategies, and development programming for "A Stable Macroeconomy" under MTF 2021-2024 are aligned with SDGs 10, 12 and 17.

Figure 7A - Alignment of National Outcome 7 "A Stable Macroeconomy" and the SDGs



Table 7B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "A Stable Macro-Economy" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 7B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "A Stable Macroeconomy"

National Strategy 7-	- 1: Ensu	re Fiscal ar	nd Debt Sustainab	oility			National Strategy	Outcome: Fisca	ıl and Debt Su	stainability	
Development I	Programm	ne &	Objective (s)				April 2021-March	2024			
Schedule/	Duration				Develop	ment Results		Responsibl	Estimated Costs	Assumpti ons	Risks/Limi tations
Name of Programmes/Sub-		le/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	(000)	ons	tations
Programmes Areas	Start Date	End Date									
Development Progr	amme Are	ea: Fiscal a	nd Debt Sustainal	oility						_	
Sector Strategy: Red	duce the fi	iscal deficit	towards a balanc	ed budget			Aligi	ned SDG Targe	ts: 17.13		
1. Reduce Fiscal Deficit										Sufficient resources and	Deviation of actual economic growth
Main Actions:										capacities - human, financial,	from forecast is expected
i.Central Treasury Management System			To centralize the GoJ cash management	Coverage and functionality of Central	Effective Treasury Managem			AGD		technolog y The	to impact key fiscal variables, including
Sub-Actions include:			function through the	Treasury Management	ent					regulator	revenue.
a. Continue to expand the coverage and functionality of the Central Management			Accountant General Department (AGD)	System expanded		Extent expanded coverage/func tionality CMS	Revenue management module implemented – to be fully stated			y and institutio nal framewor ks are relevant and agile	Slower than budgeted growth will likely lead to a

System (CMS) i.Fiscal Responsibility Framework ²³	To strengthen Jamaica's Fiscal	Fiscal Responsibility Framework	Strong Fiscal Responsibi				Assumpti ons regarding growth, inflation	shortfall in revenue. Lower than programm ed inflation
	Responsibility Framework	strengthened	lity Framewor				and revenue	can have a negative
Sub-Actions include:			k				are on target	impact on revenue collection
a. Establish an Independ ent Fiscal Commissi on				Extent Independent Fiscal Commission developed/op erationalized	Fiscal Commissioner recruited by the end of FY 23/24	MOFPS		and nominal growth, thereby thwarting the achieveme
b. Create Policy Framewor k for				Extent National Natural Disaster Risk	The draft policy submitted to Cabinet for approval by	MOFPS		nt of fiscal and debt targets.
Disaster Risk Financing				Financing Policy completed/pr	end-February 2022			Higher than programm ed inflation
/				omulgated	The policy tabled in parliament by			could negatively impact the
Strengthe n Policy					the first half of FY 2022/23			Governme nt's

.

²³ It aims to secure Jamaica's gains under successive economic reform programmes with the International Monetary Fund and build on the success of domestic partnership initiatives.

²⁴ To improve understanding of fiscal risks of natural disasters and recommend appropriate public financial management for natural disaster risk including the implementation of various financing strategies.

framewor k for Disaster Risk Financing								expenditur e bill. Increasing interest
iii.Medium Term Results Based Budgeting (MTRBB) Sub-Actions include:	To institutionalize Medium Term Results Based Budgeting in the public	Implementation of Medium Term Results Based Budgeting in the public	Institution alized Medium Term Results Based					rates are a risk to debt service costs, based on the interest rate
a. Establish the Medium Term Results Based Budgeting (MTRBB) Implementati on Unit	sector	sector advanced	Budgeting for public sector	Extent MTRBB Implementati on Unit developed/op erationalized	TBD	MOFPS		compositio n of the debt stock. That is, the higher the percentage of the portfolio that is
b. Continue the roll-out of the Medium Term Results Based Budgeting system for the public sector				Extent MTRBB for public sector rolled out/implemen ted	TBD	MOFPS		contracted on a floating rate basis, the greater the risk from an increase in the interest rate.
iv.Public Financial Management Sub-Actions include:	To reform and modernize the Public Financial Management	Public Financial Management System strengthened	Modern Public Financial Managem ent System					Jamaica dollar depreciatio n could contribute
a. Continue to implement the Public	System			Extent Public Financial Management	TBD	MOFPS		to the external debt stock,

Financial				Reform Action			debt
Management				Plan (PFM			service,
Reform				RAP) III			and
Action Plan				implemented			imports
(PFM RAP) III							increasing
b. Develop/Imp				Extent	TBD	MOFPS	in J\$ terms. However, a
lement				modern			depreciatio
Jamaica				Jamaica			n of the \$J
Integrated				Integrated			will have a
Financial				Financial			positive
Management				Management			revenue
Information				Information			effect
System				System			through
(JIFMIS)				(JIFMIS)			increased
(311 14113)				developed/im			earnings
				plemented			primarily
v.Public Sector	To Reform the	Public sector	Effective	piementeu		MOFPS	from internation
Pension Reform	regulatory	pension	regulatory			WOITS	al trade
Pension Reform	framework for	regulatory	framework				taxes and
Sub-Actions	public sector	framework	for Public				external
include:							grant
	pension	reformed	Sector				receipts (in
a. Create			Pension	Extent	Accompanying		J\$ terms)
relevant				regulatory	regulations to		
regulatory				framework for	the Pensions		Oil Prices -
framework				Public Sector	(Public Service)		Oil prices
for Public				Pension	Act, 2017		directly
Sector				Reform	finalized		impact
Pension				developed/im			both
Reform				plemented			revenue
vi.Public Sector	To simplify	Transparency,	Transpare			MOFPS	and expenditur
Compensation	public sector	equity, and	nt,				e. Revenue
20	compensation	competitivenes	Equitable,				is impacted
Sub-Actions	while	s of Public	and				through
include:	establishing	Sector	Competitiv				the SCT on
	55665115111115	223001	Competitiv				

b. Restructure		greater	Compensation	e Public	Extent new	A new				petroleum
Public Sector		transparency	improved	Sector	compensation	compensation				and
Compensatio		and internal		Compensa	structure for	structure for the				petroleum
n		equity and		tion	public sector	public sector				products,
		improving			developed/im	developed				whereas expenditur
		competitivene			plemented					e is
		SS.				A new]			impacted
						compensation				through
						structure for the				the
						public sector				Governme
						implemented				nt's
						-				housekeepi
c. Implement					Extent	TBD				ng expenses.
public sector					periodic public					expenses.
wage					sector wage					
agreement					agreement					
					negotiated					
					and					
					implemented					
Sector Strategy: Redu	uce public debt sto	ock in the medium t	term	<u> </u>			Aligned SDO	G Targets: 17.1	3	
2. Debt		To ensure the	GOJ's financing	Sustainabl	Outcome	e Indicator:	MOFPS		Same as	Same as
Management		GOJ's	needs are	e public	5 11: 11:	00.4			above	above
Strategy		financing	satisfied at	debt	Public debt to	80.1 per cent				
		needs are	prudent levels		GDP ratio					
Main Actions		satisfied at	of risk.							
include:		prudent levels								
i.Implement		of risk.			Extent	Debt			1	
Medium-Term					medium-term	Management				
Debt					Debt	Strategy				
Management					Management	2021/22 –				
Strategies					Strategy	2024/25 fully				
Strategies					implemented	implemented				
					picinented	picinentea				
Sector Strategy: Man	age the composit	on of the public de	bt to minimize serv	vicing costs, ta	king account of ris	sk	Align	ed SDG Target	:s: 17.13	ı
ector Strategy: Man	age the composit	on of the public de	ot to minimize serv	vicing costs, ta	king account of ris	SK	Align	iea SDG Targe	is: 1/.13	

3. Debt Management Strategy ²⁵ Main Actions include: i.Increase relative use of low-cost multilateral financing	To manage the composition of the public debt to minimize servicing costs, taking account of risk	Management of public debt to reduce servicing costs improved	Serviceabl e public debt	% Change in use of low-cost multilateral	To be stated	MOFPS	Sufficient resources and capacities – human, financial, technolog y	Insufficien t resources available within schedule Insufficien t stakehold
ii.Rebalance the debt portfolio towards greater reliance on domestic debt vis-à-vis external debt				Ratio of domestic to external debt in debt portfolio	To be stated		regulator y and institutio nal framewor ks are relevant and agile	er buy-in Disruption s owing to the COVID-19 pandemic and/or
iii.Reduce the debt portfolio's exposure to interest rate and refinancing risks by borrowing mainly at fixed interest rates across all tenors in the domestic				Extent domestic debt borrowed at fixed interest rates	To be stated		Assumpti ons regarding growth, inflation and revenue are on target	other shocks
debt market. iv.Continue to strengthen the				Outcom	 e Indicator			

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²⁵ Undertake measures to reduce public debt stock, including debt exchanges, debt buy-backs, debt-asset swaps and reductions in government-guaranteed debt

efficiency of the Debt Management Branch, MOFPS						Debt Management Branch efficiency Extent domestic market developed (for borrowing) Output	To be stated To be stated Indicators			Ability to attract/ac cess favourabl e terms of borrowin g	
						% Of required staff complement met	To be stated			to manage risks associate	
						Extent of staff skills and competency requirements met	To be stated			d with new waves of the COVID-19	
						Extent securities operations developed	To be stated			pandemic	
Sector Strategy: Redu	uce the b	udgetary c	ost of public bodie	es (PBs) and public	sector entitie	S		Aligne	d SDG Targets:	8.1, 17.7, 12	2.7
4. Reduce Budgetary Cost of Public Bodies and Public Sector Entities			To reduce the budgetary cost of public bodies (PBs) and public	Mechanisms for reducing the budgetary cost of public bodies and public	Sustainabl e and serviceabl e financing of public			MOFPS		Sufficient resources and capacities – human,	Insufficien t resources available within
Main Actions include:			sector entities	sector entities strengthened	bodies and public sector					financial, technolog y	schedule Insufficien
i.Divestment of key public sector entities					entities						t

a. Complete key divestments of entities including Cocoa Industry Board, and Jamaica Railway Corporation i.Implement the Public Bodies' Rationalisation Programme ²⁶ ii.Implement Integrated HR and payroll system - MyHR+ (formally known as the HCMES		Extent divestment of public bodies/public sector entities completed To be stated	To be stated To be stated To be stated	y an institution in the institution of the institut	tutio Disruption s owing to the COVID-19 vant pandemic agile and/or other ties shocks
system) iii.Implement the Procurement Planning		Extent Regulatory framework for	The Public Procurement Act amended		

²⁶ The Programme is aimed at reducing the number of public bodies. The consolidation of public bodies, which may take the form of mergers, closures, divestment or reintegration, is expected to reduce risks to the Central Government budget through, inter alia, curtailing losses, reducing operational costs and minimizing overlapping functions.

Processes (in			nrocuromont	The supporting			
			procurement				
line with			planning	pieces of			
strategic			developed/in	legislation for			
objectives)			effect	the Public			
				Procurement			
				Act enacted.			
				These are:			
				- the Public			
				Procurement			
				Regulations			
				2018.			
				- the Public			
				Procurement			
				(Reconsiderat			
				ion and			
				Review)			
				Regulations,			
				2018.			
				- the Public			
				Procurement			
				(Registration			
				and			
				Classification			
				of Suppliers)			
				Regulations,			
	-		.	2018			
			Extent	Office of Public			
			institutional	Procurement			
			framework for	established			
			procurement	Public			
			planning	Procurement			
			developed/im	Commission			
			plemented	Secretariat			
				established			
iv.Enhance the]	[To be stated	To be stated	MOFPS		
Public							

Investment Management System						
Sub-Actions include: a. Implement the Public Investment Management Information System			Extent PIMIS /developed/i mplemented	Web-based PIMIS completed and implementation commenced		
(PIMIS) b. Strengthen regulatory and governance arrangement s to support the Public Investment Management System (PIMS)			Extent governance/re gulatory arrangements for PIMS developed/im plemented	To be stated		

National Strategy 7	-2: Develop	an Efficie	nt and Equitable	Tax System		National Strate	egy Outcome: Efficie	ent and Equit	able Tax S	ystem	
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule/Duration						Development Results			Estima ted	Assumptions	Risks/Limitat ions
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble ted Entity/ies Costs			10115
Programmes/Sub	n	l				Indicator (s)	2024 (FY 23/24)	Littity/ies	(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
Development Progr	amme Are	a: Tax Syst	em								

National Strategy 7	-2: Develo	o an Efficie	nt and Equitable	Tax System		National Strate	egy Outcome: Efficie	ent and Equit	table Tax S	System	
Development Pro	gramme Aı	rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	mes/Sub n summes Start End			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Date	Date									
Sector Strategy: Im		ndamenta	tax reform to inc	rease efficien	cy, simplicity, an	d equity of the t	ax system A	ligned SDG Ta	argets: 17	.1	1
5. Modernization of Customs			To implement fundamental tax reform to	Efficiency, simplicity, and	Efficient, simple, and equitable tax			JCA		Sufficient resources and capacities –	Insufficient resources available
Main actions include:			increase efficiency,	equity of the tax	system					human, financial,	within schedule
i.UndertakeLegislativeAmendments			simplicity, and equity of the tax system	system increased		Extent targeted legislative amendments completed/in effect	The Customs Act repealed and replaced			technology The regulatory and institutional frameworks	Insufficient stakeholder buy-in Disruptions
ii.Customs Management Programme: Revenue Collection Sub- Programme ²⁷						Extent targeted revenue collection achieved	≥ 95 per cent of revenue target forecasted in contributing to the GoJ budgeting initiatives			are relevant and agile Change management and stakeholder	owing to the COVID-19 pandemic and/or other shocks
							achieved annually			engagement employed	

²⁷ To modernize customs administration for sustainable contribution to economic development by 2024

	ational Strategy 7-2: Develop an Efficient and Equitable Tax System Development Programme Area(s) & Objective (s) Schedule/Duration						egy Outcome: Efficie	ent and Equit	able Tax S	ystem	
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule n	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date					, , ,		(000)		
							5 per cent of outstanding arrears collected annually (in optimizing revenue collection)				
6. Domestic Tax Administration Programme								TAJ			
Main Actions include:											
i.Property tax Compliance: b. Implement a special property tax						Extent property tax compliance Extent risk management	Property tax compliance increased To be stated				
project						strategies developed/im plemented					
ii.Publish and implement a National Compliance Plan for each						Extent National Compliance Plan published/im	National Compliance Plan published and implemented for each				
successive year,						plemented	successive year				

National Strategy 7	-		•	Tax System		National Strate	egy Outcome: Effici		able Tax S	ystem	
Development Pro	-	ea(s) &	Objective (s)				April 2021-Mar		1	T	ı
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)	Littley/ ics	(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
FY 2021/22 -							FY 2021/22 -				
FY2023/24							FY2023/24				
iii.Improve Digital								TAJ			
Services											
Sub-actions											
include:											
a. Continue to						Extent	To be stated				
Enhance the						Revenue					
Revenue						Administratio					
Administrati						n Information					
on						System					
Information						developed/im					
System,						plemented					
RAiS											
(GENTAX)											
integrated											
tax software											
package and											
other											
eServices											
b. Implement						Extent Phase	To be stated				
Phase 2 of						2 of					
the						Enterprise					
Enterprise						Content					
Content						Management					
Managemen						System					

National Strategy 7 Development Pro	-		Objective (s)				gy Outcome: Efficie April 2021-Mare		idale ran e	100000	
•	Duration	ca(s) &	Objective (s)		Develo	pment Results	April 2021-Wall	Responsi	Estima	Assumptions	Risks/Limita
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble	ted	•	ions
Programmes/Sub	n			Carpar (s)	outcome (s)	Indicator (s)	2024 (FY 23/24)	Entity/ies	Costs (000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
t System						developed/im					
(ECM)						plemented					
c. Introduce						Extent	To be stated				
an						Electronic					
Electronic						Content					
Content						Management					
Managemen						System					
t System						developed/im					
(ECMS)						plemented					
d. Expand						Extent	To be stated				
electronic						electronic					
filing and						filing and					
payment						payment					
systems for						systems					
all						developed/im					
corporate,						plemented					
value added						for all					
and labour-						corporate,					
related						value added					
taxes						and labour-					
						related taxes					

National Strategy 7	-2: Develop	an Efficie	nt and Equitable	Гах System		National Strate	gy Outcome: Efficie	ent and Equit	able Tax S	System	
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
7. Tax Compliance and Progressive Taxation			To improve tax compliance in the informal sector by	Proportio n of consumpt ion based	Indirect taxes form relatively larger share			TAJ		Sufficient resources and capacities – human,	Insufficient resources available within
Main actions include:			shifting the burden of	taxes as percentag	of taxes					financial, technology	schedule
i.Increase the relative use of indirect taxes, accompanied by offsetting measures to maintain progressivity of the tax system			taxation to consumption	e of total tax package increased		Extent change in relative use of indirect taxes Extent measures to maintain progressivity of tax system developed/im plemented	Relative use of indirect taxes increased To be stated			The regulatory and institutional frameworks are relevant and agile Change management and stakeholder engagement employed	Insufficient stakeholder buy-in Disruptions owing to the COVID-19 pandemic and/or other shocks
Sector Strategies: C	Carry out re	eform of t	the incentives sy	stem to the	productive sec	tors			Aligned S	DGs Targets: 17.3	
8. Reform of the incentives system to the productive sectors			To reform the incentives system to the productive sectors	Reforms to the incentives system to the	Reformed incentives system to the productive sectors			MOFPS, TAJ		Sufficient resources and capacities – human, financial,	
Main actions include:				productiv						technology	

	nal Strategy 7-2: Develop an Efficient and Equitable Tax System elopment Programme Area(s) & Objective (s) Schedule/Duration						egy Outcome: Efficie	•	able Tax S	System	
-	_	ea(s) &	Objective (s)				April 2021-Mar		T	1	
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of	Schedule			Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programmes/Sub -Programmes	Start	End				Indicator (s)	2024 (FY 23/24)		(000)		
Areas	Date	Date									
i.Amend the Income Tax Relief (Large- scale Projects and Pioneer Industries) Act				e sectors advanced		Extent Amendment to Income Tax Relief (Large-scale Projects and Pioneer Industries) Act completed/in effect	To be stated			The regulatory and institutional frameworks are relevant and agile Change management and stakeholder	
ii.Develop a regulatory framework for the Large-Scale Projects and Pioneer Industries legislation						Extent regulatory framework for Large- Scale Projects and Pioneer Industries legislation developed/im plemented	To be stated			engagement employed	

						National Strate	egy Outcome: Stak		ystem		
•	_	ea(s) &	Objective (s)				April 2021-Ma		_		
Schedule	/Duration				Develo	pment Results		Responsib	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	le Entity/ies	ted Costs (000)		tions
-Programmes Areas	Start Date	End Date					23/24)				
Development Progr			ıl System Stabilit	у							
Sector Strategy: Str	engthen the	e legislativ	e and regulatory	framework fo	r the financial sy	rstem		Aligned SDG	Targets:	17.13, 10.5	
9. Strengthen the governance and regulatory framework for the financial system Main actions include: i. Amend the Bank of Jamaica Act to to enhance BOJ's governance and autonomy			To maintain a stable financial system that carries low-levels of systemic risks and is resilient to shocks	of strengthe ns legislation	An enabling environment for financial system stability	Extent amendment to BOJ Act completed/in effect	Make effective Bank of Jamaica (Amendment Act) of 2020 ("the 2020 Amendments") in FY 2021/22	MOFPS, BOJ		Sufficient resources and capacities — human, financial, technology The regulatory and institutional frameworks are relevant and agile Change management and stakeholder engagement	Insufficient resources available within schedule Insufficient stakeholder buy-in Disruptions owing to the COVID-19 pandemic and/or other shocks
ii.Strengthen the Financial System Institutional Arrangements						Extent Financial System Institutional Arrangement s developed/im plemented	Independence of the central bank/BOJ strengthened (to be further defined)			employed	

National Strategy 7	onal Strategy 7-3: Maintain Financial System Stability relopment Programme Area(s) & Objective (s) Schedule/Duration						egy Outcome: Stal	ole Financial S	ystem		
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Schedule	/Duration				Develo	pment Results		Responsib	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	le Entity/ies	ted Costs (000)		tions
-Programmes	Start	End					23/24)		(000)		
Areas	Date	Date									
iii. Make effective						Extent	Banking				
the supporting						supporting	Services				
regulations of						regulations of	(Capital				
the Banking						the Banking	Adequacy)				
Services Act						Services Act	Regulations				
						completed/in	passed				
						effect					
iv.Enhance the						Extent	The Pensions				
legislative						legislative	(Repeal and				
framework for						framework	Replacement)				
the private						for private	Bill and the				
sector pensions						sector	Income Tax				
industry to deal						pensions	(Amendment)				
with the second						industry	Bill revised.				
phase of private						developed/in					
sector pension						effect					
reform which											
includes issues											
such as vesting											
and portability ²⁸											

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²⁸ To ensure that there is an adequate level of pensions benefits, foster security of benefits for participants and ensure and effectively regulated private pensions industry by the Financial Services Commission (FSC)

	cional Strategy 7-3: Maintain Financial System Stability evelopment Programme Area(s) & Objective (s) Schedule/Duration						gy Outcome: Stab		ystem		
-	_	ea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Schedule	/Duration				Develo	pment Results		Responsib	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	le Entity/ies	ted Costs		tions
-Programmes Areas	Start Date	End Date					23/24)		(000)		
v.Finalize and promulgate the Credit Unions (Special Provisions) Bill and related amendments to the Cooperative Societies Act						Extent Credit Unions (Special Provisions) Bill completed/in effect Extent related amendments to the Cooperative Societies Act	To be stated To be stated				
vi. Develop Supervisory						completed/in effect Extent Supervisory	To be stated				
Anti-Money Laundering/Co mbating the Financing of Terrorism						Anti-Money Laundering/C ombating the Financing of Terrorism					
(AML/CFT) Rules under the Banking Services Act (BSA) and the						(AML/CFT) Rules under the Banking Services Act (BSA)					
Bank of Jamaica Act (BOJA)					_	developed/im plemented					

National Strategy 7	tional Strategy 7-3: Maintain Financial System Stability evelopment Programme Area(s) & Objective (s) Schedule/Duration						gy Outcome: Stak		ystem		
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Schedule	/Duration				Develo	oment Results		Responsib	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n		nd	Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	le Entity/ies	ted Costs (000)		tions
-Programmes	Start	End					23/24)		(555)		
Areas	Date	Date									
						Extent	To be stated				
						Supervisory					
						Anti-Money					
				Laundering/C							
				ombating the							
				Financing of							
						Terrorism					
						(AML/CFT)					
						Rules under					
						the Bank of					
						Jamaica Act					
						(BOJA)develo					
						ped/impleme					
						nted					
ii. Develop the						Extent	To be stated				
methodology						methodology					
for and						for Risk-					
implement Risk-						Based					
Based						Supervision					
Supervision						(Prudential					
(Prudential and						and					
AML/CFT) to all					AML/CFT)						
						developed					

ational Strategy 7-3: Maintain Financial System Stability						gy Outcome: Stat	ole Financial S	ystem		
ramme Ar	ea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Duration		•		Develop	ment Results		Responsib	Estima	Assumptions	Risks/Limita
-			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	le Entity/ies	Costs		tions
Start	End				. ,	23/24)		(000)		
Date	Date									
					Extent Risk- Based Supervision (Prudential and AML/CFT) to all licensees	To be stated				
					Resolution Regime (SRR) for Financial Institutions developed/im plemented					
,	ramme Ard Duration Schedule, n Start	ramme Area(s) & Duration Schedule/Duratio n Start End	Tamme Area(s) & Objective (s) Duration Schedule/Duratio n Start End	Tramme Area(s) & Objective (s) Duration Schedule/Duratio n Start End	Tramme Area(s) & Objective (s) Duration Develop Schedule/Duratio n Start End Output (s) Outcome (s)	Tramme Area(s) & Duration Schedule/Duratio n Start End Date Date Extent Risk-Based Supervision (Prudential and AML/CFT) to all licensees implemented Extent Special Resolution Regime (SRR) for Financial Institutions developed/im	April 2021-Ma Duration Schedule/Duratio n Start Date Date Date Output (s) Outcome (s) Extent Risk- Based Supervision (Prudential and AML/CFT) to all licensees implemented Extent Special Resolution Regime (SRR) for Financial Institutions developed/im	April 2021-March 2024 Development Results Development Results Development Results	Tramme Area(s) & Dispersive (s) Schedule/Duration Start End Date Date Output (s) Start End Date Date Extent Risk-Based Supervision (Prudential and AML/CFT) to all licensees implemented Extent Special Resolution Regime (SRR) for Financial Institutions developed/im	Development Results Development Results

National Strategy 7	<mark>'-3: Main</mark> tai	n Financia	l System Stability			National Strate	egy Outcome: Stal	ole Financial S	ystem		
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Ma	arch 2024			
Schedule	/Duration				Develo	pment Results		Responsib	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub -Programmes Areas			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	le Entity/ies	ted Costs (000)		tions	
ix.Revise the Financial Institutions (Special Resolution Framework) Bill ²⁹						Extent revision to Financial Institutions (Special Resolution Framework) Bill completed/in effect	The Financial Institutions (special Resolution Framework) Bill revised				
x.Review the Credit Reporting Act and the development of legislative proposals ³⁰						Extent Credit Reporting Act reviewed	The Credit Reporting Act reviewed				

The proposed legislation for the special resolution regime for financial institutions is intended to enhance the resilience and stability of the financial system in Jamaica by providing a framework to address the resolution of non-viable financial institutions in an orderly way that minimizes the resort to public funds whilst preserving vital economic functions.

³⁰ To enhance the credit reporting framework and improve the use of credit reporting.

National Strategy 7	-3: Maintai	n Financia	System Stability			National Strate	gy Outcome: Stab	le Financial S	ystem		
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Schedule	/Duration				Develo	oment Results		Responsib le	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule n	1		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	Entity/ies	Costs (000)		tions
-Programmes Areas	Start Date	End Date					23/24)				
xi. Develop and promulgate the Financial Services Commission (Amendment) Bill ³¹						Extent Financial Services Commission (Amendment) Bill developed and promulgated	To be stated				
xii. Develop Consumer Protection Framework for deposit taking institutions						Extent Consumer Protection Framework for deposit taking institutions developed/im plemented	The Bank of Jamaica (Financial Services Consumer Protection) Bill submitted to the Legislation Committee in FY 23/24				

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³¹ To facilitate the development of the regime for consolidated supervision of non-deposit taking institutions (non-DTIs)

National Strategy 7	-3: Maintai	n Financia	System Stability			National Strate	egy Outcome: Stab	le Financial S	ystem		
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Schedule	/Duration				Develo	oment Results		Responsib	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub -Programmes	Schedule, n Start			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	le Entity/ies	ted Costs (000)		tions
Areas	Date	Date					23/24/				
kiii. Develop the regulatory framework for Virtual Assets and Virtual Assets Service Providers						Extent regulatory framework for Virtual Assets and Virtual Assets Service Providers developed/im plemented	Regulatory framework approved and established during fiscal year 2022/23				
kiv. Full rollout of the Central Bank digital currency						Extent roll- out of Central Bank digital currency	The Bank of Jamaica Act amended to facilitate the central bank digital currency				

National Strategy 7	-4: Maintai	n Price Sta	ability				National Strate	egy Outcome:	Price Stak	oility	
Development	Programm	e &	Objective (s)				April 2021-Ma	rch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule r Start	•		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Date	Date									
Development Progr	ramme Are	a: Price St	ability								
Sector Strategy: Ad primary objective	option of a	full-fledge	ed inflation targeti	ng (FFIT) fram	nework with the	goal of price stab	oility as its	Aligned SDG T	argets: 17	.13	
10. Establish Monetary Governance and Policy Framework for the delivery of low, stable, and predictable inflation Main Actions include:		2030	To promote low, stable, and predictable inflation through the utilisation of full-fledged inflation targeting (FFIT) as Jamaica's Monetary Policy	The delivery of monetary policy strengthe ns	Enabling environment for low, stable, and predictable inflation	12-month point to point inflation rate	4.0 per cent to 6.0 per cent	BOJ		Sufficient, human, financial and technology resources, and capacities Effective governance and regulatory environment Stakeholder confidence in	Internal and external shocks Insufficient stakeholder confidence and/or buyin Market instability and/or underperfor
i.Develop and implement Monetary Policy						Extent Monetary Policy developed/im plemented	Full-fledged inflation targeting established and implemented - inflation targeting regime Inflation targeting operating framework			the credibility of the BOJ Macro-economic and financial system stability Fiscal Policy objectives are met	mance

National Strategy 7	-4: Maintai	n Price Sta	bility				National Strate	gy Outcome:	Price Stab	ility	
Development	Programme	. & e	Objective (s)				April 2021-Mar	ch 2024			
Schedule,	/Duration				Develo	pment Results		Responsi ble	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	ted Costs		ions
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)	Entity/les	(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
ii.Strengthen						Extent	BOJ				
governance						governance	restructured,				
arrangements						arrangements	including:				
for Monetary						for Monetary	Monetary Policy				
Policy						Policy	Committee				
						developed/im	(MPC)				
						plemented	established and				
							operationalized				
iii.Develop and						Extent	Annual Calendar				
implement						targeted	of Decisions and				
framework/syst						Performance	Announcements				
ems for						Management	(BOJ website)				
Performance						and	completed				
Management						Accountabilit	Summary of				
and						У	Decisions				
Accountability						mechanisms	published at the				
						developed/im	end of each				
						plemented	MPC Meeting or				
							shortly after				
							(BOJ website)				
							Minutes of MPC				
							Meeting				
							published				
							within 4 weeks				
							(BOJ website)				
							Press Release]			
							per Monetary				
							Policy Decision				

National Strategy 7	-4: Maintai	n Price Sta	bility				National Strate	gy Outcome:	Price Stab	ility	
Development	Programme	& e	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		ions
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)	Entity/les	(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
							(BOJ website)				
							published				
							Quarterly Press				
							Conferences				
							convened				
							Quarterly				
							Monetary Policy				
							Report (QMPR)				
							published – BOJ				
							website, press				
							and key				
							stakeholders				
							Communication				
							and social				
							marketing				
							targeting the				
							range of				
							stakeholders				
							including the				
							public delivered				
							briefings,				
							seminars, town				
							halls, maintain				
							social media				
							and website				
							presence				
iv.Strengthen						Extent	To be stated				
internal						targeted					

National Strategy 7	-4: Maintai	n Price Sta	ability				National Strate	gy Outcome:	Price Stab	oility	
Development	Programme	e &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date					, , ,		(000)		
capacity (of BOJ) to ensure adequate resources for the efficient implementation of FFIT						resources available for implementati on of FFIT					
v.Enhance the communication and education strategy for FFIT						Extent Communicati ons Strategy developed/im plemented	To be stated				
Sector Strategy: Im	prove moni	toring, for	ecasting, data coll	ection and po	olicy analysis		A	ligned SDG T	argets: 17	.13, 17.19	1
11. Monitoring, forecasting, data collection and policy analysis			To Improve monitoring, forecasting, data collection and analysis to	Provision of data and analysis to inform	Quality data available to inform policy and planning for price			ВОЈ		Sufficient human, financial and technology resources	Insufficient data inputs within schedule and meeting
Main actions include:			inform policy and planning	policy and planning	stability					Quality data	quality standards
i.Establish comprehensive macro- economic forecasting			for price stability	for price stability improved		Extent system for Macro-economic forecasting developed implemented	Forecasting and Policy Assessment System (FPAS) established and implemented:	BOJ		available within schedule	

National Strategy 7	-4: Maintai	n Price Sta	bility				National Strate	gy Outcome:	Price Stab	ility	
Development	Programm	e &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule r	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
							- Quarterly comprehensiv				
							e macro- economic forecasts (that				
							accompany 4 of 8 annual				
							monetary policy decisions)				
							completed				
ii.Conduct Monetary Policy Assessment						Extent targeted Monetary Policy Assessment	Quarterly Monetary Policy (Assessment) Report (to inform				
						completed	Monetary Policy Decisions) completed				

National Outcome #8 "An Enabling Business Environment"

Medium Term Strategic Policy Framework



Overview

Jamaica's prioritization of "An Enabling Business Environment" among the National Outcomes of Vison 2030 Jamaica and specifically under Goal 3 "Jamaica's economy is prosperous" is demonstrative of an economic paradigm that engages responsive and transformational leadership in partnership with all stakeholders critical to the achievement of sustainable and inclusive economic growth. It is representative of an acknowledgement of the role of the state to create and institutionalize the requisite regulatory and institutional frameworks for the realization of economic participation in sustainable consumption and production processes, decent work,

and business confidence and investment that will drive competitiveness and growth.

The long-term National Strategy Framework of Vision 2030 Jamaica has proven agilely relevant in responding to shocks and crises, including the COVID-19 pandemic. This is evident in the coherence of the strategy framework with government's policy priorities and responses as well as the demands from various sectors regarding the enabling business environment.

Jamaica's performance in advancing intermediate/medium term outcomes toward the 2030 targets for the achievement of an enabling business environment have been mixed. While Jamaica has made demonstrable progress in improving the enabling environment, the country's global competitiveness continues to be an area to be bolstered and its resilience strengthened. Also, the COVID-19 pandemic has had transformative structural impact on the environment, capacities, and resources available to achieve planned results. This is augmented by the dynamics of the business environment that closely intertwine national, regional, and global opportunities and threats, rendering Jamaica's ability to navigate the external space equally critical as its ability to govern the national environment. The realities associated with the economies of scale, market size, climate and hazard related challenges, and global bargaining power of a Small Island Developing State (SIDS) compounds the considerations and challenges to be addressed and overcome.

The policy direction and therefore medium-term strategies and programming for "An Enabling Business Environment" is informed by existing policies and initiatives as well as those being developed such as the National Foreign Trade Policy, Ocean and Coastal Zone Management Policy, GOJ Customer Service Excellence Programme and National Diaspora Policy. The priorities to be advanced under MTF 2021-2024 include strengthening the business environment for increased higher value-added productivity, competitiveness, and resilience as Jamaica seeks to accelerate recovery and growth. The sectoral strategic objectives centre on the following:

- Maintain, expand, and leverage partnerships and participation regarding bilateral relations, the multilateral political system and multilateral bodies, and regional hemispheric frameworks towards
 - Securing increased access to development assistance, technical/economic cooperation, and trade/investment opportunities.
 - o Advancing regional/hemispheric development and cooperation.
 - Securing multilateral outcomes that are aligned with Jamaica's national development goals and interests
- Strengthen national capacity to achieve planned outcomes for economic diplomacy through strategic programing including the continued implementation of the Economic Diplomacy Strategy and Action Plan through the MFAFT/JAMPRO Economic Diplomacy Programme.
- Promote and support the external/regional enabling business environment, in support of regional economic reform, integration and development, sustainable development financing and the achievement of Jamaica's national development goals, including in areas related to
 - The CARICOM Single Market and Economy (CSME), CARIFORUM-EU EPA;
 - and improving access to various forms of favourable financing to support debtreduction and advancing Jamaica's efforts to achieve its national development goals and aligned Sustainable Development Goals (SDGs), including climate action.
- > Safeguard and enhance Jamaica's marine and aviation interests.
- Advance the achievement of short to medium term outputs/outcomes of the National Diaspora Policy; and develop and maintain mechanisms to promote and facilitate increased Diaspora investments, knowledge transfers, social intervention initiatives and philanthropic contributions.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 8A below presents medium-term targets for "An Enabling Business Environment" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 8A. Table of Indicators: National Outcome #8 - An Enabling Business Environment

	National Outcome #8 – An Enabling Business Environment														
National	Baseline			Д	Actual						,	Targets			
Outcome	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	202432	2030
Indicators															
Unemployment	9.7	13.9	13.5	9.1	7.7	10.2	8.4	10	7.5	10.6	8.4			4.0 -	4
Rate (%)														6.0%	
Labour Market	4.42	4.32	4.28	³³ 67.2	67.5			4.50	4.60	4.60	4.60			65.7	4.75
Efficiency Index															
Business															
Confidence															
Consumer															
Confidence															

Figure 8A National Outcome 8 - National Strategies





³² Targets are provisional

³³ The methodology has changed

The planned strategies and development programming for "An Enabling Business Environment" are aligned with SDGs 1, 4, 5, 8, 9, 10, 16 and 17.

Figure 8B - Alignment of National Outcome 8 "An Enabling Business Environment" and the SDGs





GOAL 1: End poverty in all its forms everywhere



GOAL 4: Ensure inclusive and equitable education and promote life-long learning opportunities for all



GOAL 5: Achieve gender equality and empower all women and girls



GOAL 8: Promote sustained and inclusive economic growth, full and productive employment and decent work for all



GOAL 9: Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation



GOAL 10: Reduce inequality within and among countries



GOAL16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective and inclusive institutions at all levels



GOAL 17: Strengthen the means of implementation and revitalize the global partnership for sustainable

Table 8B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "An Enabling Business Environment" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 8B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "An Enabling Business Environment"

National Strategy 8 development	- 1: Ensure a	a facilitatir	ng policy, regulatory	and institution	nal frameworl	k for business	National Strategy Outoframework for busines		· .	oolicy, regulatory	and institutional
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Marcl	h 2024			
Schedule	/Duration				Dev	velopment Result	S	Respon	Estimat	Assumptions	Risks/Limitations
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i	ed Costs		
-Programmes	Start	End			, ,	, ,	, , ,	es	(000)		
Areas	Date	Date									
Development Area :	: Policy, reg	ulatory an	d institutional frame	ework for busi	ness developr	ment					
Sector Strategy: Im	prove and s	streamline	bureaucratic proces	sses for busine	ss establishm	ent and operatior	1	Aligned S	DG Target	:s: 8.3	
	•		•			•			_		
1. Business			To improve and	Bureaucrati	Effective					Sufficient,	Insufficient
Development			streamline	c processes	bureaucra					human,	resources
B.d. dia and an a			bureaucratic	for	cy for					financial and	
Main actions			processes for	business	business					technology	Gaps in
include:			business	establishm	developm					resources, and	stakeholder
i.Streamline the			establishment	ent and	ent	Outco	ome Indicator	NEPA,		capacities	demand and
process and			and operation	operation		Development/	TBD	MEGJC,		Davalanmant	pace/schedule in
reduce the				improved and		environment/		Cabinet		Development	which development
processing time				streamline		planning		Office		processes are demand	outputs/services
for				d		applications				driven and	are provided
development,				ď		process				implemented	are provided
environment						efficiency				within	
and planning										schedule	
applications								-		-	
Sub-actions:					Out	put Indicator					
a. Implement						Extent	Development	1			
the						systems/proce	Applications Review				
Developme						sses for	Process (DARP) Public				
nt						efficient	Portal II implemented				

Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-March	1 2024			
Schedule	/Duration				De	velopment Result	:S	Respon	Estimat	Assumptions	Risks/Limitations
Name of	Schedule	/Duratio		Output (s)	Outcome	Output	Target (s)	sible Entity/i	ed Costs		
Programmes/Sub	n				(s)	Indicator (s)	2024 (FY 23/24)	es	(000)		
-Programmes	Start	End							(****)		
Areas	Date	Date									
Applications						processing of	across all local				
Review						development,	authorities (LAs) and				
Process						environment	referral/commenting				
(DARP)						and planning	agencies				
Public						applications					
Portal II						implemented					
b. Implement							The action plan of				
the action							reforms to the				
plan of							development				
reforms to							applications process				
the							(DAP) implemented	JAMPR			
developme								0			
nt								Cabinet			
applications								Office,			
process								MLGRD			
(DAP)								, NEPA,			
c. Develop							AMANDA Public Portal	MCs,			
and							II operationalized	MEGJC			
operationali											
ze the											
AMANDA											
Public											
Portal II											
Build the											
capacity of											
MCs and											

National Strategy 8 development	3-1: Ensure	a facilitatir	ng policy, regulatory	and institution	nal framewor	k for business	National Strategy Out framework for busines			oolicy, regulatory	and institutional
Development Pro	gramme Aı	ea(s) &	Objective (s)				April 2021-Marc	h 2024			
Schedule	/Duration				De	velopment Result	:s	Respon	Estimat	Assumptions	Risks/Limitations
Name of Programmes/Sub	Schedule r		1	Output (s) Outcome (s)		Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i es	ed Costs (000)		
-Programmes Areas	Start Date	End Date						es	(000)		
NEPA to utilize the portal											
Sector Strategy: Im	iprove proc	esses relat	ed to land ownershi	ip, titling and t	ransfer				А	ligned SDG Targe	ts: 1.4, 5.a
2. Land Registration			To improve the efficiency of the land-registration process from the	The efficiency of the land-registration	Efficient land registratio n						
Main actions include:			point of application	process from the							
i.Implement Electronic Land Titling Project			through to the issuing of a legally binding proof of title.	point of application through to the issuing		Extent Electronic Land Titling Drafting Instructions	Drafting instructions for electronic land titling	MEGJC, NLA		Sufficient, human, financial and technology	Insufficient resources Gaps in

National Strategy 8 development	- 1: Ensure	a facilitatin	g policy, regulatory	and institution	nal framework	c for business	National Strategy Outer framework for busines		• • •	oolicy, regulatory	and institutional
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Marc	h 2024			
Schedule	/Duration			Development Results				Respon	Estimat	Assumptions	Risks/Limitations
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i es	ed i Costs (000)		
-Programmes Areas	Start Date	End Date							(555)		
							Installation of titling database/software commenced			implemented within schedule	
							Electronic land titling system introduced			Stakeholders have sufficient capacity and resources to	
ii.Amend relevant legislations to provide the appropriate legislative framework to support the implementatio n of an electronic land registration system						Extent Acts amended	Registration of Titles Act, Registration (Strata Titles) Act, Land Surveyors Act, Transfer Tax Act, Stamp Duty Act and the Legal Profession Act amended (schedule to be determined)			interact with state led systems and processes	
Sector Strategy: Str inclusive access to c	•	_	• ,		•	tection of intelle	ctual property (IP) rights	and	Aligned SD	G Targets:17.8, 1	7.14
3. Legal and regulatory framework for			To strengthen the legal and regulatory	Access to regulatory mechanism	Strong regulatory framework			JIPO, MIIC,		Sufficient, human, financial and	Insufficient resources

Development Pro	gramme A	rea(s) &	Objective (s)	April 2021-March 2024							
Schedule	/Duration			Development Results					Estimat ed	Assumptions	Risks/Limitations
Name of Programmes/Sub	Schedule	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i	Costs		
-Programmes Areas	Start Date	End Date			(-7			es	(000)		
e-commerce and protection of intellectual property (IP) rights and inclusive access to copyrighted material Main actions include: i.Complete Jamaica's accession to the Madrid Protocol for international registration of trademarks	Date	Date	framework for e-commerce and protection of intellectual property (IP) rights and inclusive access to copyrighted material	for e-commerce and protection of intellectual property (IP) rights and inclusive access to copyrighte d material that is aligned to internation al standards Increased	for the protection of intellectua I property rights and inclusive access to copyrighte d material (incl. for PWDs) aligned with internatio nal standards	Extent Jamaica's accession to the Madrid Protocol for international registration of trademarks completed	New Patents and Design Bill and accompanying regulations enacted Institutional capacity of JIPO is strengthened to oversee implementation of Jamaica's obligations under the Madrid Protocol	OPC, MFAFT		technology resources, and capacities Development processes are demand driven and implemented within schedule Stakeholders have sufficient capacity and resources to interact with state led systems and processes	Gaps in stakeholder demand and pace/schedule in which development outputs/services are provided

National Strategy 8 development	3-1: Ensure :	a facilitatir	ng policy, regulatory	and institutio	nal frameworl	k for business	National Strategy Out framework for busines			oolicy, regulatory	and institutional
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Marc	h 2024			
Schedule	/Duration				Dev	velopment Result	SS .	Respon	Estimat	Assumptions	Risks/Limitations
Name of Programmes/Sub	Schedule, n		1	Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i es	ed Costs (000)		
-Programmes Areas	Start Date	End Date							(000)		
ii.Update and implement Copyright Act						Extent Copyright Act amended and implemented	Copyright Act revised to implement the Marrakesh Treaty				
Sector Strategy: Str	l rengthen m	l echanisms	to protect consume	l er rights					Aligned	 SDG Targets:16.	6
4. Protection of Consumer Rights Main actions			To strengthen the regulatory framework for promoting	Access to consumer rights protection	Strong regulatory framework for the			CAC, FTC		Sufficient, human, financial and technology	Insufficient resources Gaps in
include:			and protecting t he economic and other rights of consumers	increased	protection of consumer rights					resources, and capacities Regulations	stakeholder demand and pace/schedule in which
i.Develop and promulgate the National Consumer Protection & Welfare Policy and						Extent National Consumer Protection & Welfare Policy and implementati	TBD	CAC, MIIC		are demand driven enforceable Stakeholders have sufficient capacity and resources to	development outputs/services are provided

National Strategy 8 development	3-1: Ensure a	a facilitatir	ng policy, regulatory	and institution	nal framework	c for business	National Strategy Outcome: A facilitating, policy, regulatory and institutional framework for business development					
Development Pro	gramme Ar	ea(s) &	Objective (s)		April 2021-March 2024							
Schedule	/Duration			Development Results				Respon	Estimat	Assumptions	Risks/Limitations	
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i	ed Costs			
-Programmes Areas	Start Date	End Date					, ,	es	(000)			
implementatio n Plan ³⁴					and promulgated				systems and processes			
Sector Strategy: De	evelop the fi	ramework	for growth and inno	ovation in eme	rging industric	es Aligned Si	DG Targets: 8.1, 8.3					
5 Dellas	T	Π	To become also	Davidana	Charac			1		Cufficient	1	
5. Policy,			To improve the quality and	Developme nt of	Strong framework					Sufficient, human,	Insufficient	
Planning and Development			responsiveness	Comprehen	for growth					financial and	resources	
Development			of policy	sive	and					technology	Gaps in	
			planning and	planning	innovation					resources, and	stakeholder	
			research	and	in					capacities	demand and	
Main actions			instruments to	regulatory	emerging						pace/schedule in	
include:			drive growth and	e	industries					Regulations	which	
			innovation in	framework						are demand	development	
				_						1	1	
			emerging	for						driven enforceable	outputs/services	

³⁴ The policy seeks to enhance and provide greater coordination and efficiency of consumer protection efforts

Development Pro		rea(s) &	Objective (s)				April 2021-March 2024					
Schedule	/Duration				De	velopment Result	s	Respon	Estimat	Assumptions	Risks/Limitation	
Name of Programmes/Sub		Schedule/Duratio n		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i	ed Costs (000)			
-Programmes Areas	Start Date	End Date						es	(000)			
i.Develop Policy and Planning Frameworks for emerging industries:				industries advanced		# of select industries with supporting planning and policy framework	2	MIIC		Stakeholders have sufficient capacity and resources to interact with state led		
a. Cannabis Industry						Extent regulatory framework for Cannabis Industry developed implemented	The Cannabis Industry Regulations streamlined The Dangerous Drugs (Cannabis Import and Export Licensing) Regulations promulgated	MIIC/C LA		systems and processes		
						Extent policy and planning framework for medical cannabis industry	Medical Cannabis Industry Plan implemented Revised Cannabis Alternative Development Plan for the integration of traditional cannabis					

National Strategy 8-1: Ensure a facilitating policy, regulatory and institutional framework for business National Strategy Outcome: A facilitating, policy, regulatory and institutional development framework for business development Development Programme Area(s) & Objective (s) April 2021-March 2024 Schedule/Duration **Development Results Risks/Limitations** Respon **Estimat Assumptions** sible ed Schedule/Duratio Output (s) Target (s) Output Name of Outcome Entity/i Costs Programmes/Sub (s) Indicator (s) 2024 (FY 23/24) (000)es -Programmes Start End Areas Date Date formal medical developed/im plemented³⁵ cannabis industry completed To be stated Develop Extent comprehensiv and impleme e planning framework for nt National Bamboo Bamboo Industry developed/im Industry Develop plemented ment Plan (Cross referenc e: National Outcome #12 Manufac

ture³⁶

³⁵ To increase entrants into the local medical cannabis industry across the value chain

³⁶ To facilitate the structured and coordinated development of the Bamboo Industry

Development Programme Area(s) & Objective (s)												
=	_	ea(s) &	Objective (s)	April 2021-March 2024							T	
Schedule	/Duration				Dev	elopment Result	S	Respon	Estimat	Assumptions	Risks/Limitations	
Name of Programmes/Sub	Schedule n			Output (s)	s) Outcome (s)	Output Indicator (s)		24 (FY 23/24)				
-Programmes Areas	Start Date	End Date	To such a					63	(000)			
ii. Develop and implement the National Services Policy			To create a comprehensive and enabling framework to guide the sustainable long	Regulatory framework for the developme nt of the services	An enabling framework for the sustainabl e long	Extent National Services Policy developed/ promulgated/i mplemented	TBD	MIIC		Sufficient, human, financial and technology resources, and capacities	Insufficient resources and capacities Insufficient stakeholder buy-	
Sub-actions include: a. Develop and implement strategies and			term development of a holistic and integrated services sector in Jamaica.	sector strengthen s	term developm ent of a holistic and integrated services sector in	Extent strategies and programmes for Improved export	To be stated			Policy development process is stakeholder and demand driven Policy	in	
programme s for Improved export performanc e			It is envisaged that the policy will create the cohesiveness that is currently lacking		Jamaica	performance developed/im plemented				development is within schedule		

Development Pro	gramme A	rea(s) &	Objective (s)				April 2021-March 2024					
Schedule	/Duration			Development Results				Respon	Estimat	Assumptions	Risks/Limitations	
Name of Programmes/Sub		/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i es	ed Costs (000)			
-Programmes Areas	Start Date	End Date						CS	(000)			
b. Strengthen data collection and managemen t systems in the services sector			within the sector, and provide the necessary guidelines and structure, which will help foster robust growth and development of the national			Extent data collection and management systems in the services sector developed/im plemented	To be stated					
c. Improve access to market information and training			economy. The policy will therefore create a structured framework for the sector and assist in			Extent access to market information and training improved	To be stated					
d. Establish/St rengthen domestic regulations in the services sector			providing important and relevant data that will allow the Government to address the gaps that now exist while creating opportunities for			Extent domestic regulations established in the services sector	To be stated					

Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-March 2024					
Schedule,	/Duration			Development Results				Respon	Estimat	Assumptions	Risks/Limitations	
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)		sible Entity/i es	ed Costs (000)			
-Programmes Areas	Start Date	End Date						C3	(000)			
e. Increase adoption of internationa I standards			investment, trade, and strategic growth.			Extent adoption of international standards	To be stated					
f. Develop human and institutional						Extent human capacity developed	To be stated					
capacity through targeted training programme s						Extent institutional capacity developed	To be stated					

National Strategy 8						National Strate	egy Outcome: Adeq		accessible	to businesses	
Development Pro	_	ea(s) &	Objective (s)				April 2021-Mar	ch 2024		1	
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita ions
Name of	Schedule	/Duratio		Output (s)	Outcome	Output	Target (s)	Entity/ies	Costs		10115
Programmes/Sub	n				(s)	Indicator (s)	2024 (FY 23/24)		(000)		
-Programmes	Start	End							(333)		
Areas	Date	Date									
Development Area:	Access to C	Capital									
Sector Strategy: De	velop and ii	mplement	measures for exp	ansion of the	domestic capi	tal market		Aligned SD	G Targets	: 8.1, 9.3, 8.10	
6. Business Productivity & Innovation			To develop and implement measures for expanding the domestic capital market	Mechanism s for expanding domestic capital markets strengthen ed	Eligible businesses sufficiently financed through capital market Expanded domestic capital market	# of entities registered under the IFS framework (utilizing new legislation) Value of FDI and LDI investment in SEZs J\$M value of investments supported by DBJ	To be stated To be stated	MIIC/JSEZ A/JIFA		Sufficient resources and capacities – human, financial and technology Regulatory frameworks developed within schedule Regulations are enforceable Programmes/p rojects are	Insufficient resources available within schedule Gaps in enforceability of regulations
Main Actions include:										demand- driven	

National Strategy 8	-2: Increase	access to	capital			National Strate	egy Outcome: Adeq	uate capital a	accessible t	to businesses	
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programmes/Sub	n	<u> </u>			(s)	Indicator (s)	2024 (FY 23/24)		(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
i.Advance the						Extent	To be stated				
provision of						technical					
technical						assistance					
assistance to						provided to					
clients and						clients and					
intermediaries						intermediarie					
as well as						s to increase					
training of						access to					
MSMEs and						capital					
umbrella						Extent	To be stated				
organizations to						MSMEs and					
increase access						umbrella					
to credit						organizations					
						trained to					
						increase					
						access to					
						credit					
ii.International			To boost	Relevant	Jamaica is	% completion	Remaining Bills	JIFSA			
Financial			Jamaica's	regulatory	competitive	of legislation	to complete				
Services			competitive	framework	in the	to create	suite of				
			ness in the	to boost	Internation	special	legislation to				
			International	Jamaica's	al Financial	Investment	create special				
			Financial	competitiv	Services	Vehicles for	investment				
			Services	eness	Sector	IFS	vehicles to				
			Sector.	created			facilitate				
					Interest in		international				
					Jamaica as		and domestic				
					a credible		financial				

mme Area uration	a(s) &	Objective (s)	National Strategy Outcome: Adequate capital accessible to businesses April 2021-March 2024							
Schedule/Duration Name of Schedule/Duratio					7.0111 2022 111011	,				
Name of Schedule/Duratio		1		Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Start Date	End Date									
		To increase interest in Jamaica as a credible	Jamaica promoted as credible jurisdiction	jurisdiction which offers internation al financial services	# outstanding priority and non- priority Bills	investments enacted				
		jurisdiction which offers international	which offers	increased						
		financial services.	al financial services		Extent the legislation related to the international		JIFSA, MIIC, CPC, Legislativ			
		ı			financial centre and other supporting	Segregated Accounts Companies Bill	e Committ ee, MOFPS			
					developed/im plemented	Limited Liability Companies Bill				
	Start	Start End	Start End Date To increase interest in Jamaica as a credible jurisdiction which offers international financial	Start End Date To increase Jamaica interest in promoted Jamaica as a credible jurisdiction which which offers international financial al financial	Start Date Date Date	Start Date Date Da	Start Date Date Date To increase interest in Jamaica as a credible jurisdiction which offers international financial services. International services Damaica as a credible jurisdiction which offers internation al financial services International financial services Damaica as a credible jurisdiction which offers internation al financial services Damaica as a credible jurisdiction which offers internation al financial services Damaica as a credible jurisdiction which offers internation al financial services Damaica as a credible jurisdiction which offers internation al financial centre and other supporting regulations developed/im Damaica as a credible jurisdiction which offers internation al financial centre and other supporting regulations developed/im Damaica as a credible jurisdiction which offers internation al financial centre and other supporting regulations developed/im Damaica as a credible jurisdiction which offers internation al financial centre and other supporting regulations developed/im Damaica as a credible jurisdiction which offers internation al financial centre and other supporting regulations developed/im Damaica as a credible jurisdiction which offers internation al financial centre and other supporting regulations developed/im	Start Date To increase interest in Jamaica as a credible jurisdiction which offers international financial services. To increase internation al financial services Services	Start Date To increase interest in Jamaica as a credible jurisdiction which offers international financial services. Services. Start End Date To increase interest in Jamaica as a credible jurisdiction which offers international financial services International financial services Services Services Segregated Accounts Companies Bill Limited Liability (000) Start End Date To increase interest in Jamaica as a credible jurisdiction which offers internation al financial services International financial services Segregated Accounts Companies Bill Limited Liability Start End Date To increase interest in Jamaica as a credible jurisdiction which offers internation al financial services Segregated Accounts Companies Bill Limited Liability Start End Date To increase interest in Jamaica as a credible jurisdiction which offers internation al financial services Increased Segregated Accounts Companies Bill Limited Liability	Start End Date Date

		_	relations to create	an enabling	external enviro	nment for			Enabling	external environm	ent for
•	conomic gr						economic grow				
Development Pr	_	reas &	Objective (s)				mited to April 2021				
Schedule	e/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of	Schedule	/Duratio	•	Output (s)	Outcome (s)	Output	Target (s)	ble	ted		ions
Programme Area	r	-		- a - p - a - (-)	(0)	Indicator (s)	2024	Entity/ies	Costs		
	Start	End							(000)		
	Date	Date									
Development Area		1	reign and trade re	lations							
Development Area	i. Strategic i	Jilaterai it	reign and trade re	iations							
Sector Strategy: St	rengthen sti	rategic bila	iteral foreign and t	rade relation	S			Aligne	d SDGs Ta	rgets: 17.16	
7. Foreign Affairs,	2009	2030	To advance	Capacity	Jamaica is a	Technical and	New technical	MFAFT		Continued	Non-
Trade and			Jamaica's	for	responsible	economic	and economic			ability/interest	remunerativ
Relations			national	engagem	global actor,	cooperation	cooperation			s of traditional	role of the
			development,	ent in	enjoys	arrangements	arrangements			partners to	Honorary
			and regional	foreign	mutually	are initiated /	are			provide	Consults,
			and global	trade and	beneficial	facilitated	initiated/facilita			support and	may impact
			position and	relations	relations	that support	ted that			willingness of	ability to
			influence	towards	with	national	supports GOJ's			new partners	identify
			through	the	partners, and	development	medium term			to increase	suitable
			foreign	achievem	a leader in	goals	strategic			engagement	candidates
			relations,	ent of	regional and		priorities with a				
			partnerships,	developm	global		focus on			Strong MDAs	
			and	ent	development		Jamaica's			inputs and	
			participation	outcomes			COVID-19			collaborations,	
			across the	strengthe			mitigation and			as well as the	
			social,	ns			recovery efforts			capacity to	
Main actions			economic, and							implement	
include:			environmental							projects or	
i.Establish and/or			spheres of			Extent	To be stated			capitalize on	
strengthen			decision-			Diplomatic	To be stated			assistance	
Diplomatic/Con			making and			and/or				offered	
sular relations			actions			Consular					
globally						relations					

National		_	elations to create	e an enabling	external enviro	nment for			Enabling	external environm	ent for
Strategy 8-3	economic gro		Objective (s)	1			economic grov		<u> </u>		
Development I	rogramme A le/Duration	reas &	Objective (s)		Davida	pment Results	mited to April 202	Responsi	Estima	Assumptions	Risks/Limitat
Scriedo	ne/Duration				Develo	pinent Results		- ble	ted	Assumptions	ions
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		10115
Programme Area	a n					Indicator (s)	2024	Littley/ics	(000)		
	Start	End							(000)		
	Date	Date									
						established/s trengthened				Suitable/Eligibl e personnel are identified and available Favourable consideration and timely approval by	
ii.Implement						Extent	To be stated			host countries of candidates for appointment The policy	
Foreign Trade Policy and Action Plan						Foreign Trade Policy and Action Plan implemented	To be stated			remains current and relevant in the existing global trading environment	
										Buy-in and support by stakeholders Increase in Jamaica's exports in	

		_	elations to create	e an enabling	external enviro	nment for			Enabling	external environm	ent for
	economic gro			1			economic grov				
Development P	-	reas &	Objective (s)				mited to April 202	1-March 2024		1	
Schedul	e/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programme Area	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	Entity/ies	Costs (000)		10113
	Start	End							(000)		
	Date	Date									
										goods and services	
										Jamaican businesses	
										possess the capacity to take	
										advantage of access to	
										strategic markets	
										globally	
										Adequate financial	
										resources and capacity in	
										MDAs	
										responsible for implementatio	
										n of policy	
										actions	

National Strategy 8 environment for ed			eign relations to c	reate an enak	lling external		egy Outcome: An Er trade and foreign r	•	l environ	ment for economic §	growth
Development Pro	gramme Ar	ea(s) &	Objective (s)			<u>-</u>	April 2021-Ma	rch 2024			
Schedule	/Duration				Develo	pment Results	-	Responsibl	Estim	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	e Entity/ies	ated Costs		tions
-Programmes	Start	End				maicator (5)	2024 (1123) 24)		(000)		
Areas	Date	Date									
Development Area			lations								
Sector Strategy: Pro				nvironmental	interest within t	the multilateral s	ystem	Aligned SDG	Targets:	8.1, 17.10, 17.16	
8. Trade and			To advance	Capacity	Jamaica is a		,			Adequate capacity	An extension
foreign			Jamaica's	for	responsible					and resources,	of the COVID-
relations			national	engageme	global actor,					including suitably	19 pandemic
Main actions			development,	nt in	enjoys					qualified	period will
include:			and regional	foreign	mutually					personnel, in	negatively
i.Advance			and global	trade and	beneficial	Extent	To be stated	MFAFT,		implementing/part	impact the
maritime			position and	relations	relations	maritime	To be stated	MIIC,		ner entities	attainment of objectives
delimitation			influence	towards	with	delimitation		MTM, PAJ,		Return to some	and planned
negotiations on			through	advancing	partners,	negotiations		MAJ, NEPA		level of normalcy	results
Jamaica's			foreign	Jamaica's	and a leader	on Jamaica's		IVIAJ, INLFA		as it relates to the	
Exclusive			relations,	economic,	in regional	Exclusive				impact of COVID-	Lack of
Economic Zone			partnerships,	social, and	and global	Economic				19 on the conduct	adequate
(EEZ)			and	environme	developmen	Zone (EEZ)				of international	human,
(222)			participation	ntal	t	initiated/con				affairs	financial and
			across the	interests		cluded				Stability in the	technological resources to
ii.Advocate for			social,	within the		Extent		MFAFT,		Currency Market	implement
attention to the			economic, and	multilatera		advocacy		MOFPS		(Exchange	Policy-based
special			environmental	l system		initiated/adv		WIGHT 5		Rate)Existence of	actions for
situation of			spheres of	increased		anced for				compatible	both the
highly			decision-			attention to				sectors (where	Ministry and
indebted,			making and			the special				Jamaica has	key
vulnerable			actions			situation of				adequate	stakeholders,
middle-income						highly				competitiveness)	particularly MDAs along
countries						indebted,				for expanded	with private
(MICs)						vulnerable				trade and	sector

environment for ed	conomic gro	owth				through use of	trade and foreign re	elations			
Development Pro	gramme Aı	rea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Schedule	/Duration				Develo	pment Results		Responsibl	Estim	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule r			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	e Entity/ies	Costs		tions
-Programmes	Start	End					, ,		(000)		
Areas	Date	Date									
including						middle-				investment in	
Jamaica						income				countries with	
						countries				established	
						(MICs)				diplomatic	
						including				relations	
						Jamaica					
iii.Utilize WTO						Extent		MFAFT,		Adequate	
negotiations on						Jamaica's		JTAT		capacity and	
the Doha						socio-				resources,	
Development						economic,				including	
Round and the						trade and				suitably qualified	
regular WTO						environment				personnel, in	
work						al interests				MFAFT and	
programme to						are				partner entities	
promote						promoted in					
Jamaica's						WTO				Return to some	
socio-						negotiations				level of normalcy	
economic,						on the Doha				as it relates to	
trade and						Development				the impact of	
environmental						Round and				COVID-19 on the	
interests						the regular				conduct of	
						WTO work				international	
						programme				affairs	
iv.Strengthen the						Extent		MFAFT			
role of						economic					
economic						diplomacy					
diplomacy in						developed/i					
supporting	1					mplemented					

National Strategy 8 environment for ed					6 CALCITION		trade and foreign re	•		ment for economic	D 77
Development Pro			Objective (s)			1 0	April 2021-Ma				
•	/Duration	.,	, ,,		Develo	pment Results	•	Responsibl	Estim	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule r	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	e Entity/ies	Costs		tions
-Programmes Areas	Start Date	End Date					, ,		(000)		
national development objectives						in supporting national development objectives					
9. Economic Partnership Agreement (EPA) CARIFORUM- EU and CARIFORUM- UK			To implement the Economic Partnership Agreement (EPA) between the EU, UK and CARIFORUM	Implement ation of Economic Partnershi p Agreement (EPA) between	Economic growth based EPA between the EU and CARIFORUM			MFAFT		Continued ties with the EU and EU's interest to support market access by CARICOM/Jamai ca	Shifts in geo-politics and global trade relations that impact EPA
Main actions include:				the EU and CARIFORU M						Regional consensus on the EPA	Gaps in regional/loc al capacity
i.Implement EPA provisions including phased reduction of tariffs				advanced		Extent EPA provisions implemented	To be stated	MFAFT		Jamaica has sufficient capacity to meet obligations and leverage the EPA	to effectively engage/leve rage EPA
ii.Ratify the CARIFORUM- EU and CARIFORUM- UK EPAs and coordinate the legislative and			To facilitate duty-free access of Jamaican goods into the EU and UK markets.			Extent CARIFORUM- EU and CARIFORUM- UK EPAs ratified	CARIFORUM-EU and CARIFORUM-UK EPAs ratified	MFAFT		to its benefits	

environment for ed			eign relations to o	reate an enac	oling external		egy Outcome: An Entrade and foreign re		environn	nent for economic	growth
Development Pro			Objective (s)			till ough use of	April 2021-Ma				
	/Duration	cu(0) C	0.0,000.00 (0,		Develo	pment Results	7.p 2022	Responsibl	Estim	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	e Entity/ies	ated Costs (000)		tions
-Programmes	Start	End							(000)		
Areas	Date	Date									
other processes locally that will give full effect to these agreements iii.Participate in						Extent	Sign,	MFAFT			
the CARIFORUM process to roll- over the EPA into CARIFORUM- UK trade ³⁷						CARIFORUM process to roll-over the EPA into CARIFORUM-UK trade implemented /concluded	provisionally apply and complete the ratification process for the CARIFORUM UK EPA Legislative, regulatory and policy changes to give full effect to the CARIFORUM-EU and CARIFORUM-UK EPAs	MIFAFI			

³⁷ To secure continued preferential access for Jamaica's goods and services to the United Kingdom Market

National Strategy 8			eign relations to c	reate an enab	ling external		egy Outcome: An Er		l environ	ment for economic	growth
environment for ec			Objective ()			through use of	trade and foreign re				
Development Pro	_	rea(s) &	Objective (s)				April 2021-Ma		I =		D: 1 /1: ::
Schedule	/Duration				Develo	pment Results		Responsibl	Estim	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule r	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	e Entity/ies	Costs		tions
-Programmes	Start	End					, , ,		(000)		
Areas	Date	Date									
Sector Strategy: Cre	eate strong	strategic	bilateral foreign a	nd trade relat	ions			Aligned SDG	Targets:	8.1	•
		_	_						_		
10. Strategic			To create	Strengthen	Strong			MFAFT		Continued	The interest
bilateral			strong	ing of	strategic					ability/interests	of partners
foreign and			strategic	capacity	bilateral					of traditional	may be
trade			bilateral	for	foreign and					partners to	diverted
relations			foreign and	strategic	trade					provide support	from
Main actions			trade relations	bilateral	relations					and willingness	Jamaica
include:				foreign						of new partners	owing to
				and trade						to increase	shocks,
i.Maintain				relations		To be stated	To be stated	MFAFT		engagement	crises or
preferential				advanced							shifts in
access to the										Strong MDAs	policy
Canadian market										inputs and	
						Extent	To be stated	MFAFT		collaborations,	Non-
ii.Implement CARICOM						CARICOM	To be stated	IVIFAFI		as well as the	remunerativ
bilateral						bilateral				capacity to	e role of the
agreements						agreements				implement	Honorary
with the						with the				projects or	Consults,
Dominican						Dominican				capitalize on	may impact
Republic						Republic				assistance	ability to
периынс						implemented				offered	identify

National Strategy 8 environment for ed			Cibil i Ciationis to t	acate an enai	Jillig CACCITION		egy Outcome: An Er trade and foreign re	•	CHVIIOH	ment for economic §	D. 0 W (1)
Development Pro			Objective (s)				April 2021-Ma				
-	/Duration				Develo	pment Results		Responsibl	Estim	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule n Start			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	e Entity/ies	ated Costs (000)		tions
-Programmes Areas	Date	Date									
iii.Implement the Foreign Trade Policy and Action Plan						Extent Foreign Trade Policy and Action Plan developed/i mplemented	Establish the Foreign Trade Policy Implementation Coordination Unit Implement short and medium term recommendatio ns/policy actions stemming from the Revised Foreign Trade Policy	MFAFT		Suitable/Eligible personnel are identified and available to serve in diplomatic and counsel positions Adequate financial resources and capacity in MDAs responsible for	suitable candidates
iv.Expand and leverage bilateral relations to increase to development assistance, technical/econ omic cooperation and trade/investme						Extent initiatives to expand/lever age bilateral relations developed/i mplemented	To be stated	MFAFT		implementation of policy actions	

environment for ec	onomic gro	wth				through use of	trade and foreign	relations			
Development Pro	gramme Ar	rea(s) &	Objective (s)				April 2021-M	arch 2024			_
Schedule	/Duration				Develo	pment Results		Responsibl	Estim	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule n) 		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	e Entity/ies	Costs (000)		tions
-Programmes Areas	Start Date	End Date							(000)		
nt opportunities Sector Strategy: Prom	2.00										
Sector Strategy: Pro Economy (CSME)	omote the s	successful (creation, impleme	ntation and e	ffective use of th	ne CARICOM Sin	gle Market and A	ligned SDG Targ	gets:8.1	1	ı
L1. CARICOM Single Market and Economy (CSME)			To promote successful creation, implementatio n and effective use of the CARICOM Single Market and Economy (CSME)	Developm ent of the CARICOM Single Market and Economy (CSME) advanced through efforts of members states including Jamaica	CARICOM Single Market and Economy (CSME) created, implemente d and effectively used by Jamaica	Extent to which planned outputs for initiatives/pr ogramming in support of advancing targeted reforms within the Caribbean Community are achieved.	Full achievement of planned outputs	MFAFT		Sufficient resources and capacities for advocacy and engaging opportunities emanating from CARICOM Continued regional/local commitment to CARICOM and CSME Shared goals and objectives	Gaps in regional commitment to CARICOM/C SME Gaps in regional capacity to effectively support the development of CARICOM/C SME
Main actions include:											
i.Advance Jamaica's trade						Extent Jamaica's	To be stated	MFAFT			

environment for ed				1		through use of	trade and foreign re				
Development Pro	_	rea(s) &	Objective (s)				April 2021-Ma				1
Schedule	/Duration				Develo	pment Results		Responsibl	Estim	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	e Entity/ies	Costs		tions
-Programmes	Start	End				, ,	, , ,		(000)		
Areas	Date	Date									
interests in the						trade					
work on the						interests					
CARICOM						promoted/ad					
Single Market						vanced in					
and Economy						CARICOM					
(CSME)						Single					
,						Market and					
						Economy					
						(CSME)					
ii.Ensure that the						Extent rights	To be stated	MFAFT		1	
rights of						of Jamaican					
Jamaican						nationals					
nationals are						under the					
secured under						CARICOM					
the CARICOM						Single					
Single Market						Market					
(CSM)						(CSM)					
provisions for						provisions for					
Free						Free					
Movement of						Movement of					
Persons within						Persons					
the region						within the					
-						region					
						promoted/se					
						cured					
iii.Participate						Extent	Full	MFAFT,			
actively in the						participation	implementation	MIIC			
work of the						in work of	of the CSME				

National Strategy 8 environment for ed			eign relations to c	reate an enac	ning external		trade and foreign r	-	environ	ment for economic g	growth
Development Pro			Objective (s)			tillough use of	April 2021-Ma				
•	/Duration	ea(s) &	Objective (s)	_	Develo	pment Results	April 2021-ivia	Responsibl	Estim	Assumptions	Risks/Limit
								e Entity/ies	ated		tions
Name of Programmes/Sub	Schedule			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)		Costs		
-Programmes	Start	End				maicator (s)	2024 (F1 23/24)		(000)		
Areas	Date	Date									
regional						the regional	Services Regime				
institutions						institutions	promoted to the				
towards the						towards the	benefit of				
finalization of						finalization of	Jamaica				
the Regional						the Regional					
Strategies and						Strategies					
Plans for the						and Plans for					
services sector						the services					
						sector					
Sector strategy: Str	engtnen tne	e involvem				ppment		Aligned SDG Ta	rgets:1/.		
12. Engagement of			To strengthen	Access to	Strong			MFAFT		Sufficient	Insufficient
the Jamaican			the	mechanis	involvement					resources and	resources
Diaspora			involvement of	ms for	of the					capacities –	and
			the Jamaican	engaging	Jamaican					human, financial,	capacities –
			Diaspora in	in	Diaspora in					technology	human,
			national	Jamaica's	national					66	financial,
			development	developme	developmen					Significant	technology
i.Implement the			To strengthen	nt by the	t	Extent	National			portion of the	
National			the	diaspora		National	Diaspora Policy			diaspora	
Diaspora Policy			relationship	increased		Diaspora	promulgated			interested	
			with the			Policy				and/or engaged	
			Jamaican			implemented	National			in efforts to	
			Diaspora				Diaspora Policy			support national	
	1		globally and	I	1	1	Action Plan	1		development	I
										- потоноринона	
			increase participation				completed by FY 2022/23				

National Strategy 8 environment for ed			eign relations to c	reate an enab	ling external		egy Outcome: An trade and foreigr	_	l environ	ment for economic	growth
Development Pro			Objective (s)			i anough use of	April 2021-N				
	/Duration	- (- /			Develo	pment Results	r = v = z	Responsibl	Estim	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24	e Entity/ies	ated Costs		tions
-Programmes	Start	End						'	(000)		
Areas	Date	Date									
ii.Stage Biennial	20.00		of the			Biennial	(Yes/No)	MFAFT		Mainstreaming	
Jamaica			Diaspora in the			Jamaica	, , ,			of Diaspora	
Diaspora			process of			Diaspora				engagement	
Conference in			national			Conference				across GOJ	
2022 and 2024			development.			staged in				MDAs	
						2022 and					
						2024					
iii.Coordinate the						Extent	Recommendation	MFAFT		1	
implementatio						recommenda	ns implemented	I			
n of the						tions	from Biennial				
recommendati						emanating	Jamaica Diaspor	·a			
ons emanating						from Biennial	Conferences:				
from Biennial						Jamaica	- Jamaica 55				
Jamaica						Diaspora	(2017)				
Diaspora						Conferences	- 2019				
Conferences						implemented	- Jamaica 60				
						·	(2022)				
Sector Strategy: Bu	ild business	capacity t	o take trade reme	dy defensive a	action			Aligned SDG Targ	gets: 8.1		
13. Trade remedy			To build	Access to	Businesses			MIIC		Sufficient	Gaps in
defensive			business	capacity	effectively					institutional	capacity for
action			capacity to	building	implement					capacity for the	enforcemen
Main actions			take trade	for trade	trade					development	t and
include:			remedy	remedy	remedy					and	engagement
			defensive	defensive	defensive					enforcement of	of key
i.Pursue a multi-			action	action by	action	Extent multi-	To be stated	MIIC		regulations	stakeholders
agency						agency					

National Strategy 8 environment for ed							trade and foreign re	•		ment for economic	J 7. V.
Development Pro			Objective (s)			1 0	April 2021-Ma				
<u>-</u>	/Duration	22(0)	,		Develo	pment Results	т ф	Responsibl	Estim	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	e Entity/ies	Costs		tions
-Programmes	Start	End				',			(000)		
Areas	Date	Date									
approach to trade enforcement issues through the Trade Enforcement Advisory Mechanism				businesses sufficient	Business capacity built to take trade remedy defensive action	approach to trade enforcement issues developed/i mplemented through the Trade				Local businesses have sufficient resources and capacity to engage with and integrate capacity building on trade remedy	Insufficient stakeholder buy-in
(ТЕАМ)						Enforcement Advisory Mechanism (TEAM)				defensive actions in their operations	
ii. Develop and implement the Customs Duties (Dumping and Subsidies) Act and accompanying regulations						Extent Customs Duties (Dumping and Subsidies) Act and accompanyin g regulations developed/i mplemented	Amendments to Customs Duties (Dumping and Subsidies) Act and accompanying regulations completed	MIIC			
iii.Establish an Industry help desk to assist businesses, including						Extent Industry help desk (to assist businesses,	Phase I – Complete design and preparation of project proposal	ADSC			

environment for ed	conomic gro	owth	T			through use of	trade and foreign re	elations			
Development Pro	gramme A	rea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Schedule	/Duration				Develo	pment Results		Responsibl	Estim	Assumptions	Risks/Limit
Name of Programmes/Sub	Schedule r	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	e Entity/ies	Costs (000)		tions
-Programmes	Start	End							(000)		
Areas	Date	Date									
MSMEs, to file						including	Phase II – Secure				
and complete a						MSMEs) for	first tranche of				
trade remedy						filing and	project funding				
investigation						completing a	to establish help				
						trade remedy	desk and				
						investigation	execute pilot				
						developed/i	support				
						mplemented	programme				
							Phase III –				
							Commence 2018				
							to 2020 roll-out				
							of suite of				
							support services				

Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024					
Schedule	/Duration				Develo	oment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions		
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs				
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)		(000)				
-Programmes	Start	End							(000)				
Areas	Date	Date											
Development Area:	Investmen	t promotio	on and trade facili	tation									
Castau Ctuatasuu Ctu	oamline the	administr	rative process for	movement of	goods through r	norts of entry		Aligned SDG Targets: 8.1, 17.11					

National Strategy 8-				na Trade Faci	III.dt.ION	ivational Strate	egy Outcome: Stron	_	Promotio	in and Trade Facili	Lation
Development Prog	_	ea(s) &	Objective (s)				April 2021-Mar		ı	1	_
Schedule/	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitations
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		
Programmes/Sub	n	1				Indicator (s)	2024 (FY 23/24)		(000)		
-Programmes	Start	End									
Areas	Date	Date									
4. Investment	2009	2030	To streamline	Streamlini	Streamlined					Sufficient,	Insufficient
promotion and			the	ng of	administrativ					human,	resources
trade			administrative	administr	e process for					financial and	available
facilitation			process for	ative	movement of					technology	within
Main actions			movement of	process	goods					resources, and	schedule
include:			goods through	for	through					capacities	
i.Establish and			ports of entry	movemen	ports of]	Gaps in
operationalize				t of goods	entry					Development	stakeholder
an Electronic				through						processes will	capacity to
Single Window				ports of						be completed	effectively
(ESW):				entry						within	engage new
				advanced						schedule and	systems
ASYCUDA										budget	
Enhancement											
Projects –										Services are	
										demand driven	
Sub-Actions										and meet	
include										quality	
a. Develop and						To be stated	To be stated			standards	
implement						To be stated	To be stated			Effective	
Trade										regulations	
Facilitation										regulations	
and										Stakeholders	
Compliance										have sufficient	
Modules										nave summerent	

National Strategy 8				nu Traue Faci	וומנוטוו	ivational Strate	egy Outcome: Stron		riomotio	iii aiiu Traue Facili	ונמנוטוו
Development Pro	-	ea(s) &	Objective (s)				April 2021-Mar	1	T	Ι.	1
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita ions
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)		(000)		
-Programmes	Start	End									
Areas	Date	Date									
b. Develop and						Extent	To be stated			capacity and	
Implement a						Queen's				resources to	
Queen's						Warehouse				interact with	
Warehouse						Module				state led	
Module to						developed/im				systems and	
enable						plemented				processes	
timely											
disposal of											
overtime											
goods from											
transit sheds											
to support											
revenue											
optimization											
c. Develop and						Extent Post	To be stated				
Implement a						Clearance					
Post						Audit Case					
Clearance						Management					
Audit Case						Module					
Managemen						developed/im					
t Module to						plemented					
improve											
efficiency											
with the											
automation											
of Customs											

National Strategy 8				nu Trade Faci	ııtatiori	ivational Strate	egy Outcome: Stron		romotio	n and Trade Facili	itation
Development Pro		ea(s) &	Objective (s)				April 2021-Mar	1	1		
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita ions
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)		(000)		
-Programmes	Start	End									
Areas	Date	Date									
post-audit								1			
cases											
d. Develop and	_					Extent	To be stated				
Implement a						Valuation					
Valuation						(ASYVAL)					
(ASYVAL)						Module					
Module to						developed/im					
improve						plemented					
compliance											
in the											
valuation of											
goods and											
calculation											
of customs											
duties with											
greater											
monitoring											
through											
automation											
e. Develop and						Advance	To be stated				
implement						Ruling					
Advance						Programme					
Ruling						developed/im					
Programme						plemented					
to mitigate											
inconsistent											
classification											

National Strategy 8				ilu IIaue raci	iitation	National Strate	gy Outcome: Stron	_	. Promotio	n and Trade Facili	lation
Development Pro	-	ea(s) &	Objective (s)				April 2021-Mar		Т	T	T
Schedule,	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		
-Programmes	Start	End				, ,	, , ,				
Areas	Date	Date									
s and origin											
decision by											
traders to											
foster											
greater											
compliance											
and trade											
facilitation											
Sector Strategy: Cre	l eate strong i	national re	egulatory and insti	tutional capa	L acity for investm	ent and trade		Aligned SD	 G Targets:	8.1	
5. National	_		To create	Strengthe	Strong				-	Sufficient,	Insufficient
regulatory and			strong national	ning of	national					human,	resources
institutional			regulatory and	national	regulatory					financial and	available
capacity for			institutional	regulatory	and					technology	within
investment and			capacity for	and	institutional					resources, and	schedule
trade			investment	intuitional	capacity for					capacities	Seriedate
Main Actions			and trade	framewor	investment						Gaps in
include:				k for	and trade					Development	stakeholder
				investme						processes will	capacity to
i.Develop an				nt and		Extent	Progression of	MIIC,		be completed	effectively
Investment				trade		Investment	action items in	JAMPRO		within	engage new
Policy				advanced		Policy	keeping with			schedule and	systems
						developed/im	timelines			budget	
						plemented	outlines in the				
							policy			Services are	
ii.Develop and						Extent Tools	To be stated	MIIC		demand driven	
implement the						for Trade					

National Strategy 8			ment Promotion a	nd Trade Faci	litation	National Strate	gy Outcome: Stron	g Investment	Promotio	n and Trade Facili	tation
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	oment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		
-Programmes Areas	Start Date	End Date									
Tools for Trade capacity building programme						capacity building programme developed/im plemented				quality standards Effective regulations	
Sector Strategy: Mar			umaisa as a promis	r destination						Stakeholders have sufficient capacity and resources to interact with state led systems and processes	
Sector Strategy: Ma	arket and pr	omote Jan	naica as a premier	destination f	or investment			Aligned SD	G Targets:	8.1	
16. Marketing and Promotion – Investment Main actions include:			To market and promote Jamaica as a premier destination for investment	Marketing and Promotio ns of Jamaica as a	Investors aware of Jamaica's attractivenes s as a premier					Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule
i.Package and promote Shovel-Ready Investment Projects (SRIPs)			mvestment	premier destinatio n for investme nt increased	destination for investment	Extent Shovel-Ready Investment Projects (SRIPs) packaged/pro moted	Additional lands for tourism and agriculture under the project packaged.			Development processes will be completed within	Gaps in stakeholder capacity to effectively engage new systems

National Strategy 8 Development Pro			Objective (s)				egy Outcome: Stron April 2021-Mar				
-	/Duration	cu(3) Œ	Objective (s)		Develo	pment Results	April 2021 Midi	Responsi ble	Estima ted	Assumptions	Risks/Limita ions
Name of Programmes/Sub	Schedule n	1		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		
-Programmes Areas	Start Date	End Date									
										schedule and budget Services are demand driven and meet quality standards Effective regulations	Insufficient funding for SRIP
										Stakeholders have sufficient capacity and resources to interact with state led systems and processes	

National Strategy 8				T		National Strate	egy Outcome: Effic		larket		
Development Pro	_	ea(s) &	Objective (s)				April 2021-Ma				
Schedule	/Duration				Develop	ment Results		Responsib	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule, n Start			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	le Entity/ies	ted Costs (000)		ions
Areas	Date	Date					,				
Development Area	: labour mai	ket efficie	ency								
Sector Strategy: Str market information	-	d improve	access to electror	nic platforms	and other media	for disseminatio	on of labour	Aligned SDG	i Targets:	8.1, 8.5	
17. Electronic platforms and other media for dissemination of labour market information Main actions include: i.Advance development, promotion and awareness of the National			To strengthen and improve access to electronic platforms and other media for dissemination of labour market information	Access to labour market informati on improved Electronic platforms and other media for dissemina tion of labour	Labour market information readily accessible via electronic platforms and other media	To be stated	To be stated	MLSS		Sufficient, human, financial and technology resources, and capacities Development processes will be completed within schedule and budget	Insufficient resources available within schedule Gaps in stakeholder capacity to effectively engage new systems
Labour Market Information System and other sources of labour market information including the Electronic Labour Exchange (ELE) and its activities				market informati on						Services are demand driven and meet quality standards Effective regulations Stakeholders have sufficient	

National Strategy 8-	- 5: Develop	an efficie	nt labour market			National Strate	egy Outcome: Effic	ient Labour M	arket		
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Schedule,	/Duration				Develo	oment Results		Responsib	Estima ted	Assumptions	Risks/Limitat ions
Name of Programmes/Sub	rammes/Sub n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	le Entity/ies	Costs (000)		ions
-Programmes	Start	End					23/24)		(000)		
Areas	Date	Date									
ii.Execute industry labour market studies to facilitate the development of a workforce that is more adaptable and flexible						Extent labour market studies executed	National Labour Market Study completed			capacity and resources to interact with state led systems and processes	

National Strategy 8- and worker satisfact	•	the labour	environment to	enhance labo	ur productivity	National Strate Labour Force	egy Outcome: Enab	lling Labour E	invironment	for a Productive	and Satisfied
Development Pro	gramme A	rea(s) &	Objective (s)			l	April 2021-Mar	ch 2024			
-	/Duration				Develo	pment Results		Responsi ble	Estimate	Assumptions	Risks/Limita
Name of	Schedule	/Duration]	Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	d Costs (000)		tions
Programmes/Sub-	Start	End				Indicator (s)	2024 (FY 23/24)	Littity/ics	(000)		
Programmes Areas	Date	Date									
Development Area:	Labour Env	rironment			1					1	
Sector Strategy: Und	dertake con	nprehensive	e labour market i	eform				Α	ligned SDG	Targets: 8.8, 10.	3
8. Labour market reform			To undertake comprehensi ve labour market	Systems, mechanis ms and tools of	Modern labour market that enhances the					Sufficient, human, financial and technology	Insufficient resources available within
Main actions include:			reform	the Jamaican	competitiven ess of the					resources,	schedule
i.Implement comprehensive labour market reform				labour market reformed	Jamaican economy			MLSS, PIOJ		Development processes will be	Gaps in absorptive capacity of existing systems/gap
a. Undertake Labour Market Report Reform through developing and implementin g recommenda tions of Labour						Extent targeted recommenda tions for Labour Market Reform (LMR) implemented	To be stated			completed within schedule and budget Services are evidence and demand driven and meet quality standards	s in supporting regulatory and policy frameworks

National Strategy 8- and worker satisfact	•	the labour	environment to o	enhance labo	ur productivity	National Strate Labour Force	egy Outcome: Enab	lling Labour E	nvironment	for a Productive	and Satisfied
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	oment Results		Responsi	Estimate	Assumptions	Risks/Limita
Name of	Schedule	/Duration		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	d Costs (000)		tions
Programmes/Sub-	Start	End				Indicator (s)	2024 (FY 23/24)	Littley, ics	(000)		
Programmes	Date	Date									
Areas										-66	
Market										Effective	
Reform Commission										regulations	
										Stakeholders	
(LMRC)										have	
										sufficient	
										capacity and	
										resources to	
										interact with	
										state led	
										systems and	
										processes	
										-	
Sector Strategy: Cre			•		_	ng, the protectio	on of workers	Aligne	d SDG Targe	ets: 8.5, 8.8	
(unionized and non-	unionized) a	and employ	ers, in accordanc	e with labou	r legislation						
19. Collective			To create a	Mechanis	A labour			MLSS		Sufficient,	Insufficient
bargaining and			labour	ms for	environment					human,	resources
the protection			environment	implemen	that					financial and	available
of workers			that	ting	promotes					technology	within
(unionized and			promotes	labour	effective					resources,	schedule
non-unionized)			effective	legislation	collective					and	
and employers			collective	towards	bargaining,					capacities	Gaps in
Main actions			bargaining,	improving	the						absorptive
include:			the	the	protection of						capacity of

Development Pro	gramme Aı	rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estimate d Costs	Assumptions	Risks/Limita tions
Name of		/Duration		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	(000)		tions
Programmes/Sub- Programmes Areas	Start Date	End Date				Indicator (s)	2024 (FY 23/24)	-			
i.Strengthen supporting mechanisms for an improved labour environment			protection of workers (unionized and non- unionized) and employers, in accordance	effectiven ess of collective bargainin g, the protectin g workers (unionize	workers (unionized and non- unionized) and employers, in accordance with labour	Extent targeted mechanisms for improving labour environment developed/im plemented	To be stated			Development processes will be completed within schedule and budget	existing systems/gap s in supporting regulatory and policy frameworks
ii.Improve the industrial dispute resolution mechanism			with labour legislation	d and non- unionized) and employer s strengthe ned	legislation	Extent industrial dispute resolution mechanism developed/im plemented	To be stated			Services are evidence and demand driven and meet quality standards Effective and enforceable regulations Stakeholders have sufficient capacity and resources to interact with	

National Strategy 8- and worker satisfact	•	the labour	environment to	enhance labo	ur productivity	National Strate Labour Force	egy Outcome: Enab	oling Labou	Environment	for a Productive	and Satisfied
Development Pro	gramme A	rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Respons		Assumptions	Risks/Limita
Name of	Schedule	/Duration		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ie	d Costs (000)		tions
Programmes/Sub- Programmes Areas	Start Date	End Date				Indicator (s)	2024 (FY 23/24)	Litaty/ie	(000)		
										systems and processes	
Sector Strategy: Str	engthen the	e legal and r	regulatory frame	work and con	npliance to impr	ove the environn	nent for labour		Aligned SDG	Targets: 8.8, 16.	b
20. Industrial			То	Legal and	Increased	Outcome: %	95%	MLSS		Sufficient,	Insufficient
Safety,			strengthen	regulatory	awareness of	increase in				human,	resources
Promotion and			the legal and	framewor	and	compliance				financial and	available
Supervision			regulatory	k for the	compliance	with the OSH				technology	within
			framework	labour	with safety	standards				resources,	schedule
			for the labour	environm	and health	and				and	
			environment	ent	responsibiliti	legislation				capacities	Gaps in
				strengthe	es, rights and	among					absorptive
			To increase	ned	obligation by	industrial				Development	capacity of
			the level of		workers and	establishmen				processes	existing
			compliance		persons	ts				will be	systems/gap
			among		conducting					completed	s in
			industrial		business or					within	supporting
			establishmen		undertakings					schedule and	regulatory
			t inspected to							budget	and policy
			96% by 2026		Strong legal						frameworks
					and					Services are	
					regulatory					evidence and	
					framework					demand	
					for the					driven and	
					labour .					meet quality	
					environment					standards	

National Strategy 8-6: Improve the labour environment to enhance labour productivity National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied and worker satisfaction Labour Force **Development Programme Area(s) &** Objective (s) April 2021-March 2024 Risks/Limita Schedule/Duration **Development Results** Responsi Estimate Assumptions ble tions d Costs Schedule/Duration Output (s) Name of Outcome (s) Output Target (s) Entity/ies (000)2024 (FY 23/24) Programmes/Sub-Start End Indicator (s) **Programmes** Date Date Areas OSHA i.Develop and Extent implement the Occupational implemented on Effective and enforceable Occupational Safety and phased basis Safety and Health Act regulations Health Act (OSHA) Statutory body (OSHA) developed/im established Stakeholders plemented have sufficient Extent ii.Strengthen the To be stated capacity and capacity of capacity of the resources to Occupational the interact with Safety and Occupational state led Health division Safety and systems and of the MLSS Health processes division of the MLSS developed/o perationalize Sector Strategy: Promote non-discriminatory labour rights and remove discriminatory practices based on disability, age, **Aligned SDG Targets: 8.5, 10.3,10.4** sex, class, religion, sexual orientation, geographical location, HIV status and ethnicity 21. Labour and To increase Access to A responsive MLSS Sufficient, Insufficient Industrial mechanis and adaptive awareness of human, resources Relations labour force available employer/wo ms to financial and Main actions rker rights support that enjoys technology within include: and greater decent work schedule awarenes resources,

Development Pro	gramme A	rea(s) &	Objective (s)			•	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results	-	Responsi	Estimate	Assumptions	Risks/Limita
Name of	Schedule	/Duration		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	d Costs (000)		tions
Programmes/Sub-	Start	End				Indicator (s)	2024 (FY 23/24)	Littley, ics	(000)		
Programmes	Date	Date									
Areas											
i.Promote			observance	s of		Extent	To be stated			and	
reasonable			of due	employer		mechanisms				capacities	Gaps in
arrangements to			process in	/worker		developed/im					absorptive
facilitate			labour	rights and		plemented				Development	capacity of
increased			matters	greater		for increasing				processes	existing
employment of				observanc		employment				will be	systems/gap
Persons with				e of due		of PWDs				completed	s in
Disabilities				process in						within	supporting
(PWDs) (Cross				labour						schedule and	regulatory
reference:				matters						budget	and policy
National				increased							frameworks
Outcome #3, 3-										Services are	
6)						_				evidence and	
ii.Implement and						Extent	To be stated			demand	
monitor the						National				driven and	
National						Workplace				meet quality	
Workplace						Policy				standards	
Policy to prevent						implemented				Effective and	
stigma of persons affected						/monitored				enforceable	
•										regulations	
or infected by HIV/AIDS										regulations	
THY/AIDS										Stakeholders	
										have	
										sufficient	
										capacity and	
										resources to	

Development Pro	gramme A	rea(s) &	Objective (s)			1	April 2021-Mar	ch 2024			
	/Duration	Cu(3) Q	Objective (3)		Develo	pment Results	April 2021 Walk	Responsi	Estimate	Assumptions	Risks/Limita
Name of	Schedule	/Duration		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	d Costs (000)		tions
Programmes/Sub- Programmes Areas	Start Date	End Date				Indicator (s)	2024 (FY 23/24)	Littly/les	(000)		
										interact with state led systems and processes	
Sector Strategy: Imp	olement init	iatives to in	nprove labour pr	oductivity				Align	ed SDG Tar	gets: 8.2, 8.5	
2. National Productivity			To improve productivity consciousnes s at the national,	Greater awarenes s of the value of productivi	Improved labour productivity					Sufficient, human, financial and technology resources,	Insufficient resources available within schedule
			enterprise and individual levels by 30	ty and capacity for improved						and capacities Development	Gaps in absorptive capacity of
			% over the medium term	labour productivi ty						processes will be completed	existing systems/gap s in
			To increase research and knowledge in high impact							within schedule and budget	supporting regulatory and policy frameworks
			areas that affect national productivity and							Services are evidence and demand driven and	

Development Pro	gramme A	rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estimate d Costs	Assumptions	Risks/Limita tions
Name of	Schedule	/Duration		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	(000)		tions
Programmes/Sub-	Start	End				Indicator (s)	2024 (FY 23/24)		(000)		
Programmes	Date	Date									
Areas											
			development							meet quality	
			by 20%							standards	
i. Development						# Of	24	MLSS		Effective and	
and implement						productivity				enforceable	
initiatives to						updates and				regulations	
Increase						forecasts					
research and						completed				Stakeholders	
knowledge in										have	
high impact										sufficient	
areas that affect										capacity and	
national										resources to	
productivity and										interact with	
development										state led	
ii. Develop and						Extent	Policy finalised	MLSS		systems and	
implement						National				processes	
National						Productivity					
Productivity						Policy					
Policy						developed/im					
						plemented					
ii. Develop and						Outcome: %	15% increase	MLSS, JPC			
implement						change in					
initiatives						level of public					
promoting						awareness					
improvements in						among					
Workplace						private and					
Productivity						public sectors					

Development Pro	gramme A	rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estimate d Costs	Assumptions	Risks/Limita tions
Name of	Schedule	/Duration		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	(000)		tions
Programmes/Sub-	Start	End				Indicator (s)	2024 (FY 23/24)	Littity/ics	(000)		
Programmes	Date	Date									
Areas											
						Outcome: %	15% increase				
						change in					
						number of					
						targeted					
						firms					
						adopting					
						productivity					
						best					
						practices,					
						standards					
						and/or new					
						productivity					
						strategies					
						Outcome: %	7% increase				
						change in					
						level of job					
						satisfaction					
						among					
						targeted					
						firms					
iv. Enhance the						Extent	To be stated				
national						national					
productivity						productivity					
promotion						promotion					
programme						programme					
						developed/im					
1						plemented	1				

Development Pro	gramme A	rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	oment Results		Responsi	Estimate	Assumptions	Risks/Limita
Name of	Schedule	/Duration		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	d Costs (000)		tions
Programmes/Sub-	Start	End				Indicator (s)	2024 (FY 23/24)	Littity/ies	(000)		
Programmes	Date	Date									
Areas											
v. Promote the use						Extent	To be stated				
of improved						new/more					
technology for						efficient					
greater						technology					
productivity						used to					
						increase					
						productivity					
vi. Increase	April	March	To establish	B2B	Opportunitie	Extent	Interest from				
opportunities for	2023	2024	linkage	Business	s for linkages	mechanisms	international	JAMPRO			
linkages with			opportunities	matchma	with regional	for linking	enterprise for				
regional and			with between	king	and global	local	local				
global			local	introducti	enterprises	enterprises	good/service				
enterprises			suppliers and	ons	increased	with regional	secured				
			international	and/or	with linkages	and global					
			investors	meeting	opportunities	enterprises	60 linkages				
					secured	developed/im	opportunities				
						plemented	identified				
vii. Encourage the						Extent	To be stated	MOEY,			
development of						education		HEART			
programmes in						and training		NSTA/Tru			
the education						programmes		st			
and training						to support					
systems to						innovation					
induce						and creativity					
innovation and						developed/im					
creativity						plemented					

National Strategy 8- and worker satisfact	•	the labour	environment to	enhance labo	ur productivity	National Strate Labour Force	gy Outcome: Enab	lling Labour E	nvironment	for a Productive	e and Satisfied
Development Pro	gramme A	rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estimate	Assumptions	Risks/Limita
Name of	Schedule	/Duration	•	Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	d Costs (000)		tions
Programmes/Sub-	Start	End				Indicator (s)	2024 (FY 23/24)	Entity/les	(000)		
Programmes Areas	Date	Date									
Sector Strategy: Wid	den the mo	des of empl	oyment generati	on	l			1	Aligne	d SDG Targets:	8.5
23. Develop and implement Employment Services			To widen the modes of employment generation	Access to services and mechanis ms for employm	A labour environment conducive to employment generation	Outcome: % change in access to targeted employment opportunities	10% increase (25,000 by 2026)			Sufficient, human, financial and technology resources, and	Insufficient resources available within schedule
Main actions include:				ent increased		opportunities				capacities Development	Gaps in absorptive capacity of
i. Develop a National Work Policy						Extent National Work Policy developed/im plemented	To be stated			processes will be completed within schedule and	existing systems/gap s in supporting regulatory
ii. Promote compliance to the Employment Agencies Regulation ACT (EARA)						Outcome: % compliance to the Employment Agencies Regulation ACT (EARA)	50% increase (60% by 2026)	MLSS		Services are evidence and demand driven and meet quality standards	and policy frameworks

National Strategy 8-6: Improve the labour environment to enhance labour productivity National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied and worker satisfaction Labour Force April 2021-March 2024 **Development Programme Area(s) &** Objective (s) Risks/Limita Schedule/Duration **Development Results** Responsi Estimate **Assumptions** ble d Costs tions Schedule/Duration Output (s) Outcome (s) Target (s) Name of Output Entity/ies (000)Indicator (s) 2024 (FY 23/24) Programmes/Sub-Start End **Programmes** Date Date Areas iii. Advance the Extent To be stated Effective and implementation Housing, enforceable of the Housing, Opportunity, regulations Production Opportunity, Production and and Stakeholders **Employment Employment** have (HOPE) (HOPE) sufficient Programme capacity and Programme developed/im resources to plemented interact with iv. Develop and state led Extent To be stated Peckham systems and implement the Peckham Bamboo Preprocesses Bamboo Preprocessing Project processing developed/im Project plemented Sector Strategy: Create a strong framework for optimal deployment of labour **Aligned SDG Targets: 8.8** 24. Framework for Framewor Insufficient To create a Strong Sufficient, deployment of strong k for framework human, resources for optimal labour framework optimal financial and available for the deployme deployment technology within Main actions nt of of labour schedule optimal resources, labour include:

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction

National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force

Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estimate d Costs	Assumptions	Risks/Limita tions
Name of		/Duration		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	(000)		tions
Programmes/Sub- Programmes Areas	Start Date	End Date				Indicator (s)	2024 (FY 23/24)				
i. Enhance the work permit machinery to enforce adherence to the Foreign Nationals and Commonwealth Citizens (Employment) Act 1964			deployment of labour	strengthe ned		Extent work permit machinery developed/o perationalize d to enforce adherence to the Foreign Nationals and Commonweal th Citizens (Employment) Act 1964	New work permit system developed	MLSS/M OFPS		and capacities Development processes will be completed within schedule and budget Services are evidence and demand driven and meet quality standards Effective and enforceable regulations Stakeholders have sufficient capacity and resources to	Gaps in absorptive capacity of existing systems/gap s in supporting regulatory and policy frameworks

Development Pro	_	rea(s) &	Objective (s)				April 2021-Mar		•	T	1
Schedule	/Duration				Develo	pment Results		Responsi ble	Estimate d Costs	Assumptions	Risks/Limita
Name of	Schedule	/Duration		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	(000)		tions
Programmes/Sub- Programmes Areas	Start Date	End Date				Indicator (s)	2024 (FY 23/24)	Zindey/ies	(000)		
Sector Strategy: Promo of employability skills and Strategy. Development of employability	mote work	experience		secondary and	d post-secondary	y institutions to 1	facilitate the develo	pment A	ligned SDG	interact with state led systems and processes Targets: 8.5, 8.6	
	s and scho	ol-to-work t		, T		T	T		1	· ·	T
•			Promote	Access to	Improved					Sufficient,	Insufficient
			work	work .	employability					human,	resources
skills and			experience	experienc	skills and					financial and	available
school-to-work			programmes	е	capacity for					technology	within
transition			at secondary	program	school-to-					resources,	schedule
			and post-	mes by	work					and	Canada
			secondary	students	transition by					capacities	Gaps in
			institutions	at the	students at						absorptive
			to facilitate	secondary	the					Development	capacity of
			the	and post-	secondary					processes	existing ,
			development	secondary	and post-					will be	systems/gap
			of	levels of	secondary					completed	s in
			employability	education	levels of					within	supporting
			skills and	increased	education					schedule and	regulatory
			school-to- work		based on					budget	and policy frameworks
			transition		participation in work					Services are	irameworks
			เเสทรแบบ		_					evidence and	
					experience					demand	
Main actions					programmes					driven and	
include:										uliveli allu	
iiciuue.											

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction

National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force

Development Programme Area(s) & Objective (s)											
Development Pro	gramme A	rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estimate	Assumptions	Risks/Limita
Name of	Schedule	/Duration		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	d Costs (000)		tions
Programmes/Sub-	Start	End				Indicator (s)	2024 (FY 23/24)	Littley/ics	(000)		
Programmes	Date	Date									
Areas											
i. Advance						Extent	To be stated			meet quality	
implementation						apprenticeshi				standards	
of						р					
apprenticeship						programmes				Effective and	
programmes in						developed				enforceable	
conjunction with						and				regulations	
private sector						implemented					
(Cross reference:						in				Stakeholders	
National						conjunction				have	
Outcome #3, 3-						with private				sufficient	
3)						sector				capacity and	
										resources to	
										interact with	
										state led	
										systems and	
										processes	

National Strategy 8 enterprises (MSME		p the cap	abilities of micro, sm	nall and mediu	m-sized		egy Outcome: Micro	-			SMEs) with
Development Prog		rea(s) &	Objective (s)			, 5 , 1 - 1 /	April 2021-Ma			<u> </u>	
Schedule/	-	` '			Develo	pment Results	•	Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub -Programmes	Schedule or Start	•		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Date	Date									
			nedium-sized enterp	rises (MSMEs)	development					1	
Sector Strategy: Str facilitate increased	-	_	tive, regulatory, insti nomic growth	tutional and p	olicy framewo	rk for developing	g MSMEs to	Aligned SD	G Targets:	: 8.3	
6. Development of micro, small and medium- sized enterprises (MSMEs)			To strengthen the legislative, regulatory, institutional and policy framework for developing MSMEs to facilitate increased contribution to economic growth	Legislative, regulatory, institutiona I and policy framework for developing MSMEs improved	Strong legislative, regulatory, institution al and policy framework for developing MSMEs to facilitate increased contributio					Sufficient, human, financial and technology resources, and capacities Development processes will be completed within schedule and budget	Insufficient resources available within schedule Gaps in absorptive capacity of existing systems/gap s in supporting
Main actions include:					n to economic growth					Services are evidence and	regulatory and policy frameworks
i. Industrial Development and Regulation Programme			To increase by at least 5% the contribution of local industries to Gross Domestic Product by 2024	Profitability of the MSME sector increased	3		10%	_		demand driven and meet quality standards	

National Strategy 8 enterprises (MSME		p the cap	abilities of micro, sm	nall and mediui	m-sized		egy Outcome: Micro for productivity and	-			SMEs) with
Development Prog	•	rea(s) &	Objective (s)			Total Grapherty	April 2021-Mai			<u> </u>	
Schedule/		cu(0, ci			Devel	opment Results	7. p 2022	Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
										Effective and enforceable	
Develop Micro, Small and Medium-sized Enterprise	ed capacity of Jamaican MSMEs and other industry stakeholders to take advantage of transformational and development busing development busing busing the development busing busing the busing development busing busing the busing development busing the busing busing the busing development busing development	Enhanced business developme nt support provided to MSMEs						regulations Stakeholders have sufficient capacity and resources to interact with state led systems and processes			
			-	Enhanced business developme nt support provided to MSMEs		Outcome: \$ value generated in MSME revenue	1.05B	JBDC			
			MSMEs.	Profitability of the MSME sector Increased		Outcome: Value of loans for new SMEs (disaggregate d)	3.443B	EXIM			

National Strategy 8 enterprises (MSMEs		р ше сара	ionities of fillero, sn	nan anu mediu	111-512EU		egy Outcome: Micro for productivity and				SIVIES) WILLI
Development Prog	•	ea(s) &	Objective (s)			Total Capacity	April 2021-Mar		cconomic	5104411	
Schedule/	•	54(5) 4			Devel	opment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of	Schedule	/Durati		Output (s)	Outcome	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programmes/Sub -Programmes	Start	n End			(s)	Indicator (s)	2024 (FY 23/24)		(000)		
Areas	Date	Date									
		2000		Business		Outcome: #	5,419	COI			
				processes		of new					
				and		company					
				systems		(MSMEs)					
			improved		registrations						
					Outcome: #	14,000	COI				
					of new						
						business					
						(MSMEs)					
						registrations Outcome: #		COJ			
						of		COJ			
						registration					
						notices (SIPP)					
						Output: # of	TBD	BSJ			
						standards					
						published for					
						local					
						industries					
						(MSMEs)					
						Digital	Digitisation &				
						Transitioning	Digitalisation of				
						Programme	the MSME sector				
						for Jamaica	Toward to be				
						(Digital	Target to be				
						Jamaica)	stated				

National Strategy 8 enterprises (MSME		p the capa	abilities of micro, sn	nall and mediu	m-sized		egy Outcome: Micro for productivity and				SMEs) with
	•	/-\ 0	Obia ativa (a)	1		Strong capacity			economic	growth	
Development Prog Schedule/		ea(s) &	Objective (s)		David		April 2021-Ma		Fatima a	A	Dieles/Lineites
Schedule/	Duration				Develo	opment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of	Schedule	/Durati		Output (s)	Outcome	Output	Target (s)	Entity/ies	Costs		ions
Programmes/Sub	OI	n			(s)	Indicator (s)	2024 (FY 23/24)	Entity/les	(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
						Component 3					
						Output: # of	400	BSJ			
						MSMEs					
						engaged					
						through					
					sensitization						
						sessions on					
						the BSJ and					
						NQI					
				MSMEs		Output: # Of	280	BSJ			
				competitiv		MSMEs that					
				eness and		receive					
				productivit		standards					
				y enhanced		implementati					
						on, training,					
						advisory					
						services					
				Increased		Outcome: %	30%	BSJ			
				use of		Of MSMEs					
				standards		that have					
				(standards-		increased					
				led MSME		productivity					
				sector)		through					
						standards					
						related					
					1	services					

National Strategy 8 enterprises (MSME	s)			naii and mediu	m-sizea		egy Outcome: Micro for productivity and	d supporting			Sivies) with
Development Prog		ea(s) &	Objective (s)				April 2021-Mai		I = .·		D: 1 /1: :: .
Schedule/	Duration				Devel	opment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitations
Name of Programmes/Sub	Schedule oı	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
Sub Actions include:											
a. Manage and implement the reviewed MSME & Entreprene urship Policy						Extent MSME & Entrepreneur ship Policy developed/i mplemented	To be stated	MIIC			
b. Establish a regulatory framework for greater participatio n of MSMEs in the Governmen t of Jamaica's						Extent regulatory framework for MSME participation in GOJ procurement process developed/i mplemented	Capacity building programmes for MDAs delivered Capacity building programmes for MSMEs	MIIC			

National Strategy 8 enterprises (MSME		p the cap	asimiles of fillero, sil	a ana meala	JIZCU		egy Outcome: Micro of for productivity and			•	5
Development Prog	,	ea(s) &	Objective (s)				April 2021-Mai			B. c	
Schedule/		` '	, ,,		Develo	opment Results	•	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule o	n		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas (GOJ)	Start Date	End Date					Measures that		. ,		
procuremen t process							support/compli ment MSME participation in the procurement process aligned			ets: 8.3	
Sector Strategy: Inci	crease and	strengthe	en acquisition, analy	sis and applica	tion of data a	nd information o	n MSMEs and the	Aligned SD	G Targets:	8.3	
27. Data and information systems for MSMEs and informal sector			To increase and strengthen acquisition, analysis and application of data and	Access to data and informatio n on the MSMEs and	Strong data and informatio n systems for MSMEs and			MIIC		Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule
Main actions include:			information on MSMEs and the informal sector	informal sector increased	informal sector					Services are evidence and	Gaps in absorptive capacity of
i. Establish a database with relevant statistical data on MSMEs						Extent statistical database on MSME developed/i mplemented	To be stated	MIIC		demand driven and meet quality standards Quality data and information available	existing systems/gap s in supporting regulatory and policy frameworks

enterprises (MSME		p the cap	abilities of micro, sn	ian and mean	III 312Ca		gy Outcome: Micro for productivity and	-		•	Sivies, with
Development Prog	•	ea(s) &	Objective (s)				April 2021-Mai			8. 0	
Schedule/		(-)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		Devel	opment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	-		Output (s)	Outcome	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programmes/Sub -Programmes	Start	n End			(s)	Indicator (s)	2024 (FY 23/24)	-	(000)		
Areas	Date	Date							1		
										Stakeholders have sufficient	
										capacity and	
										resources to	
										interact with	
										state led	
										systems and	
										processes	
Sector Strategy: Ex	pand credi	t/financin	g facilities for MSM	Es				Aligned SD	G Targets:	: 8.3, 9.3	
8. Credit/Financin			To expand	Credit	Adequatel					Sufficient,	Insufficient
g facilities for			credit/financing	facilities for	y financed					human,	resources
MSMEs			facilities for	MSMEs	MSMEs					financial and	available
Main actions include:			MSMEs	expanded						technology resources, and	within schedule
i. Implement DBJ						\$ value of	To be stated	DBJ		capacities	Scriedaic
MSME						investments	. 0 00 00000			,	Gaps in
ecosystem						supported				Services are	absorptive
development						# Of MSMEs	To be stated			evidence and	capacity of
initiatives						benefitting				demand driven	existing
						from capacity				and meet	systems/gap
						building				quality standards	s in
						Extent Access	To be stated	DBJ		Stallualus	supporting regulatory
•				1	1	to Finance for					Lichardiory
implement										Quality data	
•						MSMEs				Quality data and	and policy frameworks
•										•	and policy

National Strategy 8 enterprises (MSME	s)		·	T			egy Outcome: Micro	d supporting		•	
Development Prog	-	ea(s) &	Objective (s)				April 2021-Ma	1			
Schedule,	Duration				Develo	opment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule oı			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
Finance for MSMEs Project										Stakeholders have sufficient	
iii. Develop and implement Credit Enhancement Programme						\$ value of CEF supported loans	To be stated	DBJ		capacity and resources to interact with state led systems and processes	
iv. Develop and implement initiatives for Boosting Innovation, Growth and Entrepreneursh ip Ecosystems						# Of MSMEs benefitting from capacity building interventions	To be stated	DBJ			
Sector Strategy: Pr	omote and	develop e	ntrepreneurship	•				Aligned SD	G Targets	8.3,4.4	
29. Entrepreneurs hip Development Main actions include:			To promote and develop entrepreneurs hip	Access to mechanism s for supporting entreprene	Strong Framewor k for Entrepren eurship			MIIC		Sufficient, human, financial and technology	Insufficient resources available within schedule

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with enterprises (MSMEs) strong capacity for productivity and supporting economic growth Objective (s) **Development Programme Area(s) &** April 2021-March 2024 Schedule/Duration Responsi Risks/Limitat **Development Results Estima Assumptions** ble ted ions Target (s) Schedule/Durati Name of Output (s) Outcome Output Entity/ies Costs Programmes/Sub 2024 (FY 23/24) (s) Indicator (s) on (000)-Programmes Start End Areas Date Date i. Develop and MIIC urship Extent To be stated resources, and implement developme Mobile capacities Gaps in Business entrepreneursh nt absorptive Clinic 'office' ip facilitation increased Development capacity of and on wheels processes will existing development developed/i be completed systems/gap within schedule services to mplemented s in rural and budget supporting communities regulatory through Mobile Services are and policy evidence and frameworks **Business Clinic** 'office' on demand driven wheels and meet ii. Foster the Extent legal Proper legal MIIC quality structures/co structures and standards development of a Social de of ethics code of ethics Effective and Enterprise developed/i for operation enforceable Business model mplemented developed regulations in Jamaica Stakeholders **Extent Public** To be stated have sufficient Relations capacity and campaign for resources to social interact with enterprise state led developed/i mplemented

enterprises (MSME				T		strong capacity	for productivity and		economic	growth	
Development Prog		rea(s) &	Objective (s)				April 2021-Mai	1	1		
Schedule,	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes	Start	End				, ,	, , ,		(000)		
Areas	Date	Date									
ii. Foster the development of entrepreneursh ip through public sensitization and marketing campaign in						Extent public sensitization and marketing campaigns on entrepreneur ship developed/i mplemented	To be stated	MIIC		systems and processes	
schools and the wider society	ovide train	ing and c	apacity developmen	t for MSMEs				Aligned SD	G Targets	. 0 2	
	T Tann	T and co	· · · · · · · · · · · · · · · · · · ·		T a.	Γ		Alighed 3D	o raigets		
30. Develop and implement capacity building programmes for the MSME sector and			To provide training and capacity development for MSMEs	Access to training and capacity developme nt by MSMEs	Strong framework for training and capacity building of MSMEs					Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule
farmers Main actions include:				increased						Development processes will be completed within schedule	absorptive capacity of existing systems/gap
Develop and implement Small Business Development						Extent Small Business Development Centre	2	JBDC		and budget Services are evidence and	s in supporting regulatory

National Strategy 8 enterprises (MSME		p the capa	bilities of micro, sr	nall and mediu	m-sized		gy Outcome: Micro for productivity and			•	SMEs) with
Development Prog	•	-pa/s) &	Objective (s)			Strong capacity	April 2021-Ma		economic	growth	
Schedule/		ea(3) &	Objective (3)		Devel	opment Results	April 2021-Ivia	Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date			(5)	(0)			(000)		
Centre (SBDC) project	Date	Date				(SBDC) project developed/i mplemented # of Small Business Development Centres (SBDC)				demand driven and meet quality standards Effective and enforceable regulations Stakeholders	and policy frameworks
ii. Develop and implement Mentorship Programme						established Extent mentorship programme developed/i mplemented	Mmentorship programme developed			have sufficient capacity and resources to interact with state led systems and	
i. Strengthen the provision of extension support services to micro firms and agri-ventures						Extent extension support services to micro firms and agri- ventures developed/i mplemented	To be stated			processes	
 Increase incubator and accelerator 						Extent incubator and accelerator	To be stated				

National Strategy 8 enterprises (MSME		p the capa	bilities of micro, sr	mall and mediu	m-sized		egy Outcome: Micro for productivity and			•	SMEs) with
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mai	rch 2024			
Schedule/	Duration				Devel	opment Results	<u>-</u>	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule oı	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes	Start	End							(000)		
Areas	Date	Date									
support to MSMEs / Provide incubator support services to MSMEs in areas such as food processing, fashion, jewellery, and furniture manufacturing						support to MSMEs developed/in creased/impl emented					
v. Develop MSME operational and trade capacities						Extent MSME operational/ trade capacities developed/i mplemented	Energy Audit Grant Programme to facilitate utilization of renewable energy and energy efficiency technologies developed				

National Strategy 8 enterprises (MSME		p the capa	abilities of micro, sn	nall and mediu	m-sized		egy Outcome: Micro				SMEs) with
Development Prog	•	ea(s) &	Objective (s)			1 0	April 2021-Mai			<u> </u>	
Schedule/	•		- ,,		Devel	opment Results	-	Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	-		Output (s)	Outcome	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programmes/Sub -Programmes	Start	End			(s)	Indicator (s)	2024 (FY 23/24)		(000)		
Areas	Date	Date									
Aicus	Date	Date					Exports and links to global supply chains facilitated			I	
vi. Implement MSME tourism inclusion shared value project to facilitate business development through support to MSMEs to participate in the global						Extent MSME tourism inclusion shared value project developed/i mplemented	To be stated				
value chain vii. Increase MSMEs market access through Things						Extent change in MSMEs market	To be stated				
Jamaican (TJ) e- store and brick						access through					

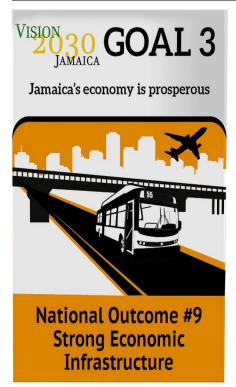
National Strategy 8 enterprises (MSME		p the capa	abilities of micro, sn	nall and mediu	m-sized		egy Outcome: Micro	-		•	SMEs) with
Development Pro	•	ea(s) &	Objective (s)				April 2021-Ma			<u> </u>	
Schedule	_				Develo	opment Results	•	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule or	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
and mortar supply chain						Things Jamaica (TJ) e-store				'	
						Extent change in MSMEs market access through Things Jamaica (TJ) brick and mortar supply chain	To be stated				
lop and Implement Enterprise Development for export growth programme: 3-year programme	Janua ry 2023	Dec emb er 202 5	To provide focused capacity building, advocacy and market penetration support to exporters and export-ready firms.	Various capacity building initiatives -trade missions to secure export orders	Increase in export sales	Extent MSME support initiatives developed/i mplemented	Export Max (incubator) & Export accelerator programmes executed 60 incubator Participants (2 intakes of 30 companies	JAMPRO JBDC JMEA Other sponsors			

National Strategy 8 enterprises (MSME		p the capa	abilities of micro, sn	nall and mediu	m-sized		egy Outcome: Micro				SMEs) with
Development Prog	•	ea(s) &	Objective (s)			strong capacity	April 2021-Mai		cconomic	Bi O W Ci i	
Schedule		(-,	-		Develo	pment Results	φ	Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Durati		Output (s)	Outcome	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programmes/Sub	or				(s)	Indicator (s)	2024 (FY 23/24)		(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
							(small-medium)				
							over 2 years				
							60 accelerator				
							Participants (6				
							intakes of 10				
							companies				
							(large) over 3				
							years				
iv Dovolon o						Extent	To be stated				
ix. Develop a productivity						productivity	To be stated				
based incentive						based					
programme for						incentive					
rural micro						programme					
firms in						for rural					
agribusiness						micro firms in					
agribasiness						agribusiness					
						developed/i					
						mplemented					
x. Design and						Extent	To be stated				
support						projects to					
projects that						create					
will strengthen						linkages					
linkages						between					
between the						MSMEs,					
MSMEs,						Manufacturin					
Manufacturing,						g,					

National Strategy 8 enterprises (MSME		p the capa	abilities of micro, sr	mall and mediu	m-sized		egy Outcome: Micro for productivity and	-		•	SMEs) with
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mai	ch 2024			
Schedule/	Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule	•		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes	Start	End							(000)		
Areas	Date	Date									
Agriculture,						Agriculture,					
SEZs and						SEZs and					
Tourism						Tourism					
						developed/i					
						mplemented					

National Outcome #9 "Strong Economic Infrastructure"

Medium Term Strategic Policy Framework



Overview

Under Vision 2030 Jamaica – National Development Plan (NDP), Jamaica is advancing the development of worldclass transport, telecommunication, water supply and sanitation infrastructure that contribute to the competitiveness of producers in the country and improved quality of life for the people. National Outcome #9 "Strong Economic Infrastructure" represents the thrust towards building national high-quality infrastructure which facilitates the efficient movement of services, information, persons, goods, and contributes to the integration of economic activities across regions and markets. Strong infrastructure also forms part of the enabling environment for increasing the productivity of economic processes and contributes to balanced and sustainable spatial development.

For the transport system, focus is given to expanding and adapting to the needs and requirements of economic actors while ensuring equitable access for all citizens as well as limiting the impact on the environment. This approach involves improving and rationalizing the road transport infrastructure, prioritizing road maintenance, and expanding land transport, including the revitalization of rail transport for passenger and cargo traffic. Emphasis has also been placed on improving coordination in the implementation of land transport policies and programmes, a longstanding issue affecting this area.

Priority is also given to the expansion of domestic and international air transport infrastructure and services to meet increasing demand by passengers. To accomplish this, infrastructure development will include the expansion and upgrading of existing aerodromes.

There are also efforts to establish Jamaica as an integrated maritime centre. Focus has been given to expanding and diversifying infrastructure and services to capitalize on Jamaica's strategic location. Furthermore, the development of maritime infrastructure for cargo and passengers as well as the development of a maritime centre are also prioritized.

The development path covers ensuring adequate and safe water supply and sanitation services. This encompasses strengthening of the infrastructure for storage, treatment, distribution, and disposal of water. This development pathway also recognizes that water, sanitation, and hygiene is linked to human health, the protection of ecosystems and the

reduction of poverty. Therefore, priority has been given to improving coordination between planning and development of water supply, sanitation services, and human settlements.

The expansion of the broadband network is also recognized as a development priority. Focus has been given to creating the infrastructure required to provide affordable universal access to information and communications technologies for industrial, commercial, and residential users. The imperatives also include developing the policy and strategic planning framework for universal access to high-capacity networks and encouraging public and private sector partnerships to establish internet connectivity in publicly accessible spaces.

Vision 2030 Jamaica also acknowledges the increasing importance of managing logistics costs and the need to develop Jamaica's capacity to be a regional transportation and logistical hub with multimodal transport linkages. Jamaica is poised to leverage its strategic location and competitive advantages with existing transport infrastructure as well as developing and connecting major supporting logistics centres and facilities island-wide.

The path to the sustainable development of strong economic infrastructure encompasses a strategic response to the long-term issues and challenges while increasing agility in the policy response to changes. Jamaica has and continues to make progress in addressing some of the main issues and challenges. These include:

- Fragmented responsibility for the maintenance of the road network
- Inadequate maintenance of rural road networks which support the productive sectors
- Road safety
- An inadequate public transport system
- Regional and international competition for establishment and operation of a transport and logistics hub
- Constraints in the enabling environment for maritime transport
- Inadequate reliability and convenience of water and sanitation services, particularly in rural areas

The Covid-19 pandemic significantly disrupted the global supply chain and called for increased efforts to bolster value chains to sustain economic activity while continuing to improve efficiency. The strategic programme for the medium-term builds on progress made since the start of plan implementation and increases efforts to deepen and expand the country's connection with the global economy and moving up the value chain. Furthermore, the pandemic highlighted the need to accelerate efforts to build resilient and strong economic infrastructure which can adequately support the economic and social activities of the society without compromising the health of the environment.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 9A below presents the medium-term targets for "Strong Economic Infrastructure" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 9A. Table of Indicators: National Outcome 9 - "Strong Economic Infrastructure"

	National Outcome #9 – Strong Economic Infrastructure														
National	Baseline			Δ	ctual							Targets			
Outcome	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Indicators															
Infrastructure	3.54	3.59	3.74	³⁸ 63	63			3.69	3.84	4.00	4.20	60	60	60	68
Index											(60)				

The planned results, strategies, and development programming for "Strong Economic Infrastructure" are aligned with SDGs 3, 6, 8, 9, 11, 14 and 17.

Figure 9A - Alignment of National Outcome 9 "Strong Economic Infrastructure" and the SDGs



GOAL 3: Ensure healthy lives and promote well-being for all at all ages



GOAL 6: Ensure availability and sustainable management of water and sanitation for all





GOAL 8: Promote sustained and inclusive economic growth, full and productive employment and decent work for all



GOAL 9: Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation



GOAL 11: Make cities and human settlements inclusive, safe, resilient and sustainable



SDG 14: Conserve and sustainably use the oceans, seas and marine resources for sustainable development



GOAL 17: Strengthen the means of implementation and revitalize the global partnership for sustainable development

³⁸ Methodology changed

Table 9B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Strong Economic Infrastructure" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 9B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Strong Economic Infrastructure"

Development Programme Schedule/Duration Development Programmes/Sub -Programmes Areas Development Area: Land transectors 1. Regulatory and institutional framework for transport	dule/Duration End Date Ensport infrastru		Output (s)	Development In		Target (s)		Estimate d Costs (000)	Assumptions	Risks/Limi tations
Name of Schedule/Programmes/Sub -Programmes Date Areas Development Area: Land transectors 1. Regulatory and institutional framework for	dule/Duration End Date Ensport infrastru	acture and services			Results Output	Target (s) 2024 (FY	Responsib le	d Costs	Assumptions	-
Programmes/Sub -Programmes Areas Development Area: Land transectors 1. Regulatory and institutional framework for	End Date			li	•	2024 (FY	Entity/ies	(000)		
Areas Development Area: Land trans Sector Strategy: Ensure an appropriate sectors 1. Regulatory and institutional framework for	ansport infrastru		agulatory and in			23/24)				
Sector Strategy: Ensure an apsectors 1. Regulatory and institutional framework for	•		agulatory and in			23/24/				
sectors 1. Regulatory and institutional framework for	appropriate integ	grated legislative, re	agulatory and in							
institutional framework for			sguiatory and in	stitutional framewo	ork for the tra	ansport	Aligned SDG	Targets: 9.1	1	
framework for		To provide an	Regulation							
		integrated,	S,							
transport		regulatory, and	institutions							
		institutional	,							
sector		framework for	procedures							
		the transport	and							
Main actions		sector for	processes							
include:		expanded and	for the							
i. Implement the		rationalized	transport	Ex	xtent to	Partial	MTM, ITA		Sufficient,	Insufficien
Road Traffic		land transport	sector	w	vhich the				human,	t
Act—Establish		339infrastructur	improved	IT	ΤΑ	(Schedule			financial and	resources
the Island		e and services		re	estructured	for targets			technology	and
Traffic Authority (ITA)					nd/or perational	to be determined			resources, and capacities	capacities

as a Statutory			as statutory	Draft		Policy and	Delays in
Body			body	structure		legislative	completin
Бойу			Douy	completed		development	g activities
				-			
				and		are timely/on	for
				approved		schedule	restructuri
				Restructure			ng of ITA
				d ITA Body		Change	as
				operational		management	statutory
						and	body
						stakeholder	
				National		ownership	
				Motor			
				Vehicle and			
				Traffic			
				Offence			
				Registries			
				operational			
ii. Advance the			To be stated	To be			
current and			TO be stated	stated			
future				Stateu			
legislative							
process							
through							
collaboration							
with the Chief							
Parliamentary							
Counsel (CPC),							
Legal Reform							
Dept., the AG's							
Chambers and							
the Legislation							
Committee of							
Cabinet and							
other							
stakeholders.							
							1

Sector Strategy: Strengthen the inetwork	nstitutional capacity and capak	oilities of road	authorities to de	velop and maint	ain the road	Aligned SDG 1	argets: 9.1	
2.Institutional	To strengthen					MTW,	Sufficient,	Insufficien
capacity and	institutional					MLGRD	human,	t
capabilities to	capacity and						financial and	resources
develop and	capabilities to						technology	and
maintain the	develop and						resources, and	capacities
road network	maintain the						capacities	
Main actions	road network							Gaps in
include:							Clearly	partnershi
i. Improve the				To be stated	To be		articulated and agreed	p framewor
inter-					stated		partnerships	ks
institutional							and	
arrangements							collaborations	
for							among	
construction,							relevant	
maintenance,							institutions	
and								
management of								
main parochial								
and farm road								
networks								
Sector Strategy: Advance the imp	provement and modernization	of the road ne	twork and highw	ay infrastructure	9	Aligned SDG T	argets: 9.1	
3. Road Network	To improve and	Road	Modern road				Demand-	Insufficien
and Highway	modernize the	network	network and				driven	t
Infrastructure	road network	and	highway				development	resources/
Main actions	and highway	highway	infrastructure				informed by	change
include:	infrastructure	infrastruct ure					social and economic	managem ent/engag
. Complete the	(To improve	improved		To be stated	To be		development	ement of
construction of	efficiencies in				stated		and	the range
Highway 2000	use of personal						environment	of
by:	and commercial						sustainability	stakehold
construction of	resources,						considerations	
phase 2B of	, , , , , , , , , , , , , , , , , , , ,							

Highway 2000	productivity and				ers/social
Williamsfield to	reduce damage				marketing
Montego Bay	and loss			Sufficient	
ii. Implement the	associated with	Extent	Partially	resources –	
Southern	use of road	Southern	implement	human,	
Coastal	transport)		ed	financial and	
Highway		Highway	(schedule	technology	
Improvement			for targets		
Project (SCHIP)			to be	Outputs	
			determined	developed	
		implemente)	within quality	
			Main south	specifications	
			eastern		
			road	Change	
			corridor	management	
			from	and social	
			Harbour	marketing	
			View, St	prioritized	
			Andrew to	·	
			Port		
			Antonio,		
			Portland		
			(110Km)		
			improved		
		l l	Section –		
			Morant Bay		
			to Cedar		
			Valley, St		
			Thomas		
			(26Km)		
			improved		
			Third phase		
			of the		
			East–West		
			Highway		
			(Highway		
			lingliway		

	 ı	1	1		1		
					2000) from		
					May Pen,		
					Clarendon		
					to		
					Williamsfiel		
					d in		
					Mancheste		
					r (27km)		
					constructe		
					d		
***				Fortage 4.5			
iii. Undertake				Extent to	Developme		
development of				which	nt of the		
lands adjacent				developmen	Mammee		
to the North-				t plans for	Bay Hotel		
South Link of				lands	commence		
Highway 2000				adjacent to	d		
				the North-			
				South link of			
				Highway			
				2000	Developme		
				implemente	nt of two		
				d	other		
					hotels		
					commence		
					d		
					570		
					housing		
					solutions		
					provided		
iv. Develop the				To be stated	To be		
				io ne stated			
enforcement					stated		
mechanism for							
transport							
infrastructure							
standards							

|--|

To create a safe and reliable alternate route/road for motorist travelling across and within Montego Bay reducing congestion within the city and open up new lands to facilitate structured development.

							Intersectio ns within the city of Montego				
							Bay rehabilitate d/improved over four-				
Sector Strategy: Im	nrove the s	afety and secu	urity of roads for all	Lusers			year period	Aligned SDG	Targets:3 6	 	
4. Road Safety	prove the s	a.e.y unu seci	To improve the safety and security of	Infrastruct ure, standards,	Enabling environment for safe and			All price 3DC		Sufficient resources – human,	Insufficien t resources/
Main actions include:			roads for all users	and other provisions	secure road use					financial and technology	change managem
i. Complete the revision of the National Road Safety Policy				for safe and secure road use improved		To be stated	To be stated			Regulatory framework developed	ent/engag ement of the range of
ii. Develop vehicle safety standards to promote the concept of crash-worthy vehicles						To be stated	To be stated			within schedule and informed by evidence and stakeholder engagement	stakehold ers/social marketing
operating on the road network										Change management and social	
iii. Implement Road Safety Programme						% Reduction in adult and child pedestrian accidents	15%			marketing prioritized	

Sector Strategy: Improve and m	nodernize rail services		Aligned SDG Targets: 9.1, 11.2					
5. Revitalization of the Rail Services Main actions include: i. Implement	To create a modern rail service for the movement of cargo and passengers and	Rail infrastruct ure rehabilitat ed	Modern rail service	Extent	Phase 1	MTM	demand t driven re development ch m Sufficient er	esources hange nanagem nt/enga
phased rehabilitatio n of rail services	the development of rail-based tourism attraction tours.			completion of phased rehabilitatio n of rail services	(Schedule for targets to be determined) Phase 1— Montego Bay to Appleton		human, th financial and of	akeholo
					Squatters relocation activities for Phase 1 of rehabilitati on undertaken		Cingagement	
					Phase 2 (Schedule for targets to be determined) Phase 2A— Spanish			

			Town to		
			Ewarton		
			Phase 2B—		
			Phase 2B— Appleton		
			Clarendon		
			Park		

National Strategy 9	-2: Develop	a modern	ized public transp	ort system		National Strate	egy Outcome: Mo	odern public tra	nsport sys	tem			
Development Pro	gramme Ar	ea(s) &	Objective (s)				larch 2024	rch 2024					
Schedule/Duration					Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions		
Name of Programmes/Sub				Output (s)	Outcome (s)	Output Indicator (s)	'		Costs (000)				
-Programmes Areas	Start Date	End Date				maneater (o)		,	(555)				
Development Area:	Moderniza	ation of Pu	blic Transport Syst	tem									
Sector Strategy: Cre	eate the fra	mework fo	or a modern transp	ortation syst	em			Aligned SDG Ta	argets: 9.1	., 9.4			
6. Modernizatio n of Public Transport System Main actions include: i. Complete the revision of the	2009	2030	To create a framework for a modern public transport system	Framewor k for moderniz ation of transport system develope d	Strong framework for modern public transport system	To be stated	To be stated			Sufficient resources – human, financial and technology Timely production of	Insufficient resources available within schedule Delays in development		
National Transport Policy										outputs and within quality	of regulatory frameworks		
ii. Ensure proper infrastructure and supporting facilities and equipment for the public						To be stated	To be stated			specifications Stakeholder- driven development	Insufficient engagement of the range of key stakeholders		

National Strategy 9	-2: Develop	a modern	ized public transp	ort system		National Strategy Outcome: Modern public transport system								
Development Pro			Objective (s)		April 2021-March 2024									
Schedule	/Duration				Develo	Development Results				Assumptions	Risks/Limitat			
Name of Programmes/Sub	Schedule			Output (s)	Outcome (s)	Output Indicator (s)	•	Entity/ies	Costs (000)					
-Programmes Areas	Start Date	End Date				(-)			` ,					
transport system, especially in rural areas and other urban centres (outside of the KMTR)										of regulatory framework	and potentia impact on implementat on			
i. Implement the Rural-Urban Transport Plan						Extent implementati on of Rural- Urban Transport Plan	Phase 2— Manchester and St Elizabeth completed (schedule for target to be determined)							

National Strategy 9 infrastructure and s	•	the domes	tic and internation	nal air transp	ort	National Strategy Outcome: Expanded domestic and international air transport infrastructure and services							
Development Pro	gramme Ar	ea(s) &	Objective (s)										
Schedule/Duration				Development Results				Responsi ble	Estima ted	Assumptions	Risks/Limitat ions		
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)				
-Programmes Areas	Start Date	End Date					, , ,						
Development Area	: Domestic a	and Intern	ational air transpo	rt infrastruct	ure and services	<u>'</u>							
Sector Strategy: En	sure strateg	ic alliance	s for airport devel	opment and	operation		А	ligned SDG T	argets: 9.1	L, 11.2			
7. Airport development and operation			To create strategic alliances for airport	Strategic alliances for airport developm	Strong strategic alliances for airport					Sufficient resources – human, financial and	Insufficient resources available within		
Main actions include:			development and operation	ent and operation	development and					technology	schedule		
i. Develop and promote a strategic model for the operation of the existing aerodromes			·	improved	operation	To be stated	To be stated			Structures and mechanisms for engaging and maintaining effective partnerships in	Global shocks and crises impact investment and partner interests		
 i. Undertake activities of the Capital Development Programme – NMIA 						Extent implementati on of Capital Development Programme (NMIA)	Phase 1B completed Phase 2 commenced			place Fairly competitive and enabling business	Gaps in management of partnerships		
ii. Further upgrade of the Ian Fleming						To be stated	To be stated			environment			

= -								National Strategy Outcome: Expanded domestic and international air transport infrastructure and services							
Development Prog	Development Programme Area(s) & Objective (s)				April 2021-March 2024										
Schedule/Duration				Development Results				Responsi ble	Estima ted	Assumptions	Risks/Limitat ions				
Name of Programmes/Sub	·		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)							
-Programmes Areas	Start Date	End Date													
International Airport (IFIA) ⁴⁰										Macro- economic stability					
w. Develop a model for the operation and promotion of the IFIA, Vernamfield and Lionel Densham						To be stated	To be stated			Country resilient to exogenous shocks					

⁴⁰ To drive tourism and other economic development in north-eastern Jamaica

National Strategy 9	-4: Expand	and divers	ify maritime infras	tructure and	services	National Strate services	egy Outcome: Expai	nded and dive	ersified ma	aritime infrastruct	ure and
Development Pro	gramme Ar	ea(s) &	Objective (s)			•	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub-	Schedule	<u> </u>		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
Programmes Areas	Start Date	End Date									
Development Area			ure and services								
Sector Strategy: Pro		•				ugh strengthenin	g the A	ligned SDG T	argets: 9.1	l, 8.1, 14.7	
8. Maritime Regulatory Framework and Strategic infrastructure development Main actions include: i. Revise Maritime Act	2009	2030	To strengthen the maritime regulatory framework and strategic infrastructure for cargo and passengers for developing maritime infrastructure and services	Maritime regulatory framewor k strengthe ned Maritime infrastruc ture for cargo and passenger	Strong maritime infrastructur e and services	% Completion revision of Maritime Act	To be stated	MTM		Development plans are demand-driven Sufficient resources and capacities – human (including technical skills), financial	Insufficient resources available within schedule Delays in completing key activities Insufficient stakeholder
 i. Facilitate the sustainable development of cruise shipping, including home porting ii. Increase the capacity of cruise ship 				improved		Extent change in capacity of cruise ship	Capacity of e Montego Bay (Berth 2) increased			and technology Completion of planned activities in accordance with performance indicators	consultation, engagement in partnerships

National Strategy 9	- 4: Expand a	and divers	ify maritime infra	structure and	services	National Strategy Outcome: Expanded and diversified maritime infrastructure and services						
Development Prog	gramme Are	ea(s) &	Objective (s)				April 2021-Mar	ch 2024				
Schedule,	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat	
Name of Programmes/Sub-	ogrammes/Sub- Programmes Start End			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions	
Programmes Areas	Start Date	End Date							(000)			
berths and facilities						berths/faciliti es	Capacity of Reynolds Pier increased			Key stakeholders		
iv. Establish Jamaica as an international shipping centre						Extent provision of shipping facilities	Provision services developed for dry docking/ship repairs, bunkering, ship registry			consulted/ engaged through partnership arrangements		

National Strategy 9 transport linkages)-5: Develop	Jamaica a	is a regional logisti	ics hub with n	nultimodal	National Strate	egy Outcome: Region	onal logistics h	nub with n	nultimodal transpo	ort linkages
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
Development Area		Date									
Sector Strategy: De	velop and li	nk major s	supporting logistic	s centres and	facilities islandy	vide	A	ligned SDG Ta	argets: 8.1	l, 9.1	
9. Logistics Capacity Development Main actions include: i. Develop the Public Rights of Way, Access Management and Enforcement Policy i. Develop a multi-phased logistics/transhi	2009	2030	To develop and link major supporting logistics centres and facilities islandwide	Major supportin g logistics centres and facilities develope d and linked islandwid e	Strong interlinked supporting logistics centres and facilities islandwide	% Completion Public Rights of Way, Access Management and Enforcement Policy Extent development multi-phased	To be stated Technical and feasibility studies	МТМ		Sufficient resources – human, financial and technology Timely updates in regulatory environments and other enablers of logistics development Effective change management,	Insufficient resources available within schedule Global shocks and crises Competitor countries/ec onomies outpace Jamaica in competitiven ess of
pment port and industrial and commercial zones a. Logistics Zones b. Special Economic Zones						logistics/trans hipment port and industrial and commercial zones	Environmental impact assessments completed			promotions, and marketing Supportive/sta ble macro- fiscal environment	business environment and/or logistics development Unanticipate d major

Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
-	/Duration		- ',		Develo	pment Results	-	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start	End Date									
c.BPO facilities	Date	Date								Jamaica is able to navigate dynamics in global	changes in global demand for traded goods
iii. Implement the actions from the Global Logistics Hub Initiative Master Plan for the development of a Logistics Hub						Extent implementati on of Global Logistics Hub Initiative Master Plan	Implementation roadmap of policy, legislative and infrastructural changes developed Implementation Commenced			global economy, relations, and geo-politics towards competitive advantage	and services, supply chains and trade relations
iv. Review, reform and implement the legal framework for operation of a logistics-centred economy						Extent development /implementat ion of legal framework for operation of logistics- centred economy	Maritime legislation developed Safety and security legislation and regulations developed				
v. Finalize and implement the new SEZ regime to replace free						Extent implementati on new SEZ regime	Special Economic Zone legislation and enabling				

National Strategy 9 transport linkages	- 5: Develop	Jamaica a	is a regional logist	ics hub with r	multimodal	National Strate	egy Outcome: Region	onal logistics	hub with n	nultimodal transpo	ort linkages
Development Pro		ea(s) &	Objective (s)			•	April 2021-Mar	ch 2024	_		
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule r Start			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Date	Date									
zones, including the legislative							regulations enacted				
and regulatory framework							Existing free zones transitioned to SEZs				
vi. Implement SEZ Land Bank Project						Extent SEZ Land Bank developed/o perational	SEZ Land Bank established				
						# Of hectares/ value of lands held in the land bank	To be stated				
Sector Strategy: Pr	omote incr	eased ecor	nomic impact and	contribution	from SEZs	Tana sank	l		Aligned SD	G Targets: 8.1, 9.1	<u> </u>
10. Special Economic Zones			To increase economic impact and	Employm ent in SEZs	High economic value (impact					Same as above	Same as above
Main actions include:			contribution from SEZs	increased	and contributions						
) SEZs	# Of new SEZ jobs	1000 New SEZ jobs, FY2021/22				

Development Prop	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes	Start	End							(000)		
Areas	Date	Date									
i. Implement							3000 New SEZ				
Economic							jobs, FY				
Impact Initiative							2022/23				
							5000 New SEZ				
							jobs FY,				
							2023/24				
				Governm		% Increase in					
				ent		PAYE	5% Increase in				
				revenue			PAYE				
				from SEZs			(FY2021/22)				
				increased			over previous				
							year	_			
							10% Increase in				
							PAYE				
							(FY2022/23)				
							over previous				
							year 15% Increase in	-			
							PAYE				
							(FY2023/24)				
							over previous year				
						% Increase in	To be stated	-			
						CIT	TO DE Stateu				
				Number		# Of new	To be stated	1			
				and value		zones					

National Strategy 9 transport linkages	J. Develop	, Januarea a	s a regional logist	ics iids With ii	Tartiff Cadi	- National Strate	egy Outcome: Region	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ido With II	iditiiiioddi tidiisp	or c minages
Development Pro	gramme Ar	ea(s) &	Objective (s)			-	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ios	ted		ions
Programmes/Sub	n	1				Indicator (s)	2024 (FY 23/24)	Entity/ies	Costs (000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
				of		# Of SEZ	To be stated				
				investme		occupants/sin					
			nts in SEZ		gle entity						
				increased		Total	To be stated				
						investment					
						(foreign and					
						Local Direct					
						Investment in					
						SEZ)					
				Earnings		% Increase in	To be stated				
				from		FX and					
				foreign		Exports					
				exchange							
				and							
				exports							
				increased							

National Strategy 9-6	•			d-wide		National Strate	egy Outcome: Isla		dband netv	vork	
Development Progr		ea(s) &	Objective (s)				April 2021-M	ı		Т	T
Schedule/D	Ouration				Develop	oment Results		Respons	Estimat	Assumptions	Risks/Limita
Name of Programmes/Sub-	Schedule io	=		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ible Entity/ie s	ed Costs (000)		tions
Programmes Areas	Start Date	End Date					23/24)	3	(000)		
Development Area: E	Broadband	Network	k Expansion								
Sector Strategy: Deve	elop the re	gulatory	and planning frame	work for un	iversal access to h	igh-capacity net	works	Aligned SDG 1	T argets: 9.0	2,17.8, 17.6	
11. Regulatory and planning frameworks for broadband access Main actions include: i. Develop a Broadband Policy i. Develop a Spectrum Management Policy			To develop regulatory and planning frameworks for universal access to high-capacity networks	Regulato ry and planning framewo rk for universal access to high- capacity networks develope d	Universal access to high- capacity networks	To be stated To be stated	To be stated To be stated			Sufficient resources – human, financial and technology Regulatory framework development process is stakeholder driven and timely/on	Insufficient resources available within schedule Insufficient stakeholder engagemen and buy-in
i. Develop infrastructure sharing guidelines Sector Strategy: Enco	ourage pub	olic and p	rivate sector partne	rships to est	ablish internet co	To be stated	To be stated	Aligned SI	OG Targets	schedule	
spaces	a. age par	a.i.a p	ata acatar partire			pub	, 4000001010	7		,	
12. Internet connectivity in publicly accessible			To promote public-private sector partnerships in	Public- private sector partners	PPP provided Internet connectivity in publicly			MSET		Sufficient resources and capacities – human,	Insufficient resources and capacities

National Strategy 9-6	5: Expand t	he broad:	band network islar	nd-wide		National Strate	egy Outcome: Isla	ndwide broad	dband netv	vork	
Development Progr	amme Are	ea(s) &	Objective (s)			•	April 2021-Ma	rch 2024			
Schedule/I	Ouration				Develo	pment Results		Respons	Estimat	Assumptions	Risks/Limita
Name of Programmes/Sub-	Schedule	n		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ible Entity/ie s	ed Costs (000)		tions
Programmes Areas	Start Date	End Date					23/24)				
spaces – public and private sector partnerships			providing internet connectivity in publicly	hip (PPP) provided Internet connecti	accessible spaces					financial and technology Partnership	Insufficient incentivisati
Main actions nclude:			accessible spaces	vity in publicly						modalities are structured and	on of partnerships
i. Advance the provision of internet access via community-based networks including avenues such as				accessibl e spaces increase d		To be stated	To be stated			sensitive to stakeholder needs and capacities	
utilization of Television White Space (TVWS)											

National Strategy	9-7: Ensure a	dequate a	nd safe water sup	ply and sanit	cation services	National Strat	egy Outcome: Adec	quate and safe	water su	pply and sanitation	services
Development Pr	rogramme Are	ea(s) &	Objective (s)			ı	April 2021-Mar	ch 2024			
Schedu	le/Duration			Development Results				Responsib	Estima	Assumptions	Risks/Limit ations
Name of	Schedule/D	uration		Output Outcome (s) Output Target (s)				le ted Entity/ies Costs	ted		ations
Programmes/Su						Indicator (s)	2024 (FY 23/24)	Littleyies	(000)		
b-Programmes		Date							(000)		
Areas											
Development Are	a: Safe Water	Supply an	d Sanitation Servi	ces							

National Strategy	9-7: Ensure a	dequate a	nd sate water sup	ply and sani	tation services	National Strat	egy Outcome: Adeo	quate and safe	water su	pply and sanitation	services
Development Pi	rogramme Ar	ea(s) &	Objective (s)			I	April 2021-Mar	ch 2024			
Schedu	le/Duration				Develo	pment Results		Responsib	Estima	Assumptions	Risks/Limit
Name of	Schedule/E	Duration		Output	Outcome (s)	Output	Target (s)	le Entity/ies	ted Costs		ations
Programmes/Su	Start Date	End		(s)		Indicator (s)	2024 (FY 23/24)		(000)		
b-Programmes Areas		Date							(333)		
Sector Strategy: D	l evelop infras	tructure fo	r efficient and sus	ı stainable su _l	pply of water		<u> </u>	Aligned SDG	Targets:	6.1, 6.2, 6.3, 6.4, 6	.5
13. Safe Water	2009	2030	To develop	Infrastru	Efficient and					Projects are	Insufficient
Supply and			infrastructure	cture for	sustainable					evidence-based	stakeholder
Sanitation			for the	water	water supply					and demand-	support,
Services			efficient and	supply						driven with key	including
			sustainable	improve						stakeholder	protection
Main actions			supply of	d						buy-in and	of assets
include:			water							support	
. Implement						Extent	Non-revenue	NWC		Sufficient	Insufficient
the KMA						implementat	water (NRW)			resources and	resources
Water Supply						ion KMA	reduction			capacities –	available
Improvement						Water	programme for			human (incl.	within
Project						Supply	KSA			technical skills),	schedule
						Improvemen	implemented			financial and	
						t Project	Other project			technology Performance-	Inefficiencie s in the
							targets are to				
							be stated			based project	implementa
i. Implement a						Extent	Catchment tank	NWC		development and	tion of project lead
comprehensiv						implementat	rehabilitation			management	to delays in
e rural water						ion	projects			management	producing
supply						comprehensi	implemented	1		Project	deliverables
upgrading and						ve rural	Rain harvesting			implementation	and impact
repairs						water supply	projects			is efficient –	and impact
programme	1					upgrading	implemented			13 CHICIEH	1

National Strategy				. ,			egy Outcome: Adec	1			
Development Pr		ea(s) &	Objective (s)		·		April 2021-Mar				
Schedu	le/Duration				Develo	pment Results		Responsib	Estima	Assumptions	Risks/Limit
Name of	Schedule/D			Output	Outcome (s)	Output	Target (s)	le Entity/ies	ted Costs		ations
Programmes/Su b-Programmes	Start Date	End Date		(s)		Indicator (s)	2024 (FY 23/24)		(000)		
Areas		Date									
						and repairs	Other project			within schedule	resource
i. (Cross						programme	targets are to			and costs	needs
reference:							be stated				
National											
Outcome #12 Agriculture,											
Action 20)											
v. Implement						Extent	71 pump motor	NWC			
the Tank and						implementat	sets supplied				
Pump						ion of Tank	and installed				
Programme						and Pump	30 tanks				
						Programme	constructed				
							70 tanks				
							rehabilitated				
							Tank/pump	-			
							facilities				
							rehabilitated				
. Implement						Extent	To be stated	NWC			
the Northern						implementat ion Northern					
Parishes Water Supply						Parishes					
Project Phase						Water					
1						Supply					
						Project					
						Phase 1					

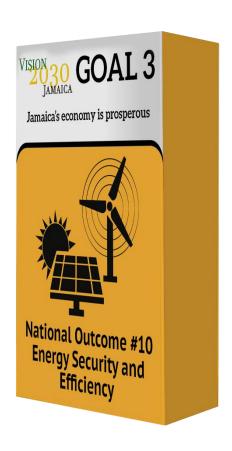
Development Pr		ea(s) &	Objective (s)				April 2021-Mar				
Schedul	le/Duration				Develo	oment Results		Responsib	Estima	Assumptions	Risks/Limit
Name of	Schedule/D			Output	Outcome (s)	Output	Target (s)	le Entity/ies	ted Costs		ations
Programmes/Su	Start Date	End		(s)		Indicator (s)	2024 (FY 23/24)		(000)		
b-Programmes		Date							, ,		
Areas											
i. Implement						Extent	To be stated	NWC			
the Roaring						implementat					
River Water						ion Roaring					
Supply						River Water					
Improvement						Supply					
Project –						Improvemen					
Additional						t Project					
water for											
Savanna-La-											
Mar & Negril											
ii. Implement						Extent	To be stated	NWC			
the Rural						implementat					
Water Supply						ion Rural					
Programme –						Water					
water supply						Supply					
projects in						Programme					
selected rural											
communities											
iii. Construct a						Extent	To be stated	NWC			
new 15 mgd						construction					
water						new 15 mgd					
treatment						water					
plant for						treatment					
KMA under						plant for					
a public						KMA					
private											
partnership											

Development Pi	rogramme Are	ea(s) &	Objective (s)			ı	April 2021-Mar	ch 2024			
	le/Duration	``			Develop	ment Results	•	Responsib	Estima	Assumptions	Risks/Limit
Name of Programmes/Su b-Programmes Areas	Schedule/D Start Date	euration End Date		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	le Entity/ies	ted Costs (000)		ations
arrangemen t											
Sector Strategy: A	dvance devel	opment o	f infrastructure fo	r sewerage t	reatment and disp	oosal		Aligned SDG	Targets:	6.2, 6.3	1
14. Developmen t of infrastructur e for sewerage treatment and disposal Main actions include:			To advance development of infrastructure for sewerage treatment and disposal	Infrastru cture for sewerag e treatmen t and disposal improve d	Effective sewerage treatment and disposal Strong infrastructure for sewerage			NWC		Same as above	Same as above
i. Complete Stage 2 of the Port Antonio Water Sewerage and Drainage project					treatment and disposal	% Completion Stage 2 of the Port Antonio Water Sewerage and Drainage project	To be stated	NWC			
ii. Undertake expansion of the Soapberry						% Completion expansion of	To be stated	NWC			

Development Pr	ogramme Are	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedul	le/Duration				Develo	pment Results		Responsib	Estima	Assumptions	Risks/Limit
Name of	Schedule/D	uration		Output	Outcome (s)	Output	Target (s)	le Entity/ies	ted Costs		ations
Programmes/Su b-Programmes Areas	Start Date	End Date		(s)		Indicator (s)	2024 (FY 23/24)	Zinarey, 100	(000)		
Treatment Plant						Soapberry Treatment Plant					
i. Extend sewer network in sections of Kingston and St. Andrew						Extent completion extension of sewer network in KSA	To be stated	NWC			
y. Rehabilitate selected wastewater treatment plants in St Catherine and Clarendon						Extent completion rehabilitatio n of selected wastewater treatment plants in St Catherine and	To be stated	NWC			

National Outcome #10 "Energy Security and Efficiency"

Medium Term Strategic Policy Framework



Overview

Vision 2030 Jamaica – National Development Plan (NDP) recognizes the importance of energy as an essential input for modern economies and social life. National Outcome #10 "Energy Security and Efficiency" represents the national thrust to effect the changes necessary to provide a secure and sustainable energy supply for the country. The NDP advances the creation of a modern, efficient, diversified and environmentally sustainable energy sector that provides affordable and accessible energy supplies and contributes to long-term energy security and international competitiveness of economic sectors. The sustainable development of the energy sector continues to be impacted by, inter alia, the dependence on import petroleum, inefficiencies in the electricity system and use of energy as well as the impacts on human health and the natural environment. Over the years, Jamaica has made progress in addressing these challenges as well as remaining responsive to external factors such as volatility in oil prices.

The national strategic framework advances two main areas. These are "Energy Security" and "Energy Efficiency and Conservation". With respect to energy security, Vision 2030 Jamaica aims to ensure that the country has adequate and affordable energy supplies to sustain economic performance and national development. Diversification of energy sources and suppliers is emphasized to increase energy security and improve cost efficiency. The medium term programme continues to give focus to ensuring an appropriate and integrated policy, legislative and institutional framework to increase both the share of alternatives and renewables in the energy mix as well as electricity generation. This will be underpinned by consideration for cost, efficiency, environmental sustainability, and clean technologies.

Regarding "Energy Efficiency and Conservation", attention is given to increasing the efficiency of the energy sector in the generation, transmission, and distribution of electricity, in the use of energy in the transport sector, and in the consumption of electricity by industrial, commercial, and residential consumers. For the medium-term, emphasis is placed on enhancing the use of clean technologies to drive the competitiveness of economic sectors as well as demand side management to promote public awareness and responsible energy use as well as employing energy saving devices. Use of market mechanisms also will be promoted, especially in the areas of net billing and net metering.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 10A below presents medium-term targets for "Energy Security and Efficiency" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 10A. Table of Indicators: National Outcome 10 - "Energy Security and Efficiency"

			Na	tional (Outcom	e # 10 –	Energy	Securit	y and E	fficiency	,				
National	Baseline			Act	tual						Та	rgets			
Outcome	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Indicators															
Percentage of	5	8.9	8.6	7.6				11	12.5	12.5	12.5			12.5	20
renewables in															
energy mix															
Percentage of	5.2			12.1	12	13				15				15	30
renewables in															
electricity															
generation ¹															
Net energy to	211819														
the grid from			2540	1475											
alternatives ²			49	088											
Energy	14,587	1031	10,4					1242	9359	6000	6000			6000	4422
Intensity		9	67					2							
Index (EII)															
BTU/US\$1															
unit of output															
(Constant															
Year 2007															
US\$)															

The planned strategies and development programming for "Energy Security and Efficiency" are aligned with SDG 7.

Figure 10A - Alignment of National Outcome 10 "Energy Security and Efficiency" and the SDGs



Goal 7: Ensure access to affordable, reliable, sustainable and modern energy for all

Table 10B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Energy Security and Efficiency" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 10B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Energy Security and Efficiency"

Development Pro	gramme Ar /Duration	rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Scriedule	Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes _ Areas	Start Date	End Date					2024 (11 23/24)		(000)		
Development Area:	Policy, Leg	gislative, R	egulatory, and Ins	titutional fra	meworks suppo	rting the Energy	Sector				
Sector Strategy: Enst	sure an app	propriate in	tegrated policy, le	egislative, reg	ulatory, and inst	itutional framew	vork to support A	ligned SDG T	argets: 7.	1, 7.2, 7.3	
1. Energy Policy Administration	2009	2030	To create an appropriate integrated policy,	Strengthe ning of Policy, legislative	Strong policy, legislative, regulatory, and			MSET		Sufficient, human, financial and technology	Insufficient resources available within
Main actions			legislative,	and	institutional					resources, and	schedule

National Strategy 1	. 0-1: Diversi	ty the Ene	rgy Supply				National Strate	gy Outcome:	Diversifie	d Energy Supply	
Development Pro	gramme Ar /Duration	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/ Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		IONS
Areas	Start Date	End Date									
i. Attract and advance investments in the energy sector (for greater levels of security and efficiency based on diversification and greater reliance on renewables)			institutional framework to support the energy sector	framewor k for the energy sector advanced	for the energy sector	# Of new investments in the energy sector Extent investments focused on energy diversification/increasing proportion of renewables in energy mix engaged/operationalized	2 new investments in the energy sector by FY 23/24 To be stated			Enabling regulatory environment Sufficient infrastructure in place to facilitate development Public/private partnerships support development of the energy sector High level of	Several disposal sites are approaching the end of their useful life. Reduce the percentage of uncollected waste. Limitations in resources for public investment.
ii. Consolidate the petroleum legislation treating upstream and downstream activities						%/Extent Completion of legislation	To be stated	MSET		private sector interest in RE developments. Completion of the relevant studies	Reduced energy demand resulting from restrictions

National Strategy 1	u-1: Divers	iry the Enei	rgy Suppiy				National Strate	gy Outcome:	iversitie	d Energy Supply	
Development Pro		rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	ı	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
Areas	Start Date	End Date									
										The need to reduce the level of	related to the COVID 19 pandemic
iii. Develop and implement the National Energy Policy						Extent National Energy Policy developed/im plemented	National Energy Policy reviewed and updated	MSET		pollutants and emissions arising from the use of petroleum and	Increased oil imports and inefficiencies in energy
iv. Develop and implement Energy from Waste Policy	April 2020	March 2030				Extent Energy from Waste Policy developed/im plemented	Energy from Waste Policy completed	MSET			Ability of the Grid to accommodat e intermittent
v. Develop and implement a Renewable Energy (RE) Policy	August 2021	March 2023				Extent Renewable Energy (RE) Policy developed/im plemented	To be stated			quality. Harmony within the electricity sector, and continued	renewable energy. Wheeling costs could be a prohibitive
vi. Develop and implement an Electric Vehicle Policy						Extent Electric Vehicle Policy	Electric Vehicle Policy completed			interests from private investors	factor. Not enough entities with

Development Pro		ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule r			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Start Date	End Date							(000)		
						developed/im plemented					decentralize operations
vii. Develop and implement strategic framework for electromobility (Electric Vehicles)						Extent strategic framework for electromobili ty (Electric Vehicles) developed/im plemented	Implementation Plan advanced				Insufficient consensus and collaboration among stakeholders
op Energy Resources Planning Studies to include an Integrated Energy Plan (IEP), and implement IEP						Extent Energy Resources Planning Studies to include an Integrated Energy Plan (IEP) developed/IE P Plan implemented	To be stated				

Development Pro		ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
Areas	Start Date	End Date							(000)		
ix. Develop and implement 2nd Integrated Resource Plan (IRP)						Extent 2nd Integrated Resource Plan (IRP) developed/im plemented	2nd Integrated Resource Plan (IRP) developed				
x. Develop and implement the Energy Conservation and Efficiency Policy						Extent Energy Conservation and Efficiency Policy developed/im plemented	Energy Conservation and Efficiency Policy completed				
xi. Develop and implement a National Biofuels Policy						Extent National Biofuels Policy developed/im plemented	National Biofuels Policy developed by 2023				
xii. Develop and implement						Extent Regulations for Net Billing developed/im plemented	Net Billing Regulations completed				

Natio	onal Strategy 1	0-1: Diversi	fy the Ene	rgy Supply				National Strate	gy Outcome:	Diversified	d Energy Supply	
Dev	elopment Pro		ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
	Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
	Name of rammes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	ble Entity/ies	ted Costs		ions
-Pr	-Programmes Areas Start Date Date Regulations for					2024 (FY 23/24)		(000)				
_	gulations for t Billing ⁴¹											
	Develop and implement Regulations for Power Wheeling ⁴²						Extent Regulations for Power Wheeling developed/im plemented	Power Wheeling Regulations completed				
	Develop and implement Petroleum (Downstrea m Activities) Bill ⁴³						Extent Petroleum (Downstream Activities) Bill developed/im plemented	To be stated				

⁴¹ To provide an appropriate regulatory framework for the development and connection of self-generators to the electricity grid

⁴² To prepare framework regulations governing the development and connection of self-generators that provide electricity to one or more locations

⁴³ Comprehensive framework for governing the activities of the Petroleum Sector

National Strategy 1	0-1: Diversi	fy the Ene	rgy Supply				National Strate	gy Outcome:	Diversified	d Energy Supply	
Development Pro	gramme Ard	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions
Name of Programmes/Sub	-Programmes Start End		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		10113	
-Programmes Areas	Start Date	End Date							(000)		
xv. Develop and implement the Electricity Act						Extent Electricity Act developed/im plemented	Five Year Review of the Electricity Act, 2015 ⁴⁴ completed New Electricity Act developed (schedule to be stated)				

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⁴⁴ A comprehensive review of the existing Electricity Act to consolidate and modernize the laws relating to the generation, transmission, distribution, supply, despatch and use of electricity

National Strategy 1	0-1: Diversi	fy the Ene	rgy Supply				National Strate	gy Outcome:	Diversifie	d Energy Supply	
Development Pro	_	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub -Programmes	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
Areas	Start Date	End Date							(000)		
Development Area:	Oil and Ga	s explorat	ion								
Sector Strategy: Acc	celerate cor	nprehensi	ve oil and gas exp	loration prog	ramme		A	ligned SDG T	argets: 7.1	L	
2. Oil and Gas Exploration Programme			Create an appropriate regulatory	Regulator y framewor	Enabling environment to support oil			MSET/ML GRD		Sufficient, human, financial and	Insufficient resources available
Main actions include:			framework and business environment	k and business environm	and gas exploration					technology resources, and capacities	within schedule
i. Expand oil and gas exploration using 3D Seismic exploration techniques			to support oil and gas exploration and development which advances sustainable economic development and energy security	ent supportiv e of oil and gas exploratio n strengthe ned		# Of blocks explored	6 Blocks explored by 2025			Investors view Jamaica as an attractive destination for oil and gas exploration An enabling regulatory framework	

Development Pro	-	rea(s) &	Objective (s)			Li	imited to April 202	1-March 2024			
Schedule,	/Duration				Develo	pment Results		Responsi	Estima ted	Assumptions	Risks/Limita
Name of Programme/Sub-	Schedule r	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	Entity/ies	Costs		ions
Programme Areas	Start Date	End Date					2024		(000)		
Development Area:	Energy Su	pply Mix D	Diversification								
Sector Strategy: De efficiency, environm 3. Energy Supply Mix Diversificatio			•	•			igned SDG Targets	MSET		Strong private sector participation in	Relative stability in the
n			medium- to	renewabl						the energy	internationa
Main actions include:			long-term plans and schedule the	e sources increased						sector, in the area of Alternative	oil market which sometimes
	2023	2025	next tranche of			% Renewables	27% Renewables in	MSET		energy to include	pose a threat

National Strategy 10-2	Promote	Energy Ef	ficiency and Cons	ervation			National Strate	gy Outcome:	Energy Ef	ficiency and Conse	ervation
Development Prog Schedule/I		ea(s) &	Objective (s)				April 2021-Mai	rch 2024			
Scriedule/	Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programme/Sub-	Schedul o	e/Durati n		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	Entity/ies	Costs		IOIIS
Programme Areas	Start Date	End Date							(000)		
4. Energy Management			To provide energy efficiency and conservation	Access to mechanis ms and tools	Enabling environment for efficiency and	Extent to which energy within the	Public Sector electricity consumption reduced by	MSET		Sufficient human, financial and technology	Insufficient resources available within
			energy efficiency and	mechanis ms and	environment for efficiency	which energy	electricity consumption	IVISET		human, financial and	resources available
Main actions include:			that will result in increased efficiencies	g and enabling energy	in energy use	sector is reduced	in cost savings.			capacities	Legal, regulatory
i. Energy End Use Surveys ⁴⁵	2022	2023	and conservation in energy use and reduce	efficiency and conservati on		Extent survey completed/ findings	Energy End Use Survey Completed				compliance risks Systems
			energy costs	increased		applied in energy sector planning	·				damage owing to disaster

⁴⁵ To investigate the changes in electricity load patterns and end use consumption allocations to support load forecasts for energy sector/supply planning

National Strategy 10-2	Promote	Energy Ef	ficiency and Cons	ervation			National Strate	gy Outcome:	Energy Ef	ficiency and Conse	ervation
Development Progr Schedule/I		ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule/L	Juration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programme/Sub-	Schedule o	e/Durati n		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	Entity/ies	Costs (000)		10113
Programme Areas	Start Date	End Date							(000)		
ii. Implement Urban Traffic Management System ⁴⁶						Extent Urban Traffic Management System developed/im plemented	Urban Traffic Management System implemented by 2023	MSET/ MEGJC			
						piementeu	Outcomes: - Reduction in travel time - Reduction in fuel usage				
Sector Strategy: Estal expansion plan (LCEP			•		•	l plementation of t	he least cost	Aligned	SDGs Targ	gets: 7.b	l
5. Electrification Services			To support universal and	Improved access to	Universal access to			MSET/ML GCD		Sufficient human,	Insufficient resources

 $^{^{46}}$ To save travel time and reduce fuel consumption with a Central Control Intelligent Traffic System.

National Strategy 10-2	Promote	e Energy E	fficiency and Cons	ervation			National Strate	gy Outcome:	Energy Ef	ficiency and Conse	ervation
Development Prog		ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule/	Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub-		e/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs		ions
Programme Areas	Start Date	End Date					2027		(000)		
Main actions include:			safe access to electricity through the electrification of areas in the	electrifica tion services	safe and reliable electricity services					financial and technology resources, and capacities Enabling	available within schedule
i. Expand and improve electrification services towards the provision of universal access			country that are without electricity and upholding electrical safety			Extent (incl. % coverage and quality) electricity services	96% of households provided with electricity by 2025	MSET, MLGD, JPS and partners		regulatory environment Culture that supports universal	Gaps in affordability and attitudes towards electricity regulation
to safe and secure electricity			standards in keeping with the Electricity Act			provided to households	35 Electrical inspectors licensed by 2025			regulated access to electricity Electrification	regulation
ii. Develop and implement the Rural Electrification Programme						Extent Rural Electrification and House Wiring Programme developed/im plemented	Rural Electrification and House Wiring Programme implemented (to be specified)	MLGCD		services are affordable	

National Outcome #11 "A Technology-Enabled Society"

Medium Term Strategic Policy Framework



Overview

National Outcome #11 "A Technology Enabled Society" is based on a shared vision of placing Jamaica firmly on the global map of excellence in "research and innovation" and its application for the benefit of the society. Vision 2030 Jamaica — National Development Plan (NDP) recognizes the fundamental role of science, technology, and innovation (ST&I) in advancing sustainable prosperity through economic development and the creation of wealth and employment, the design and commercialization of new products and services, and improvements in the quality of life for all citizens.

Under Vision 2030 Jamaica, strategic focus has been given to strengthening the policy framework governing ST&I and deepening the application of science and technology (S&T) to

benefit all aspects of national development and unleash the full creative potential of Jamaicans. To this end, Vision 2030 Jamaica aims to deepen the engagement of all sectors in using S&T and to value the role of innovation in delivering greater economic, social, and environmental benefits to the country.

The path towards developing a technology enabled society faces a range of challenges, including low levels of investment in research and development, lack of a national innovation system, weak research and innovation culture, and gaps in intellectual property protections. The medium-term programme gives focus to addressing these challenges towards maximizing the contribution of S&T and laying the foundation for the long-term transition to a knowledge-based society and innovation-based economy. In fact, the national strategic framework is built on two key national strategies which reflect the sharp focus placed on systematically addressing the issues and challenges and building the appropriate structures for the long-term. The national strategies are:

1. Integrate Science and Technology in All Areas of Development.

 This national strategy places emphasis on the importance of integrating S&T in all areas of development towards creating a knowledge-based economy and fostering economic growth and global competitiveness.

2. Establish A Dynamic and Responsive National Innovation System

 This national strategy gives priority to advancing and developing an effective world-class National Innovation System (NIS) to contribute to the delivery of economic and social prosperity for our country. The national strategies being pursued aim to ensure that the country's ST&I capacity is adequately developed to enable the country to, among other things:

- 1. Make demonstrable progress in addressing health and nutrition problems, avoid and/or mitigate the impacts of natural disasters, embark on a path of sustainable poverty reduction, improve spatial planning, and safeguard fragile ecosystems, and improve the quality of daily life for the rural and urban poor.
- 2. Transform our economy into one that is based on the production of more knowledge-intensive, higher value-added goods and services... concentrating our efforts towards developing the higher forms of capital stock human, knowledge, cultural, and institutional.
- 3. Raise productivity, wealth, and standards of living by developing new, competitive economic activities to serve local, regional, and global markets.
- 4. Develop appropriate R&D capacity to support technology-based economic growth and to address social, economic, and ecological problems specific to our country.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 11A below presents medium-term targets for "A Technology Enabled Society" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 11A. Table of Indicators- National Outcome #11 - "A Technology Enabled Society"

			Nation	al Outc	ome # 1	1 – A Te	chnolog	y Enable	ed Socie	ty					
National Outcome	Baseline			Act	ual						Tar	gets			
Indicators	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
# of scientific	48	38	32.2	85.1				≥55	≥62	≥66	≥66	≥66	≥66	≥90	≥105
publications/million															
population															
Resident Patent	2.2	9.2	2.6	10	5.2	3.7	5.6	≥12	≥18	≥18	≥66	≥18	≥18	≥35	
Filing/million															≥53
population															
Global Innovation		91	96	81	81					56	56	56	56	>50	
Rank															

The planned strategies and development programming for "A Technology Enabled Society" are aligned with SDG 9.

Figure 11A - Alignment of National Outcome 11 "A Technology-Enabled Society" and the SDGs



Table 11B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "A Technology Enabled Society" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 11B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "A Technology Enabled Society"

National Strategy 1	1-1: Integra	te Science	e and Technology i	n all areas of	development		National Strateg	•	Science an	d Technology inte	grated in all
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mare	ch 2024			
Schedule	/Duration				Responsi	Estima ted	Assumptions	Risks/Limitat ions			
Name of Programmes/Sub	Schedule, n	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	Costs (000)		10:13
-Programmes	Start	End							(000)		
Areas	Date	Date									
Development Area: Science and Technology											
Sector Strategy: Cre	y and legislative fr		Aligned SD	G Targets:	9.b,						

National Strategy 1	1-1: Integra	ite Science	e and Technology i	n all areas of	development		National Strateg	-	Science ar	nd Technology into	egrated in all
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar				
Schedule	/Duration				Develo	oment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		ions
-Programmes Areas	Start Date	End Date							(000)		
. Programme— Science, Technology and Innovation (ST&I) Development			To create an effective policy and legislative framework to support and advance ST&I	Improved policy and legislative Framework that facilitates greater use of science, technology and innovation for economic growth	Culture of using science and technology in development thought and practice An enabling policy framework that facilitates greater use of science, technology and innovation for economic growth					Sufficient resources and capacities — human, financial, technology Initiatives are policy driven Appropriate frameworks to support strengthening policy and regulatory frameworks Partnership driven planning and programming	Insufficient resources and capacities – human, financial, technology Insufficient stakeholder buy-in

National Strategy 1				n all areas of	development		National Strateg	-	Science an	nd Technology into	egrated in all
Development Pro Schedule	gramme A Duration	rea(s) &	Objective (s)		Develo	pment Results	April 2021-Mar	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes		/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Date	Date									
1.a. Sub- programme— Science Policy and Regulatory Framework	2009	2030	To support policy creation and legal and regulatory framework to promote the modernization of the S&T sector	Modern legislation s and effective Policies							
Main actions include:											
i. Develop and implement the National ST&I Policy to 2030						Extent policy developed and/or implemented	100% policy completed 10% implemented	MSET & NCST			
ii. Conduct a full resource audit and gap analysis of the ST&I landscape						Extent resource audit and gap analysis of the ST&I landscape / findings	100% completed	MSET/ NCST			

National Strategy 1	1-1: Integra	te Science	and Technology i	n all areas of	development		National Strateg	•	Science an	nd Technology inte	egrated in all
Development Pro		ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
iii. Establish a national coordinating mechanism to facilitate planning and policy implementati on towards optimal use of infrastructure and resources, maximizing the value and benefits of intellectual property (IP)	Juce					applied in policy and planning Extent national coordinating mechanism developed	50%	MSET/ SRC/ ICENS			
iv. Formulate and implement the National Monitoring						Extent National Monitoring and Evaluation	50%	MSET			

National Strategy 1	1-1: integra	ite Science	e and Technology I	n all areas of	aevelopment		areas of develop	•	ocience ai	nd Technology into	egrated in all
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita ions
Name of Programmes/Sub	Schedule) 		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
-Programmes Areas	Start Date	End Date									
and Evaluation System						System developed/ implemented					
Sector Strategy: Bui	l ild capacity	for effecti	ve science and tec To build capacity for effective	Access to demand-driven	Effective science and technology				Alig	ned SDG Targets: Sufficient resources and capacities –	9.5, 9.c Insufficient resources and
•			science and technology	science and	education					human, financial,	capacities – human,
Main actions include:			education	technolog y education						technology There is	financial, technology
i. Improve awareness and capacity in Science, Technology,				increased		# Of schools programmesi mplemented	FY21/22—>124 FY22/23—>150	SRC		stakeholder interest in investing in and applying STI	Insufficient stakeholder buy-in
Engineering and Math (STEM) in educational institutions							FY23/24— >190			Effective change management	

National Strategy 1				n all areas of	development		areas of develop	ment	Science ar	nd Technology into	egrated in all
Development Pro	_	ea(s) &	Objective (s)				April 2021-Mar			1	
Schedule,	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of	Schedule			Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)		(000)		
-Programmes	Start	End									
Areas	Date	Date									
Sector Strategy: Bui	•	•	d create a two-way	transfer of k	knowledge betwe	een research in to	ertiary	Aligned SDG	Targets:	9.b, 9.c, 9.5	
institutions and the	marketplac	e									
3. Linkages and		2030	To build strong	Mechanis	Strong					Sufficient	Insufficient
Knowledge			linkages and	ms	Linkages and					resources and	resources
Transfer			create a two-	develope	culture of					capacities –	and
			way transfer of	d for	two-way					human,	capacities –
Main actions	knowledge between	knowledge	_	knowledge					financial,	human,	
include:		between		transfer					technology	financial,	
			research in	transfer	between						technology
i. Establish			tertiary	of	research in	Extent	10%	MSET, SRC,		There is	
institutional			institutions	knowledg	tertiary	partnerships/		NCST,		sufficient	Insufficient
frameworks for			and the	е	institutions	bodies		ICENS		support for	stakeholder
building			marketplace	between	and the	developed/				developing a	buy-in
knowledge				research	marketplace	operationaliz				research and	
based				in tertiary		ed to link				knowledge	
partnerships				institution		research in				culture	
and promoting				s and the		tertiary					
collaboration				marketpla		institutions				Effective	
between				ce		with market				change	
tertiary						needs				management	
institutions and											
market											
leaders/private											
sector											

ı	National Strategy 1	1-1: Integra	ite Science	and Technology i	n all areas of	development		National Strateg	-	Science an	d Technology inte	egrated in all
	Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar				
	-	/Duration	cu(5) Q	00,000,00		Develo	pment Results	April 2021 Mark	Responsi	Estima	Assumptions	Risks/Limitat
	Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
	-Programmes	Start	End				maicator (s)	2024 (F1 23/24)		(000)		
	Areas	Date	Date									
		Date	Date				- · ·	4000/ PL I				
II.	Develop						Extent	100% - Platform				
	digital/electroni						digital/electr	Implemented				
	c platforms,						onic					
	registries, and						platforms and					
	other tools to						registries					
	facilitate open						developed/im					
	access to						plemented					
	data/statistics											
	and											
	information on											
	research in											
	tertiary											
	institutions and											
	labour market											
	needs											
	neeus											
•	Sector Strategy: Co	mmercialize	e research	and innovation					Aligned	SDG Targe	ets: 9.5, 9.b	I
4.	Commercializat			То	Access to	Commercializ					Sufficient	Insufficient
	ion of research			commercialize	framewor	ed research					resources and	resources
	and innovation			research and	ks and	and					capacities –	and
				innovation	mechanis	innovation					human,	capacities –
					ms to						financial,	human,
-	Main actions				support						technology	financial,
	Main actions										teciniology	technology
i	nclude:				commerci							technology

Development Pro	gramma Ar	00/6) 8	Objective (s)	1			areas of develop April 2021-Mar				
-	/Duration	ea(s) &	Objective (s)		Develo	pment Results	April 2021-Ivial	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule/ n Start	End		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
i. Develop and implement a structured programme or mechanism for commercializin g innovations/pil ot projects related to energy conservation	Date	Date		alization of research and innovatio n increased		Extent structured programme /mechanism for commercializi ng innovations/p ilot projects related to energy conservation developed/im plemented	To be stated	SRC		Enabling regulatory and institutional framework Stakeholder and investor interest and capacity to support commercializat ion of research and innovation	Insufficient stakeholder buy-in
ii. Develop an appropriate framework to support the sustainable utilization of STI to fully exploit the value and benefits of natural and genetic resources						Extent framework to support the sustainable utilization of STI to fully exploit the value and benefits of natural and genetic resources developed/im plemented	To be stated	SRC		Effective change management	

National Strategy 1	1-1: Integra	te Science	and Technology i	n all areas of	development		National Strateg	-	Science an	d Technology inte	egrated in all
Development Pro	-	ea(s) &	Objective (s)	_			April 2021-Mar		I		
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	Date									
iii. Develop a framework for the coordination and standardization of the National Nutraceutical Industry (NNI) in Jamaica.	Date	Date				Extent framework for coordinating and standardizing National Nutraceutical Industry (NNI) developed/im plemented	100%	NCST/ SRC			
4.a. Product Research and Development			To support the country's efforts to resolve critical socio-	Multi- disciplinar y R&D research increased	New and improved products						
a. Support MSMEs in capacity			economic challenges through integrated			# Of new products developed and introduced in	To be stated	SRC			

Development Prog	gramme Are	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule/	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
building, product develop ment			multidiiplinary R&D			market annually					
and accrediti ng analytical services						# Of MSMEs Assisted annually	- FY21/22-350 - FY22/23-400 - FY23/24-450				

 $^{^{}m 47}$ Increased compliance of MSMEs to food safety, health and environmental regulatory standards

National Strategy 1 System	1-2: Establis	sh a Dynar	mic and Responsiv	e National Ini	novation	National Strate	egy Outcome: A Dyr	namic and Re	sponsive N	National Innovatio	n System
Development Pro	gramme Ar	ea(s) &	Objective (s)			•	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub -Programmes	Schedule, n Start			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
Areas	Date	Date									
Development Area:			System								
Sector Strategy: Str development	engthen the	national	research, develop	ment and inn	ovation system	to facilitate know	/ledge-based	Aligned SD	G Targets:	9.b	
5. Planning, Innovation and Popularisation			To strengthen the national research, development, and innovation	Access to research and mechanis m and	Strong national research, development and innovation	Outcome: # of patents registered locally by innovators	50	NCST, SRC		Sufficient resources and capacities – human, financial,	Insufficient resources available within schedule
Main actions include:			system to facilitate knowledge-	tools for developm ent and	system facilitating					financial, technology Enabling environment for strengthening the regulatory and institutional framework and promoting adherence	Insufficient stakeholder
conduct a comprehensive review of legislation and regulations governing all agencies within the innovation system			based development	innovatio n increased	culture of knowledge- based development	Extent review of legislation and regulations completed/ findings applied in policy and planning	10%	MSET, NCST			buy-in
Establish an ST&I database and information sharing mechanisms for						Extent ST&I database/info rmation sharing mechanisms	100% completion	NCST/ MSET		National interest in advancing STI as key tenet of	

Development Prog		ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule,	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule, n Start	End		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas decision making processes (UNESCO-	Date	Date				developed/im plemented				national development	
GoSPIN) ii.Popularise ST&I / Sensitize Audiences on ST&I						% Change in public engagement activities (through mass media, seminars, conferences)	20% increase	NCST, MSET SRC		Effective change management	
						# Of targeted public education initiatives and engagements	60				
iv.Stimulate and encourage innovation						# Of youth participating in innovation competitions	50	NCST, SRC			

System Development Prog	gramme Ar	ea(s) &	Objective (s)			1	April 2021-Mar	ch 2024			
Schedule/					Develo	pment Results	•	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule,	'Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
among Jamaican Youth						# Of innovators exposed to capacity building activities	50				
v.Rationalize GOJ Laboratories						Extent programme to rationalize GOJ laboratories developed/im plemented	Strategic review of GOJ Labs completed – 100% >35 GOJ Scientific Laboratories rationalized (schedule to be	NCST			

National Outcome #12 "Internationally Competitive Industry Structures"

Medium Term Strategic Policy Framework



Overview

National Outcome #12 "Internationally Competitive Industry Structures" addresses developing the competitiveness of existing industry structures and creating an enabling environment for translating innovation, discovery and creativity into new industries that capitalize on Jamaica's comparative advantage towards global competitiveness. Under this national outcome, focus is given to developing the microeconomic conditions to increase the productivity of the country's economic enterprises of all sizes and across sectors. This thrust is premised on the recognition that the creation of wealth is linked to

the efficient production of valuable goods and services. The foundation for the creation of wealth is built on, among other things, a stable macroeconomy, an enabling business environment, strong economic infrastructure and energy security and efficiency. This connection highlights the importance of an integrated approach to achieve sustainable economic growth and development.

Under this outcome, the national strategic framework centers on the cross-cutting factors that drive increased and sustained international competitiveness. These include the availability of inputs and support services, the development of economic linkages and clusters, the promotion of eco-efficiency and investment in the emerging green economy as well as conditions which compel productivity. Strategic focus is also given to developing and maintaining an effective regulatory framework for competition. Emphasis is placed on strengthening legislation and institutions to promote fair market competition; developing trade regimes that allow fair access to domestic and export markets; and ensuring an appropriate role of the government in regulating private sector economic activities.

As the country continues its transition towards an innovation-based economy, transforming the levels of sophistication of enterprises is among the main policy priorities. This includes employing global best practices in management, technology and production towards creating competitive products and services that are situated at the higher levels of demand and pricing in global value chains.

Vision 2030 Jamaica also embraces eco-efficiency and the greening of the economy, encouraging companies to simultaneously increase their profitability and efficiency while being environmentally and socially responsible.

While there has been notable progress over the years the international competitiveness of Jamaican enterprises continues to be impacted by several issues and challenges. These include weaknesses in sectoral linkages, and insufficient focus on customer service and controlling the channels of international distribution.

The medium-term strategies and programming advance efforts to develop the microeconomic conditions for competitiveness by advancing the application of standards and developing the national quality infrastructure. Emphasis will also be placed on efforts to drive demand-side efficiency and equity within the domestic market through efforts to spur interfirm rivalry and create the conditions for more balanced market relationships between economic actors. Specifically, emphasis will be placed on strengthening the policy, legislative and regulatory framework, export capacity, and strategic regional and global partnerships. Other prioritized areas include developing and encouraging high-quality standards, promoting green jobs and ecoefficiency and good environmental practices.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12A below presents medium-term targets for "Internationally Competitive Industry Structures" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12A. Table of Indicators- National Outcome #12 - "Internationally Competitive Industry Structures"

		Nation	al Outco	me # 12	– Inter	national	ly Comp	etitive lı	ndustry S	Structure	s: Servic	es			
National	Baseline			Act	ual						Tar	gets			
Outcome	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Indicators															
Percentage	0.029		0.021	0.02	0.02	0.02	0.02	0.035	0.026	0.027	0.031	0.031	0.031	0.031	0.032
share of global															
GDP based on															
PPPs															
Travel and	48	NA	76		76			54	48		58	58	58	58	35
Tourism															
Competitiveness															
Index															

The planned strategies and development programming for "Internationally Competitive Industry Structures" are aligned with SDGs 8, 10, 12 and 17.

Figure 12A - Alignment of National Outcome 12 "Internationally Competitive Industry Structures" and the SDGs



Table 12B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Internationally Competitive Industry Structures" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Internationally Competitive Industry Structures"

National Strategy 1	2-1: Develo	p compan	y sophistication	and productivit	У		National Stra	tegy Outcom	e: Sophistic	ated and producti	ve companies
Development	Programmo	e &	Objective				April 2021-Ma	rch 2024			
Schedule	/Duration		(s)		Develop	ment Results		Respor		Assumptions	Risks/Limitat
Name of Programmes/Sub-	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/2	sible Entity/ es	ted i Costs (000)		ions
Programmes	Start	End							(000)		
Areas	Date	Date									
Development Progr	amme Area	a: Compan	y sophisticatio	n and productiv	ity						
Sector Strategy: De	velop and p	romote hi	gh-quality stand	dards for globall	y competitive pr	oducts and servic	ces	Aligned SDG	Targets: 8.2	2	
1. Strengthen the			To develop	Frameworks,	Strong			MIIC,		Sufficient	Insufficient
National			and	processes,	National		_	BSJ		resources and	resources
Quality			promote	and	Quality					capacities –	and
Infrastructure			high-quality	programmes	Infrastructur					human,	capacities –
towards a			standards	of the	e for globally					financial,	human,
Standards-led,			for globally	National	competitive					technology	financial,
Market-driven			competitive	Quality	products and						technology
economy			products	Infrastructur	services					The regulatory	
			and services	e developed						and	Insufficient
Main actions										institutional	stakeholder
include:										frameworks	capacity/buy
										are relevant	-in to meet
 Develop and 						Extent	National Qualit	y		and agile	regulatory
implement						National	Policy develope	ed			standards
National Quality						Quality Policy	and promulgat	ion		Stakeholder	
Policy						developed/op	Implementatio	n		capacity	
						erationalized	of National			developed to	
							Quality Policy			meet	
							commenced				

Davidanciant	Dua sua us :	- 0	Ohio ativ-				Amail 2024 Marris 2	024			
Development Schedule	Programm /Duration	e &	Objective (s)		Develo	pment Results	April 2021-March 2	Respon	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub-Programmes	Schedule r Start			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i es	ted Costs (000)		ions
Areas	Date	Date									
ii. Develop the regulatory framework for National Compliance Regulatory Authority (NCRA)						Extent regulatory framework for NCRA developed/op erationalized	Legislative framework for the operation of NCRA developed			regulatory requirements Regulations are enforceable Change management implemented	
ii. Develop and implement the						Extent Standards	Laboratories accredited	JANAA C, BSJ,		Stakeholder	
Standards Accreditation and Certification programme						Accreditation and Certification programme developed/im plemented	Support provided to Exporters in meeting requirements of the USFSMA, HACCP and ISO standards	NCBJ		buy-in and compliance	
v. Build the capacities of testing						Extent capacity of testing	Access to Information on international				
laboratories of agencies involved in the						laboratories of agencies involved in	standards and technical requirements in				

Development	Drogramma	9 .	Objective				April 2021-March 2	024			
Schedule,	_	α	(s)		Develo	pment Results	April 2021-Warch 2	Respon	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub-	Schedule/I			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i es	ted Costs (000)		ions
Programmes Areas	Start Date	End Date									
export of agricultural and agro- processed						the export of agricultural and agro-	the public sector increased				
products to the EU markets						processed products to the EU markets built to meet market standards	Sensitization of and dialogue with the private sector on Technical Barriers to Trade (TBT) and Sanitary Phyto Sanitary (SPS) issues promoted				
v. Strengthen the Quality Compliance Programme						Extent Quality Compliance Programme implemented	# Of inspections conducted food (registrations assessments routine sampling) ports of entry, site domestic market non-food processors LPG Filling plants # Of weighting	NCRA, BSJ			

National Strategy 1	2-1: Develo	op compan	y sophistication	n and productivit	У		National Strategy	Outcome:	Sophistic	ated and producti	ve companies
Development	Programm	ie &	Objective				April 2021-March 2	024			
Schedule	/Duration		(s)		Develo	ment Results	<u>-</u>	Respon	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub-	Schedule	e/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i	ted Costs		ions
Programmes Areas	Start Date	End Date				(-)		es	(000)		
Aleas	Date	Date					devices verified for accuracy # Of sampling completed (food				
							establishments, ports of entry, site domestic market non-food				
				in targeted areas			processors, gas stations)				
Sector Strategy: Ide	ntify and s	trengthen	export capacity	in targeted area	IS			Aligr	ned SDGs 1	Targets: 8.1, 17.11	_
2. Trade Promotion and Development	2009	2030	To foster an enabling environmen t for	Framework for building export capacity of	Strong export capacity of local			MIIC		Sufficient resources and capacities – human,	Insufficient resources and capacities –
Main actions			commerce	local	manufacture					financial,	human,
include:			and trade	manufacture	rs and					technology	financial,
i. Strengthen the			(export)	r and	exporters	Outcom	e Indicators:				technology
i. Strengthen the export capabilities of small and medium sized enterprises to			through advocacy and investment promotion	exporters strengthened		# Of businesses involved in exporting goods and services	640 businesses involved in exporting goods and services by FY 2023/24			The regulatory and institutional frameworks are relevant and agile	Insufficient stakeholder capacity/buy -in

Development	_	e &	Objective				April 2021-March 2	2024			
Schedule,	/Duration		(s)		Develo	pment Results		Respon	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub-Programmes	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i es	ted Costs (000)		ions
Areas enter the global business arena	Start End Date Paglobal arena				% Change in number and value of goods traded.	8% growth/increase in total exports			Macro- economic conditions and	Disruptions owing to the COVID-19 pandemic	
Implement							e Indicator:			business	and/or other
investment strategies designed to create						% Change in foreign direct investment	To be stated			environment is stable and attractive to	shocks
awareness of Jamaican products and services among potential						Output	t Indicator:			Systems are in place to	
local, regional and foreign investors and to increase foreign direct investment in the Jamaican economy. and services for export	and see			Extent strategies for promoting foreign direct investment developed/im plemented	To be stated			support export readiness, market access and marketing of goods and services			
										capacity to manage risks associated with new	

			T								
Development		&	Objective				April 2021-March 2			Γ	T
Schedule,	/Duration		(s)		Develo	oment Results		Respon	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub-	Schedule/	Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i es	ted Costs (000)		ions
Programmes	Start	End							(000)		
Areas	Date	Date						1			
										waves of the COVID-19 pandemic	
Develop actionable initiatives to lay out to exporters in efforts to influence significant growth of the export sector						To be stated	To be stated				

Development	Programme	e &	Objective				April 2021-March 2	.024			
Schedule	/Duration		(s)		Develo	pment Results		Respon	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub-	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	sible Entity/i es	ted Costs (000)		ions
Programmes	Start	End							(000)		
Areas	Date	Date									
ii. Identify potential/ target markets for Jamaican products regionally and extra regionally						To be stated	To be stated				

National Strategy 1	2-4: Enhan	ce the fran	nework for compe	etition among	enterprises	National Strate	egy Outcome: Stron	g framework	for compe	etition among ent	erprises	
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024				
Schedule	/Duration				Develo	oment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat	
Name of Programmes/Sub	Schedule/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions		
-Programmes	Start End								(000)			
Areas	Date	Date										
Development Progr	Development Programme Area: Fair Trade											
Sector Strategy: Str	engthen th	e regulato	ry and institutiona		Aligned SD	3 Targets:	10.a					

National Strategy 1				annong T	enterprises	ivational Strate	gy Outcome: Stron	_	Tor comp	eution among ent	erprises
Development Pro	_	ea(s) &	Objective (s)				April 2021-Mar		1	T	Ι
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes	Start	End							(000)		
Areas	Date	Date									
3. Framework for			To strengthen	Regulator	Strong			MIIC		Sufficient	Insufficient
competition			the regulatory	У	regulatory					resources and	resources
among			and	framewor	and					capacities –	and
enterprises			institutional framework for	k for fair	institutional					human,	capacities –
Main actions				trading	framework for fair trade					financial,	human,
include:			fair trading practices	practices	Tor fair trade					technology	financial,
i. Develop a	ioh a	practices	improved		Extent to	Draft Policy for	MIIC, CAC		The regulatory	technology	
Consumer						which	consumer			and	Insufficient
Protection						consumer	protection			institutional	stakeholder
Policy						protection	completed			frameworks	capacity/buy
						policy is				are relevant	in to meet
						developed				and agile	regulatory
ii. To strengthen						Extent	Critical Divisions			and agric	standards
the capacity of						regulatory	and Entities			Stakeholder	Standards
the portfolio						capacity of	restructured			capacity	
ministry						MIIC and its				developed to	
(Ministry of						entities				meet	
Industry,	ent and			developed/op				regulatory			
Investment and				erationalized				requirements			
Commerce							ors and Targets			1 2 4 2 2 2	
(MIIC) with						% Of	Merger of the			Regulations	
responsibility						Consumer	Consumer			are	
for investment,						Affairs	Affairs			enforceable	
commerce and						Commission	Commission				
trade and its						and Fair-	and Fair-Trade				

National Strategy 1	2-4: Enhan	ce the frar	nework for compe	etition among	enterprises	National Strate	egy Outcome: Stron	g framework	for comp	etition among ent	erprises
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes	Start	End							(000)		
Areas	Date	Date									
entities to						Trade	Commission			Change	
regulate fair						Commission	completed			management	
trade and						CAC/FTC				implemented	
competition						merger					
						completed				Stakeholder	
										buy-in and	
										compliance	

National Strategy 12	2-5: Promo	te Eco-effi	ciency and the Gre	een Economy		National Strate	egy Outcome: An E	co-efficient a	nd Green I	Economy	
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule,	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	nmes/Sub n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes	Start	End							(000)		
Areas	Date	Date									
Development Progr	amme Area	a: Eco-effic	ciency and the Gre	en Economy							
Sector Strategy: Pro	mote greer	n jobs and	industries				Α	igned SDG Ta	argets: 12.	1, 12.2, 12.5, 12.6	i
4. Green jobs and			To Promote	Regulator	Green jobs			MEGJC		Sufficient	Insufficient
industries			green jobs and	У	and					resources and	resources
			industries	framewor	industries					capacities –	and

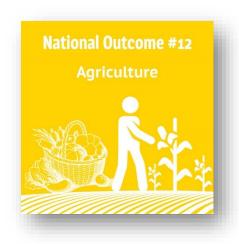
National Strategy 1	2-5: Promo	te Eco-effi	ciency and the Gr	een Economy		National Strate	egy Outcome: An E	co-efficient a	nd Green	Economy	
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n	<u> </u>		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date									
Main actions include:	Date	Date		k and program mes						human, financial, technology	capacities – human, financial,
i. Develop a comprehensive programme and a portfolio of projects in line with the investment priorities of the Green Climate Fund (GCF)				promotin g green jobs and industries strengthe ned		Extent programme (projects) aligned with investment priorities of GCF developed/im plemented	To be stated			The regulatory and institutional frameworks are relevant and agile Stakeholder capacity developed to meet regulatory	Insufficient stakeholder capacity/buy in to meet regulatory standards Insufficient change management
ii. Finalize and Implement the Green Economy ⁴⁸						Extent Green Economy Investment Strategy	The Green Economy Investment Strategy	MEGJC		requirements/ changes in operations to	

 $^{^{\}rm 48}$ Towards creating an enabling environment to stimulate and generate green investments.

National Strategy 1	2-5: Promo	te Eco-effi	ciency and the Gr	een Economy		National Strate	egy Outcome: An E	co-efficient a	nd Green	Economy	
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024		·	
Schedule,	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes Areas	rammes Start End reas Date Date							(000)			
Investment Strategy						developed/o perationalize d	approved by Cabinet			meet eco- efficiency and environmental	
iii. Prepare a sustainable consumption						Extent sustainable consumption	To be stated	MEGJC		sustainability standards	
and production strategy and						and production				Change management	
action plan						strategy and action plan developed/im				implemented	
						plemented					

National Outcome #12 "Internationally Competitive Industry Structures-Agriculture"

Medium Term Strategic Policy Framework



Overview

National Outcome #12 "Internationally Competitive Industry Structures—Agriculture represents the national thrust to advance the dynamic transformation of the agriculture sector. Vision 2030 Jamaica recognizes the importance of the industry for sustainable development that is interwoven across the economic, social, and environmental areas. The agriculture sector contributes and drives economic growth and development, employment, foreign exchange earnings, rural life, environmental sustainability, and food security. Its impact also extends to the area of health, including nutrition, and healthy lifestyles.

Under this outcome, focus is given to the development of the agriculture sector towards increasing international competitiveness. The industry has been impacted by several factors which have inhibited sustained and inclusive growth. Over the years, the performance of the industry has been impacted by inter alia:

- the vulnerability of the sector to adverse weather conditions, which continues be exacerbated by climate change
- Inadequate infrastructure and equipment support services including the development and maintenance of farming and fishing feeder roads; irrigation works; packaging and storage facilities
- Limited access to resources necessary to increase production and productivity by women and youth
- A high incidence of larceny in crops and livestock and illegal, unreported, and unregulated (IUU) fishing
- Threats to the long-term development of Jamaica's marine fisheries, including overharvesting, habitat destruction and pollution, and incursions by fishing vessels from other countries.

Since the start of plan implementation, progress has been made in addressing some of the structural impediments affecting the sector. These efforts have however been counterbalanced by external factors such as the global financial and economic crisis and the Covid-19 pandemic. The global financial and economic crisis, which began in 2007 occurred amid plan development and called for necessary adjustment to priorities to ensure that the country was positioned to respond to the immediate to

long-term impacts of the crisis. The covid-19 pandemic started in the middle of the implementation of the fourth MTF (2018-2021). Both the crisis and pandemic has disrupted plan implementation, calling for agility in policy responsiveness and good stewardship of national planning and implementation.

The medium-term strategies and programming advance continued focus on a research-oriented, technological, market-driven and private sector led revolution, which revitalizes rural communities, creates strong linkages with other sectors and emphatically repositions the sector in the national economy to focus on the production of high value commodities and contribute to national food security.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12C presents the medium term targets that represent the national level outcomes to be realized. The medium term performance is based on achievement of the results from implementation of the policy-driven national and sector development strategies and programming (see next table). Partners in development contribute to the achievement of the medium term targets by aligning their planning to the strategies and programmes.

Table 12C. Table of Indicators- National Outcome #12 - "Internationally Competitive Industry: Agriculture"

		Natio	onal Out	come # 1	2 – Inter	nationa	lly Comp	etitive Ir	dustry S	tructure	s: Agricu	lture			
National Outcome	Baseline			Act	ual						Tar	gets			
Indicators	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Agriculture Production Index	100	119.8	116.6	132.4	133.4	131.7	141.2	124.6	132.2	135.1	138.3	138.3	138.3	138.3	176.4

The planned strategies and development programming for "Internationally Competitive Industry Structures - Agriculture" are aligned with SDGs 2, 6, 8, 13 and 14.

Figure 12B - Alignment of National Outcome #12 "Internationally Competitive Industry Structure: Agriculture" and the SDGs





SDG 2: End hunger, achieve food security and improved nutrition and promote sustainable agriculture



SDG 6: Ensure availability and sustainable management of water and sanitation for all



SDG 8: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all.



SDG 13: Take urgent action to combat climate change and its impacts



SDG 14: Conserve and sustainably use the oceans, seas and marine resources for sustainable development

The table 12D shows the National and Sector Strategies to advance Jamaica's development towards its 2030 goals and the SDGs and main policy-driven programming that will be implemented by government and other partners in development. Align your planning to the strategies and programming and you will be aligning your efforts to government's agenda for development.

Table 12D. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Internationally Competitive Industry Structures: Agriculture"

Sector Strategy: Cr	eate an ena	abling envi	ronment for agricu	lture research	n and developme	ent	Sector Strategy research and de Aligned SDG Ta	velopment		vironment for agric	ulture
Development Pro	ogramme A	reas &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develop	oment Results		Responsib	Estima	Assumptions	Risks/Limit
Name of Programme/Sub-	Schedule r	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	le Entity/ies	ted Costs (000)		ations
Programme	Start	End							(000)		
Areas	Date	Date									
Development Prog	ramme Are	ea: Agricul	ture Research and	Developmen	t						
1. Agriculture Research and Development Main actions include:	2009	2030	To increase capacity for agricultural research and development towards the creation of new technologies, and improved climate resilience, production, and productivity	Increased animal genetic and forage resources, increased availabilit y of modern agricultur al tools, increased	Strong agriculture research institutions and programmes Readily available animal genetic material and fodder					Sufficient, human, financial and technology resources, and capacities Sufficient stakeholder buy-in and application of products from research and	Insufficient resources Insufficient stakeholder buy-in and change manageme nt Disasters and other shocks
i. Livestock Research a. Enhance livestock (including				dissemina tion and usage of research findings from	resources for farmers Agricultural practices adapted in	Change in cost of production for select produce and livestock	Cost of production for select produce and livestock decreased	MOAF, RADA, JDDB		development Effective hazard risk reduction and climate resilience	impact agricultural research and productive capacity

Sector Strategy: Cr	reate an ena	abling envi	ronment for agric	ulture researcl	h and developme	ent	research and de	velopment		ironment for agric	ulture
				1			Aligned SDG Ta	_	.a		
Development Pr	ogramme A	reas &	Objective (s)				April 2021-Mar				1
Schedule	/Duration				Develo	pment Results		Responsib	Estima	Assumptions	Risks/Limit
Name of Programme/Sub-	Schedule	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	le Entity/ies	ted Costs (000)		ations
Programme	Start	End							(000)		
Areas	Date	Date									
Fisheries)				agricultur	the Jamaican	Availability of	Availability of				
research				al	farming	livestock	quality				
and				research	community	genetic	breeding stock				
conservatio				institution	based on	resources	and fodder to				
n of animal				s to the	sound	and fodder to	farmers				
genetic				wider	research	farmers	increased				
resources				public;							
including				improvem		Change in the	The number of				
through				ent in		number of	research				
improved				research		meaningful	publications				
coordinatio				programm		research	increased				
n and				es		work					
collaboratio						published					
n with											
industry						Extent to	Climate-				
stakeholder						which	resilient fodder				
s and NGOs						climate-	varieties				
						resilient	developed				
						fodder					
						varieties					
						developed					

Sector Strategy: Cro	ronment for agricu	nt	Sector Strategy Outcome: Enabling environment for agriculture research and development Aligned SDG Targets: : 2.5, 2.a									
Development Pro	ogramme A	reas &	Objective (s)				April 2021-March 2024					
•	/Duration	ii cas Q	- 2,000		Development Results			Responsib	Estima	Assumptions	Risks/Limi	
Programme/Sub-	Schedule r	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	le Entity/ies	ted Costs (000)		ations	
Programme Areas	Start Date	End Date							(000)			
. Soil Fertility Mapping Project	Oct 2021	2025	To create and develop a comprehensive web –based soil database To train technical staff in ALMD, RADA to use database to assist in crop selection and fertilizer recommendations To complete experimental	Overall performa nce in crop productio n improved Soil resources protected and maintaine d	Integrated management of soils for durable increase in productivity and quality of agricultural products. Optimizing farmer's profits and enhancing farming efficiency while maintaining	Extent to which Soil Fertility Mapping Project completed	An information system and soil databases fully designed and developed Fertilizer recommendations for crops fully developed Fertilizer programmes developed and operational Geo-referenced soil fertility information system for the	MOAF/ ALMD/ Rⅅ		Sufficient, human, financial and technology resources, and capacities	Disasters and other shocks impact agricultural research and productive capacity Lack of trained personnel with basic requirements in Soil Science, Gli and land	

Sector Strategy: Cr	eate an ena	abling envi	ronment for agricu	lture researcl	n and developme	ent			abling env	ironment for agric	culture		
							research and de	•					
			1	r			Aligned SDG Targets: : 2.5, 2.a						
Development Pro	ogramme A	reas &	Objective (s)				April 2021-March 2024						
Schedule	/Duration				Develop	ment Results		Responsib	Estima	Assumptions	Risks/Limit		
Name of	Schedule	/Duratio		Output (s)	Outcome (s) Output		Target (s)	le	ted		ations		
Programme/Sub-	r	-		, , ,		Indicator (s)	2024 (FY 23/24)	Entity/ies	(000)				
Programme	Start	End							(000)				
Areas	Date	Date											
			selected crops		environment		Human and				planning to		
			to determine		al		technical				participate		
			fertilizer regime		stewardship.		capacity of				in the		
							farmers,				proposed		
							extension				training		
							officers and				workshops		
							researchers in						
							soil information						
							and fertility						
							monitoring and						
							management,						
							enhanced						

Sector Strategy: Cr	eate an enak	oling envi	ronment for agricu	lture researcl	n and developme	ent	Sector Strategy Outcome: Enabling environment for agriculture research and development Aligned SDG Targets: : 2.5, 2.a						
Development Pro	ogramme Ar	eas &	Objective (s)	April 2021-March 2024									
Schedule	/Duration			Development Results					Estima	Assumptions	Risks/Limit		
Name of Programme/Sub-Programme	Schedule/ n Start	Duratio End		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	le Entity/ies	ted Costs (000)		ations		
Areas	Date	Date											
iii. Rehabilitation of Research Centres: Phase I	Oct 2019	Sep 2022	To increase capacity for agricultural research and development towards the creation of new technologies, and improved climate resilience, production, and productivity	Rehabilita tion of selected facilities at the Bodles Research Station	Select facilities: Bodles, Montpelier, Orange River, Hounslow and Top Mountain Research Stations Rehabilitated	Rehabilitatio n of Research Centers Phase I completed for Bodles Research Station	Activities completed up to 2022: Phase I of Research Centre Completed: 1. Small ruminant house 100% completed 2. Installation of Pond Liner at Fruit Tree Nursery completed 3. Water storage tank procured and installed 4. Renovation of Milk testing Laboratory 5. Construction of Calf Pen	MoAF/ Rⅅ		Sufficient, human, financial and technology resources, and capacities	Disasters and other shocks impact agricultural research and productive capacity		

Sector Strategy: Cr	eate an ena	abling envi	ronment for agricu	ulture research	n and developme	ent			abling env	vironment for agric	ulture	
							research and de	•				
		Г		1			Aligned SDG Ta		.a			
Development Pro		reas &	Objective (s)				April 2021-March 2024					
Schedule	/Duration			Development Results				Responsib	Estima	Assumptions	Risks/Limit	
Name of Programme/Sub-	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	le Entity/ies	ted Costs (000)		ations	
Programme	Start	End							(000)			
Areas	Date	Date										
							6. Construction of Bio-digester for dairy					

Sector Strategy: Cr	reate an ena	abling envi	ronment for agricu	Iture research	n and developme	ent	Sector Strategy research and de		abling en	vironment for agric	culture		
							Aligned SDG Ta	· · · · · · · · · · · · · · · · · · ·	'.a				
Development Pro	ogramme A	reas &	Objective (s)				April 2021-March 2024						
•	/Duration		, ,,	Development Results				Responsib	Estima	Assumptions	Risks/Limi		
Name of	Name of Schedule/Duration			Output (s)	Outcome (s)	Output	Target (s)	le	ted		ations		
Programme/Sub-	r	-		,	(1)	Indicator (s)		Entity/ies	Costs				
Programme	Start	End							(000)				
Areas	Date	Date											
iv. Rehabilitation	Oct	Oct	To increase	Rehabilita		%	Rehabilitation	MoAF/		Sufficient,	Disasters		
of Research	2023	2026	capacity for	tion of		Rehabilitatio	of Research	Rⅅ		human,	and other		
Centres:			agricultural	selected		n of Research	Centre Phase II			financial and	shocks		
Phase II			research and	facilities		Centres	Commenced for			technology	impact		
			development	at Orange		Phase II	Montpelier			resources, and	agricultura		
			towards the	River		implemented	Research			capacities	research		
			creation of new	Research			Station,				and		
			technologies,	Station,			Hounslow				productive		
			and improved	Montpelie			Research				capacity		
			climate	r Research			Station, Top						
			resilience,	Station,			Mountain and						
			production, and	Hounslow			Orange River						
			productivity	Research			Research						
				Station,			Station						
				Тор									
				Mountain			Pasture						
							renovation						
							(Montpelier						
							and Hounslow)						
							Irrigation						
							paraphernalia -						
							Orange River,						

ector Strategy: Cr	eate an ena	abling envi	ronment for agricu	ılture research	n and developme	ent	Sector Strategy Outcome: Enabling environment for agriculture							
							research and de	velopment						
		T					Aligned SDG Tar		.a					
Development Pro		reas &	Objective (s)		April 2021-March 2024									
Schedule	/Duration			Development Results				Responsib	Estima	Assumptions	Risks/Limit			
Name of Programme/Sub-	Schedule r			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	le Entity/ies	ted Costs		ations			
Programme	Start	End							(000)					
Areas	Date	Date												
							Hounslow completed							
							Construction of Perimeter Wall							

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified Sector Strategy Outcome: Competitive Agro-Industries range of agricultural products and increase agricultural output particularly of crops, Aligned SDG Targets: 2.3, 2.5, 8.1 livestock and aquaculture **Development Programme Area(s) &** Objective (s) April 2021-March 2024 Risks/Limit Schedule/Duration **Development Results** Responsi **Estimat Assumptions** ble ations ed Schedule/Duratio Output (s) Outcome (s) Target (s) Name of Output Entity/ie Costs Programmes/Sub Indicator (s) 2024 (FY (000)S -Programmes Start End 23/24) Areas Date Date **Development Area: Agro-Industries Development** Sufficient Insufficient 2. Agro-2009 2030 To ensure National Increase **Industries National Food** Food production of resources resources functional available Development and Nutrition Security human, Security Council foods financial and within (NFSC) est. technology schedule Main actions Reduce include: dependency Agribusines 2022 2026 % increase in 20% MoAF/ i.Agri-Business on imported AIC select Sector Strategy food produce Intelligence produce and products Unit est. % reduction 5% in import bill # and type of 2- NFSC and systems Agribusiness Intelligence established for Unit Agribusiness sector

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture

Sector Strategy Outcome: Competitive Agro-Industries
Aligned SDG Targets: 2.3, 2.5, 8.1

Development Pro	gramme Ar	ea(s) &	Objective (s)	April 2021-March 2024								
Schedule	/Duration				Develop	ment Results		Responsi ble	Estimat ed	Assumptions	Risks/Limit ations	
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	Entity/ie	e Costs		ations	
-Programmes Areas	Start Date	End Date				marcator (3)	23/24)	S	(000)			
Aleas	Date	Date	To implement a Farmer Centric Ecosystem	Farmgate price index for priority crops est. One stop web-portal est.	Real-time marketing/ag ricultural research information system accessible to farmers	# of MOUs formed with farmers/ farmer groups and research and/or educational institutions Agribusiness Transformation Team est. One stop portal information service est.	At least 10 MOUs with farmers/farmer groups, research and/or educational institution					
			To establish and operationalize d business models for sustain rural economy	Orchards under Climate Smart Centralized Services (CSCS) Model	Increased agro-exports	Hectares of orchard of select crops established Duff House Agro-Park rehabilitated	1000 acre of mango orchards in the Mango Agro Park established	MoAF/ AIC		Yields will not be realized until 2025/2026	Flooding, high incidents of fruitfly in mangoes leading to export ban	

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture

Sector Strategy Outcome: Competitive Agro-Industries
Aligned SDG Targets: 2.3, 2.5, 8.1

Development Pro	gramme Ar	ea(s) &	Objective (s)			April 2021-March 2024						
Schedule	/Duration				Develop	ment Results		Responsi	Estimat	Assumptions	Risks/Limit	
Name of Programmes/Sub	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ie	ed Costs		ations	
-Programmes	Start	End					23/24)	S	(000)			
Areas	Date	Date										
						# of additional facilities added to transform Agro-parks to CSCS model # Of Public- Private partnership formed						
						\$ amount garnered from international partners for						
						piloting CSCS model						

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture

Sector Strategy Outcome: Competitive Agro-Industries
Aligned SDG Targets: 2.3, 2.5, 8.1

•				tive (s) April 2021-March 2024							
•	/Duration	(-,	(0)		Develop	ment Results		Responsi	Estimat	Assumptions	Risks/Limit
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ie	ed Costs		ations
-Programmes Areas	Start Date	End Date				(,,	23/24)	S	(000)		
			To innovate and commercialize along the value chain for the benefit of farming enterprises	New agro- products developed Seed banks for priority crops established Youth investment seminars held Potential profitable agro- enterprise scaled-up	Income and rural livelihood Increased Youth involvement increased in agroenterprises	# of new products developed and ready for market # and type of seed banks established # of youth (under 35 years old) benefitting from initiative and own an agroenterprise (disaggregate d by sex – at least 30% is female, 5% PERSONS		MoAF/ AIC/ Ja 4H		Seed policy implemented Appropriate youth interested in agriculture	Market saturation Youth disinterests d

Development Pro	gramme Ar	ea(s) &	Objective (s)			April 2021-March 2024						
Schedule	/Duration				Development Results				Estimat	Assumptions	Risks/Limit ations	
Name of Programmes/Sub	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ie	ed Costs		ations	
-Programmes Areas	Start Date	End Date					23/24)	S	(000)			
						WITH DISABILITIES)						
						# of agro- enterprises scaled-up						
						% increase in income of beneficiaries						
ii. Agricultural Competitivenes s Programme Bridging Project	2019	2022	To strengthen the local agribusiness environment To increase productivity in agroenterprises To promote greater market access	Increased production of mangoes and strawberrie s	Strawberry and mango industries development strengthened	# Of agri- business industries developed and sustained	Strawberry and Mango industry plan commenced	MoAF/ AIC		Adequate human resource Investors willingness to wait for med- long term results	Pest infestation Adverse weather	

Development Pro	gramme Ar	ea(s) &	Objective (s)			1	April 2021-Marc	h 2024			
Schedule	/Duration				Develop	ment Results		Responsi	Estimat	Assumptions	Risks/Limit
Name of	Schedule			Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	ble Entity/ie	ed Costs		ations
Programmes/Sub -Programmes	Start	End	-			mulcutor (3)	2024 (FY	S	(000)		
Areas	Date	Date					23/24)				
Aicas	Date	Date	Topromoto								
i			To promote value added								
			production towards								
i											
			greater export								
I			To improve								
			access,								
			management								
			and efficient								
			use of arable								
			land								
iii.Production	2009	2030	To increase	To increase	Production	Hectares	Annual targets	MOAF,		Timely delivery	Poor
Incentive			and sustain	production	and	established	Est 105 ha of	RADA		of inputs and	weather
Programme			agricultural	and	productivity		cassava			equipment	conditions
			production to	productivit	increased		Est 9.8 ha. of			procured from	(drought
			meet market	y of special	through the		coco			suppliers	floods and
			demand. The	select	rehabilitation		Est23 ha of				wind)
			programme	crops by	of 12 select		dasheen			Attendance	
			also seeks to	15%	crops and		Est 68 ha. of			and	Pest and
			protect the		small		ginger			participation by	disease
•			livelihood of		ruminants		Est 140 ha. of			beneficiaries at	outbreak
			rural farm				hot pepper				

Development Pro	gramme Ar	ea(s) &	Objective (s)			•	h 2024					
-	/Duration	(-,	, ,		Develop	ment Results	,	Responsi	Estimat ed	Assumptions	Risks/Limit ations	
Name of Programmes/Sub	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ie	Costs		ations	
-Programmes	Start	End				(0)	23/24)	S	(000)			
Areas	Date	Date										
			families and				Est 13.2 ha of			training	Shipping	
			positively				lime			sessions	logistics	
			impact				Est 8.4 ha. of					
			national food				MD2 Pineapple			Good weather	Escalation	
			security.				Est 7.5 hectares			conditions	of input	
							of strawberry				costs (eg,	
							through			Implementatio	agro-	
							greenhouse			n of best	chemicals	
							production.			practices by	(fetilizers	
							Est 64 ha. of			farmers	and	
							yam				pesticides).	
							Est 3,600			Implementatio		
							hectares of Irish			n of structure	Praedial	
							Potato over the			procurement	Larceny	
							period			plan		
							Est 1,200				Farm labou	
							hectares of			Proper record		
							onion over the			keeping by	COVID-19	
							period			farmers and	Pandemic	
							Est 8 ha. fodder			extension		
							bank			officers		
							Est of 300 ha.					
							Irish Potato					

Sector Strategy Outcome: Competitive Agro-Industries
Aligned SDG Targets: 2.3, 2.5, 8.1

Progran	mme Are	a(s) &	Objective (s)			April 2021-March 2024						
dule/Du		` '	,,		Develop	ment Results		Responsi	Estimat	Assumptions	Risks/Limit ations	
ub	chedule/ n Start	Duratio End		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ie s	ed Costs (000)			
	Date	Date										
							Est of 1.5 ha. strawberry			Delivery of programme activities by specific		
							tissue culture			programme co-		
							sweet yam			ordinators		
							plantlets for					
							the 1st					
							generation					
						N	-	-				
						farmers	30,000					
						# of training sessions held	3000 training sessions held					
						# of small ruminants	Increase small ruminant					
							population by 20 animals					
				I	1	# of Drones	12 drones	1		I		
						trained # of training sessions held # of small ruminants	the 1st generation production 30,000 3000 training sessions held Increase small ruminant population by 20 animals					

Development Pro	-	rea(s) &	Objective (s)	April 2021-March 2024								
Schedule	/Duration				Develop	ment Results		Responsi ble	Estimat	Assumptions	Risks/Limit	
Name of Programmes/Sub	Schedule	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)		Entity/ie	ed Costs		ations	
-Programmes	Start	End				marcator (5)	23/24)	S	(000)			
Areas	Date	Date				# of catchment ponds established # of water storage tanks and irrigation kits procured and distributed # of Tractors and implements procured	Construction of three (3) water harvesting ponds Distribute 2,000 Water Storage Tanks and 2,000 Drip Irrigation Kits 6 Rubber Wheel Tractors and 15 implements					
iv.Agro-Parks Development and Agro- Economic Zone Development	2021	2024	To increase the acreage of arable lands leased in production by 15%	Arable leased lands in production	Increased production of select food produce, livestock and fisheries	% Of arable lands utilized # Of hectares of arable lands utilized	70% of arable leased lands in production 3076.25 hectares	MoAF/ AIC/ Ja 4H/ RADA		Praedial Larceny mitigation measures implemented	Lack of Irrigation Infrastructu re limits the productivity of Agro Parks and	

livestock and aquac	ulture										
Development Pro	gramme Ar	ea(s) &	Objective (s)			rch 2024					
Schedule	/Duration			Development Results				Responsi	Estimat	Assumptions	Risks/Limit
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ie s	ed Costs (000)		ations
-Programmes	Start	End					23/24)		(555)		
Areas Date Date	Date				# Of entrepreneur	500		\$2,000	Farmers/ Investors utilize	Production Zones	
					s operating in the Agro- Parks				Climate Smart Agriculture (CSA) Practices	Infrastructu re works	
						# Of persons employed in the Agro-park	1500		\$1,000		such and drains cleaned,
						# Of youth, women or targeted minority operating in	100				roadways cleared and verges are a requiremen t boost production
						the park Kg harvested from the Agro- Park for	72,437kg				on the Agro Parks and Production Zones
						import substitution and exports					

Development Pro	gramme Ar	ea(s) &	Objective (s)	April 2021-March 2024								
Schedule	/Duration				Develop	ment Results	_	-	Estimat Assumptions	Risks/Limit ations		
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ie	ed Costs		ations	
Programmes/Sub	n	1				Indicator (s)	2024 (FY	S S	(000)			
-Programmes	Start	End					23/24)	3	(000)			
Areas	Date	Date										
						# Of	4					
						developed						
						value chains						
						that						
						mobilized						
						production						
						factors to						
						support						
						youth,						
						women, and						
						other target						
						groups						
						# Of Agro	3 Agro Parks/	AIC				
						Parks and	Production					
						Production	Zones newly					
						Zones	established					
						established		<u> </u>				
						# Of Agro	5 Agro Parks/					
						Parks that are	Production					
						Good	Zones					
						Agricultural	operationalized					
						Practices	and are Good					
						Certified	Agricultural					
						(GAP)						

Sector Strategy Outcome: Competitive Agro-Industries
Aligned SDG Targets: 2.3, 2.5, 8.1

			Objective (s)	April 2021-March 2024							
Schedule	/Duration				Develop	ment Results		Responsi	Estimat	Assumptions	Risks/Limit ations
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ie	ed Costs		
-Programmes	Start	End				mulcutor (3)	23/24)	S	(000)		
Areas	Date	Date					Practices (GAP) certified				
					# Of Agro- Economic Zone developed maintained	One Agro- Economic Zone developed and maintained					
						Extent to which contract farming scheme for local and export markets	8 Clusters/ registered cooperative under contract farming scheme				

Sector Strategy Outcome: Competitive Agro-Industries
Aligned SDG Targets: 2.3, 2.5, 8.1

Development Prog		·02(c) &	Objective (s)			April 2021-March 2024							
-	/Duration	ea(3) &	Objective (s)		Development Results				Estimat	Assumptions	Risks/Limit ations		
Name of Programmes/Sub	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ie	ed Costs		ations		
-Programmes Areas	Start Date	End Date			23/24)	23/24)	S	(000)					
						operationaliz ed							
v.Implement the Agri-Business Cold Chain project (ABC	Jan – 2023	2026	To strengthen the national intra-logistics framework for	At least 10 cold storage units across	National intra-logistics framework for	Extent to which Agri- Business Cold Chain project	Modular, solar- powered, walk- in cold rooms that provide	RADA/AI C		Capacity to use new technologies	Price surge of raw materials		
Jamaica)			agricultural produce, livestock and fisheries.	the island	agricultural produce, livestock and fisheries	implemented % reduction in post-	unbroken, off- grid storage and preservation of			Impacts to post-harvest loss is significant	Electricity cost		
					strengthened .	harvest loss of perishable fruits and vegetables	perishable foods in close proximity to farming						
							clusters Small, refrigerated trucks for						
							transport of						

Development Pro	gramme Aı	ea(s) &	Objective (s)				April 2021-Marc	h 2024			
Schedule	/Duration				Develop	ment Results		Responsi	Estimat	Assumptions	Risks/Limit
Name of		/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ie	ed Costs		ations
Programmes/Sub -Programmes	Start	End				Indicator (s)	2024 (FY 23/24)	s	(000)		
Areas	Date	Date					23/24/				
							produce to markets				
							A network of temperature				
							data loggers in both cold				
							rooms and trucks that				
							farmers can monitor				
							remotely using their cellular phones				
vi.Livestock industry development	2008	2030	To increase livestock production	200 small ruminants imported	Increased production and	Semen bank established and	3,000 semen straws and banks	MOAF/ JDDB		Absence of disease outbreak	Unexpected illness and mortality
			and the quality of local meats	and employed into local	productivity in livestock sub-sector	maintained Amount of	300 animals inseminated			among small ruminants in source country	
				small ruminant		cattle semen collected,					

Sector Strategy Outcome: Competitive Agro-Industries
Aligned SDG Targets: 2.3, 2.5, 8.1

livestock and aquac	ulture										
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Marc	h 2024			
Schedule	/Duration				Develop	ment Results		Responsi	Estimat	Assumptions	Risks/Limit
Name of Programmes/Sub	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ie	ed Costs		ations
-Programmes	Start	End					23/24)	S	(000)		
Areas	Date	Date									
				multiplicati		processed	400 offspring				
				on.		and stored.	from imported small ruminant				
				Semen and		# of animals					
				embryo bank est.		inseminated					
				for cattle		200 small					
				and small ruminants		ruminants landed and					
						subjected to					
						quarantine					
						# of offspring					
						from					
						imported 					
I						small					
						ruminants					

Sector Strategy: Programmer agricultural product				_	e to boost	agricultural pro	Outcome: Adequated and Meet and Meet	the needs of		_	to boost
						Aligned SDG Ta	argets: 2.3, 2.4, 6.4,	6.5			
Development Prog	-	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule,	/Duration				Develo	pment Results		Responsi ble Entity/ies	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)		ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
Development Area:	Irrigation 9	Services									
3. Irrigation Services			To provide adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities	Irrigation systems improved Water supply improved Agricultur al Production and Marketing facilities systems enhanced	Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities Energy efficiency/ Renewable energy			MoAF		Sufficient resources – human, financial and technology Rainfall is within projected	Insufficient resources available within schedule Insufficient water to meet Limited Fisca Space and GoJ Allocation to complete infrastructur al and soft activities to achieve project outputs/outo

Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities

Development Programme Ar Schedule/Duration	ea(s) &	Objective (s)								
Schedule/Duration		Objective (3)				April 2021-Mar	ch 2024			
				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Schedule Programmes/Sub	•		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
-Programmes Start Areas Date	End Date							(000)		
Main actions include: i. Essex Valley Agricultural Development Project	2023	To increase by 15% irrigation systems on farmlands across the island by 2026	810 ha of land under irrigated agricultur e Six hundred (600)/80 % of farmers/s takeholde rs being serviced with improved irrigation systems. Farm roads, global gap and pack	Improved irrigation systems Enhanced Agricultural Production and Marketing facilities systems Energy efficiency/ Renewable energy	# of ha of farm land irrigated Off-farm climate resilient irrigation system developed Farm/commu nity restored Disability accessible infrastructure s developed Photovoltaic (PV) System developed	At least one (1) off-farm irrigation system implemented At least 23 kilometers of farm/communit y roads restored % of disability accessible facilities completed 3.1 (MW) photovoltaic system implemented	MoAF/ NIC			ome/indicato rs.

Sector Strategy: Proagricultural product					to boost		y Outcome: Adequand oductivity and meet	•		_	נט טטטאנ
	,						argets: 2.3, 2.4, 6.4,				
Development Pro	gramme Ar	ea(s) &	Objective (s)			<u>. </u>	April 2021-Mar				
	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)		(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
				facilities rehabilitat ed and complete d.							

Sector Strategy: Provide adequate water supply, irrigation and drainage to boost **Sector Strategy Outcome**: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities agricultural productivity and meet the needs of rural communities Aligned SDG Targets: 2.3, 2.4, 6.4, 6.5 **Development Programme Area(s) &** Objective (s) April 2021-March 2024 Risks/Limitat Schedule/Duration **Development Results** Responsi **Estima Assumptions** ble ted ions Schedule/Duratio Output (s) Target (s) Name of Outcome (s) Output Entity/ies Costs Programmes/Sub Indicator (s) 2024 (FY 23/24) (000)-Programmes Start End **Areas** Date Date ii.South Plains July June 795 ha of land Enhanced Land # of ha under 700 MoAF/ NIC Sufficient Covid-19 Agricultural 2019 2023 under productivi Stakeholders resources pandemic improved irrigation Development irrigated trained in ty and thru human, financial and Project agriculture access to irrigation At least 795 improved markets drainage Ha of production technology technology Agricultural for and/or flood improved lands (200 ha) Rainfall is farmers in management irrigation land leased to St in Parnassus within Catherine youths, and Amity projected women and and Hall Bridge persons with Clarendon Pen disabilities Improved irrigation, drainage, farm roads and flood control systems

Three (3) replacem ent wells

Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities

Development Pro	gramme Aı	rea(s) &	Objective (s)			18	April 2021-Mar				
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
				complete d and approved							
				23 Km of land construct ed and/or rehabilitat ed							
iii.Conduct Feasibility Studies and Rehabilitation of Irrigation Infrastructure	April 2021	March 2024		Develop renewabl e energy utilization program me (solar)	Increased use of renewable energy Increased cost avoidance	# Of Feasibility Studies Extent to which irrigation infrastructure rehabilitated	5	MoAF/ NIC		Sufficient resources – human, financial and technology Rainfall is within	Limited Fiscal Space to implement capital intensive projects. Availability of sufficient
					Reduction in energy costs from JPSCo.	% energy use from renewable source (solar)	15%			projected	lands for implementati on of projects. Supply chain disruptions

Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities

Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule r Start	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Date	Date									
					Conveyance - Conversion of open canals to pressured systems	% energy cost avoided					associated with the Covid-19 Pandemic.
iv.Pedro Plains Agricultural development	June 21, 2021	Sept 30, 2029		4103 ha of land under irrigated agricultur e Productio n wells drilled 4000 farmers/ stakehold ers being serviced	Renewable Energy systems installed Irrigation systems supplied and installed Technical assistance provided enhancing agricultural	Feasibility study completed Environment al Impact Assessment (EIA) report approved Final engineering designs completed	% completion of feasibility study and preliminary designs EIA report approved by the end of FY 22/23 % completion of final engineering designs	MoAF/ NIC		Lack of funding to implement the Cadastral Survey and land acquisition activities. Delays in agreement with beneficiaries for irrigation tariff structure.	Pedro Plains Agricultural development

Sector Strategy: Pro agricultural product	-			_	to boost		y Outcome: Adequated and meet oductivity and meet	•		_	to boost
agricultural product	ivity allu ili	eet the ne	eus of fural collin	iuiiiies			argets: 2.3, 2.4, 6.4,		Tural Com	inunities	
Development Prog	gramme Ar	02/s) &	Objective (s)			Aligheu 3DU 18	<u>April 2021-Mar</u>				
Schedule,		ca(3) &	Objective (3)		Develo	pment Results	April 2021 Widi	Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
				improved irrigation systems Environm ental Permit acquisition. Final Engineering Designs Land parcels acquired for infrastructure along with		Land parcels along with easements acquired for project area	% completion of land parcel acquisition				

Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities

Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
				easement s.							
v.Yallahs West Agricultural development	June 21, 2021	Sept 30, 2029		162.5 ha of land under irrigated	Renewable Energy systems installed	% completion of WRA of limestone aquifer	Water Resources Assessment (WRA) of the	MoAF/ NIC		Sufficient resources – human, financial and	Proof of adequate groundwater resources
				agricultur e Productio n wells drilled	Irrigation systems supplied and installed	At least two (2) production drilling wells completed	limestone aquifer completed. Design and drilling of two			Rainfall is within projected	from the limestone aquifer. Availability of financial
				Over one hundred and Twenty	Technical assistance provided enhancing	% completion of final engineering	(2) production wells completed				resources to undertake the project.
				hundred (120) farmers/s takeholde	agricultural development	designs	Final engineering designs				Timely procurement of required contracts for

Sector Strategy: Pr agricultural product					e to boost	agricultural pro	y Outcome: Adequand oductivity and meet argets: 2.3, 2.4, 6.4,	the needs of		_	to boost
Development Pro	gramme Ar	ea(s) &	Objective (s)			7gcu 02 0 10	April 2021-Mar				
	/Duration	,			Develo	pment Results	•	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
				rs being serviced with improved irrigation systems. Final Engineeri ng Designs Land parcels acquired for infrastruc ture along with easement s			approved and completed				executing the required works.

Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities

Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar				
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
vi.Lucky Hill	October	March		191 ha of	Improved	Feasibility	% completion of	MoAF/ NIC		Sufficient	Obtaining
Pen/Hinds Town Agricultural	14, 2022,	20, 2026		land under irrigated	irrigation systems	study completed	feasibility study and preliminary designs			resources – human, financial and	the required approvals for permits to
Development				agricultur e	Enhanced Agricultural Production	Irrigation system integrating	% completion of climate resilient			technology Rainfall is	implement critical aspects of
				Over seventy	and Marketing	climate resilience	irrigation system			within projected	the project.
				(70) farmers/s takeholde	facilities systems	measures developed	implemented. % completion of				Lack of funding to execute
				rs being serviced	Farmer capacity	Final engineering	final engineering				project.
				with improved irrigation	building – farmers trained, re-	designs for Agricultural Production	designs				
				systems.	instated, etc.	and Marketing					
				Land parcels		infrastructure developed					
				acquired for infrastruc							

Sector Strategy: Pragricultural product					e to boost		Outcome: Adequated and Meet				to boost
						Aligned SDG Ta	argets: 2.3, 2.4, 6.4,	6.5			
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Schedule/Duratio Programmes/Sub -Programmes Start End			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions	
							,		(000)		
_	Date	Date									
				ture along with easement s.							
				Installatio n of project infrastruc ture.							

Sector Strategy: Str	engthen ag	ricultural r	marketing structur	es		Sector Strategy Aligned SDG Ta	y Outcome: Strong	agricultural m	narketing s	structures	
Development Pro	gramma Ar	02/s\ 8:	Objective (s)			Aligned SDG 18	April 2021-Mar	ch 2024			_
•	/Duration	ea(s) &	Objective (s)		Develo	pment Results	Aprili 2021-ividi	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule n Start			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Date	Date									
Development Area	Agricultur	al Marketi	ng Structures								
4. Agricultural Marketing Structures			To create an enabling environment for investment,	Mechanis m to support investme	An enabling environment for investment,					Sufficient resources – human, financial and	Insufficient resources available within
Main actions include:			cross-sectoral linkages and inclusive	nt, cross- sectoral linkages	cross- sectoral linkages, and					technology Stakeholder buy-in and	schedule Insufficient support for
i. Establish and operationalize marketing mechanisms	2008	2030	engagement of stakeholders in agricultural production and marketing	and stakehold er engagem ent strengthe ned	inclusive engagement of stakeholders in agricultural production and marketing	# of Marketing Mechanisms established and operational	5 marketing mechanisms: Market Liaison for key commoditie s (eggs, small ruminants, etc) Industry linkages committee for pork and pork products	MoAF/ AIC/ RADA		mechanisms are in place to facilitate cross- sectoral linkages Conditions support inclusive engagement of a range of stakeholders	cross- sectoral linkages

Sector Strategy: Str	engthen agı	ricultural n	narketing structur	es		Sector Strategy	Outcome: Strong a	agricultural m	narketing s	tructures	
						Aligned SDG Ta	argets: 8.1				
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		ions
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)		(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
							 Updated 				
							and				
							accessible				
							marketing				
							information				
							on key				
							produce,				
							livestock				
							and				
							fisheries				
							Agri-				
							linkages				
							Exchange				
							(ALEX)				
							Rollout of				
							mother				
							farm				
Cashau Chushamii lis		 	f +la a a a mi a l +			Cooken Church	concept		ailianakka m		
Sector Strategy: Inc	rease the re	esilience of	r the agriculture s	ector to natui	ai nazards		Outcome: agricult	ure sector re	silient to n	aturai nazaros	
		() 0		1		Aligned SDG 18	argets: 2.4, 13.2				
Development Pro	-	ea(s) &	Objective (s)				April 2021-Mar				
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub	_	Schedule/Duratio Od	Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		ions	

Sector Strategy: Str	engthen ag	ricultural r	marketing structui	res		Sector Strategy Aligned SDG Ta	Outcome: Strong argets: 8.1	agricultural m	narketing s	tructures	
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
-Programmes Areas	Start Date	End Date							(000)		
Development Area:	Agricultur	e Sector R	esilience	•		1					
5. Agriculture Sector Resilience Main actions include: i. Explore and advance integrated pest management technologies	2008	2030	To create an agriculture sector resilient to natural hazards	Resources , capacities , and technolog ies to support resilience of the agricultur e sector to natural hazards strengthe ned	Agriculture sector resilient to natural hazards	Extent to which pest management technologies developed/im plemented	Frosty Pod Rot Management Project implemented Management plans for other emerging pest diseases of economic importance developed and implemented	MOAF/ PQPI/ RADA/ Rⅅ		Sufficient resources – human, financial and technology Relevant resources, capacities and technologies are identified/dev eloped/imple mented	Insufficient resources available within schedule Resources, capacities and technologies prove less than effective within a context of

Sector Strategy: Str	engthen ag	ricultural r	marketing structur	es		Sector Strategy	Outcome: Strong	agricultural m	arketing s	structures	
						Aligned SDG Ta	orgets: 8.1				
Development Pro	_	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes	Start	End							(000)		
Areas	Date	Date								Stakeholders are sufficiently equipped to implement resilience measures and monitor and evaluate effectiveness	evolving and emerging hazards/thre ats
ii. Establish new fish sanctuaries and maintain existing fish sanctuaries to achieve increased fishing stock	2022	2023	To increase by 15% fisheries contribution to agricultural growth by 2026.	800 hectares of fishery protected area establishe d on the Pedro Bank.	Protection of sensitive ecosystems and improvement in vulnerable fish stocks	Area approved and gazette. Boundary descriptions prepared.	Fishery protected area increased to 7%.	MoAF/ NFA		The necessary resources to establish the sanctuary will be provided.	Assessment for declaration might be impacted by adverse weather conditions.
						Extent to which capacity of fishing and fish farming communities	Capacity building and awareness raising activities conducted				

Sector Strategy: Str	engthen ag	ricultural r	marketing structu	res		Sector Strategy	y Outcome: Strong	agricultural m	narketing s	tructures	
						Aligned SDG Ta	argets: 8.1				
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted		ions
Programmes/Sub	n	I				Indicator (s)	2024 (FY 23/24)	Entity/ies	Costs		
-Programmes	Start	End							(000)		
Areas	Date	Date									
						are built to adopt climate resilient practices					
iii. Implement	_	_	To integrate	Improve	Climate	Extent to	Partially	MEGJC/			
the	_		climate	Agricultur	resilient	which	Implemented:	RADA			
agriculture			resilience into	e and	approaches	agriculture	- Vulnerability				
sector			development	Landscap	integrated	sector	assessment				
components			planning and	е	into	component	for project				
of the			investment	Managem	development	implemented	prioritized				
Strategic Pilot				ent	planning and		sectors				
Programme					investment		conducted				
for Climate				Establish			- Sustainable				
Resilience				Climate			farming				
Investment				Informati			practices in				
Project (IP)-				on			selected				
Adaptation				Systems			communities				
Programme				and			facilitated				
and Financing				Disaster			- Water				
Mechanism				Risk			harvesting				
				Managem			and				
				ent			management				
							initiatives				
							implemented				

Sector Strategy: Pro	omote natio	nal food a	nd nutrition secur	ity and food	safety		Outcome: Nationa	I food and nu	utrition se	curity and food sa	fety
Development Pro	gramme Ar	ea(s) &	Objective (s)			Alighed 3DG Ta	April 2021-Mar	rh 2024			
-	/Duration	ca(3) Q	Objective (3)		Develo	pment Results	April 2021 Wal	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date				(1)			(000)		
Development Area:	National fo	ood and n	utrition security a	nd food safet	ty						<u>'</u>
6. Agricultural Health and Food Safety	2008	2030	1. To reduce biological risk from plant and plant by-products, animal and animal by-products, and food. 2. To increase access of local industries to targeted export markets	Increased adherenc e to plant health, animal health, and food safety standards	National food and nutrition security and food safety	Extent to which Disease free status and Pest-free status for select animal diseases and plant pests (respectively) surveyed/ certified % Of new quarantine pest	On-going surveillance of select diseases and pests 20% (1 pest in 5 years)	MoAF		Sufficient resources – human, financial and technology Effective surveillance guided by minimum and certification standards Stakeholders adhere to regulations	Insufficient resources available within schedule Insufficient stakeholder buy-in and/or capacity to adhere to regulations and standards
						identified and containment measures implemented				and standards	

mote natio	nal food a	nd nutrition secur	ity and food s	safety			al food and nu	utrition sec	curity and food sa	fety
gramme Ar	ea(s) &	Objective (s)			g	_	ch 2024			
Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	Costs		ions
Start Date	End Date									
					Outcome: % of human population reported with zoonotic and animal product related illness	< 0.1%				
2014	2030	To ensure that all individuals have access to sufficient quantity of nutritious food irrespective of shocks to the food supply (availability, access, utilization, and stability)	Risk profiles for select food items Increase in productio n of select produce, livestock and fisheries to meet	Healthy, sustainable, and equitable food systems.	Extent to which governance/ management structure established FNS policy and action plan in reviewed and updated # of small scale food	Increase household food production and trading; Improve income generation and job creation opportunities; Improve nutrition and food safety; Increase safety nets and food emergency management	MoAF		Consistent supply of food from both domestic and international markets Distribution of food across the island is stable and consistent	Disruptions in the food supply chain resulting from international conflicts. Adverse weather conditions, pest infestation and alternative
	gramme Ar Duration Schedule, n Start Date	gramme Area(s) & /Duration Schedule/Duratio n Start End Date Date	gramme Area(s) & Objective (s) Schedule/Duratio n Start End Date Date 2014 2030 To ensure that all individuals have access to sufficient quantity of nutritious food irrespective of shocks to the food supply (availability, access, utilization, and	gramme Area(s) & //Duration Schedule/Duratio n Start End Date Date To ensure that all individuals have access to sufficient quantity of nutritious food irrespective of shocks to the food supply (availability, access, utilization, and stability) Risk profiles for select food items Increase in productio n of select produce, livestock and fisheries	Schedule/Duration Start End Date 2014 2030 To ensure that all individuals have access to sufficient quantity of nutritious food irrespective of shocks to the food supply (availability, access, utilization, and stability) Risk profiles for select food equitable food systems. Healthy, sustainable, and equitable food systems.	Aligned SDG Tagramme Area(s) & //Duration Schedule/Duratio n Start End Date Date To ensure that all individuals have access to sufficient quantity of nutritious food irrespective of shocks to the food supply (availability, access, utilization, and stability) Aligned SDG Tagramme Area(s) & //Durcome (s) Development Results Outcome (s) Outcome (s) Outcome: % of human population reported with zoonotic and animal product related illness Fixent to which and governance/ governance/ food equitable items food systems. FNS policy and action plan in reviewed and updated stability) ## of small	Aligned SDG Targets: 2.1,2.2, 2.4 April 2021-Mar Development Results Output (s) Start Date Date Date Outcome (s) Outcome: % of human population reported with zoonotic and animal product related illness have access to sufficient quantity of nutritious food irrespective of shocks to the food supply (availability, access, utilization, and stability) Aligned SDG Targets: 2.1,2.2, 2.4 April 2021-Mar Outcome (s) Outcome: % of human population reported with zoonotic and animal product related illness Aligned SDG Targets: 2.1,2.2, 2.4 April 2021-Mar Outcome (s) Outcome: % of human population reported with zoonotic and animal product related illness Fixent to which governance/ governance/ and governance/ systems. Increase systems. Increase systems. Increase systems. Increase systems. Increase systems. Increase stablished generation and job creation plan in reviewed and updated increase safety increase safety increase safety nets and food emergency mets and food emergency mets and food emergency management	Aligned SDG Targets: 2.1,2.2, 2.4 April 2021-March 2024 April 2021-March 2024 Development Results Output (s) Start End Date Date Outcome: % of human population reported with 2000 on the all individuals have access to sufficient quantity of nutritious food irrespective of shocks to the food supply (availability, access, utilization, and stability) Aligned SDG Targets: 2.1,2.2, 2.4 April 2021-March 2024 Outcome (s) Outcome: % of human population reported with 2000 on the and 2018 on the all individuals have access to sufficient quantity of nutritious food irrespective of shocks to the food supply (availability, access, utilization, and stability) Aligned SDG Targets: 2.1,2.2, 2.4 April 2021-March 2024 Outcome: % of human population reported with 2000 on the all individuals have access to sufficient quantity of nutritious food irrespective of shocks to the food supply (availability, access, utilization, and stability) Aligned SDG Targets: 2.1,2.2, 2.4 April 2021-March 2024 Outcome: % of output to sustainable, and animal product related illness NoAF Which governance/ management trading; Improve income established generation and job creation opportunities; Improve nutrition and food safety; Increase safety nets and food emergency scale food management April 2021-March 2024 NoAF NoBE NoBE NOAF NoBE NoBE NOAF NoBE NoBE NoBE NoBE NOAF NOAF NoBE NoBE NOAF NOAF	Aligned SDG Targets: 2.1,2.2, 2.4 Comparison Comp	Aligned SDG Targets: 2.1,2.2, 2.4 April 2021-March 2024

Sector Strategy: Pro	omote natio	nal food a	nd nutrition secu	rity and food	safety	Sector Strategy	y Outcome: Nationa	I food and ni	utrition se	curity and food sa	fety
						Aligned SDG Ta	argets: 2.1,2.2, 2.4				
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble	ted		ions
Programmes/Sub	n	l				Indicator (s)	2024 (FY 23/24)	Entity/ies	(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
				domestic			Improve analysis				
				demand			and information				
							management				
				Informati			system;				
				on system			Provide capacity				
				for critical			building; and				
				food			Facilitate				
				products			stakeholder				
							dialogue				
ii.Continue the	2015	2030	To increase	New	Reduced	# of animals	10,000 cattle	MoAF		Created an	Limited
implementation			traceability	livestock	biological risk	ear tagged				enabling	number of
of the National			from farms to	registered	from plant	within agreed				environment	animals
Animal			slaughterhous	into the	and plant by-	time frame				for the	tagged as
Identification			е	NIATS	products,					traceability of	opposed to
and Traceability				program	animal and					livestock	the number
System (NAITS)				me	animal by-						of animals
					products,						within the
					and food						country

Sector Strategy: Pro	omote natio	nal food a	ind nutrition secui	rity and food	safety	Sector Strategy	/ Outcome: Nationa	al food and no	utrition se	curity and food sa	fety
					-	Aligned SDG Ta	argets: 2.1,2.2, 2.4			-	
Development Pro	gramme Ar	ea(s) &	Objective (s)			<u> </u>	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
iii.Continue the implementation of the Praedial Larceny Prevention Programme including illegal, unreported, and unregulated fishing	2015	2030	To create and/or operationalize policy, legislative and institutional frameworks for the reduction of incidences of praedial larceny and other farm theft island wide	Agricultur al Wardens project funded Expansion of the praedial larceny prevention units across police divisions	Reduction in incidents of praedial larceny National food safety system strengthened	# of persons trained through collaborative learning initiatives # of Praedial Larceny units established and operational # of agricultural receipt books sold	16 Justices 440 personnel	MoAF		Increased reporting of incidents Greater levels of trust among farmers and fishers as it relates to the judiciary and the JCF Created an enabling environment for the traceability of agricultural produce and livestock.	Limited buy- in from stakeholders Lack of reporting

Sector Strategy: Strategy:	engthen the	e policy ar	nd regulatory frame	eworks for th	e agriculture	Sector Strategy sector	y Outcome: Strong	policy and reg	gulatory fr	ameworks for the	agriculture
						Aligned SDG Ta	arget: 8.1				
Development Pro	gramme Ar	ea(s) &	Objective (s)			-	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble	ted		ions
Programmes/Sub	n				, ,	Indicator (s)	2024 (FY 23/24)	Entity/ies	(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
Development Area	: Policy and	Regulato	ry Frameworks								
7. Policy and			To develop	Cabinet	Strong policy						
Regulatory			and implement	approved	and						
Frameworks			updated	policies,	regulatory						
			supporting	legislation	frameworks						
			policy, legal,	s,	for the						
			planning	strategies	agriculture						
Main actions			frameworks	and	and fisheries						
include:			that will	action	sectors						
i. Modernisation	2009	2030	protect	plans in		# of policies	At least six (6)	MoAF		White paper	Comment
of the			agricultural	response		approved	national policies			for policies will	from key
Agriculture			resources ⁴⁹	to key			approved and			be completed	stakeholders
policy, legal and				strategic		# of	commenced			and approved	on draft
planning				issues		legislations	implementation			within agreed	policies and
framework						passed	by end year			timeframe	legislations
							2024 ⁵⁰				are late; very
											disparate:

⁴⁹ Agricultural resources include lands, aquatic ecosystems, plant genetic resources, livestock genetic resources and fisheries resources 50 The policies to be developed and implemented are (1) National Youth in Agriculture policy, (2) Livestock policy and Act, (3) National Organic Agriculture policy, (4) Animal Health and Welfare, (5) Agricultural Land Use Policy and (6) National fisheries policy

Sector Strategy: Streesector	engthen the	policy an	d regulatory fram	eworks for th	e agriculture	Sector Strategy Outcome: Strong policy and regulatory frameworks for the agriculture sector Aligned SDG Target: 8.1						
Development Prog	ramme Are	ea(s) &	Objective (s)			Alighed 3DG 18	April 2021-Mar	ch 2024				
Schedule/		-u(o, c.			Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat	
Name of Programmes/Sub	Schedule/			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions	
-Programmes	Start	End							(000)			
Areas	Date	Date										
						Agri-business	At least 12			Stakeholder	and not	
						sector	national			consensus is	forthcoming.	
						strategy	legislations			reached for		
						approved and	approved and			each	Lack of	
						financed	commenced			legislation	necessary	
							implementation			within agreed	financial	
						10yr	by end year			timeframe	resources	
						agricultural	2024 ⁵¹					
						sector plan				Financial		
						approved and	Agri-business			support for		
						financed	sector strategy			agri-business		
							approved by			sector strategy		
						National	second quarter			and sector		
						livestock	of FY2022/23			plan is		
						board				approved for		
						established	10yr agricultural sector plan			FY2022/23		

⁵¹ The legislation passed or expected to be passed relate to the following: (3) Plant Health Bill, (4) Agriculture Produce Act (amended), (5) Preadial Larceny Prevention Act, (6) Amendment to JACRA Act, (7) Repeal of Banana Board Act (BB Act), (8) Repeal of JAS Act and (9) Repeal of Jamaica 4 H Clubs Act, (10) The Animals (Diseases and Importation) Act, (11) Veterinary Act, (12) Jamaica Agricultural Society Incorporation Act, (13) Enactment of Validation and Indemnity Legislation for the Irrigation Authority (NIC), (14) Fisheries Regulations.

Sector Strategy: Strengthen the policy and regulatory frameworks for the agriculture sector						Sector Strategy Outcome: Strong policy and regulatory frameworks for the agriculture sector Aligned SDG Target: 8.1						
Schedule/Duration				Development Results			Responsi	Estima	Assumptions	Risks/Limitat		
Name of Programmes/Sub	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions	
-Programmes	Start	End							(000)			
Areas	Date	Date										
							approved in FY2023/24					
							National Livestock					
							Development					
							Board established by FY2024/25					

Sector Strategy: Strengthen the effectiveness of government in supporting role the development of the agriculture sector						Sector Strategy Outcome: Effective government in the development of the agriculture sector Aligned SDG Targets: 2.a						
	Development Results				Responsi	Estima	Assumptions	Risks/Limitat				
Name of Programmes/Sub	Schedule/Duratio			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	Costs		ions	
-Programmes Areas	Start Date	End Date				(-)	,		(000)			
Development Area:	Effective G	overnme	nt services in Agri	culture Secto	r development							
8. Effective Government Services in Agriculture Sector Development Main actions include:			To create an effective government apparatus for development of the agriculture sector	Access to quality, relevant governme nt services increased	Effective Government in the development of the agriculture sector			MoAF		Sufficient resources – human, financial and technology Wider plans for improved	Insufficient resources available within schedule Delays in the development	
Continue the modernization of the Fisheries Division, Rural Agricultural Development Authority (RADA), Plant Quarantine and Produce Inspection						Extent to which fisheries modernizatio n programme implemented Extent to which RADA modernizatio n programme implemented	Phases 2 to 3 of the fisheries modernization programme implemented Phases 2 to 4 of the RADA modernization programme implemented	MoAF		government effectiveness are on track Stakeholders are engaged and services are demand- driven	of policies, regulations, institutional arrangement s Insufficient inclusiveness in the engagement	

Sector Strategy: Strengthen the effectiveness of government in supporting role the **Sector Strategy Outcome:** Effective government in the development of the agriculture development of the agriculture sector Aligned SDG Targets: 2.a **Development Programme Area(s) &** Objective (s) April 2021-March 2024 Schedule/Duration **Development Results** Risks/Limitat Responsi **Estima Assumptions** ble ted ions Schedule/Duratio Output (s) Outcome (s) Output Target (s) Name of Entity/ies Costs Programmes/Sub Indicator (s) 2024 (FY 23/24) (000)-Programmes Start End Areas Date Date (PQ/PI) and Extent to The ALMD of Agriculture stakeholders which ALMD modernization Land modernizatio completed Management n programme (ALMD) Division implemented , Research and Extent to Modernization Development programme for which Division (R&DD) modernizatio government agricultural n programme for research entities and government agricultural divisions research implemented entities and divisions (to improve service delivery and responsivenes s to emerging trends and needs)

implemented

Sector Strategy: Dev	•	mprove far	rm roads and acce	ss to fish land	ling sites		Outcome: Strong	Road infrastru	ucture for	the agriculture se	ctor
including rural road	networks					Aligned SDG Ta	rgets: 2.a				
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule <i>,</i>	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitations
Name of Programmes/Sub	-	Schedule/Duratio n Start End Date Date		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		10115
-Programmes Areas									(555)		
Development Area:	Farm Road	ls Develop	ment								
9. Farm Roads Development			To assist in the rehabilitation of Farm Roads	Rehabilita tion of selected	Farm roads rehabilitated and fully			MoAF/RA DA		Timely approval of roads by	Natural Disasters/po or weather
Main Actions include:			across Jamaica towards the	farm roads	utilized by farmers					National Board of Directors	conditions
i. Implement the national farm road rehabilitation programme	2008	2030	growth and improvement of the agricultural sector, in specially targeted high production areas.	roads farmers		# Of farm roads rehabilitated/ maintained	240 farm roads rehabilitated (40 newly rehabilitated and 20 maintained per year)	MoAF/RA DA		Good weather conditions Selection of suitable contractors as per procurement guidelines Timely completion of roads as per contracts.	Requirement s not met by bidders during tender submission process escalation of the price of inputs

	women in agrici		s to resou	rces and provide ϵ	effective servi	ices to youth	Sector Outcome: Youth and women in agriculture have adequate access to resources and effective services Aligned SDG Targets: 2.3						
De	velopment Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024				
	Schedule	/Duration			Develop	ment Results	Performanc	e Measurement	Responsi	Estima	Assumptions	Risks/Limitat	
Pros	Name of Schedule/Duratio Programmes/Sub n -Programmes Start End				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions	
-	•									(000)			
Dev	elopment Area:	Youth and	Women i	n Agriculture		<u>'</u>						l	
10.	O. Youth and Women in Agriculture O. Youth and Women in Agriculture Women in Agriculture Entrepreneu rship To provide training of women and young people between the ages of fifteen (15) and thirty five (35) in the areas of Agriculture,	training of women and young people between the ages of fifteen (15) and thirty- five (35) in the areas of Agriculture, Entrepreneurs hip, and	Increase involvem ent of women and youth in agricultur e and agribusin es	Youth and women in agriculture have adequate access to resources and effective services		e Indicators outh Youth involvement in the agricultural and agro- processing sector increased by 15% by 2024	MoAF JA4-H /RADA		Sufficient resources – human, financial and technology Stakeholders are engaged and services are demand- driven	Insufficient resources available within schedule Insufficient inclusiveness in the engagement of stakeholders			
		hip, and Business			# Of trained youth entering the agriculture sector	2000 entrants (FY23/24)	s		Fairly stable social and economic environment	Disruptions owing to disasters or other shocks			

Sector Strategy: Increase access to resources and provide effective services to youth Sector Outcome: Youth and women in agriculture have adequate access to resources and and women in agriculture effective services Aligned SDG Targets: 2.3 **Development Programme Area(s) &** Objective (s) April 2021-March 2024 Schedule/Duration Risks/Limitat **Development Results Performance Measurement** Responsi **Estima Assumptions** ble ted ions Name of Schedule/Duratio Output (s) Outcome (s) Output Target (s) Entity/ies Costs Programmes/Sub Indicator (s) 2024 (FY 23/24) (000)-Programmes Start End Areas Date Date or other disasters/ shocks MoAF/RAD % Change in 10% women involvement in the agricultural and agroprocessing sector by 2024 Main actions include: RADA/ Establish 2008 2030 To establish 14 Increased Improved # Of trained 100 Women Disinterest MoAF/Ja marketing marketing marketin opportunities women expressing 4H groups with a group geared for the entering the interest in Lack of special focus on towards rural success of agriculture opportuni agribusiness appropriate strategies to women and ties for agricultural sector opportunities venue for address the youth rural business training

Sector Strategy: Increase access to resources and provide effective services to youth and women in agriculture

Sector Outcome: Youth and women in agriculture have adequate access to resources and effective services

Aligned SDG Targets: 2.3

Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration			Develop	ment Results	Performance	e Measurement	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date							(000)		
needs of women and youth			To create a blended marketing	women and youth	owned to women and youth					Training delivered is appropriate	
,			infrastructure that promote the businesses of rural development		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	# of groups established	14 groups established			for gender needs and wants	
ii. Rural Youth Economic Empowermen t Programme (RYEEP)	2021	2030	To establish and support 1,534 youth farmers by 2024	Increased number of youth owned	Increased agricultural productivity through youth engagement in the sector	# of youth trained in entrepreneur ship # of enterprises established	1534 trainees 1534 enterprises established	Ja 4H	76,700	Youth interests in agribusiness opportunities Sufficient resources along with capital are available of	Alternative competing training programs Illegal competing activities that provide a
iii. Youth Development Roadmap	2021	2030	To develop and promote a Roadmap for youth pursuing careers in agriculture	Increased awarenes s of how to access the opportuni	Increased number of youth farmers accessing	# of person accessing and using the Youth in Agriculture Roadmap	3,000 youth farmer using the roadmap			training	high source of income and recognition

Sector Strategy: Increase access to resources and provide effective services to youth and women in agriculture

Sector Outcome: Youth and women in agriculture have adequate access to resources and effective services

Aligned SDG Targets: 2.3

Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration			Developi	ment Results	Performance	e Measurement	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule,	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
				ties /resource s within the sector	resources in the sector						
iv.Build a Road Map for Youth in Agriculture and Agribusiness			To select 200 youth farmers to receive available government farmlands	Increase number of youth involved in large scale agricultur al productio n	Increase agricultural production	# of youth receiving government farmlands	200 youths selected	To select 200 youth farmers to receive available governm ent farmlands			
v.Provide youths with access to agricultural lands with supporting infrastructure for primary production in the fresh and	2021	2030	To increase the number of arable lands leased by 20% for vulnerable groups (youth and women)	Increased access to resources for vulnerabl e groups	Increased vulnerable groups' involvement in agriculture	% of arable lands available to vulnerable groups (youth and women)	20% of arable lands available to vulnerable groups (youth and women)	AIC	50,000	Available Agricultural Lands are directed to Agro-Invest for Management	Lack of access to finance from Commercial Banks Limited start- up

Sector Strategy: Inc and women in agric			·		,	effective services Aligned SDG Targets: 2.3						
Development Pro	gramme Ar	ea(s) &	Objective (s)			April 2021-March 2024						
Schedule	/Duration			Develop	ment Results	Performance	e Measurement	Responsi	Estima	Assumptions	Risks/Limitat	
Name of Programmes/Sub	Schedule,	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions	
-Programmes Areas	ammes Start End eas Date Date							(000)				
value-added products markets											High cost of material inputs	
vi. National School Garden Programme	2008	2030	To develop and maintain 625 public school garden by 2024	To develop and maintain 625 public school garden by 2024	Increased exposure of students to agriculture best practice. Increased production of inputs for the school feeding programme	# of gardens established and maintained	625 schools and institutional gardens established and maintained	Jamaica 4H clubs		Schools opened Land readily available for school farms	Schools returning to online learning	

Sector Strategy: Ad	vance the d	evelopme	nt of the Fisheries	sub-sector			me: Developed Fisheri Targets: 8.1, 14.2, 14.4		or		
Development Pro	gramme Ar	ea(s) &	Objective (s)			7gcu 02.0	April 2021-Marc				
-	/Duration	(-)	, , , , , , , , , , , , , , , , , , , ,		Develo	pment Results	•	Respons	Estimat	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes Areas	Schedule, n Start	End		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ible Entity/i es	ed Costs (000)		ions
Development Area:	Date Fisheries S	Date ub-Sector									
11. Fisheries Development			To improve the economic, social, and ecological value of capture fisheries and aquaculture		Fisheries sub-	% Change in fisheries contributio n to GDP	Fisheries contribution to GDP increased by 0.6% by 2024	National Fisheries Authorit y (NFA)		Sufficient resources – human, financial and technology Wider plans for improved	Insufficient resources available within schedule Delays in the development
Main actions include: i. Improve conservation and management of fishery resources			while increasing fisheries contribution to GDP to 0.6% by 2024	contribut e to GDP increased		% Of select fisheries along the value chain optimised (7 mgmt plans implemente d)	30% 7 Couch Fishery Mgmt Plan 2018, Sea Cucumber Mgmt Plan, Pelagic/ Tuna Mgmt Plan, Lobster Fishery Mgmt Plan, Oysters Mgmt Plan,			government effectiveness are on track Stakeholders are engaged and services are demand- driven	of policies, regulations, institutional arrangement s Insufficient inclusiveness in the engagement of stakeholders

Sector Strategy: Ad	vance the d	levelopme	nt of the Fisheries	sub-sector		Sector Outco	me: Developed Fisher	ries sub-secto	or		
						Aligned SDG	Targets: 8.1, 14.2, 14	.4,			
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	opment Results	;	Respons	Estimat	Assumptions	Risks/Limita
Name of Programmes/Sub -Programmes	Schedule r Start			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ible Entity/i es	ed Costs (000)		ions
Areas	Date	Date									
							Irish moss Mgmt Plan Glass eel Mgmt Plan				
						% Of coastal fishery	5%				
						water (down to 30 meters)					
						protected as Fish					
						Sanctuaries					
ii. Increase investments in						Outcome:	600 acres	NFA			
aquaculture						acreage of aquaculture					
						production	0.60/				
ii. Increase benefits and						%Contributi on to GDP	0.6%				
access to markets from						and increase					
the Blue						income					

Sector Strategy: Ad	vance the o	developme	nt of the Fisheries	sub-sector		Sector Outcome: Developed Fisheries sub-sector							
						Aligned SDG	Targets: 8.1, 14.2, 14.	4,					
Development Pro	gramme Aı	rea(s) &	Objective (s)				April 2021-Marc	th 2024					
Schedule	/Duration				Develo	pment Results		Respons	Estimat	Assumptions	Risks/Limita		
Name of Programmes/Sub -Programmes		Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ible Entity/i es	ed Costs (000)		ions		
Areas	Date	Date				(3)							
Economy for Jamaicans						opportuniti es		_					
						Fish production from aquaculture (Tilapia)	1200 MT						
						% Increase of seed stock for Tilapia & oysters	20%						
iv. National Online Fisheries Licensing and Registration System	2018	2024	To increase by 15% fisheries contribution to agricultural growth by 2026	Licensing and registratio n system designed and develope d.	Creation of an operational integrated licensing and registration system that captures data,	% compliance to licensing requiremen t among fisheries and aquaculture	Supplier of licensing and registration system contracted			ICT infrastructure including Internet access will be available at all regional offices.	Reduction in the effectiveness and efficiency of the new Statutory Body (National		

Sector Strategy: Advance the development of the Fisheries sub-sector

Aligned SDG Targets: 8.1, 14.2, 14.4,

Development Programme Area(s) & Objective (s)

April 2021-March 2024

Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mare	ch 2024			
Schedule	/Duration				Develo	pment Results	·	Respons	Estimat ed	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule			Output (s)	Outcome (s)	Output Indicator	Target (s) 2024 (FY 23/24)	ible Entity/i	Costs		ions
-Programmes Areas	Start Date	End Date				(s)	, , ,	es	(000)		
				Software and user manuals for the system. ICT infrastruc ture and computer hardware installed and operation al at project sites. Use of GIS applications in collecting data. Public awarenes	manages it and provide timely, accurate reports to serve stakeholders	stakeholder s				Staff will be available to fully test system when required. Procurement of system will be approved by Cabinet. Satisfactory submissions are received for Requests for Proposals	Fisheries Authority). Inability of the Fishing Industry to play its part in ensuring the Government of Jamaica achieves its 5-in-4 Plan. Missed opportunity to improve how the Fishing Industry is viewed by fisher-folks and the public in general.

Sector Strategy: Ad	lvance the d	levelopme	nt of the Fisheries	s sub-sector		Sector Outco	me: Developed Fisher	ries sub-sect	or		
						Aligned SDG	Targets: 8.1, 14.2, 14.	.4,			
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Respons	Estimat	Assumptions	Risks/Limita
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ible Entity/i	ed Costs		ions
Programmes/Sub	n	1				Indicator	2024 (FY 23/24)	es	(000)		
-Programmes	Start	End				(s)		63	(000)		
Areas	Date	Date									
				s of the							Greater
				new							difficulty to
				system.							generate
											timely and
											accurate
											statistical
											data, thus
											making
											decisions by
											the NFA, MoAF and
											the
											Governmen
											of Jamaica
											more
											difficult
											instead of
											better, mor
											readily
											available,
											and more
											efficient.

Sector Strategy: Advance the development of the Fisheries sub-sector

Sector Outcome: Developed Fisheries sub-sector

Aligned SDG Targets: 8.1, 14.2, 14.4,

Development Pro	gramme Ar	ea(s) &	Objective (s)								
Schedule	/Duration				Develo	pment Results	3	Respons	Estimat	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule n	<u> </u>		Output (s)	Outcome (s)	Output Indicator	Target (s) 2024 (FY 23/24)	ible Entity/i es	ed Costs (000)		ions
-Programmes Areas	Start Date	End Date				(s)					
v. Production plan for new and underutilized Fisheries	2021	2026	To increase by 15% fisheries contribution to agricultural growth by 2026	Contracti ng Party status within the Internatio nal Commissi on for the Conservat ion of Atlantic Tunas (ICCAT). Constructi on and Operation alization of the Maricultu re	Engagement in the sustainable harvesting of underutilized fisheries with the derived benefit from the Blue Economy.	% increase of targeted new or under-utilized fisheries developed within the next five years	Participation in ICCAT meetings as a Cooperating Party. Stock assessment of Pelagic fishery based on available data. Research and Development Experimental growth of oysters on cement substrate. Capacity building of oyster producer groups in Savannalar-mar, Westmoreland and	NFA/ MoAF		Adequate human resources assigned to programme.	Requirement s for Cooperating Party status delayed. Limited or untimely submission of data to ICCAT. Inadequate capital infrastructur e.

Sector Strategy: Ad	vance the o	developme	nt of the Fisheries	sub-sector		Sector Outcome: Developed Fisheries sub-sector Aligned SDG Targets: 8.1, 14.2, 14.4,						
						Aligned SDG	Targets: 8.1, 14.2, 14.4	ŧ,				
Development Pro	gramme A	rea(s) &	Objective (s)				April 2021-Marc	h 2024				
Schedule	/Duration				Develo	pment Results	3	Respons	Estimat	Assumptions	Risks/Limita	
Name of Programmes/Sub -Programmes Areas		e/Duratio n		Output (s)	Outcome (s)	Output Indicator	Target (s) 2024 (FY 23/24)	ible Entity/i	ed Costs (000)		ions	
	Start Date	End Date			(s)		es	(000)				
				Demonstr ation Facility and an enhanced productio n system			Green Island, Hanover.					
vi. Promoting Community- Based Climate Resilience Fisheries Project	2018	2023	To increase by 15% fisheries contribution to agricultural growth by 2026 To increase the adoption of	Adoption of Climate resilience Practices within the Fisheries Sector	Policy and planning framework for the fisheries and aquaculture sector ⁵²	Consumption campaign launched. Strategy and Action Plan- Policy	Consumption campaign launched/ Behavioural change campaign launched.	NFA/Mo AF		Operational procurement and technical evaluation completed within agreed timeframe.	Project delays due to the global pandemic which will affect overseas consultants visit to	

These include the development of 1. Strategy and Action Plan for the Fisheries and Aquaculture Policy; 2. Strategy and Action Plan for the Monitoring Control Surveillance and Enforcement (MCS&E) in Fish Sanctuaries; 3. Pelagic Marketing Plan; 4. Behaviour and change management campaign; 5. Agro Met Services and applications for the Fisheries Sector and 6. Climate projection Deliverables and Knowledge Attitude and Perception Surveys; 6. Ten (10) Sub-projects in targeted fishing and fish farming communities

Sector Strategy: Advance the development of the Fisheries sub-sector Sector Outcome: Developed Fisheries sub-sector Aligned SDG Targets: 8.1, 14.2, 14.4, **Development Programme Area(s) &** Objective (s) April 2021-March 2024 Risks/Limitat Schedule/Duration **Development Results** Respons **Estimat Assumptions** ible ions ed Schedule/Duratio Output (s) Outcome (s) Output Target (s) Name of Entity/i Costs Indicator 2024 (FY 23/24) Programmes/Sub (000)es -Programmes Start End (s) Areas Date Date Climate Increase Upgrade of regulation Draft strategy and Jamaica to Resilient Action Plan-Policy execute their in Aquaculture approved. Enforcem Facility using Practices regulation. consulting within the RAS services. ent # of Fisheries Activities Completion of Lengthy Technology business Sector. Pelagic procurement in plans delays due to Sanctuari Artisanal Management developed. es Training Plans: under Vessel for budgeted # of fisher Brood deep sea Procurement of an TORs. groups stock fishing Artisanal Vessel; trained in improvem hatchery ent for Ten business plans developme fisheries for alternative nt. livelihoods in fisheries sector. # and type of activities

completed

underutilize d fisheries

for

(FAD).

Modernized

Hatchery with RAS

system completed.

14 fisher groups

trained in hatchery

Sector Strategy: Advance the development of the Fisheries sub-sector Sector Outcome: Developed Fisheries sub-sector Aligned SDG Targets: 8.1, 14.2, 14.4, **Development Programme Area(s) &** Objective (s) April 2021-March 2024 Risks/Limitat Schedule/Duration **Development Results** Respons **Estimat Assumptions** ible ions ed Schedule/Duratio Output (s) Outcome (s) Output Target (s) Name of Entity/i Costs Indicator 2024 (FY 23/24) Programmes/Sub (000)es -Programmes Start End (s) Areas Date Date development and/or alternative livelihoods in fisheries sector. vii. Fishing beach 2021 2026 To increase by 15 15 beaches # of NFA/Mo Weak fishing 3 fishing beaching Land rehabilitation 15% fisheries beaches rehabilitated beaches identified and ΑF organizations ownership investigated for contribution to have over the next information rehabilitate in target agricultural proper 5 years d. land ownership. from the communities growth by land **Beach Control** 2026. Pedro Cay beach Authority & Transferring tenure. of lands to facility repaired. National Land 15 Agency the beaches received. Basic sanitation NFA/MoAF. have an and support Buy-in and establishe facilities on 3 support from fishing beaches fishing constructed. managem communities.

> ent organizati on in place. 15 beaches

Sector Strategy: Adv	vance the c	levelopmei	nt of the Fisheries	sub-sector		Sector Outco	me: Developed Fisher	ies sub-secto	or		
						Aligned SDG	Targets: 8.1, 14.2, 14.	4,			
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Marc	ch 2024			
Schedule	/Duration				Develo	pment Results		Respons	Estimat	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r	-		Output (s)	Outcome (s)	Output Indicator	Target (s) 2024 (FY 23/24)	ible Entity/i	ed Costs		ions
-Programmes	Start	End				(s)	, ,	es	(000)		
Areas	Date	Date									
				have necessary sanitation , utilities, and support							
				infrastruc ture.							

National Outcome #12 "Internationally Competitive Industry Structures-Manufacturing"

Medium Term Strategic Policy Framework



Overview

National Outcome #12 "Internationally Competitive Industry Structures—Manufacturing" focuses primarily on the development of the manufacturing sector to improve its international competitiveness. This thrust is underpinned by the recognition of the importance of the manufacturing sector to economic growth and development. Vision 2030 Jamaica also recognizes the interlinkages with the social and environmental areas and defines a development path that integrates economic growth with social development and good environmental management. As such, the plan pursues

a strategic approach which focuses on improving productivity levels, economic and market opportunities, environmental sustainability, and social responsibility.

The Plan calls for the transition to high levels of productivity and value added production. This transition includes the use of efficient and clean technologies and environmentally sustainable processes, with motivated, productive employees, within an enabling business and regulatory environment.

The sector remains the largest contributor to GDP among the goods producing sectors, providing goods for domestic and global consumption. Despite this, the sector has been unable to unlock high levels of sustained and inclusive growth. Some of the issues and challenges include:

- High cost of some productive inputs including energy
- High costs associated with crime and security issues
- Trade related issues including implications of regional and global trade liberalization
- Low levels of productivity
- Limited use of clean technologies
- Low levels of investment in modern technology and business practices
- Environmental pressures generated by the manufacturing sector, including contribution to solid and hazardous waste and emissions from manufacturing processes
- Shortage of skilled labour
- Global supply chain issues with difficulties in accessing raw materials and packaging materials
- Higher shipping rates
- Reduced and delayed transshipment

The manufacturing sector was disrupted by the COVID-19 pandemic with a decline in economic activities and lower levels of productivity. The pandemic, which started as a health crisis, evolved into a global socio-economic crisis with significant impacts on lives and livelihoods. The manufacturing sector was forced to make operational adjustments in response to the public health related impacts and disruptions to supply chains. This resulted in declines in revenues and exports, slowing down much of the progress made since the implementation of Vision 2030 Jamaica commenced in 2009. Notwithstanding, some subsectors were able to pivot and found opportunities to enter new export markets in North America and the Caribbean. While there has been some economic recovery, the country continues to grapple with some of the impacts of the COVID-19 pandemic and remains vulnerable to further disruptions caused by new waves of the pandemic.

The medium-term strategies and programming reflect medium to long term policy priorities which respond to the impact of the COVID-19 pandemic, the legacies of the global financial and economic crisis and a dynamic global economy. The priorities give focus to, inter alia providing an enabling business environment, developing and strengthening linkages across industries, climate proofing the sector, encouraging the adoption of hazard mitigation and emergency management practices and the use of clean, efficient, and environmentally friendly technology.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12E below presents medium-term targets for "Internationally Competitive Industry Structures – Manufacturing" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12E. Table of Indicators: National Outcome #12 - "Internationally Competitive Structures: Manufacturing"

National Outcome Indicators	Baseline			Act	tual						Tar	gets ⁵³			
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Percentage change in export earnings from manufacturers (rolling 3-year average)	26.26	12.12	-20.35	7.9	10.7	0.9	6.67	10	13	10	10	10	10	10	≥14

The planned strategies and development programming for "Internationally Competitive Industry Structures — Manufacturing" are aligned with SDGs 8, 9 and 13.

Figure 12C - Alignment of National Outcome #12 "Internationally Competitive Industry Structure: Manufacturing" and the SDGs



SDG 8: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all



SDG 9: Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation



SDG 13: Take urgent action to combat climate change and its impacts

⁵³ Targets for 2022-2024 are provisional

The table 12F shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Internationally Competitive Industry Structures – Manufacturing" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12F. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Internationally Competitive Industry Structures: Manufacturing"

Sector Strategy: Cre growth and survival Development	of manufac	cturing ent		which fosters	and supports th	e establishment,		oorts the esta enterprises rgets: 8.1, 9.2	ablishment,	ousiness environr growth, and surv	
	/Duration				Develo	pment Results		Responsi	Estimat	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule,	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ed Costs (000)		ions
-Programmes Areas	Start Date	End Date	ment and Regulat								
Development Progr	amme Area	a: Develop	ment and Regula	tion of Manu	facturing Indust	ry					
1. Regulatory Framework for Development of Competitive Manufacturing Sector			To strengthen the systems and regulatory and institutional frameworks for streamlining business facilitation, local industry development and expansion	Systems and regulatory and institution al framewor ks for streamlini ng business facilitatio n, local	Competitive manufacturin g industry	Outcome: % industry contribution to GDP (agriculture, manufacturin g & WRTRIM, MSME)	45% (Baseline: 30.7%) / Contribution of local industries to Gross Domestic increased by at least 5% of GDP by 2025	MIIC		Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule

Sector Strategy: Cre	eate an enal	bling busir	ness environment	which fosters	and supports th	e establishment,	Sector Strategy	Outcome: A	n enabling b	ousiness environr	ment which
growth and survival	of manufac	cturing en	terprises						blishment,	growth, and surv	vival of
							manufacturing (enterprises			
							Aligned SDG Ta	rgets: 8.1, 9.2	<u>)</u>		
Development	Programm	e &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estimat	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble 5:::th::/ioo	ed Costs		ions
Programmes/Sub	n	1				Indicator (s)	2024 (FY 23/24)	Entity/ies	(000)		
-Programmes	Start	End									
Areas	Date	Date									
Main actions			for	industry							
include:			manufacturers	developm							
i. Implement the	ive- service		, producers,	ent and		Outcome	Indicators:	MIIC,		1	
National Five-			service	expansion				JMEA,			
Year			providers and	for		Extent	Contribution of	JAMPRO			
Manufacturing			MSMEs.	manufact		contribution	the				
Strategy	Strategy To improve	To improve	urers		of the	manufacturing					
		and streamline	strengthe		manufacturin	sector to GDP					
			business	ned		g sector to	increased by				
			facilitation,			GDP	2025 resulting				
			local industry				in				
			development				manufacturing				
			and expansion				output of J\$81 b				
			for				by FY 2025				
			manufacturers			Manufacturin	15% or 3%	1			
			, producers,			g value added	average annual				
			service			as a	growth rate				
			providers and			proportion of					
			MSMEs.			GDP and per					
						capita					
						· .					
					Output	Indicators:	1				
						%	Implementation	-			
						Implementati	of the strategy				

Sector Strategy: Cre growth and survival		_		which fosters	and supports th	ne establishment,		ports the esta enterprises	ablishment,	ousiness environing growth, and sur	
Development	Programm	e &	Objective (s)				April 2021-Mar	_	_		
Schedule,	-		, ,		Develo	pment Results	•	Responsi	Estimat	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ed Costs (000)		ions
-Programmes Areas	Start Date	End Date									
Aicus	Date	Date				on of strategy on schedule	70% on schedule (preliminary)				
					Extent monitoring and evaluation framework for National Five-Year Manufacturin g Strategy completed	To be stated					
i. Establish a Manufacturing and Export Growth Team						Extent strategies geared at increasing and diversifying export products and	To be stated	MIIC, JAMPRO			
						markets are implemented					

Sector Strategy: Cre growth and survival				which fosters	fosters and sup manufacturing	ports the esta enterprises	ablishment,	ousiness environing growth, and surv			
Davidson :	D	- 0	Objective ()				Aligned SDG Ta	_	2		
Development Schedule	Programmo Duration	e &	Objective (s)		Develo	pment Results	April 2021-Mar	Responsi	Estimat	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule, n Start			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ed Costs (000)		ions
Areas	Date	Date									
iii.Provide training to manufacturers on trade agreements and the opportunities that may exist in these agreements to harness these benefits						Participate in forums, workshops and training sessions to highlight the opportunities for Jamaican companies to utilize the Suspension and Safeguard mechanisms Under the RTC ⁵⁴	MIIC, BSJ				

⁵⁴ Revised treaty Of Chaguaramas

rowth and survival	or manufac	turing ent	erprises						abiisnment,	growth, and surv	/ival of
							manufacturing e	•			
				T			Aligned SDG Ta	_	2		
Development	_	e &	Objective (s)				April 2021-Mar		1	1	.
Schedule,	/Duration				Develo	pment Results		Responsi	Estimat	Assumptions	Risks/Limita
Name of	Schedule/	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble	ed Costs		ions
Programmes/Sub	n			,	- (-)	Indicator (s)	2024 (FY 23/24)	Entity/ies	(000)		
-Programmes	Start	End					, , ,				
Areas	Date	Date									
						Process flow					
						developed for					
						providing					
						information					
						to					
						manufacturer					
						s utilizing the					
						Suspension					
						and					
						Safeguard					
						mechanisms					
						Other targets					
						to be stated					

Sector Strategy: Cre growth and survival				which fosters	and supports th	e establishment,		oorts the esta enterprises	ablishment,	pusiness environr growth, and surv	
Development	Programm	e &	Objective (s)				April 2021-Mar	-			
-	/Duration				Develo	pment Results		Responsi	Estimat	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ed Costs (000)		ions
-Programmes Areas	Start Date	End Date									
iv.Develop a national Bamboo Industry Development Plan						National Bamboo Industry Plan developed/im plemented	To be stated	MIIC			
v.Establish a Bamboo Industrial Demonstration Facility						Facilitating expansion in the Bamboo Industry Value Chain	Bamboo Industrial Demonstration Facility operational by the end of FY 2024-25	MIIC, BSJ, FCJ			

Sector Strategy: En	sure Compe	etitive Infr	astructure for Ma	nufacturing		Sector Strategy	y Outcome: Compe	titive infrastri	ucture for	manufacturing	
						Aligned SDG Ta	argets: 9.4				
Developme	nt Area(s) 8	k	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions
Name of Programmes/Sub -Programmes	Schedule, n Start			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
Areas	Date	Date									
Development Area:	: Infrastruct	ure for M	anufacturing						<u> </u>		
2. National Manufacturing Strategy - Infrastructure for manufacturing			To provide competitive infrastructure for manufacturing	Competiti veness of infrastruc ture for manufact uring increased	Competitive infrastructur e for manufacturin g			MIIC, Private Sector		Sufficient resources and capacities – human, financial and technology	Insufficient resources available within schedule
Main actions include:										Evidence- based,	t between infrastructur
i. Develop modern factory space for manufacturers, including managing and promoting rentable factory space			To fulfil the increased demand for productive space	Factory space for manufact urers increased	Adequate productive space for manufacture rs	Extent factory space for manufacturer s meet demand	To be stated	FCJ		demand driven provision of manufacturing infrastructure aligned to best case value chain management and value-	e development and needs associated with changing global market demand
Sub actions include:										added production	Unaffordable
a. Redevelo pment and expansio n of the						Extent Garmex Freezone redeveloped/ expanded	Garmex Freezone redeveloped and expanded (13 new buildings			Cost effective/comp etitive pricing of factory space and	factory space etc. associated with uncompetitiv e alignment

Sector Strategy: Er	sure Compe	etitive Infra	astructure for Ma	nufacturing		Sector Strategy	Outcome: Compe	titive infrastr	ucture for	manufacturing	
						Aligned SDG Ta	argets: 9.4				
Developme	nt Area(s) 8	k	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	ted Costs		ions
-Programmes	Chart	End				indicator (s)	2024 (FY 23/24)		(000)		
Areas	Start Date	Date									
Garmex Freezone	Date	Date					constructed totalling 370,000 square feet upon completion)			other infrastructure	of industries and infrastructur e provided
b. Create Morant Bay Urban Centre						Extent Morant Bay Urban Centre development completed	Morant Bay Urban Centre (436,000 square feet of space upon completion) Boundbrook' project (100,000 square metres of factory space)				
c. Provide incubator s for small-and medium-sized manufact urers						To be stated	To be stated	JBDC			

	cctor Strategy: Develop linkages between the manufacturing sector and purchasers linkage sectors and industries Development Programme Area(s) & Objective (s)						Outcome: Strong Inkage sectors and integrates: 8.1, 9.2	_	een the m	nanufacturing sec	tor and
Development Pro	gramme Ar	ea(s) &	Objective (s)			Alighed 3DG 18	April 2021-Mar	ch 2024			
	/Duration	cu(o, c	02,000.00		Develo	pment Results	7.6 2022	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date							(000)		
Development Area:	Sector Inte	erlinkages	1	,	1		<u> </u>	'			1
3. Develop trade linkages with other sectors/industries Main actions include: i. Through the Tourism Linkages Council taskforces strengthen the linkages among the Tourism, Agriculture and Manufacture industries			To develop linkages between the manufacturing sector and purchasers in other sectors and industries for increasing demand and trade	Linkages between manufact uring sector and purchaser s in linked sectors and industries strengthe ned	Strong linkages between manufacturin g sector and purchasers in linked sectors/indus tries	Extent linkages among the Tourism, Agriculture and Manufacture industries developed and operationaliz ed through Tourism Linkages Council taskforces	To be stated	MIIC, MOT, Private Sector		Sufficient resources – human, financial and technology Evidence- and results- based stakeholder mapping and partnerships Change management geared towards strengthening partnerships and identification of win-win scenarios	Insufficient resources available within schedule Insufficient use of evidence to identify best case linkages and management of partnerships

Sector Strategy: Incinnovative, and clea	•		•	turers to rele	vant,	_	y Outcome: Manufa vative, and cleaner t		dequately	exposed to and c	an access
	-					Aligned SDG Ta	argets: 8.4, 9.4	-			
Development Pro	gramme Ar	ea(s) &	Objective (s)			· -	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted		ions
Programmes/Sub	n	1				Indicator (s)	2024 (FY 23/24)	Entity/ies	Costs		
-Programmes	Start	End							(000)		
Areas	Date	Date									
Development Areas	: Innovative	and Clea	n Technologies					•			
4. National Manufacturing Strategy – Innovative and clean technologies in manufacturing Main actions			To expose manufacturers and facilitate access to relevant, innovative, and cleaner technologies	Informati on and accessibili ty of relevant, innovativ e, and cleaner	Accessible relevant, innovative, and cleaner technologies for manufacturin g			MSET, MIIC		Sufficient resources – human, financial and technology Clear, simple, and efficient	Insufficient resources available within schedule Cumbersome , lengthy
i. Facilitate the procurement of				technolog ies increased		To be stated	To be stated	MSET, MIIC, DBJ		procurement processes and guidelines	procurement
innovative and cleaner technologies, equipment, and machinery				increased				,		Adequate and serviceable financing is available	Challenges with accessing appropriate technologies and
through affordable financing (use of existing energy sector incentives –										Technologies and machinery and accessible and cost effective	machinery

Sector Strategy: Increase exposure and access by manufacturers to relevant, innovative, and cleaner production technologies						Sector Strategy Outcome: Manufacturers are adequately exposed to and can access relevant, innovative, and cleaner technologies Aligned SDG Targets: 8.4, 9.4						
Development Pro	gramme Ar	ea(s) &	Objective (s)			April 2021-March 2024						
Schedule/Duration						oment Results		Responsi	Estima	Assumptions	Risks/Limitat	
Name of Programmes/Sub	Schedule,			Output (s) Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	Costs		ions		
-Programmes	Start	End							(000)			
Areas	Date	Date										
zero rated taxes)												

Sector Strategy: Pro	mote envir	onmental	awareness in the	manufacturin	g sector as a	Sector Strategy Outcome: An environmentally aware and efficient manufacturing sector							
means of improving	efficiencie	S				Aligned SDG Targets: 8.4							
Development Prog	gramme Ar	ea(s) &	Objective (s)		April 2021-March 2024								
Schedule/Duration					Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat		
Name of	Schedule/Duratio			Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted Costs		ions		
Programmes/Sub	n	1				Indicator (s)	2024 (FY 23/24)	Littley/ ics	(000)				
-Programmes	Start	End							(000)				
Areas	Date	Date											
Development Area:	Environme	ental Awa	reness based Effic	iencies									
5. National			To promote	Environm	An			MIIC,		Sufficient	Insufficient		
Manufacturing			environmental	ental	environment			MEGJC,		resources and	resources		
Strategy –			awareness in	awarenes	ally aware			Private		capacities –	available		
Environmental			the	s in	and efficient			Sector		human,	within		
awareness			manufacturing	manufact	manufacturin					financial and	schedule		
based			sector towards	uring	g sector					technology			
efficiencies in			improving	sector							Insufficient		
manufacturing			efficiencies	increased							stakeholder		

Sector Strategy: Promote environmental awareness in the manufacturing sector as a means of improving efficiencies

Sector Strategy Outcome: An environmentally aware and efficient manufacturing sector
Aligned SDG Targets: 8.4

	Development Programme Area(a) 9 Objective (a)												
Development Pro	-	ea(s) &	Objective (s)				April 2021-Mar	rch 2024					
Schedule	/Duration				Develo	pment Results	Responsi	Estima ted	Assumptions	Risks/Limitat ions			
Name of Programmes/Sub			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	Costs (000)					
-Programmes Areas	Date	Date											
Main actions include:	Jule	Dute		Capacity						Change management and	buy-in and/or ability to translate		
i. Promote regular environmental and energy audits for manufacturers to improve energy efficiencies and international competitiveness				to improve efficiency based on environm ental sustainabi lity practices increased		Extent environment al energy audits promoted in manufacturin g sector	To be stated	JMEA, MSET, MIIC,		demonstration of alignment between environmentall y sustainable practices and efficiencies in manufacturing	environment al sustainability practices into improved efficiencies in manufacturin g		
ii. Promote the uptake of international standards and certifications ISO 14000 and ISO 22000 standards						Extent ISO 14000 and ISO 22000 standards promoted to manufacturer s	To be stated	MIIC					

Sector Strategy: Improve quality and relevance of training and accreditation at educational and training institutions by strengthening linkages to the manufacturing sector

Sector Strategy Outcome: Strong linkages between education and training institutions and the manufacturing sector which fosters high-quality and relevant training and accreditation.

Aligned SDG Targets: 9.2

			1			Aligned SDG 1a	irgets: 9.2				
Development Prog	_	ea(s) &	Objective (s)		April 2021-Mar						
Schedule,	/Duration				Develo	pment Results		Responsi	Estima ted	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule n) 		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies			ions
-Programmes Areas	Start Date	End Date							(555)		
Development Area:	Alignment	of trainin	g and accreditation	n with manu	facturing sector	needs					
6. Alignment of training and accreditation with manufacturing sector needs	2009	2030	To improve quality and relevance of training and accreditation in meeting manufacturing sector needs	Linkages between education and training institution s and manufact	Alignment of training and accreditation with manufacturin g sector needs	(Extent) Change in Jamaican Manufacturer s (Firms) utilizing accreditation services	Jamaican Manufacturers (Firms) utilizing accreditation services increased	JANAAC, NQI bodies & MIIC		Sufficient resources and capacities – human, financial and technology	Insufficient resources available within schedule Inadequate stakeholder
Main actions include:			through strengthening linkages	uring sector increased						based planning and programming	buy- in/commitme
i. Strengthen links between educational and training institutions to supply sector skills			between education and training institutions and the manufacturing sector	Aligning quality and relevance		Extent linkages between educational and training institutions to supply sector skills	To be stated	MOEYI, HEART/N STA Trust, JTEC	cultivated an effectively managed Change	Partnerships cultivated and effectively managed	partnerships
ii.Develop and strengthen links				ion with manufact uring sector		developed/o perationalize d Extent links with HEART	To be stated	HEART Trust		and clearly defined results and M&E frameworks for	

Sector Strategy: Improve quality and relevance of training and accreditation at educational and training institutions by strengthening linkages to the manufacturing sector

Sector Strategy Outcome: Strong linkages between education and training institutions and the manufacturing sector which fosters high-quality and relevant training and accreditation.

Aligned SDG Targets: 9.2

						0							
Development Pro	gramme Ar	ea(s) &	Objective (s)		April 2021-March 2024								
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat		
Name of Programmes/Sub				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions		
-Programmes	Start	End							(000)				
Areas	Date	Date											
with HEART				needs		Trust/NTA,		NSTA,		partnerships			
Trust/NTA,				increased		NCTVET, to		MOE,		and			
NCTVET, to						certify		MIIC		programming			
certify training						training							
programmes						programmes							
						developed							
						and							
						operationaliz							
						ed							

Sector Strategy: Climate proof the sector as well as encourage adoption of hazard mitigation and emergency management practices					Sector Strategy Outcome: A climate proof manufacturing sector adopting hazard mitigation and emergency practices Aligned SDG Targets: 13.2							
Development Prog	gramme Ar	ea(s) &	Objective (s)			April 2021-March 2024						
Schedule/Duration					Development Results				Estima	Assumptions	Risks/Limitat	
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions	
-Programmes	Start	End					, , ,		(000)			
Areas Date Date												
Development Area:	Climate Pr	oofing and	d Hazard Risk and	Emergency N	/lanagement							

Sector Strategy: Climate proof the sector as well as encourage adoption of hazard mitigation and emergency management practices

Sector Strategy Outcome: A climate proof manufacturing sector adopting hazard mitigation and emergency practices

Aligned SDG Targets: 13.2

						Aligned SDG Ta	rgets: 13.2				
Development Pro	gramme Ar	ea(s) &	Objective (s)		April 2021-March 2024						
Schedule	/Duration			Development Results				Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule,	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date									
7. National Manufacturing Strategy – Climate Proofing and hazard mitigation and emergency management in manufacturing sector Main actions include: i. Develop strategies that	Date	Date	To provide regulatory framework and support to climate proof the manufacturing sector and promote hazard mitigation and emergency management practices	Access to resources and capacities for climate proofing, hazard mitigation and emergenc y managem ent increased	A climate proof manufacturin g sector adopting hazard mitigation and emergency practices	Extent strategies to	To be stated	MIIC, MSET, MEGJC		Sufficient resources and capacities — human, financial and technology Change management and stakeholder buy-in Affordable and cost efficient strategies and technologies available	Insufficient resources available within schedule Lags in requisite changes in attitudes / Insufficient buy-in to support integration of climate
will promote or develop climate-smart manufacturing practices and products						promote climate-smart manufacturin g practices and products developed/im plemented		MEGJC			proofing, and hazard mitigation and emergency management practices in manufacturin g

Sector Strategy: Climitigation and eme			of hazard	Sector Strategy Outcome: A climate proof manufacturing sector adopting hazard mitigation and emergency practices								
Development Pro	gramme Ar	ea(s) &	Objective (s)			Aligned SDG Targets: 13.2 April 2021-March 2024						
Schedule/Duration						pment Results		Responsi	Estima	Assumptions	Risks/Limitat	
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted ies Costs (000)		ions	
-Programmes	Start	End							(000)			
Areas	Date	Date										
											Cost-related	
											barriers to	
											uptake	

National Outcome #12 "Internationally Competitive Industry Structures – Mining and Quarrying"

Medium Term Strategic Policy Framework



Overview

National Outcome #12 "Internationally Competitive Industry Structure—Mining and Quarrying" provides a path for Jamaica to regain its competitiveness in the bauxite and alumina industry and take greater advantage of its other mineral resources such as limestone. The most important metallic mineral in the sector is bauxite, the ore from which alumina and aluminium are derived. The bauxite industry is, however, at a mature stage and is increasingly vulnerable to international competition and to fluctuations in the global economy and commodity markets. The mature stage of the sector has called for increased focus on diversification of the mining and

quarrying industry to ensure global competitiveness and increase wealth creation. The development of value-added products based on limestone, which has the most diverse enduse structure of any industrial material, is among the emerging areas with high development potential.

The national thrust to improve the international competitiveness of the mining and quarrying industry centres on a sustainable and inclusive approach to, among other things, build resilience, develop higher value production, and contribute to the sustainable development of mining communities. This development will be underpinned by responsible environmental stewardship.

The medium-term strategies and programming under Medium Term Socio-Economic Policy Framework (MTF) 2021-2024 advance:

- Strengthening the supporting framework for the development of the industry. This includes ensuring an appropriate policy and regulatory framework for the long-term development of the industry, strengthening of partnerships and linkages between the minerals sector and research and academic institutions and facilitation of training and accreditation.
- Restoring the international competitiveness of the bauxite and alumina industry. This includes developing cost-efficient energy solutions for the bauxite and alumina industry, encouraging value-added production, rehabilitation of mined out lands and promoting higher levels of compliance with environmental standards.

- Fostering the growth of the non-metallic minerals/industrial minerals sub-sector. This encompasses developing the non-metallic minerals sub-sector such as limestones and promoting the marketing of non-metallic minerals.
- Enhancing the social responsibility and environmental stewardship of the sector. This incorporates the medium- to long- term focus on promoting compliance with relevant environmental standards and legislation, mining mineral resources with appropriate planning for the end use of land as well as improving the monitoring and enforcement of rehabilitation of mined-out lands.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12G below presents medium-term targets for "Internationally Competitive Industry Structures – Mining and Quarrying" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12G. Table of Indicators: National Outcome #12 – "Internationally Competitive Industry Structures: Mining and Quarrying"

	Nation	nal Outco	ome # 1	2 – Inter	nationa	lly Com	petitive	Industry	y Structi	ıres - M	ining an	d Quarr	ying		
National	Baseline			Act	ual						Tar	gets			
Outcome Indicators	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Percentage change in export earnings from the bauxite industry	14.65	- 15.77	-2.7	84.5	34.3	- 35.2	10.8	2-4	2-4		1			1	

The planned strategies and development programming for "Internationally Competitive Industry Structures – Mining and Quarrying" are aligned with SDGs 7, 8, 9, 12 and 15.

Figure 12D - Alignment of National Outcome #12 "Internationally Competitive Industry Structure: Mining and Quarrying" and the SDGs



SDG 7: Ensure access to affordable, reliable, sustainable and modern energy for all



SDG 8: Ensure access to affordable, reliable, sustainable and modern energy for all





SDG 9: Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation



SDG 12: Ensure sustainable consumption and production patterns



SDG 15: Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss

Table 12H shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Internationally Competitive Industry Structures – Mining and Quarrying" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12H. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Internationally Competitive Industry Structures: Mining and Quarrying"

Sector Strategy: Englong-term developm				e framework	loi	ng-term developmer	me: An enabling and at of the minerals ind		policy an	d legislative frame	work for the
					Al	gned SDG Targets: 8	3.1, 8.2, 12.2				
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Marc	h 2024			
Schedule	/Duration				De	velopment Results		Respons	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule,	/Duratio		Output (s)	Outcome	(s) Output Indicator (s)	Target (s) 2024 (FY 23/24)	ible Entity/i	ted Costs (000)		ions
-Programmes	Start	End						es	(000)		
Areas	Date	Date									
Development Area:	Policy and	legislative	T					ı	ı		
1. Policy and			To create an	Legislativ	An enablin	S		MTM		Sufficient	Insufficient
legislative			appropriate	е	and					resources and	resources
framework for			policy and	framewor	appropriat	9				capacities –	and
development of			legislative	k for the	policy and					human,	capacities –
the minerals			framework for	long-term	legislative					financial,	human,
industry			the long-term development	developm ent of the	framework for the long					technology	financial, technology
Main actions			of the minerals	minerals	term	3-				Initiatives are	technology
include:			industry	industry	developme	nt				evidence- and	Insufficient
			,	develope	of the					demand-	stakeholder
Finalize and				d	minerals	Extent	An addendum to	MTM		driven	buy-in
fully implement the National Minerals Policy					industry	National Minerals Policy and Action Plan developed/imp lemented	the National Mineral Policy is developed giving more attention to the Industrial Minerals sector			Enabling framework for timely development	Disruptions owing to the COVID-19 pandemic

Sector Strategy: Ensure an appropriate policy and legislative framework for the long-term development of the minerals industry

Sector Strategy Outcome: An enabling and appropriate policy and legislative framework for the long-term development of the minerals industry

Aligned SDG Targets: 8.1, 8.2, 12.2

Development Pro	gramme Ar	ea(s) &	Objective (s)		·		April 2021-Marc	h 2024			
Schedule	/Duration				Develo	opment Results		Respons	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule n	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ible Entity/i	Costs		ions
-Programmes Areas	Start	End					, , ,	es	(000)		
Areas	Date	Date									
and Action Plan ⁵⁵										of policy and regulations and their	and/or other shocks
ii.Develop and implement the Industrial						% completion	Industrial Minerals Policy developed	MTM		implementatio n/enforcement	
Minerals Policy ⁵⁶										Partnership driven	
iii.Develop/Streng						Extent Mining	Mining Act	MTM		planning and	
then and						Act	reviewed and amended			programming	

To improve competitiveness through increases private sector participation, especially of Jamaicans, as well as increase transparency within the minerals sector; and create the framework to attract investment in the Industrial and Metallic Mineral subsector

⁵⁶ To, among other things, promote transparency, accountability, and sustainability, as well as increase competition and investment.

Sector Strategy: Ensure an appropriate policy and legislative framework for the long-term development of the minerals industry

Sector Strategy Outcome: An enabling and appropriate policy and legislative framework for the long-term development of the minerals industry

Aligned SDG Targets: 8.1, 8.2, 12.2

Development Pro	gramme Ar	ea(s) &	Objective (s)		- 1		April 2021-Marc	h 2024			
Schedule	/Duration				Devel	opment Results		Respons ible	Estima ted	Assumptions	Risks/Limitat ions
Name of Programmes/Sub	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/i es	Costs (000)		ions
-Programmes Areas	Start Date	End Date						C3	(000)		
implement the Mining Act						developed/im plemented	(schedule to be specified)			Chance management,	
iv.Create an enabling environment (dynamic taxation/royalty model) for mineral valorization						Extent framework for mineral valorization developed/im plemented	To be stated	MTM		social marketing and consensus building prioritized Sufficient capacity to	
v.Develop and implement an enabling policy framework to diversify and expand value chain progression						Extent policy framework to diversify and expand value chain progression developed/imp lemented	To be stated	МТМ		manage risks associated with new waves of the COVID-19 pandemic	

	evelopment Programme Area(s) & Schedule/Duration Ctor Strategy: Integrate long-term development of the minerals sector into the minerals sector i						Outcome: Long-te use planning and ourgets: 15.3	•			ntegrated into
Development Prog	gramme Ar	ea(s) &	Objective (s)			l	April 2021-Mar	ch 2024			
	_				Develo	pment Results	•	Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble	ted		ions
Programmes/Sub	n	I				Indicator (s)	2024 (FY 23/24)	Entity/ies	Costs (000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
Development Area:	Integratio	n of miner	als sector and lan	d manageme	nt and planning						
2. Integration of minerals sector and land management and planning	2009	2030	To integrate long-term development of the minerals sector into the overall land	Mechanis ms for integratin g developm ent of the	Enabling framework for integrating development of the			MTM		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial,
Main actions include:			use planning and	minerals sector	minerals sector into					Initiatives are	technology
i. Create a framework to increase the manufacture of lime, hydrated lime, cement, grout, thin-set, boulders for coastal protection, and slabs (commercial marble/recrysta lized limestone) for cladding,			management objectives of the country	into the overall land use planning and managem ent objectives of the country develope d and available to stakehold	the overall land use planning and management objectives of the country	Extent framework for valued- added manufacturin g of limestone developed/im plemented	To be stated	MTM		evidence- and demand-driven Enabling framework for timely development of policy and regulations and their implementatio n/enforcement Partnership	Insufficient stakeholder buy-in

Sector Strategy: Integrate long-term development of the minerals sector into the overall land use planning and management objectives of the country

Sector Strategy Outcome: Long-term development of the minerals sector integrated into the overall land use planning and management objectives of the country

Aligned SDG Targets: 15.3

Development Pro	gramme Ar	ea(s) &	Objective (s)	Development Results Responsi Estima Assumptions Risks/Limi								
Schedule	/Duration				Develo	pment Results		_		Assumptions	Risks/Limitat	
Name of Programmes/Sub	Schedule n	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions	
-Programmes Areas	Start Date	End Date							(000)			
furniture, and other purposes										planning and programming		
ii.Establish Zones (a zoning regime) for resource evaluation, exploration, allocation, and protection (mapping and land acquisition						Extent Zones created and implemented for resource evaluation, exploration, allocation, and protection	To be stated	МТМ				
iii. Develop and implement Bauxite Land Titling Programme (BLTP) 57						Extent Bauxite Land Titling Programme (BLTP) developed/im plemented	To be stated	MTM				

⁵⁷ To provide land titles to persons that were resettled by bauxite mining companies

Sector Strategy: Boost research and development capabilities of industry players and **Sector Strategy Outcome:** Strong institutional capacity and research and development build institutional capacity capabilities of industry players **Aligned SDG Targets: 9.5 Development Programme Area(s) &** Objective (s) April 2021-March 2024 Schedule/Duration Risks/Limitat **Development Results** Responsi **Estima Assumptions** ble ted ions Schedule/Duratio Name of Output (s) Outcome (s) Output Target (s) Entity/ies Costs 2024 (FY 23/24) Programmes/Sub Indicator (s) (000)-Programmes Start End Areas Date Date **Development Area: Research and Development / Institutional Capacity Building** 3. Research and 2009 2030 To boost Access to Strong MTM Sufficient Insufficient Development / research and mechanis institutional resources resources and Institutional development ms and capacity and capacities – available capacity capabilities of tools for research and human, within building industry developin development financial, schedule **Main actions** players and g research capabilities technology include: build and of industry Insufficient institutional developm players Initiatives are stakeholder i.Develop and Extent To be stated capacity ent evidence- and buy-in implement the Minerals for demandcapabilitie Minerals for Development driven Development Project increased developed/im Project Mining and plemented quarrying is Framewor ii.Institute Extent Bachelor's MTM ks for perceived as a minerals Degree necessary institution viable and minerals education programme in al attractive education programmes Quarry industry for capacity at universities programmes at Management building investment and other the universities developed develope and other levels levels

developed/im

d

Sector Strategy: Boost research and development capabilities of industry players and build institutional capacity

Sector Strategy Outcome: Strong institutional capacity and research and development capabilities of industry players

Aligned SDG Targets: 9.5

Development Pro	gramme Ar	ea(s) &	Objective (s)								
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule,	1		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date									
						plemented/in stituted	Bachelors' Degree Programme in Quarrying Management rolled out in academic year 2021/22			Partnership driven planning and programming	
iii.Build capacity and technical expertise in bauxite red mud mineral extraction (rare earth minerals) through a research and development programme						Extent research and development programme developed/im plemented to build technical expertise in bauxite red mud mineral extraction	To be stated	MTM			
iv.Establish a National Minerals Institute						Extent National Minerals Institute	To be stated	MTM			

Sector Strategy: Bob build institutional ca		h and deve	lopment capabili	ies of industr	y players and		y Outcome: Strong on dustry players orgets: 9.5	nstitutional o	capacity ar	nd research and de	evelopment
Development Pro	gramme Ar	ea(s) &	Objective (s)			1	April 2021-Mar	ch 2024			
-	/Duration				Develo	pment Results	-	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
						developed/im plemented					
v.Develop and implement the Mined lands Rehabilitation Policy, Strategy and Action Plan						Extent Mined lands Rehabilitation Policy, Strategy and Action Plan developed/im plemented	To be stated	МТМ			
vi. Develop and implement a Mining Cadastral System ⁵⁸						Extent Mining Cadastral System developed/im plemented	The Jamaican Mining Cadastre (JAMINCAD) officially launched				

⁵⁸ To facilitate online monitoring of mines and quarries, as well as increased efficiency in responding to environmental breaches.

Sector Strategy: De metallic minerals su	•	efficient e	nergy solutions fo	r the metallic	and non-	Sector Strategy sectors Aligned SDG Ta	Outcome: Cost-ef	ficient energy	metallic a	and non-metallic n	ninerals sub-
Development Pro	gramme Ar	ea(s) &	Objective (s)			1	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble 5-atitu/ioo	ted		ions
Programmes/Sub	n	· 				Indicator (s)	2024 (FY 23/24)	Entity/ies	Costs (000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
Development Area:	Cost-effici	ent energ	/								
4. Cost-efficient energy solutions Main actions include:	2009	2030	To Develop cost-efficient energy solutions for the metallic	Access to cost-efficient energy solutions	Strong framework for energy cost- efficiency in			MTM		Sufficient resources and capacities – human, financial,	Insufficient resources available within schedule
i. Use the annual			and non-	for the	the metallic	Outcome:	To be stated			technology	scriedule
productivity plan to drive a progressive reduction in share of energy in the overall			metallic minerals sub- sectors	metallic and non- metallic minerals sub- sectors	and non- metallic minerals sub- sectors	Extent energy efficiency and co-generation increased in bauxite industry	To be stated			Initiatives are evidence- and demand-driven	Insufficient stakeholder buy-in
bauxite and cost structure by increasing energy efficiency and promoting cogeneration				increased		Extent annual productivity plan utilized to reduce share of energy in the overall bauxite and cost structure	To be stated			Enabling framework for timely development of policy and regulations and their implementatio n/enforcement	
ii.Coordinate conversion of energy sources						Extent energy diversification in	To be stated	MTM		Partnership driven	

Sector Strategy: Develop cost-efficient energy solutions for the metallic and non-metallic minerals sub-sectors

Sector Strategy Outcome: Cost-efficient energy metallic and non-metallic minerals subsectors

Aligned SDG Targets: 7.3

Development Pro	gramme Ar	ea(s) &	Objective (s)								
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule r Start			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
at bauxite/alumin a plants with national decisions on diversification of fuel supply and underlying economics in energy markets	Date	Date				bauxite/alumi na industry aligned with national policy on diversificatio n of energy supply and/or cost- efficiencies linked to				planning and programming	
iii. Promote retooling of non-metallic minerals operations to introduce energy-efficient equipment including variable speed						energy markets Extent targeted re- tooling of non-metallic minerals operations with energy- efficient equipment implemented	To be stated				

Sector Strategy: De metallic minerals su	-	efficient e	nergy solutions fo	or the metallic	and non-	Sector Strategy sectors Aligned SDG Ta	y Outcome: Cost-eff	ficient energy	/ metallic a	ind non-metallic r	ninerals sub-
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule,	/Duration				Develo	pment Results	•	Responsi	Estima	Assumptions	Risks/Limitat
Name of Schedule/Dur Programmes/Sub n				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date							(000)		
iv.Encourage more energy- efficient methods of drilling, blasting, loading, crushing and transport						Extent targeted energy- efficient mechanisms/ tools/method for drilling, blasting, loading, crushing, and transport	To be stated				

Sector Strategy: Pro	vision of co	mpetitive	infrastructure and	d technology		Sector Strategy	Outcome: Compet	itive infrastru	ıcture and	technology	
						Aligned SDG Ta	irgets: 9.4				
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	April 2021-March 2024 Responsi Estima Assumptions Risks/Limi			
Schedule	/Duration			Development Results Responsi Estima Assumptions Risks/Limita							Risks/Limitat
	Т	_				1	T	ble	ted		ions
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)	Littley/ics	(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
Development Area:	Infrastruct	ure and te	echnology								

Sector Strategy: Provision of competitive infrastructure and technology Sector Strategy Outcome: Competitive infrastructure and technology **Aligned SDG Targets: 9.4 Development Programme Area(s) &** Objective (s) April 2021-March 2024 Risks/Limitat Schedule/Duration **Development Results** Responsi **Estima Assumptions** ble ted ions Schedule/Duratio Target (s) Name of Output (s) Outcome (s) Output Entity/ies Costs Programmes/Sub Indicator (s) 2024 (FY 23/24) (000)-Programmes Start End Areas Date Date 5. Competitivenes 2009 2030 To create a Access to Competitive ODPEM, Sufficient Insufficient framework for MLGRD s of competiti infrastructur resources and resources infrastructure providing e and capacities available ve and technology competitive infrastruc technology in human, within infrastructure ture and the mining financial, schedule and technology technolog and Main actions technology Insufficient include: in the mining y in the quarrying and quarrying mining industry Initiatives are stakeholder Review and Extent To be stated evidence- and buy-in industry and establish internal quarrying demandinternal transportatio industry driven transportation n routes increased routes to developed/im Enabling enhance the plemented to framework for competitiveness enhance the timely of the minerals competitiven development sector ess of the of policy and minerals regulations sector and their Ensure access Extent port implementatio to and facilities for To be stated n/enforcement development of shipping nonport facilities metallic Partnership for shipping of minerals driven non-metallic developed/fu

nctional

minerals

Sector Strategy: Pro	ovision of co	ompetitive	infrastructure an	d technology		Sector Strategy	Outcome: Compet	itive infrastr	ucture and	l technology	
						Aligned SDG Ta	argets: 9.4				
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date				maicutor (3)	2024 (11 23) 24)		(000)		
						Extent access to facilities for shipping non-metallic minerals by industry players	To be stated			planning and programming	

Sector Strategy: Prominerals products	omote deve	Development Results Development Results Responsi ble ted Costs Co									
Development Pro	_	ea(s) &	Objective (s)		Davida		· ·	ı	Fatima	Accumptions	Dieke/Limitet
Name of	Schedule			Output (s)	'	Output		ble	ted	Assumptions	Risks/Limitat ions
Programmes/Sub -Programmes Areas	Start Date	ı				inaicator (s)	2024 (FY 23/24)		(000)		
Development Areas	: Industry D	iversificat	ion and Value Cha	ain Managem	ent						
6. Industry Diversification and Value Chain Management	2009	2030	To promote the development of diversified value-added non-metallic	Access to framewor ks and mechanis ms supportin	Production of diversified value-added non-metallic minerals			ODPEM, MLGRD		Sufficient resources and capacities – human, financial, technology	Insufficient resources available within schedule

Sector Strategy: Promote development of diversified value-added non-metallic minerals products

Sector Strategy Outcome: A developed, diversified and economically feasible mineral and non-metallic mineral sub-sector

Aligned SDG Targets: 8.1, 8.2

Development Pro	gramme Ar	ea(s) &	Objective (s)			18	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date									
Main actions include:			minerals products	g the developm	products increased					Initiatives are	Insufficient stakeholder
i. Promote investments in developing value added products				ent of diversifie d value- added non- metallic minerals products increased	An enabling framework for developing diversified value-added non-metallic minerals	Extent targeted programmes to promote Investments in developing value added products developed/im plemented	Minerals mapping and investment profiles completed Economic Geological Assessment completed to established standards			evidence- and demand- driven Enabling framework for timely development of policy and regulations and their implementatio	buy-in
ii. Promote the growth of the Industrial, metallic and Rare Earth Minerals Sector					products	Extent initiatives to promote growth of the Industrial, metallic and Rare Earth Minerals Sector developed/im plemented	To be stated			n/enforcement Partnership driven planning and programming	

Sector Strategy: Prominerals products	omote deve	lopment o	f diversified value	e-added non-n	netallic		y Outcome: A devel ineral sub-sector	oped, diversi	fied and e	conomically feasil	ble mineral and
						Aligned SDG Ta	argets: 8.1, 8.2				
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule/Duration						pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule r	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes	Start	End							(000)		
Areas	Date	Date									
iii.Undertake						Extent study					
study of						of	To be stated				
Geotechnical						Geotechnical					
Hazards and						Hazards and					
Mitigation of						Mitigation of					
Negative						Negative					
Impacts						Impacts					
						completed/fi					
						ndings					
						applied to					
						policy and					
						planning					

National Outcome #12 "Internationally Competitive Industry Structures-Construction"

Medium Term Strategic Policy Framework



Overview

Under the National Development Plan (NDP), the development pathway for National Outcome #12 "Internationally Competitive Industry Structures – Construction" is geared towards creating a competitive construction sector that supports sustainable development with the flexibility to adopt and adapt new construction technologies. This outcome covers the constructions and installation sector, which has many linkages with other sectors in the domestic economy. The main components of the sector include residential construction, non-residential construction such as schools, hotels, electrical and water installations.

Vision 2030 Jamaica recognizes the role that the construction sector has played in building the Jamaica we inhabit today. Buildings, highways, bridges, roads, and other infrastructure represent outputs of the construction sector. They are key components of the built environment that defines the society, representing history, heritage and tradition, continuity, and change. With a view to improve long-term international competitiveness, the strategic framework under Vision 2030 Jamaica provides the means by which the construction sector we want by 2030 is being developed.

The medium-term strategies and programming advance continued focus on, inter alia, strengthening the policy, governance, and regulatory framework, aligning policy imperatives of the construction sector with other policies that affect the sector, and reducing the carbon footprint.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12I below presents medium-term targets for "Internationally Competitive Industry Structures – Construction" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12I. Table of Indicators: National Outcome #12 - "Internationally Competitive Structures: Construction"

	Nation	nal Outc	ome # 1	2 – Intei	rnationa	Illy Com	petitive	Industr	y Struct	ures: Co	nstructi	on			
National Outcome Baseline Actual Targets															
Indicators	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Percentage change	-0.26	2.93	-5.3	-0.5	-0.6		-6.2	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
in labour productivity															
of Construction and															
Installation Sector															

The planned strategies and development programming for "Internationally Competitive Industry Structures: Construction" are aligned with SDGs 8, 11 and 16.

Figure 12E - Alignment of National Outcome #12 "Internationally Competitive Industry Structure: Construction" and the SDGs





SDG 8: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all



SDG 11: Make cities and human settlements inclusive, safe, resilient and sustainable



SDG 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels

The table 12J shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Internationally Competitive Industry Structures – Construction" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12J. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Internationally Competitive Industry Structures: Construction"

Sector Strategy: Str the Construction Se Development Pro	ctor		d regulatory envir	ronment and	capital for the de	evelopment of	0,	levelopment or rgets: 8.1, 8.3	of the Co	cy and regulatory ennstruction Sector 5.6	nvironment
	/Duration	(-,			Develo	pment Results		Responsib	Estim	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n	<u> </u>		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	le Entity/ies	ated Costs (000)		tions
-Programmes	Start	End							(333)		
Areas	Date	Date		ad Constal for	Comptunction				<u> </u>		
Development Area:	Policy and	Regulator	<u>- </u>	<u> </u>		ector					
1. Development of policy and regulatory environment and human capital for construction sector			To strengthen the policy and regulatory environment and human capital for the development of the construction sector	Policy and regulatory framewor k for constructi on sector improved	strong policy and regulatory environment and capital for development of the Construction			MEGJC		Sufficient resources and capacities — human, financial, technology The regulatory and institutional	Insufficient resources and capacities – human, financial, technology
Main actions include:				and certificati	Sector					frameworks are relevant and	owing to the COVID-19
i. Revise the Construction Industry Policy				on opportuni ties to meet demand from constructi		Extent revision of Construction Industry Policy completed and	Revised Policy completed (schedule to be stated)	MEGJC		agile Alignment of education and training with industry labour and	pandemic and/or other shocks

Sector Strategy: Strengthen the policy and regulatory environment and capital for the development of Sector Strategy Outcome: Strong policy and regulatory environment the Construction Sector and capital for development of the Construction Sector Aligned SDG Targets: 8.1, 8.3, 11.1, 16.6 **Development Programme Area(s) &** Objective (s) April 2021-March 2024 Responsib Risks/Limita Schedule/Duration **Development Results Estim Assumptions** le ated tions Schedule/Duratio Output (s) Target (s) Name of Outcome (s) Output Entity/ies Costs Programmes/Sub Indicator (s) 2024 (FY 23/24) (000)-Programmes Start End Areas Date Date operationaliz Implementation development on sector increased ed Plan for the needs revised policy developed Instructional delivery modes cater to the range of ii. Establish and Extent Construction MEGJC **Advisory Board** learning needs operationalize Construction established and student the Advisory resources Construction Board established/o Advisory Board with multiperationalize Sufficient stakeholder capacity to composition manage risks iii. Develop and To be stated To be stated associated with implement new waves of plans and the COVID-19 programming pandemic for safety and security of the construction environment To be stated iv. Strengthen the To be stated GoJ Procurement Framework

Sector Strategy: Str the Construction Se	•	e policy an	d regulatory envi	ronment and (capital for the d	evelopment of		development o	of the Cor	y and regulatory enstruction Sector .6	nvironment
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	_	· · · · · · · · · · · · · · · · · · ·		
Schedule	/Duration				Develo	pment Results		Responsib	Estim	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	le Entity/ies	Costs		tions
-Programmes	Start	End							(000)		
Areas	Date	Date									
(rules,											
regulations etc.)											
as applies to the											
Construction											
Sector											
v.Create a						Extent skills	To be stated				
globally						and					
competitive						certification					
workforce for the						need of					
construction						construction sector met					
sector						(including					
300101						training)					
						% Of targeted	To be stated	-			
						construction					
						labour force					
						(number of					
						workers)					
						employed in					
						sector					

Sector Strategy: Estand professionals in		_		ation system	for contractors		y Outcome: Effective construction industriant industri	_	nd registrati	on system for cor	ntractors and
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
•	/Duration	` '	, , ,		Develo	pment Results	•	Responsi	Estimat	Assumptions	Risks/Limita
Name of Programmes/Sub- Programmes	Schedule, n Start			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ed Costs (000)		tions
Areas	Date	Date									
Development Area:	1		ration System					1			1
2. Licencing and registration system for construction industry Main actions include: i.Establish regulatory framework for registration of professional enterprises in the construction industry			To establish a licencing and improved registration system for contractors and professionals in the construction industry	Framewor k and access to services for licencing and registerin g contracto rs and professio nals in constructi on sector improved	Effective licencing and registration system for contractors and professional in construction industry	To be stated	To be stated	MEGJC		Sufficient resources and capacities – human, financial, technology The regulatory and institutional frameworks are relevant, agile and enforceable Change management	Insufficient resources and capacities – human, financial, technology Insufficient stakeholder buy-in Disruptions owing to the COVID-19 pandemic and/or
ii.Establish and strengthen licencing authorities to enhance quality standards of the construction industry						To be stated	To be stated	MEGJC		and institutional strengthening are prioritized Sufficient capacity to	other shocks

Sector Strategy: Establish a licencing and improved registration system for contractors Sector Strategy Outcome: Effective licencing and registration system for contractors and and professionals in the construction industry professional in construction industry **Aligned SDG Targets: 16.6 Development Programme Area(s) &** Objective (s) April 2021-March 2024 Schedule/Duration **Development Results** Risks/Limita Responsi **Estimat Assumptions** ed Costs ble tions Name of Schedule/Duratio Output (s) Outcome (s) Output Target (s) Entity/ies (000)Programmes/Sub-Indicator (s) 2024 (FY 23/24) **Programmes** Start End Areas Date Date iii. Align the To be stated To be stated manage risks national associated with new licencing waves of the authorities with international/re COVID-19 gional licencing pandemic bodies To be stated iv. Advocate that To be stated the CARICOM Single Market and Economy requirements for free movement of artisans are met by locally certified practitioners

National Outcome #12 "Internationally Competitive Industry Structures – Cultural and Creative Industries"

Medium Term Strategic Policy Framework



Overview

National Outcome #12 "Internationally Competitive Industry Structures — Cultural and Creative Industries" represents the pathway towards and achievement of a developed cultural and creative economy. The economy will be driven by harnessing the creative talents of the Jamaican people, within areas of comparative advantage, towards producing uniquely Jamaican valuable and tradeable goods and services.

The inclusion of the Cultural and Creative Industries (CCIs) among the nine industry structures highlighted

under Vision 2030 Jamaica demonstrates the significance of their contribution to economic development, as the nine industries addressed do not represent an exhaustive list. It also demonstrates the importance of CCIs among the policy imperatives of government and within the framework of national development planning.

Under Vision 2030 Jamaica, focus in given to strengthening governance and coordination of the cultural and creative industries towards greater levels of efficiencies, productivity and profitability within sustainable enterprises that generate employment and benefits to entrepreneurs, workers, and the wider society. There is also policy focus on strengthening the protections around intellectual property rights and the economic value of the products of Jamaica's culture and creativity in local, regional, and global markets. The development of systems and processes for promoting greater level of inclusion and equity in access to opportunities for capacity building, capital, and networks and markets is among the main priorities. Vision 2030 Jamaica is evidence- and results- based, and the focus on evidencebased decision making and results-based management is interwoven in the policies and strategic programming for developing internationally competitive cultural and creative industries. Owing to lessons learned within the context of the COVID-19 pandemic, resilience, and agility of CCIs have become elevated among the considerations for sustainability of the industries and the income and social security of participants. Efforts to strengthen resilience and agility have been linked with ongoing interventions towards advancing technology enablement and integrating scientific innovation within production and marketing processes.

MTF 2021-2024 continues the development and implementation of programming geared towards advancing the aforementioned strategies and policy imperatives. It builds on gains in strengthening regulatory and institutional frameworks and recognition of the economic growth potential of the sector. It also addresses gaps in performance and seeks to strengthen risk mitigation measures against vulnerabilities, including those brought to the fore during the COVID-19 pandemic.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12K below presents medium-term targets for "Internationally Competitive Industry Structures — Cultural and Creative Industries" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12K. Table of Indicators-: National Outcome #12 – "Internationally Competitive Structures: Cultural and Creative Industries"

	Nationa	l Outco	me #12	- Intern	ationall	y Comp	etitive S	tructui	res: Cul	tural an	d Creati	ive Indu	ıstries		
National	Baseli			Act	tual						Ta	rgets			
Outcome	ne														
Indicators	2007	2012	2015	2018	2019	2020	2021	201	2015	2018	2021	2022	2023	2024	2030
								2							
Growth Rate of	1.59	2.24	2.6	1.2				3.00	5.00	3.00	3.00	2	2	3	5.00
Recreational,											(pro				
Cultural and											v.)				
Sporting															
Activities															

The planned strategies and development programming for "Internationally Competitive Industry Structures: Cultural and Creative Industries" are aligned with SDGs 8, 9, 11 and 17.

Figure 12F - Alignment of National Outcome #12 "Internationally Competitive Industry Structure: Cultural and Creative Industries" and the SDGs





SDG 8: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all



SDG 9: Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation



SDG 11: Make cities and human settlements inclusive, safe, resilient and sustainable



SDG 17: Strengthen the means of implementation and revitalize the global partnership for sustainable development Table 12L shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Internationally Competitive Industry Structures – Cultural and Creative Industries" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12L. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Internationally Competitive Industry Structure: Cultural and Creative Industries"

Sector Strategy for coordinated					creating a fram stries	creative industrie		omy with coo	rdinated aı	nd structured	cultural and
						Aligned SDGs Tar	gets: 8.1, 8.3				
Developmen	t Prograi	mme	Objective				April 2021-March 202	4			
Area(s) & Sche	dule/Du	ration	(s)			Development Results		Respo	Costs	Assumpti	Risks/Limitatio
Name	Schedul	le/Dura		Output	Outcome	Indicator (s)	Target (s)	nsible Entity/	('000)	ons	ns
	tic Start	on End		(s)	(s)		2024	ies			
	Date	Date									
Development A	ea: Fran	nework	for Developme	ent of the C	reative Econom	y / Cultural and Creative I	ndustries				1
1. Regulatory			To develop	Regulat	Coordinate			MCGE		Sufficient	Insufficient
, Planning,			the creative	ory,	d and			S		human,	resources
Institution			economy	planning	structured					financial	
al			with	, and	cultural and					and	Insufficient
Framewor			coordinated	instituti	creative					technolog	stakeholder
ks for			and	onal	industries					У	support and
Creative			structured	framew	based on					resources	investments
Economy /			cultural and	orks for	strong						
Cultural			creative	coordin	regulatory,					The	COVID-19 may
and			industries	ation	planning,					regulatory	impact all
Creative				and	and					and	aspects of the
Industries				structur	institutional					institution	entertainment
Main actions				e of the	frameworks					al	industry and
include:				cultural						framewor	CCIs
i. Develop				and		Extent policy/regulatory	To be stated			ks are	
policy/regu				creative		framework for Culture				relevant	
latory				industri		and Creative Economy				and agile	
framework				es							

Sector Strategy: Develop the creative economy including creating a framework Sector Strategy Outcome: Creative economy with coordinated and structured cultural and for coordinated and structured cultural and creative industries creative industries Aligned SDGs Targets: 8.1, 8.3 **Development Programme** Objective April 2021-March 2024 Area(s) & Schedule/Duration (s) **Development Results** Risks/Limitatio Respo Costs **Assumpti** nsible ('000)ons ns Schedule/Dura Indicator (s) Target (s) Name Output Outcome Entity/ tion (s) (s) 2024 ies End Start Date Date Development Area: Framework for Development of the Creative Economy / Cultural and Creative Industries improve developed/operationaliz Partners for Culture and d ed support the Creative developm Economy ent of the Develop Extent Business Plan for To be stated cultural and the Cultural and and Creative Industy implement developed/implemente creative Business Plan for d industries the Local and Cultural and foreign Creative partners/ investors Industy have Extent NCCIC iii. Establish To be stated developed/operational confidenc and e in the operationa Jamaican lize the entertain National Cultural ment and cultural and and Creative creative Industries Council products and are (NCCIC) to

support

						Aligned SDGs Targ	gets: 8.1, 8.3				
Developmen	t Progra	mme	Objective				April 2021-March 202	4			
Area(s) & Sche	dule/Du	ıration	(s)			Development Results		Respo	Costs	Assumpti	Risks/Limitation
Name	Schedu	le/Dura		Output	Outcome	Indicator (s)	Target (s)	nsible Entity/	('000)	ons	ns
	tio			(s)	(s)		2024	ies			
	Start Date	End Date						ies			
evelopment A			for Developme	ent of the Cr	eative Econor	ny / Cultural and Creative Ir	ndustries				
developme										willing to	
nt of the										invest	
cultural											
and										Sufficient	
creative										capacity	
industries										to	
iv.Develop						Extent National Registry	To be stated			manage	
and .						of Entertainment and				risks	
implement						Creative Industry				associate	
the						Practitioners developed/				d with	
National						operationalized				new	
Registry of										waves of	
Entertainm										the	
ent and										COVID-19	
Creative										pandemic	
Industry											
Practitione											
rs											

Sector Strategy: Develop a comprehensive regulatory, institutional, and planning framework to facilitate and encourage the development of an internationally competitive entertainment industry

Sector Strategy Outcome: Comprehensive regulatory, institutional, and planning framework to facilitate and encourage the development of an internationally competitive entertainment industry

Aligned SDG Targets: 8.1, 8.3, 11.4

Developmen	t Program	ıme	Objective				April 2021-March 2024				
Area(s) & Sche	dule/Dur	ation	(s)			Development Results		Respo	Costs	Assumpti	Risks/Limitati
Name	Schedule tion Start	End		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons
Development A	Date rea: Enter	Date tainme	ent Industry								
2. Framewor k for Entertainm ent Industry Developm ent Main actions include: i.Establish Entertainm ent Policy and Strategy ii.Establish Entertainm			To develop a comprehen sive regulatory, institutional , and planning framework for an internation ally competitive entertainm ent industry	Develop ment of a compre hensive regulato ry, instituti onal, and planning framew ork for an internati onally competi	Comprehen sive regulatory, institutional , and planning framework for developing an internation ally competitive Entertainm ent Industry	Extent Entertainment Policy framework strengthened Extent Entertainment Legislative framework strengthened Extent number of areas for entertainment	Draft Policy developed and submitted to Cabinet for approval Entertainment Industry Act developed and tabled ≥5 Entertainment Zones designated and	MCGE S		Sufficient human, financial and technolog y resources Partners support the developm ent of the entertain ment industry	Insufficient resources Insufficient stakeholder support and investments COVID-19 may impact all aspects of the entertainment industry
ent Zones iii.Develop and implement programmi ng to steamline				tive Entertai nment industry advance d		events increased	built out (Baseline, 2018/19, 1)			Local and foreign partners/ investors have confidenc e in the Jamaican	

Sector Strategy: Develop a comprehensive regulatory, institutional, and planning framework to facilitate and encourage the development of an internationally competitive entertainment industry

Sector Strategy Outcome: Comprehensive regulatory, institutional, and planning framework to facilitate and encourage the development of an internationally competitive entertainment industry

Aligned SDG Targets: 8.1, 8.3, 11.4

Development Programme Area(s) & Schedule/Duration		Objective				April 2021-March 2024								
		(s)		Development Results			Respo	Costs	Assumpti	Risks/Limitati				
Name	Schedule/Dura tion			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ons			
	Start Date	End Date												
and										entertain				
promote										ment				
compliance										product				
and										and are				
formalizati										willing to				
on of										invest				
Entertainm														
ent sector:										Sufficient				
Sub-actions										capacity				
include:										to				
a. Establish					Outcome Indicator:		ndicator:			manage				
Entertai						% Change in individual	30% increase			risks				
ment						and company	(Baseline 2018/19, 20%			associate				
Registry						registration	increase)			d with				
h Ctoro							,			new				
b. Stage						Outcome I	ndicators:			waves of				
Business of						% Change in cross	30% increase			the				
Entertain						sectoral projects related				COVID-19				
ment						to Kingston Creative City	(Baseline 2018/19, 20%			pandemic				
Symposia						of Music, Film, Visual	increase)							
Symposia						Art, Literary Arts								
						Output In	dicators:							
						% Change in number of	30% increase							
						Business of								
						Entertainment symposia	(Baseline 2018/19, 20%							
						held	increase)							

Sector Strategy: Develop appropriate frameworks for improving business development and access to local, **Sector Strategy Outcome:** Strong frameworks for improving regional, and global markets for Jamaica's cultural and creative industries business development and access to local, regional, and global markets for Jamaica's cultural and creative industries Aligned SDGs Targets: 8.3, 8.9 **Development Programme** Objective April 2021-March 2024 Area(s) & Schedule/Duration (s) **Development Results** Respo Costs Assumpti Risks/Limitatio nsible ('000)ons ns Name Schedule/Dura Output Outcome Indicator (s) Target (s) Entity/ tion (s) 2024 (s) ies End Start Date Date Development Area: Business Development in the Creative Economy / Cultural and Creative Industries (CCIs) MCGE Sufficient Insufficient 3. Business To develop Access Strong Developm by CCIs frameworks S, appropriate human, resources ent and frameworks to for Nonfinancial Trade for mechani Insufficient improving govern and **Facilitation** business technolog stakeholder improving sms and ment for business tools in developme partne support and Cultural developme support and rs resources investments and nt and of access to business local, Creative access to Local and COVID-19 may **Industries** regional develop regional, foreign impact all (CCIs) and global ment and global partners/ aspects of the markets by CCIs Main actions markets by and investors trade include: Jamaica's Jamaica's have i. Advocate CCIs facilitati CCIs confidenc Extent advocacy To be stated on e in the for an programmes and mechani Jamaican equitable interventions for sms for cultural trade equitable trade system local, for entertainment and system, regional, practitioners creative including and products for free developed/implemente global and are movement d

Sector Strategy: Develop appropriate frameworks for improving business development and access to local, regional, and global markets for Jamaica's cultural and creative industries

Sector Strategy Outcome: Strong frameworks for improving business development and access to local, regional, and global markets for Jamaica's cultural and creative industries

Aligned SDGs Targets: 8.3, 8.9

Development Programme		Objective										
•	Area(s) & Schedule/Duration		(s)	April 2021-March 2024 Development Results				Respo	Costs	Assumpti	Risks/Limitatio	
Name	Schedule/Dura tion Start End Date Date		tion Start End		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	nsible Entity/ ies	('000)	ons	ns
Development A	<mark>rea: Bus</mark> i	iness De	velopment in t	he Creative	Economy / Co	ultural and Creative Industri	es (CCIs)				•	
of entertainm ent practitione rs ii.Support				markets increase d		Extent	(Capacity building) To			willing to invest Sufficient capacity		
entreprene urship in the cultural and creative industries						programmes/interventions to build capacity/the enabling environment for entrepreneurship in the cultural and creative industries developed/implemented	(Financing) To be stated			to manage risks associate d with new waves of the COVID-19		
iii.Develop and Implement programm						Extent framework/plan for community tourism developed and implemented	To be stated			pandemic		
e to promote community tourism						Extent stakeholder capacity built (training, grant support etc.) to provide community based tourism goods and services	To be stated					

Sector Strategy: Establish systems, structures, mechanisms and other arrangements for local and global marketing, promotion and distribution of Jamaica's cultural and creative products and services

Sector Strategy Outcome: Systems, structures, mechanisms and other arrangements for local and global marketing, promotion and distribution of Jamaica's cultural and creative products and services

Aligned SDGs Targets: : 9.5, 17.19

Development Programme		Objective	April 2021-March 2024										
Area(s) & Sche	dule/Du	ration	(s)	Development Results					Respo Costs nsible ('000)	Assumpti	Risks/Limitatio		
Name	Schedule/Dura tion		Schedule/Dura			Output	Outcome	Indicator (s)	Target (s)	entity/	(.000)	ons	ns
	Start End			(s)	(s)		2024	ies					
	Date	Date											
Development Ar	ea: Fran	nework	for Developme	ent of the Ci	reative Econom	y / Cultural and Creative In	dustries (CCIs)						
4. Marketing,			To establish	Systems	Systems,			MCGE		Sufficient	Insufficient		
promotion			systems,	,	structures,			S,		human,	resources		
and			structures,	structur	mechanism			Non-		financial	and/or		
distributio			mechanism	es,	s and other			govern		and	technology		
n of			s and other	mechani	arrangeme			ment		technolog	enablement		
Jamaica's			arrangeme	sms and	nts for local			partne		У			
cultural			nts for local	other	and global			rs		resources			
and			and global	arrange	marketing,						COVID-19 may		
creative			marketing,	ments	promotion					Sufficient	impact all		
products			promotion	for local	and					technolog	aspects of the		
and			and	and	distribution					У	CCIs		
services			distribution	global	of Jamaica's					enableme			
Main actions			of Jamaica's	marketi	cultural and					nt in			
include:			cultural and	ng,	creative					sector			
i. Strengthen			creative	promoti	products	Extent systems for	To be stated						
systems for			products	on and	and	developing digital							
developing			and	distribut	services	distribution and							
digital			services	ion of		promotion of Jamaican							
distributio				Jamaica'		music, video and fashion							
n and				S		developed/implemente							
promotion				cultural		d							
of				and									
Jamaican				creative									
music,				product									
				s and									

Sector Strategy: Establish systems, structures, mechanisms and other arrangements for local and global marketing, promotion and distribution of Jamaica's cultural and creative products and services

Sector Strategy Outcome: Systems, structures, mechanisms and other arrangements for local and global marketing, promotion and distribution of Jamaica's cultural and creative products and services

Aligned SDGs Targets: : 9.5, 17.19

Developmen	Development Programme			April 2021-March 2024								
Area(s) & Schedule/Duration			(s)			Development Results	Respo nsible	Costs ('000)	Assumpti	Risks/Limitatio		
Name	Name Schedule/Dura tion			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	Entity/	(000)	ons	ns	
	Start Date	End Date		(-)	(-)			ies				
Development A	rea: Fran	nework 1	for Developme	nt of the Cr	eative Econon	ny / Cultural and Creative I	ndustries (CCIs)					
video and				services								
fashion				develop								
				ed								

Sector Strategy: Strengthen data, statistical and monitoring and evaluation systems for evidence-based development of Jamaica's cultural and creative industries								Sector Strategy Outcome: Strong data, statistical and monitoring and evaluation systems for evidence-based development of Jamaica's cultural and creative industries Aligned SDGs Targets:						
Developmen	t Progra	mme	Objective		April 2021-March 2024									
Area(s) & Sche	Area(s) & Schedule/Duration					Developme	Development Results			Costs	Assumpti	Risks/Limitatio		
Name	Name Schedule/Dura			Output Outcome Ind		Indica	tor (s)	Target (s)	nsible Entity/	('000)	ons	ns		
	tion Start End			(s)	(s)			2024	ies					
	Start Date	Date												
Development A	Development Area: Framework for Development of the Creative Economy / Cultural and Creative Industries (CCIs)													
5. Data,			То	Access	Strong data,				MCGE		Sufficient	Insufficient		
statistical			strengthen	to	statistical				S,		human,	resources		
and			data,	quality	and				STATI		financial			
monitoring			statistical	data,	monitoring				N		and	Insufficient		
and			and results-	statistics	and						technolog	stakeholder		
evaluation			based	,	evaluation						У	support and		
(M&E)			monitoring	informat	systems for						resources	investments		
systems			and	ion to	evidence-						and			
for			evaluation	inform	based						capacities			

Sector Strategy: Strengthen data, statistical and monitoring and evaluation systems Sector Strategy Outcome: Strong data, statistical and monitoring and evaluation for evidence-based development of Jamaica's cultural and creative industries systems for evidence-based development of Jamaica's cultural and creative industries **Aligned SDGs Targets: Development Programme** Objective April 2021-March 2024 Area(s) & Schedule/Duration (s) **Development Results** Risks/Limitatio Respo Costs **Assumpti** nsible ('000)ons ns Schedule/Dura Indicator (s) Target (s) Name Output Outcome Entity/ tion (s) (s) 2024 ies Start End Date Date Development Area: Framework for Development of the Creative Economy / Cultural and Creative Industries (CCIs) COVID-19 may (M&E) develop developme Jamaica's cultural systems for ment of nt of Access to impact all aspects of the and the CCIs Jamaica's evidencequality creative based increase CCIs data to CCIs industries developme produce (CCIs) nt of statistics Jamaica's Main actions cultural and Prioritizati include: i. Establish a creative **Extent Culture and** To be stated on of industries evidence-Culture **Creative Industries** (CCIs) and and Satellite Account developed/implemente results-Creative Industries d based managem Satellite

Account

ent in

CCIs

National Outcome #12 "Internationally Competitive Industry Structures – Sport"

Medium Term Strategic Policy Framework



Overview

Participation and excellence in sport is considered a part of the Jamaican identity. Jamaica and Jamaican athletes are known for global dominance in track and field as well as world leading and/or celebrated performances in sport ranging from netball, cricket, swimming, table tennis, badminton, and racing. Sport is also recognized as a major marketing tool for Jamaica, an entertainment product, and among the main contributors to economic development. Accordingly, it is included among the major industry structures with potential for global competitiveness in advancing Jamaica's economic prosperity.

Jamaica's efforts to advance the achievement of National Outcome #12 "Internationally Competitive Industry Structures – Sport" is centred around the development of a regulated industry that provides social and income security to the range of stakeholders involved in the sector. This requires effective governance, partnership and collaboration based on clearly defined, communicated and enforceable rules and shared values and goals. Under MTF 2021-2024, Jamaica will continue to balance the development of sport and opportunities to participate in competitive sport with public health concerns and adhering to protocols associated with the COVID-19 pandemic. The development of the sector's competitiveness will be driven by strengthening intersectoral linkages, developing human capital and harnessing talent for global competitiveness in athletes, coaches and the range of skilled personnel that provide technical and administrative support. Bolstering systems for resilience and agility in response to shocks and crises from COVID-19 and any other challenges will also be an area of focus. There will be strengthening of provisions for health insurance and access to requisite medical and therapeutic personnel at sporting events.

Jamaica will continue to engage the range of opportunities for partnerships, and technical exchanges available through sport diplomacy, its involvement in the membership of international sporting bodies as well as serving as host, participant and/or partner in sporting events. There will also be advanced efforts to strengthen the protections around the Jamaican sporting brand regarding its reputation as well as intellectual property rights. The county's anti-doping strategy will be strengthened, including further developing governance frameworks and institutions, and building the capacity of stakeholders to support anti-doping efforts while protecting the rights of athletes. There will also be increased efforts to develop sustainable financing mechanisms around sport as well as advance equity and inclusion in distributing resources to sporting activities and in developing athletes across the various disciplines. This includes developing the facilities for providing financial support to student,

amateur and/or vulnerable athletes as well as sporting associations and clubs will also be prioritized. Through review of the National Sport Policy (2013) and application of the Results Framework and M&E System for Sport (2020), the measurement of the contribution of sport to economic development and social cohesion/peace will be advanced.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12M below presents medium-term targets for "Internationally Competitive Industry Structures – Sport" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12M. Table of Indicators:- National Outcome 12 - "Internationally Competitive Industry Structures: Sport"

51.4514. 65																
National	Baselin			Act	ual						1	argets	3			
Outcome	е															
Indicators	2007	2012	012 2015 2018 2019 2020 2021				2012	2015	2018	2021	2022	2023	2024	2027	2030	
Note: No quant	 titative i	ndicat	ors ar	e inc	luded	l for s	sport c	lue to	lack o	f data						

The planned strategies and development programming for "Internationally Competitive Industry Structures: Sport" are aligned with SDGs 3, 8 and 9.

Figure 12G - Alignment of National Outcome #12 "Internationally Competitive Industry Structure: Sport" and the SDGs





SDG 3: Ensure healthy lives and promote well-being for all at all ages



SDG 8: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all



SDG 9: Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation

Table 12N shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Internationally Competitive Industry Structures – Sport" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12N. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Internationally Competitive Industry Structure: Sport"

Sector Strategy competitive sp			oling environm	ent for the	development o	f an internationally	intern	r Strategy Outonationally comp ed SDG Targets	etitive sp	ort industi		nt for the deve	elopment of an
Developmen ^a	t Drogra	mme	Objective					April 2021-Mar		, 9.1			
Area & Sched	•		(s)			Development Res		April 2021-Ivial	11 2024	Respo	Costs	Assumpti	Risks/Limitati
Area & Scried	uie/ Dui	ation	(3)			Development Kes	uits			nsible	('000)	ons	ons
Name	Schedu	•		Output	Outcome	Indicator (s)		Target (s	(s) Entity/		0113	0113	
	tio			(s)	(s)			2024		ies			
	Start Date	End Date								100			
Development Ar			rv developme	nt									
1. Developm			To establish	Policy	An enabling							Sufficient	Insufficient
ent and			an	and	environme							human,	resources
promotion			evidence-	regulato	nt for the							financial	resources
of an			based	ry	developme							and	Insufficient
internation			policy and	framew	nt of an							technolog	stakeholder
ally			regulatory	ork for	internation							v	support and
competitiv			framework	the	ally							resources	investments
e sport			for the	develop	competitive								
industry			developme	ment of	sport							Stakehold	COVID-19 may
Main actions			nt of sport	sport	industry							ers align	impact all
include:			and	and								their	aspects of
i. Establish			recreation	recreati						MCGE		plans to	sporting –
policy and				on						S		the	from training
regulatory				strength								National	to hosting
framework				ened								Sport	events
for sport:												Policy and	
a. Develop			1			Extent policy and	Na	ational Sport	Policy			governan	
and						regulatory framewo		viewed and up	•			ce	

		ı	£	Doubt Dollar			
impleme			for sport	Draft Policy on		arrangem	
nt the			developed/operational	Safeguarding and		ents	
regulator			ized	Protecting Children in			
y and				Sport developed and		Partners	
planning				submitted to Cabinet for		support	
framewo				approval as Green Paper		the	
rk			Extent National Sport	To be stated		developm	
			policy implemented			ent of the	
ii.Promote			Extent JADCO	JADCO meets	MCGE	national	
regjulatory			management process	requirements of ISO	S,	sport	
compliance			meets internationally	9001 –Quality	JADCO	industry	
with			recognised quality	Management System	JADCO	,	
internation			standards	Wanagement System		Local and	
al			Stallualus			foreign	
						partners/	
standards/						investors	
certificatio						have	
n for anti-						confidenc	
doping in							
sport						e in the	
a. Promote			% Of cases disposed of	100% per fiscal year	MCGE	Jamaican	
complian			within the specified		S,	sport	
ce with			timeframe by the	(Baseline 2018/19, 100)	JADCO	product	
the Anti-			Independent Anti-			and are	
Doping in			Doping Disciplinary			willing to	
Sport			Panel and			invest	
conventi			Independent Anti-				
ons and			Doping Tribunal			Sufficient	
legislatio			. 3			capacity	
ns						to	
						manage	
						risks	
						associate	
						d with	
						new	
						waves of	
						the	
						נופ	

					COVID-19 pandemic	

Sector Strategrand internation	-		ackage sport a	s a national	product for do	mestic	international	ry Outcome: Sport is a com rade rargets: 8.1, 8.3	petitive nat	ional produ	uct for domes	tic and
Development	Program	ıme	Objective					April 2021-March 2024				
Area & Schedu	ile/Dura	tion	(s)			Develo	oment Results	· · ·	Respo nsible	Costs ('00	Assumpti	Risks/Limitati
Name	ti Start	on End		Output (s)	Outcome (s)	Indicato	r (s)	Target (s) 2024	Entity/ ies	0)	ons	ons
Development	Date	Date	stru davalanm	ont								
2. Domestic and Internatio nal Trade – Sport Main actions include: Establish Strategic Partnerships to develop the international competitiven ess of sport: a. Establish Sport Diplomac v	2009	2030	To develop and package sport as a competitive national product for domestic and internation al trade	Mechani sms and instituti onal arrange ments for developi ng and packagi ng sport as a competi tive national product for domesti c and	Sport is a competitive national product for domestic and internation al trade		•	≥5 Memoranda of Understanding established Jamaica participates in	MCGE S, Sporti ng Assoc. Track Clubs and other partne rs		Sufficient human, financial and technolog y resources Stakehold ers align their plans to the National Sport Policy and governan ce arrangem ents	Insufficient resources Insufficient stakeholder support and investments COVID-19 may impact all aspects of sporting – from training to hosting events
Program me				internati onal		establish	ed	forums etc., engages in technical exchanges, and/or serves as a				

ii.Support the developme nt of the local sport	trade strength ened	# Of entities receiving sponsorship from government per Fiscal year # Of main sporting	member of international sporting bodies To be stated To be stated	Partners support the developm ent of the national sport
product and services		events/entities receiving corporate sponsorship annually		industry Local and foreign
		Extent relevant institutional arrangements available to support	Sporting bodies for main and emerging sporting disciplines are operational, sufficiently	partners/ investors have confidenc
		athlete development/participa tion in competition/ governance of sporting	resourced and offer relevant technical and other support to athletes and other sport	e in the Jamaican sport product
		disciplines	practitioners, including referees and coaches (to be specified)	and are willing to invest
iii.Package Jamaica's sport product to atract investment		# Of Regional/international events held in Jamaica # Of participants	e Indicators: ≥29 (Baseline 2018/19, 9) ≥7000	Sufficient capacity to manage risks
iv.Establish a Sport Museum		Extent to which Sport Museum is developed and operational	To be stated	associate d with new waves of the COVID-19 pandemic

welfare of spor		-		11411151115 TOF	promoting the	nealth and	welfare of	itegy Outcome: Strong sportsmen and sportsw	· ·	ieciiaiiisms	ioi promotin	ig the nearth an
							Aligned SD	G Targets: 3.8, 8.8				
Development	_		Objective					April 2021-March 20	24			
Area & Schedu	ıle/Dura	tion	(s)			Developm	ent Results		Respo nsible	Costs ('00	Assumpti ons	Risks/Limitati
Name		le/Dura on End		Output (s)	Outcome (s)	Indicator (s	;)	Target (s) 2024	Entity/ ies	0)	Olis	Olis
	Date	Date										
Development .	Area: Sp	ort Indu	stry developm	ent								
. Systems and mechanis ms for promoting the health and welfare of sportsmen and sportswom en Main actions			To strengthen systems and mechanism s for promoting the health and welfare of sportsmen and sportswom	Access by sportsm en and sportsw omen to provisio ns promoti ng health and welfare	Strong systems and mechanism s for promoting the health and welfare of sportsmen and sportswom en				MCGE S		Sufficient human, financial and technolog y resources, and capacities Demand-driven and	Insufficient resources/cap acities Insufficient stakeholder buy-in
include: Establish Social Protection Framework for Athletes:			en	improve d					SDF, NHF, TEF, CHASE		accessible health and welfare provisions for sportsme	

a.Establish			Outcome	Indicator:		n and	
Jamaica Althletes Insurance Plan			# Of athletes covered under Jamaica Insurance athletes Plan	1600 (Baseline 2018/19, 1500)		sportswo men	

Sector Strategy: Strengthen data, statistical and information systems for evidence-based policy and planning for sport industry development and measuring the contribution of sport to national development

Sector Strategy Outcome: Strong data, statistical and information systems for evidence-based policy and planning for sport industry development and measuring the contribution of sport to national development

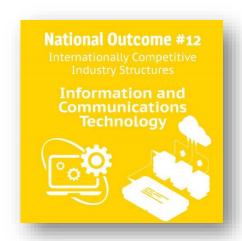
Aligned SDG Targets: 3.8, 8.8

Development	•		Objective				April 2021-March 2024				
Area & Schedu	ile/Dura	tion	(s)			Development Results		Respo nsible	Costs ('00	Assumpti	Risks/Limitati
Name		le/Dura on End Date		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024	Entity/ ies	0)	ons	ons
Development A			stry developm	ent						<u> </u>	
l. Data,	1		То	Access	Strong data,					Sufficient	Insufficient
statistical			strengthen	to data,	statistical					human,	resources/cap
and			data,	statistic	and					financial	acities
informatio			statistical	al and	information					and	
n systems			and	informat	systems for					technolog	Gaps in data
for the			information	ion	evidence-					у	quality and
Sport			systems for	systems	based					resources,	availability
Industry			evidence-	for	policy and					and	
Main actions			based	evidenc	planning for					capacities	
include:			policy and	e-based	sport						
i. Develop			planning for	policy	industry	Extent National Results	Sport Research Agenda	MGCE		Quality	
and			sport	and	developme	Framework &	developed (incl. Gap	S,		data	
implement			industry	planning	nt and	Monitoring and M&E	Analysis and Needs	partne		available	
National			developme	for sport	measuring	System for Sport	Assessment Completed)	rs		within	
Results			nt and	industry	the	developed/implement	Performance			schedule	
Framework			measuring	develop	contributio	ed	Measurement				
&			the	ment	n of sport to		Framework built out			Prioritizati	
Monitoring			contributio	and	national]		on of	
and			n of sport	measuri	developme		Database of indicators			evidence-	
Evaluation			to national	ng the	nt		developed and			based	
(M&E)				contribu			populated			decision	

System for	developme	tion of	Mid-Term Evaluation of	making
Sport	nt	sport to national improve d	National Sport Policy completed Contribution of sport to national development measured	and results- based managem ent in governme nt

National Outcome #12 "Internationally Competitive Industry Structures — Information and Communications Technology"

Medium Term Strategic Policy Framework



Overview

National Outcome #12—Internationally Competitive Industry Structures: Information and Communications Technology (ICT) focuses on the development of ICT as an industry. This development centres on the advancement of an ICT industry that achieves sustained global competitiveness, driven by private sector investment, and enhances the productivity of the country's goods and services producing sectors.

In addition to its role as an internationally competitive industry, ICT also serves as an enabler of

all other sectors and industries, including governance, and is recognized as a major contributor to national development – ICT for development (ICT4D). The integration and use of ICT is seen as a representation of modernization and responsiveness to the demand for agility, adaptation, and innovation in an increasing interdependent global economy. It serves as the basis for the transition to a digital and knowledge society which enables the leveraging of human, institutional, cultural, and environmental capital in producing demand-driven value-added goods and services.

Under Vision 2030 Jamaica, ICT covers the information technology industries, telecommunications industries, and the broadcast media. It is aligned with and contributes to the advancement of several areas including education, governance, science, technology, and innovation as well as the cultural and creative industries. Strategies for the development of the telecommunications network are also included in National Outcome #9 "Strong Economic Infrastructure"; and the role of ICT in innovation and as an enabler to advance other sectors is captured under National Outcome #11 "A Technology-Enabled Society". The strategic approach for the development of the industry aims to create an efficient and enabling business environment and infrastructure which can support the development of value-added production in a range of ICT industries where competitive advantages already exist or may be built in the future.

The medium term socio-economic policy framework for ICT for 2021-2024, and its theory of change, continues to advance the development agenda commenced under previous MTFs. The package of priority strategies and actions to be pursued will focus on the following, among areas:

- Creating an appropriate policy and regulatory environment conducive to investments in ICT and network development
- Proliferating and promoting the delivery of first class easily accessible and secure egovernment services
- Retrofitting and expanding community access points with renewable energy towards improving efficiencies and reducing costs of access to the internet within communities whilst at the same time increasing the number of persons with access to the internet

The medium-term strategies and programming advance continued focus on a researchoriented, technological, market-driven, and private sector led revolution, which revitalizes rural communities, creates strong linkages with other sectors and emphatically repositions the sector in the national economy to focus on the production of high value commodities and contribute to national food security.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12O below presents medium-term targets for "Internationally Competitive Industry Structures – ICT" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12O. Table of Indicators: National Outcome #12 – "Internationally Competitive Industry Structures: ICT"

National	Baseline	14410	na. Out		ual		uny con	petitive	e Indust	i y Struc		gets			
Outcome Indicators	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
ICT Development Index (Rank)	60		105							60	60			56	
Networked Readiness Index (Rank)	46		82	78						46	46			74 (p)	

The planned strategies and development programming for "Internationally Competitive Industry Structures - ICT" are aligned with SDGs 4, 8, 9 and 16.

Figure 12H - Alignment of National Outcome #12 "Internationally Competitive Industry Structure: ICT" and the SDGs





GOAL 4: Ensure inclusive and equitable education and promote lifelong learning opportunities for all



GOAL 8: Promote sustained and inclusive economic growth, full and productive employment and decent work for all



GOAL 9: Build resilient infrastructure, promote inclusive and sustainable



GOAL 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective and inclusive institutions at all levels

Table 12P shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Internationally Competitive Industry Structures – ICT" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12P. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Internationally Competitive Industry Structures: ICT"

Sector Strategy: Cro to investments in IC				ry environme	ent conducive	Sector Strategy Outcome: Modern policy and regulatory environment conducive to investments in ICT and network development in support of a digital society Aligned SDG Targets: 9.b, 9.c							
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024					
Schedule,	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat		
Name of Programmes/Sub	Schedule,	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions		
-Programmes Areas	Start Date	End Date							(000)				
Development Area:	ICT Develo	pment, A	ccess and Use										
ICT Development Access and Use			To modernise the government of Jamaica ICT governance framework and support increasing investments, access and use of Information and Communicatio ns Technology	Relevant policies and modern legislation which repeal, replace and update existing laws	A modern policy and regulatory framework for enabling investments, access and use of ICT	ICT Development Index (Rank)	56	MSET		Sufficient resources – human, financial and technology Stakeholder buy-in and participation Effective Change Management	Insufficient resources available within schedule Insufficient stakeholder buy-in		

Sector Strategy: Create an appropriate policy and regulatory environment conducive to investments in ICT and network development

Sector Strategy Outcome: Modern policy and regulatory environment conducive to investments in ICT and network development in support of a digital society

Aligned SDG Targets: 9.b, 9.c

Development Pro	gramme Aı	rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	r	1		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							, ,		
			(ICT) in all sectors of the economy and society	New laws to govern the ICT sector and to support the developm ent of a digital						Development of a Knowledge/Di gital Society remains a priority	
1.a Sub programme: ICT Policy and Regulation		2030	To create an appropriate policy and regulatory framework that supports ICT development	Policy and regulatory framewor k that supports ICT investme nts and	Policy and regulatory framework that supports ICT development , investments and	Extent to which relevant regulatory/po licy framework developed and in effect	Partial				
Main actions include: i. Promulgate the Information and Communication s Authority Act, 2019			and investments towards the country being a digital society	the transition to a digital society improved	transition to a digital society	Extent ICT Act promulgated in agreed timeframe	To be stated				

Sector Strategy: Create an appropriate policy and regulatory environment conducive to investments in ICT and network development

Sector Strategy Outcome: Modern policy and regulatory environment conducive to investments in ICT and network development in support of a digital society

Aligned SDG Targets: 9.b, 9.c

Development Pro	gramme Ar	ea(s) &	Objective (s)			•	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n	<u> </u>		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date							, ,		
ii. Revise and implement the ICT Policy						Extent revision of ICT Policy completed/i mplemented	Partial				
iii. Implement an Open Data Policy						Extent Open Data Policy implemented	Partial implementation				
iv. Promulgate the Data Protection Act						Extent Data Protection Act in effect	Fully (100%)				
v. Develop and implement a Spectrum Management Policy						Extent Spectrum Management Policy developed	Fully (100%)				
vi. Develop and implement Open Source Software Policy (formerly FOSS)						Extent Open Source Software Policy developed	Fully (100%)				

Sector Strategy: Cr to investments in IC				ory environme	ent conducive	_	y Outcome: Modern				
to investments in ic	i and netw	ork devel	opinent			Aligned SDG Ta		evelopment ii	rsupport	or a digital society	
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	Costs		ions
-Programmes Areas	Start Date	End Date				(1,			(000)		
1.b Sub programme: ICT Infrastructure Development			To support the implementatio n of a modern ICT system and	Access to modern ICT System	Modern ICT Infrastructur e to support s digital	Network Readiness Index	46	MSET, eGov			
Main actions include:			integrated GOJ Wide Area	increased	culture in Jamaica						

Extent ICT

Authority

ational

created/oper

Partially created

- approx. 70%

of transitional

authority

completed

activities for ICT

-

i. Establish the

ICT Authority⁵⁹

Access to

integrate

d GovNet

Network

that will

in doing business across government

facilitate a

digital culture

(GovNet) for

the country

⁵⁹ To optimize government's investment in ICT, transform ICT service delivery within the GOJ; and improve the ease of doing business

Sector Strategy: Expand universal access to ICT through the deployment of Community Sector Strategy Outcome: Universal Access to ICT through Community Access Points Access Points (CAPs) and community multimedia centres within publicly accessible (CAPs) and community multi-media centres in publicly accessible spaces spaces Aligned SDG Targets: 9.c **Development Programme Area(s) &** April 2021-March 2024 Objective (s) Risks/Limitat Schedule/Duration **Development Results** Responsi **Estima Assumptions** ble ted ions Name of Schedule/Duratio Outcome (s) Entity/ies Costs Output (s) Output Target (s) Programmes/Sub 2024 (FY 23/24) (000)Indicator (s) -Programmes Start End Areas Date Date **Development Area:** Universal access to ICT 2. ICT Propagation 2009 2030 To support the Public Publicly ODPEM, Sufficient Insufficient MLGRD propagation of accessible resources access to resources -ICT throughout ICT tools ICT tools and available human, Main actions the society, and services financial and within include: particularly services technology schedule Increase and/or # of CAP sites To Be Stated within increased retrofit CAPS approved for communities Stakeholder Insufficient with renewable solar and buy-in and stakeholder energy educational readiness to buy-in Create the New Extent New To Be Stated institutions engage ICT and/or **Kingston Smart Kingston Smart** services and capacity to City City products engage ICT Thoroughfare Thoroughfare services and developed/imp products lemented iii. Develop an Extent To Be Stated intelligent WIFI intelligent WIFI platform platform developed/imp lemented iv. Expand # of CAPs To Be Stated Community across the

Country

Access Points

Sector Strategy: Expand universal access to ICT through the deployment of Community Access Points (CAPs) and community multimedia centres within publicly accessible spaces

Sector Strategy Outcome: Universal Access to ICT through Community Access Points (CAPs) and community multi-media centres in publicly accessible spaces

Aligned SDG Targets: 9.c

Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
								ble	ted		ions
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)		(000)		
-Programmes	Start	End									
Areas	Date	Date									
v. Expand Public						# of Wi-Fi Hot	6 new sites				
Wi-Fi						spots across	established –				
						the Country	2022/23				
							5 new sites				
							established -				
							2023/24				

Sector Strategy: Pro		l promote	the delivery of fir	st class easily	accessible and	Sector Strategy	Outcome: First clas	ss easily acce	essible and	secure e-governn	nent services
						Aligned SDG Ta	argets: 16.6, 16.10				
Development Prog	Development Programme Area(s) & Objective (s)						April 2021-Marc	ch 2024			
Schedule						pment Results		Responsi	Estima	Assumptions	Risks/Limitat
N .	·						/)	ble	ted		ions
Name of	Name of Schedule/Duratio Output (s) Outcome					Output	Target (s)	Entity/ie	Costs		
Programmes/Sub	n					Indicator (s)	2024 (FY 23/24)	s	(000)		
-Programmes	Start	End							(000)		
Areas											
Development Area:	E-Governr	nent									

3. Data Centre & GovNet Project Main actions include: i. Upgrade facilities to create/ support a GOJ Shared Service Data Centre at Tier III Standard	2021	2025	To upgrade the GOJ ICT infrastructure (over the next four (4) years) to increase the use of shared services across government	Access to upgraded GOJ ICT infrastruc ture supportin g use of shared services across governme nt increased	First Class GOJ ICT infrastructur e for use of shared services across government	Extent Facility upgraded to Tier III Standard Extent Cloud Infrastructure capable of supporting GoJ shared and common services developed/im plemented Extent	Fully upgraded and resilient data centre Data Centre upgrade completed 100% Scalable Cloud Infrastructure 100% implemented	eGovJa	Sufficient resources – human, financial and technology Stakeholder buy-in and participation Effective change management Development of a Knowledge/Di gital Society remains a priority	Insufficient resources available within schedule Insufficient stakeholder buy-in
ii. Develop and implement a shared voice						GovMail implemented % completion	GovMail Platform 100% implemented Implementation of a shared voice platform			
platform iii. Design and implement the government wide area						Extent GovNet project implemented	accessible to GOJ entities 100% GOJ entities are connected and are able to share data/informatio n and other	eGovja		

network		resources Phase	
(GovNet) ⁶⁰		1 completed	
iv. Implement	Extent Gov	Framework	
GOJ Closed	Talk: Voice	developed and	
User Group	Services for	services	
(CUG)	all GOJ	implemented	
Agreement	entities		
	developed/im		
	plemented		
v. Roll-out of	Extent Phase	To be stated Cabine	
phases II and	II of GOJ	office	
III of the GOJ	portal		
portal (See	developed/im		
National	plemented		
Outcome #6 –	Extent Phase	To be stated	
Effective	III of GOJ		
Governance	portal		
	developed/im		
	plemented		
vi. Jamaica Data	Extent	Data exchange	
Exchange	Jamaica Data	Platform fully	
Platform	Exchange	provisioned for	
(JDXP)	Platform	use	
	(JDXP)		
	Developed/i		
	mplemented		

⁶⁰ To support the integration of the GOJ ICT infrastructure – GOJ entities are connected and are able to share data/information and other resources

Sector Strategy: Int	egrate ICT i	n the adm	inistration of justi	ce and law en	forcement	Sector Strategy	Outcome: ICT-en	abled adminis	tration of	justice and law en	forcement
						Aligned SDG Ta	irgets:				
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Schedule	/Duration				Develop	ment Results		Responsib	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule n	<u> </u>		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	le Entity/ies	ted Costs (000)		ions
-Programmes	Start	End					23/24)				
Areas	Date	Date		<u> </u>							
Development Area:	ICT in the	administra	tion of justice and	law enforcer	nent						
4. ICT Infrastructure Development: Security of ICT Systems Main Actions include: Create awareness about cybersecurity and cybercrimes among stakeholders	2009	2030	To develop infrastructure and build stakeholder capacity in cyber intelligence and security towards mitigating and protecting ICT systems against cyber attacks/cyberc rimes	Access to cyber intelligenc e and cybersecu rity facilities, tools and training to reduce cybercrim es/cybera ttacks increased	Strong cyber- intelligence and security infrastructur e and capacity	% Of targeted stakeholders more aware of cybersecurity / cybercrimes	100%	MSET, MNS		Sufficient resources – human, financial and technology Effective Change Management Development of a Knowledge/Di gital Society remains a	Insufficient resources available within schedule
ii. Establish the Caribbean's first Cyber Academy iii. Implement the Cyber Security Strategy						Extent Cyber Academy developed/o perational Extent implementati on of Cyber Security Strategy	Partial / 100% completion of the following: > Promulgatio n of	MOEY/MSE T MSET		Relevant technology is accessible and adaptable to local reality	

Sector Strategy: Int	egrate ICT ii	n the admi	nistration of justi	ce and law en	torcement	Sector Strategy	Outcome: ICT-en	abied adminis	tration of j	ustice and law en	rorcement
						Aligned SDG Ta	rgets:				
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Schedule	/Duration				Develo	oment Results		Responsib	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	le Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date					23/24)				
							National Cyber Security Standards National Critical Infrastructu re Protection Plan Malware Lab				
v. Implement an early warning system which will assist in protecting Jamaica's cyber infrastructure	ning hich in g cyber			Extent early warning systems developed/im plemented	Full (100%) completion of HoneyPot Early Warning Systems						

Sector Strategy: De innovation in ICT	velop educa	ation and s	skills capacity to su	ipport resear	ch and	Sector Strategy	Outcome: Jamaio	ans educated	and traine	ed for research and	d innovation in
						Aligned SDG Tar	gets: 9.5				
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	mes/Sub n ammes Start End eas Date Date				Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas							23/24)		(000)		
Development Area	Education	and traini	ng for research an	d innovation	in ICT						
5. ICT Propagation			To develop education and skills capacity to support research and innovation in ICT	Access to education and training to build capacity for research and innovatio n in ICT increased	World-class education and training g to build capacity for research and innovation in ICT			MSET, USF		Sufficient resources – human, financial and technology Effective Change Management Development of a	Insufficient resources available within schedule
Main actions include:						Sub-Indicators include:	Targets			Knowledge/Di gital Society	
i. Develop and implement Technology Advancement						# Of youth trained under the TAP annually	Target 200 – 2022/23 Target 300 - 2022/24	USF		remains a priority Integration in teaching/learni	
Programme (TAP) ⁶¹							2023/24			teaching/learni ng of skill and	

⁶¹ To increase learning opportunities to students by providing access to computers and other ICT equipment, supported by teachers trained in the effective use of such technology into the teaching/learning process.

Sector Strategy: Definnovation in ICT	velop educa	ation and s	kills capacity to s	upport resear	ch and	Sector Strategy (Outcome: Jamaica	ans educated	and traine	ed for research an	d innovation in
						Aligned SDG Tar	gets: 9.5				
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration					pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY	ble Entity/ies	ted Costs (000)		ions
-Programmes	Start	End					23/24)		(000)		
Areas	Date	Date									
							(Baseline 1000)			competency	
						Outcome: % of TAP participants	80%			building for research and innovation is	
						graduating the programme	(Baseline 78)			geared towards relevance,	
						# of youths participating in TAP Programme	To be stated			agility, and application	

Sector Strategy: Est processes at all leve		ntegration	of ICT into the tea	aching and lea	rning	at all levels	Outcome: Full Inte	egration of IC	T into the	teaching and lear	ning processes
Development Pro	evelopment Programme Area(s) & Objective (s) Schedule / Duration Development Result					Aligned SDG Ta	April 2021-Mar	ch 2024			
Schedule	Schedule/Duration Development Results					Performance	e Measurement	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes	-Programmes Start End								(000)		
Areas Development Area	Date	Date	teaching and learr	ning							

Sector Strategy: Est processes at all leve		ntegration	of ICT into the tea	aching and lea	arning	Sector Strategy Outcome: Full Integration of ICT into the teaching and learning processes at all levels Aligned SDG Targets: 4.4, 9.c							
Development Pro	gramme Ar	ea(s) &	Objective (s)			April 2021-March 2024							
Schedule	/Duration			Develop	ment Results	Performance	e Measurement	Responsi ble	Estima	Assumptions	Risks/Limitat		
Name of Programmes/Sub	Schedule,	<u> </u>		Output (s)	Outcome (s)	Output Indicator (s)			ted Costs (000)		ions		
-Programmes Areas	Start Date	End Date											
6. Integration of ICT in teaching and learning		2030	To fully integrate ICT in the teaching and learning	Access to ICT integrate d	Full integration of ICT in teaching and					Sufficient resources – human, financial and	Insufficient resources available within		
Main actions include:			processes at all levels	teaching and	learning processes at					technology	schedule		
i. Technology in Schools (TIS) Roll-out Project- Tablets for				learning processes at all levels	all levels	# Of teacher tablets imported/pro cured	8000	eLearning Jamaica Company Limited		Effective Change Management			
Teachers Programme (TTP)				increased		# Of teacher tablets distributed	8000			Development of a Knowledge/Di gital Society remains a			
ii. TIS Roll-Out Project – Tablets in Schools						# Of student tablets procured	25000			Integration in teaching/learni ng of skill and competency			

Sector Strategy: Est processes at all leve		ntegration	of ICT into the tea	aching and lea	arning	Sector Strategy Outcome: Full Integration of ICT into the teaching and learning processes at all levels								
'						Aligned SDG Targets: 4.4, 9.c								
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024						
Schedule	Schedule/Duration			Developr	nent Results	Performance	Responsi	Estima	Assumptions	Risks/Limitat				
Name of Programmes/Sub				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions			
-Programmes	Start	End							(000)					
Areas	Date	Date												
						# Of student	25000			building for				
						tablets/lapto				research and				
						ps distributed				innovation is				
										geared				
										towards				
										relevance,				
										agility, and				
										application				

Sector Strategy: Dev	velop Jamai	ica's outso	urcing industry			Sector Strategy	Outcome: Jamaica	's outsourcin	g industry	developed			
						Aligned SDG Targets: 8.2							
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024					
Schedule	/Duration				Develo	pment Results	Responsi	Estima	Assumptions	Risks/Limitat			
Name of Programmes/Sub	Schedule/Duratio			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions		
-Programmes Areas	Start Date	End Date							(000)				
Development Area:	Outsourcin	ng industry	,										
7. Outsourcing industry development			To promote strategy- and policy-driven	Regulator Y framewor	Jamaica's outsourcing industry					Sufficient resources – human,	Insufficient resources available		
Main actions include:	development of Jamaica's		k for develope	developed					financial and technology	within schedule			

Sector Strategy: De	velop Jamai	ica's outsc	ourcing industry			Sector Strategy Outcome: Jamaica's outsourcing industry developed								
						Aligned SDG Ta	argets: 8.2 April 2021-Mar		·					
Development Pro	_	ea(s) &	Objective (s)											
Schedule	/Duration			Development Results				Responsi	Estima	Assumptions	Risks/Limitat			
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions			
-Programmes	Start	End							(000)					
Areas	Date	Date												
. Develop and			outsourcing	d of the		Extent	To be stated	MEGJC		Effective	Insufficient			
implement the			industry	outsourci		National				Change	change			
National				ng		Strategy for				Management	management			
Strategy for				industry		Development								
Development of				develope		of Jamaica's				Development				
Jamaica's				d/rolled-		Outsourcing				of a				
Outsourcing				out		Industry				Knowledge/Di				
Industry						developed/im				gital Society				
				Regulator		plemented				remains a				
 Develop and 				У		Extent	To be stated	JAMPRO		priority				
Implement the				framewor		National Five-								
National Five-				k is		year Global								
year Global				enabling		Digital								
Digital Services				for		Services								
Strategy ⁶²				stakehold		Strategy								
				er-driven		developed/im								
				develope		plemented								
ii. Design and				d of the		Extent	To be stated	FCJ						
Construct				industry		targeted								
750,000 square						design/constr								
feet of BPO						uction of BPO								
space						space								
						completed								

⁶² To expand the business process outsourcing industry

National Outcome #12 "Internationally Competitive Industry Structures - Services"

Medium Term Strategic Policy Framework



Overview

National Outcome #12 "Internationally Competitive Industry Structures—Services" advances the national effort to develop the international competitiveness of the services sector. The emergence of services as a driving force in modern economies, including Jamaica, has called for a strategic approach to harness robust and inclusive growth. Under Vision 2030, the areas of finance, business and distribution are covered together while other industries such as tourism and cultural and creative industries are covered under separate and distinct sections.

Vision 2030 Jamaica calls for the development of high quality, knowledge-based financial, business and distribution services that are able to evolve and expand to achieve and maintain global competitiveness. Regarding the financial sector, the long-term development path encompasses a range of diversification options including offshore banking, mobilization of equity financing through the expansion of the role of the stock exchange, the provision of virtual banking and venture capital funding and offshore banking. The long-term strategic programme considers the impacts of the global financial crisis, which called for the strengthening of policies and regulations globally, and the COVID-19 pandemic and its role in accelerating the infusion of digitalization and e-commerce in routine business operations.

Business services include real estate, consulting, and professional services. Vision 2030 Jamaica places emphasis on enhancing the modes, efficiency, and range of services offered by the business services industry towards improving its international competitiveness. The plan considers the impacts of global development which have affected the sector, including the liberalization of global and regional markets and the rapid expansion of telecommunication infrastructure in Jamaica.

Regarding the distribution sector, the single largest sector in the Jamaican economy, strategic focus is given to enhancing competitiveness within the context of the entry of new companies and growth of small enterprises. The strategic response also considers trends such as mergers and consolidation among distribution chains, which increase competition for the local sector.

The Covid-19 pandemic affected global supply chains, which had rippling effects on Jamaica. As such, the medium-term programming reflects the policy response to recover stronger from the shock while continuing to address existing issues and challenges.

The medium-term strategies and programming also advance continued focus on diversifying the range of financial institutions and products, improving the operation of the financial sector through greater inclusion, education, and protection of economic actors.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12Q below presents medium-term targets for "Internationally Competitive Industry Structures – Services" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12Q. Table of Indicators- National Outcome #12 – "Internationally Competitive Industry Structures: Services"

		Nat	ional O	utcome	# 12 – Ir	ternatio	onally C	ompetit	ive Indus	try Struct	tures: Sei	vices			
National	Baseline			Act	ual			Targets							
Outcome	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Indicators															
Growth	4.12	-	0.85	1	1.67	-4.9		2.25	≥2.25	≥2.25	≥2.25			≥2.25	≥4.02
Rate of		0.15													
Services															
(Finance															
and															
Insurance															
Services															
and Real															
Estate,															
Renting															
and															
Business															
Activities)															
(%)															

The planned strategies and development programming for "Internationally Competitive Industry Structures - Services" are aligned with SDG 8.

Figure 12I - Alignment of National Outcome #12 "Internationally Competitive Industry Structure: Services" and the SDGs



GOAL 8: Promote sustained and inclusive economic growth, full and productive employment and decent work for all

Table 12R shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Internationally Competitive Industry Structures – Services" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12R. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Internationally Competitive Industry Structures: Services"

Sector Strategy: Imp greater inclusion, ed		•		-	protectio	rategy Outcome n of economic ac DG Targets: 8.10		operates wit	h greatei	r inclusion, educat	ion, and
Development Pro	gramme A /Duration	rea(s) &	Objective (s)		, ,	ppment Results	April 2021-Mar	ch 2024 Responsib	Estim	Assumptions	Risks/Limitati
Name of Programmes/Sub	Schedule/Duration Sub Start End		Output (s)		Outcome (s) Output Indicator (s,		Target (s) 2024 (FY 23/24)	le Entity/ies	ated Costs (000)		ons
-Programmes Areas	Date	Date									
Development Area:	Financial	Sector									
1. Financial Sector Development			To Improve the operation of the financial	Access to mechanis ms and	Enabling framework for financial					Sufficient resources and capacities –	Insufficient resources and capacities –
Main actions include:			sector through greater inclusion.	tools for financial inclusion.	inclusion, education, and					human, financial, technology	human, financial, technology
i. Implement the Action Plans of the National Financial Inclusion Strategy	2021	2024	education, and protection of economic actors	education , and protection of economic actors increased	protection of economic actors	Extent Action Plans of the National Financial Inclusion Strategy developed/i mplemented	The Action Plans of the National Financial Inclusion Strategy implemented (to be further elaborated/detai	Member Organizati ons of the National Council, Steering Committe e and		Initiatives are policy driven Partnership driven planning and programming	Insufficient stakeholder buy-in

Sector Strategy: Improve the operation of the financial sector through Sector Strategy Outcome: The financial sector operates with greater inclusion, education, and greater inclusion, education, and protection of economic actors protection of economic actors **Aligned SDG Targets: 8.10 Development Programme Area(s) &** Objective (s) April 2021-March 2024 Risks/Limitati Schedule/Duration **Development Results** Responsib **Estim Assumptions** le ated ons Schedule/Duration Output (s) Outcome (s) Target (s) Name of Output Entity/ies Costs Programmes/Sub Indicator (s) 2024 (FY 23/24) End Start (000)-Programmes Date Date Areas Inclusion Working Chance Groups management, social marketing and consensus Strengthen the JDIC, BOJ, building Two companion Extent regulatory and regulatory/in FSC pieces of prioritized institutional stitutional legislation Sufficient framework for framework developed for depositor for depositor the supervision capacity to protection and protection of credit unions manage risks investor and investor by the Bank of associated compensation⁶³ Jamaica (BOJ): with new compensatio waves of the n COVID-19 developed/i - The Credit pandemic mplemented Union (Special Provision) Bill submitted to the legislation committee - The

Cooperative

⁶³ The operations of credit unions fully under the supervisory and regulatory regime of the Bank of Jamaica (BOJ)

Sector Strategy: Im					Sector Strategy Outcome: The financial sector operates with greater inclusion, education, and protection of economic actors							
greater inclusion, e	ducation, a	na protectio	on of economic a	ctors		DG Targets: 8.10						
Development Pro	ogramme Δ	rea(s) &	Objective (s)		Aligneu	obd Targets: 6.10	April 2021-Mar	ch 2024				
-	/Duration	1 Ca(3) &	Objective (3)		Develo	opment Results	April 2021-Ivial	Responsib	Estim	Assumptions	Risks/Limitati	
					T	-	1	le	ated	7.000	ons	
Name of		/Duration		Output (s)	Outcome (s)	-	Target (s)	Entity/ies	Costs			
Programmes/Sub	Start	End				Indicator (s)	2024 (FY 23/24)		(000)			
-Programmes	Date	Date										
Areas												
							Societies Act					
							amended					
							- The Proposal for the					
						establishment						
							of					
							compensation					
							schemes for					
							non-DTIs					
							updated					
iii. Implement a						Extent	Financial literacy	CAC				
financial						financial	campaign	0.10				
literacy						literacy	implemented in					
campaign						campaign	targeted					
including the						developed/	schools ⁶⁴					
delivery of						implemented						
financial						·						
education												

programmes

⁶⁴ Targeted schools adopting the financial literacy campaign as part of their curriculum and the programme remains active

Sector Strategy: Im greater inclusion, e					Sector Strategy Outcome: The financial sector operates with greater inclusion, education, and protection of economic actors								
		•			Aligned S	DG Targets: 8.10)						
Development Pro	ogramme A	rea(s) &	Objective (s)				April 2021-Mar	ch 2024					
Schedule	e/Duration				Develo	Development Results				Assumptions	Risks/Limitat		
Name of	Schedule	/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	le Entity/ies	ated Costs		ons		
Programmes/Sub -Programmes Areas	Start Date	End Date					2024 (FY 23/24)	Entity/les	(000)				
for youth in schools													
v. Develop the policy framework to encourage fair competition through reduction in barriers to entry to the industry, especially in commercial banking ⁶⁵						Extent policy framework to encourage fair competition developed/i mplemented	To be stated	MIIC, FTC					
v. Strengthen the framework for supporting						Extent framework for	To be stated	MIIC					

⁶⁵ To foster economic growth through the promotion of competition within industries, thereby facilitating the functioning of competitive markets which will ultimately lead to increased productivity, sustained economic growth and increased consumer welfare.

supporting

Sector Strategy: Im greater inclusion, e	-	-		_	Sector Strategy Outcome: The financial sector operates with greater inclusion, education, and protection of economic actors Aligned SDG Targets: 8.10								
Development Pro	gramme A	rea(s) &	Objective (s)		April 2021-March 2024								
Schedule	/Duration				Develo	pment Results		Responsib	Estim	Assumptions	Risks/Limitati		
Name of Programmes/Sub	mmes/Sub Start End			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	le Entity/ies	ated Costs (000)		ons		
-Programmes Areas	Date	Date							(000)				
access to finance by MSMEs						access to finance by MSMEs developed/i mplemented							
vi. Develop and implement the data infrastructure for measuring financial inclusion indicators						Extent data infrastructure for measuring financial inclusion indicators developed/i mplemented	To be stated	MOFPS					

Sector Strategy: Di	versify the r	ange of fin	ancial institutions	and products		Sector Strategy Outcome: Diversified range of financial institutions and products						
						Aligned SDG T	argets: 8.1. 8.3	, 8.10				
Development Pro	gramme Ar	ea(s) &	Objective (s)			,	April 2021-Mar	ch 2024				
Schedule	/Duration				Developmer	nt Results		Responsi	Estima	Assumptions	Risks/Limitat	
Name of	Schedule/	Duration		Output (s)	Outcome (s)	Output	Taract (c)	ble	ted		ions	
_	-			Output (s)	Outcome (s)	•	Target (s)	Entity/ies	Costs			
Programmes/Sub	Start	End				Indicator (s)	2024 (FY		(000)			
-Programmes	Date	Date					23/24)		(000)			
Areas												
Development Area	evelopment Area: Diversification of Financial Services and Products											

Sector Strategy: Di	iversify the r	ange of fir	nancial institutions	s and products		Sector Strateg	gy Outcome: Div	ersified rang	e of finan	cial institutions an	d products
						Aligned SDG 1	argets: 8.1. 8.3	, 8.10			
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	e/Duration				Developmer	nt Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of	Schedule/	Duration		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		ions
Programmes/Sub -Programmes Areas	Start Date	End Date				Indicator (s)	2024 (FY 23/24)	Entity/les	(000)		
2. Investment /Economic Development 66 Sub-Programme Area: Business Productivity & Innovation 67			To create a regulatory and institutional framework that supports diversification in the range of financial institutions and products	Regulatory and institutional framework that supports diversification in the range of financial institutions and products developed	A range of financial institutions and products expanded/diversified	Outcome: Global financial Centre Index (GFCI)	Jamaica added to the GFCI associate's list	MEGJC, MOFPS		Sufficient resources and capacities – human, financial, technology Initiatives are policy driven	Insufficient resources available within schedule Insufficient stakeholder buy-in
Main actions include:			and products	ucveloped						Enabling framework for	
i. Develop regulatory framework for development and growth of						Outcome:	5-10 entities registered under the Internationa I Financial	JIFSA, MIIC		the development, adherence to and	

⁶⁶ This programme supports the stimulation of export through integration with global supply and value chains, while establishing and maintaining international linkages for positioning Jamaica as an international financial services centre.

⁶⁷ To increase Jamaica's global logistics competitiveness and financial services offerings

Sector Strategy: Di	iversify the r	ange of fin	nancial institutions	and products			•		ge of finan	cial institutions an	d products
							Targets: 8.1. 8.3				
Development Pro	_	ea(s) &	Objective (s)				April 2021-Mar	1	T	1	
Schedule	/Duration				Developme	nt Results		Responsi	Estima	Assumptions	Risks/Limita
Name of	Schedule/			Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programmes/Sub -Programmes	Start Date	End Date				Indicator (s)	2024 (FY 23/24)		(000)		
Areas											
International Financial Services						# Of entities operating in IFS sector	Services framework			enforcement of regulations	
						Extent	3 Bills	HECA NAH		Partnership driven planning and	
						legislation developed/im	passed:	JIFSA,MII C		programming	
						plemented to create special Investment Vehicles for IFS	- Trusts - Limited Liability Companies (LLC) - IBC Bills Regulations			Chance management, social marketing and consensus building prioritized	
							finalized for 3 passed Bills			Sufficient capacity to manage risks associated with new	
										waves of the COVID-19 pandemic	

Sector Strategy: Str through improveme	•			provision of s	ervices	Sector Strategy service culture Aligned SDG Ta	y Outcome: Strong largets: 8.1	ousiness envi	ronment v	with institutionaliz	ed customer
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub-	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
Programmes	Start	End				(0)			(000)		
Areas	Date	Date									
Development Area:	Business E	nvironme	nt / Customer Ser	vice					<u>'</u>		
3. Business environment / Customer service culture			To strengthen the business environment for provision of services through	Access to mechanis ms, tools, and capacity building	Enabling environment for improving customer service culture					Sufficient resources and capacities – human, financial, and technology	Insufficient resources available within schedule
Main actions include:			improvements in the	for improving						Stakeholder	
i. Enhance the capacity of the Jamaica Customer Service Association (JCSA) to support the development of a customer service culture			customer service culture	customer service culture increased		Extent targeted capacity building of the Jamaica Customer Service Association (JCSA) implemented	To be stated	JCSA		buy-in Effective change management Demand- driven programming	
ii. Develop and implement a national customer service campaign						Extent national customer service campaign	To be stated	JCSA			

		developed/im			
		plemented			

Sector Strategy: Str	engthen pr	oduction a	nd marketing of k	ey service sec	ctors	Sector Strategy Aligned SDG Ta	Outcome: Strong orgets: 8.1	production a	nd market	ing of key service	sectors
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes	Start	End							(000)		
Areas	Date	Date									
Development Area:	: Production	n and mar	keting of key serv	ice sectors							
4. Production and marketing of key service sectors			To strengthen production and marketing of key service sectors	Framewor k for productio n and marketing of key services improved	An enabling environment for the sustainable development and growth of the services			MIIC		Sufficient resources and capacities – human, financial and technology	Insufficient resources available within schedule
Main actions include:					sector						
i. Develop a National Service Sector Policy			To create a comprehensiv e framework to guide long term development of the services sector	To improve the enabling environm ent and achieve diversifica tion, address regulatory		Extent National Service Sector Policy developed/im plemented	Inception Report completed Situation analysis completed Draft National Services Policy and	MIIC			

gaps,	Implementation	
improve	Plan completed	
people		
skills, and		
strengthe		
n the		
national		
data		
managem		
ent		
system		
for the		
services		
sector		

National Outcome #12"Internationally Competitive Industry Structures- Tourism"

Medium Term Strategic Policy Framework



Overview

National Outcome #12 Internationally Competitive Industry Structures—Tourism gives focus to the national thrust to advance the sustainable development of the tourism industry towards improving its international competitiveness. Vision 2030 Jamaica recognizes the important role that the tourism industry plays in national development through, inter alia, income generation, job creation and foreign exchange earnings. Accordingly, in advancing the achievement of the national vision "Jamaica, the place of choice to live, work, raise families and do business", the country is working towards

building an inclusive, world class, distinctly Jamaican tourism industry that contributes to socioeconomic and cultural development. The industry will be driven by a workforce that is welleducated, highly skilled and motivated at all levels, operating within a safe, secure, and sustainably managed environment.

Strategic focus has been given to key areas to advance the planned long-term results and creating an enabling regulatory environment that is responsive and dynamic. Some of these strategies include:

- Widening the participation in the tourism industry by local stakeholders
- Improving training and working conditions at all levels
- Promoting investment and economic linkages
- Diversifying the tourism product, source markets and market segments
- Strengthening the integration of tourism development with sustainable land use planning and environmental management

While there has been some progress over the years, several issues and challenges continue to impact the development of the industry. These include:

- the need for continued strengthening of the tourism product including upgrading infrastructure in resort areas and improving standards.
- Inadequate linkages between tourism and the other sectors and industries
- Need for greater inclusiveness to counter the development of tourism as an enclave industry and to widen the share of benefits derived from the industry by local residents and communities

The industry has also been impacted by external shocks which have disrupted its growth and development. The 2007-2008 global financial and economic crisis, which occurred during the development of the National Development Plan (NDP), reduced the discretionary incomes in major source markets and affected the levels of arrivals and expenditure. This required shifts in the strategic policy direction to address the immediate to medium term impacts of the crisis while remaining focused on the long-term planned results. These adjustments were reflected in the NDP as well successive medium-term programmes to date. A similar approach was used in the medium-term period 2018-2021 due to the disruption caused by the Covid-19 pandemic and the measures employed to curb the spread such as social distancing, curfews, lockdowns, and closure of the border. As a service-based industry, which largely centres on the interaction of people, the industry was significantly impacted. The policy response to this shock has since evolved with a focus on recovery due largely to the effectiveness of vaccination programmes around the world, especially for key market segments, and the national effort. While the full impact of the pandemic is yet to be determined, the medium-term programme is informed by the latest available data and information.

The medium-term strategies and programming continue to focus on, inter alia, developing diversified geographic resource markets, continuing to enhance the visitor experience though product development, deepening linkages between the tourism sector and other sectors such as agriculture, manufacturing, and the cultural and creative industries), strengthening the legislative and regulatory framework to protect workers' health, safety, and other rights. Emphasis is also placed on ensuring that activities in the tourism sector are environmentally sustainable and that the sector implements strategies and actions that reduce the effects of a changing climate.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12S below presents medium-term targets for "Internationally Competitive Industry Structures – Tourism" and selected data. The medium-term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12S. Table of Indicators-: National Outcome #12 - "Internationally Competitive Industry Structures: Tourism"

National Outcome Indicators	Baseline				Actual					Targ	ets		
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2024	2030
Percentage change in foreign exchange earnings from tourism	2.11	5.68	7.0	11	10.3	-62.6	66.8	≥3.98	≥3.98	≥5.0	≥5.0	≥5.0	≥4.1
Percentage change in visitor arrivals (stopover)	1.3	0.85	2.1	5.1	8.4	-67.2	66.3	3.0	2.8	4.5	5.0	4.5	4.0
Percentage change in visitor arrivals (cruise)	-11.8	17.3	10.2	-4	-15.9	-71.1	-84.2	2.5	4.6	5.0	5.5	5	6.0
Percentage change in the number of persons employed in the accommodations sector	3.7	0.8	7.8	4.1	1.6			0.8	3.9	3.0	3.0	3	3.0
Travel and Tourism Competitiveness Index (Report)	48		76		76								

The planned strategies and development programming for "Internationally Competitive Industry Structures: Tourism" are aligned with SDGs 8, 11, 12, 13 and 14.

Figure 12J - Alignment of National Outcome #12 "Internationally Competitive Industry Structure: Tourism" and the SDGs





SDG 11: Make cities and human settlements inclusive, sage, resilient and sustainable



SDG 13: Take urgent action to combat climate change and its impacts

Table 12T shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Internationally Competitive Industry Structures – Tourism" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12T. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Internationally Competitive Industry Structures: Tourism"

Sector Strategy: Ens	sure that po	olicy and le	gislative framewo	rk supports t	he competitive t	hrust of the	National Strate	gy Outcome:	Enabling	policy and legislati	ve framework
industry							for an internation	onally compe	titive Tour	rism industry	
							Aligned SDG Ta	rgets: 8.9, 12	b		
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule,	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted Costs		ions
Programmes/Sub	n	1				Indicator (s)	2024 (FY 23/24)	Littley/ics	(000)		
-Programmes	Start	End							(000)		
Areas	Date	Date									
Development Area:	Policy Plan	nning and	Development								
1. Policy and	2021	2024	To develop	Regulatio	Strong policy			MOT		Sufficient	Insufficient
Legislative			and	ns,	and					resources and	resources
Framework			promulgate	standards	regulatory					capacities –	available
Development			regulations,	, and	framework					human,	within
Main actions			standards and	guidelines	for					financial and	schedule
include:			guidelines for	for	developing					technological	
i. Amend Tourist	2021	2023	tourism	improving	competitiven	Extent	Partial	MOT			Delays in
Board Act ⁶⁸			initiatives and	competiti	ess of the	amendment	Approx. 60% of			Timely	development
			projects whose	veness of	tourism	of Tourist	process to			development	/promulgatio
			implementatio	the	product	Board Act	amend the Act			and	n of policies

⁶⁸ To modernise and strengthen enforcement provisions within the Tourist Board Act.

Sector Strategy: En industry	sure that po	olicy and le	egislative framewo	ork supports t	he competitive t	thrust of the	National Strate for an internation Aligned SDG Ta	onally compe	titive Tour	policy and legislat rism industry	ive framework
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r	1		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date									
7.8.680	Jule		n will promote international competitivene	tourism industry strengthe		completed/in effect	completed by 2023			promulgation of policies and legislation	and legislation
ii. Amend Travel Agency's Act ⁶⁹			ss of the tourism industry	ned		Extent amendment of Travel Agency's Act completed/in effect	Bill amended and in effect/enacted by 2023			Regulatory framework is relevant, adaptable and agile	
iii. Amend Acts for Bath Fountain of St. Thomas the Apostle and Milk River Hotel and Spa ⁷⁰						Extent amendment of Acts for Bath Fountain of St. Thomas the Apostle and Milk River Hotel and Spa completed/in effect	Bill amended and implemented by 2023				

 $^{^{69}}$ To strengthen the act through the inclusion of procedures for the application and registration of travel agencies. 70 To facilitate the development and modernisation of the facilities through public-private partnership

Sector Strategy: Inc	rease the le	evels of vis	sitor satisfaction in	Tourism Pro	ducts and Servic	es	National Strate Tourism Product Aligned SDG Ta	ts and Servic	es	or satisfaction wit	h Jamaica's
Development Pro	gramme Ar	rea(s) &	Objective (s)				April 2021-Mar				
=	/Duration	• • •	, ,,		Develo	pment Results	•	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	Costs		ions
-Programmes Areas	Start Date	End Date					, , ,		(000)		
Development Area:	Visitor Sa	tisfaction		•	•		<u>'</u>	,	•	<u>'</u>	<u>'</u>
2. Increased Visitor Satisfaction	2022	2026	To enhance the quality of tourism products and services	Access to quality tourism products and	High visitor satisfaction with Jamaica's Tourism	Outcome Indicator: Visitor satisfaction index	4.7 by 2024	мот		Sufficient resources and capacities – human, financial and	Insufficient resources available within schedule
Main actions			towards	demande	Products and					technological	
include:			increasing the levels of visitor	d by visitors	Services					Recovery from	New variants of the Covid
i. Build out Cultural and Heritage Assets			satisfaction	increased		# Of Heritage Towns developed/es tablished # Of Historic/Cultu ral/Heritage sites upgraded and maintained	Establish one heritage town in Bath, St. Thomas Refurbish Seville Heritage Park			the Covid 19 Pandemic Strengthened social contract regarding reducing visitor harassment	19 pandemic leading to closure of the Industry Natural Disasters such as hurricanes
						# Of Wayfinding Stations developed/im plemented	To be stated			Strengthened evidence- and results- based management	the sector Crime and Violence

Sector Strategy: Inc	crease the le	evels of vis	itor satisfaction in	Tourism Prod	ducts and Servic	es	National Strate Tourism Produc		_	or satisfaction wit	h Jamaica's
							Aligned SDG Ta				
Development Pro	arammo Ar	02/5/ 9	Objective (s)				April 2021-Mar	_	.2.0		
-	/Duration	ea(s) &	Objective (s)		Develo	pment Results	April 2021-Ivial	Responsi	Estima	Assumptions	Risks/Limita
	-	_				•	1	ble	ted		ions
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		
-Programmes	Start	End					-02 / (. / -0, -1,		(000)		
Areas	Date	Date									
i. Develop and						Extent DAFS	DAFS			of tourism	impacting
implement the						developed/im	implemented			industry	the sector
Destination						plemented	and fully				
Assurance						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	operational by			Demand-	
Framework and							2024			driven tourism	
Strategy (DAFS)										products and	
ii. Beautify						Extent	To be stated			services,	
Destination						targeted				including focus	
Areas						beautification				on	
						of				encouraging	
						Destination				return visitors	
						Areas					
						implemented					
						/completed					
v. Develop and						Outcome	To be stated	MOT			
implement						Indicator: %					
Comprehensive						Change in					
Anti-						reports of					
harassment						tourist					
Strategy &						harassment					
Framework in						Extent	Comprehensive				
Negril, Ocho						Comprehensi	Anti-				
Rios and						ve Anti-	harassment				
Montego Bay						Harassment	Strategy &				
						Strategy &	Framework				
	1					Framework	developed and				

Sector Strategy: Inc	rease the le	evels of vis	itor satisfaction in	Tourism Prod	ducts and Servic	es	National Strate Tourism Produc		_	or satisfaction wit	h Jamaica's
							Aligned SDG Ta				
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	_			
	/Duration	` '	. ,,		Develo	pment Results	·	Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes	Start	End					-02 / (. / -0, -1,		(000)		
Areas	Date	Date									
						developed/im plemented	implemented in Negril, Ocho Rios and Montego Bay				
v. Develop and implement the Public Beach Upgrade						Extent Public Beach Upgrade programme	10 public beaches renovated				
programme						developed/im plemented	To be shown				
vi. Establish Artisan Villages and gastronomic experiences						Extent Artisan Villages developed/im plemented	To be stated				
						Extent gastronomic experiences developed/im plemented	To be stated				
vii. Develop and						Extent St.	To be stated				
implement the St. Thomas						Thomas Destination	. o de diated				
Destination Development and						Development and Management					

Sector Strategy: Inc	rease the le	evels of vis	itor satisfaction in	Tourism Prod	ducts and Service	es	National Strate	gy Outcome:	High visito	or satisfaction wit	h Jamaica's
							Tourism Produc	ts and Servic	es		
							Aligned SDG Ta	rgets: 11.4, 1	2.b		
Development Pro	gramme Ar	ea(s) &	Objective (s)			April 2021-March 2024					
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of	Calaaalada	/D		Outrot (a)	Outcome (c) Outnut		T + (-)	ble	ted		ions
Name of	Schedule			Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		
Programmes/Sub	n n					Indicator (s)	2024 (FY 23/24)		(000)		
-Programmes	Start	End									
Areas	Date	Date									
Management						Plan					
Plan						developed/im					
						plemented					
viii. Develop and						Extent	To be stated				
implement						Destination					
Destination						Management					
Management						Plan for					
Plan for Negril						Negril					
						developed/im					
						plemented					

Sector Strategy: Dev	velop new t	tourism m	arket segments an	d advance ga	ins in the expans	sion of new	Sector Strategy	Outcome: Ex	kpanded T	ourism Market Se	gments
market segments							Aligned SDG Ta	rgets: 11.4, 1	2.b		
Development Prog	gramme Ar	ea(s) &	Objective (s)			Liı	mited to April 202	1-March 2024	ļ		
Schedule,	/Duration			Development Results				Responsi	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub-				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs		ions
Programme Areas	Start	End							(000)		
	Date	Date									
Development Area:	Tourism M	larket Exp	ansion								
3. Expand Tourism	2022	2026	To promote	Access to	Expanded	Outcome	Stopover and	MOT		Sufficient	Insufficient
Market			and position	promotio	Tourism	Indicator: %	cruise arrivals			resources and	resources
Segments	Jamaica as			ns and	Market	Change in	increased by			capacities –	available
			world-class	marketing	Segments	stopover and	6.2% by 2024			human,	within
					cruise arrivals					schedule	

Sector Strategy: De market segments	velop new	tourism ma	arket segments an	d advance ga	ins in the expan	sion of new	Sector Strategy Aligned SDG Ta			ourism Market Se	gments
Development Pro	gramme Aı	rea(s) &	Objective (s)			li	mited to April 2021				
	/Duration	Cu(5) Ci	0.0,000.00 (0,		Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programme/Sub-	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs		ions
Programme Areas	Start Date	End Date							(000)		
			that offers visitors a seamless	Destinatio n Jamaica in						financial and technological	New variants of the Covid
Main actions include:			tourism	markets						Recovery from the Covid 19	19 pandemic leading to a
i. Develop new markets in Continents such as Asia, Africa & South America	2022	2026	experience built on our unique natural and cultural heritage assets.			Extent new markets developed	To be stated	MOT		Pandemic	shut down in Tourism
ii. Expand the Jamaica Cares Program	2022	2026	assets.			Extent Jamaica Cares Program developed/im plemented	To be stated	MOT			
iii. Develop Multi- destination tourism concept	2022	2026				Extent multi- destination tourism concept developed/im plemented	Multi destination tourism concept developed by 2024	MOT			
iv. Enhance the promotion of heritage-based tourism	2022	2026				Extent heritage- based tourism promoted	To be stated	MOT			

Sector Strategy: Incre	Sector Strategy: Increase innovation and entrepreneurial skills within the Tourism Industry Development Programme Area(s) & Objective (s)								Sector Strategy Outcome: Innovation and entrepreneurship driven Tourism Industry Aligned SDG Targets: 8.9					
Development Prog	ramme Ar	ea(s) &	Objective (s)				April 2021-Mar							
Schedule/		(-,	,	Developr	ment Results	Performance	e Measurement	Responsi	Estima	Assumptions	Risks/Limitat			
Name of Programme/Sub-		le/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs (000)		ions			
Programme Areas	Start	End							(000)					
	Date	Date												
Development Area: I	1	1	· · · · · · · · · · · · · · · · · · ·		·			ı						
 4. Develop Innovation and Entrepreneurial Skills within the Tourism Sector Main actions include: Establish Tourism incubator with appropriate training programs⁷¹ 	2021	2024	To develop innovation and entrepreneuria I skills within the Tourism Industry aimed at producing /trading more of the higher valued goods and services in the Tourism value chain	Access to capacity building and resources supportin g innovatio n and entrepren eurship in the tourism industry	Enabling environment for innovation and entrepreneur ship in the tourism industry	Extent Tourism incubator developed/im plemented	Framework for the tourism incubator developed Tourism incubator	МОТ		Sufficient resources and capacities – human, financial and technological Recovery from the Covid-19 Pandemic	Insufficient resources available within schedule New variants of the Covid-19 pandemic leading to a shut down in Tourism			
ii. Establish Online Tourism Academy	2022	2026		increased		Extent Online Tourism Academy developed and implemented	established Comprehensive suite of online tourism courses that leads to certification developed and							

⁷¹ To support the development and commercialization of tourism-related ideas generated from the incubator

Sector Strategy: Incre	ease innov	ation and	entrepreneurial s	kills within th	e Tourism Indus	try	Sector Strategy Outcome: Innovation and entrepreneurship driven Tourism Industry					
							Aligned SDG Ta	argets: 8.9				
Development Prog	ramme Ar	ea(s) &	Objective (s)				April 2021-March 2024					
Schedule/	Duration			Developr	Development Results		Measurement	Responsi	Estima	Assumptions	Risks/Limitat	
Name of Programme/Sub-	Schedule/Durati on			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs (000)		ions	
Programme Areas	Start	End							(000)			
	Date	Date										
							accessible online					
iii.Develop and implement Human Capital Strategy & Framework	2022	2026				Extent Human Capital Strategy & Framework developed/im plemented	To be stated					

S	ector Strategy: Impr	rove Jamai	ca's ranki	ng as a competitiv	e destination			Sector Strategy Outcome: Jamaica ranked among the top tourist						
								destinations glo	bally					
								Aligned SDG Tai	rgets: 8.9, 12	.b				
	Development Progr	ramme Are	ea(s) &	Objective (s)				April 2021-Mar	ch 2024					
	Schedule/I	Duration			Development Results				Responsi	Estima	Assumptions	Risks/Limitat		
	Name of	Schedule	e/Durati		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted Costs		ions		
	Programme/Sub-	О	n				Indicator (s)	2024	Entity/les	(000)				
	Programme Areas	Start	End							(000)				
		Date	Date											
C	evelopment Area: l	nternatio	nal Com	petitiveness of To	ourism Indus	stry								
5.	Strengthen			To strengthen	Strategic	Internationall	Outcome	World Tourism	МОТ		Sufficient	Insufficient		
	strategic	egic strategic promotio y competitive Indicat					Indicator:	Travel			resources and	resources		
	promotion of the			promotion of	n of	Jamaican	World	Competitiveness			capacities –	available		
	international			the	Jamaica		Travel	(WTTC) ranking			human,			

Sector Strategy: Imp	rove Jama	ica's ranki	ng as a competitiv	e destination			Sector Strategy destinations glo Aligned SDG Ta	bally		ked among the to	p tourist
Development Prog	ramme Ar	ea(s) &	Objective (s)				April 2021-Ma				
Schedule/		` '	, , , ,		Develo	pment Results	•	Responsi	Estima	Assumptions	Risks/Limita
Name of Programme/Sub- Programme Areas		e/Durati on		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs (000)		ions
Programme Areas	Start	End							(000)		
	Date	Date									
competitiveness of Jamaica's tourism industry			international competitivene ss of Jamaica's	as an internatio nally	Tourism Industry	Tourism Competitiv e Ranking	increased from 69 to 60 by 2024			financial and technological	within schedule
Main actions include:			tourism industry	competiti ve destinatio n to local and internatio nal partners/i nvestors increased						Jamaica utilizes an evidence and	New variants of the Covid
i. Develop and implement National Tourism Competitiveness & Export Framework & Strategy	2022	2026				Extent National Tourism Competitiven ess & Export Framework & Strategy developed/im plemented	To be stated	МОТ		results based approach to develop its competitivene ss The country develops and	19 pandemic leading to a shut down in Tourism
ii. Data Governance Framework for the MOT and agencies ⁷²						Extent Data Governance Framework for the MOT and agencies developed/im plemented	To be stated	develops and			

⁷² To develop an Information Governance Framework to support evidence-based decision making as well as the development of policies and strategies.

Sector Strategy: Impr	rove Jamai	ica's rankir	ng as a competitiv	e destination			Sector Strategy Outcome: Jamaica ranked among the top tourist destinations globally								
							Aligned SDG Ta	argets: 8.9, 12	.b						
Development Progr	Development Programme Area(s) & Objective (s)								April 2021-March 2024						
Schedule/I	Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat				
Name of Schedule/Durate On Programme Areas Start End				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	ted Costs (000)		ions				
Programme Areas	Start Date	End Date							(000)						
ii. Develop and implement Tourism Strategy and Action Plan ⁷³	2021	2023				Extent Tourism Strategy and Action Plan developed/im plemented	To be stated			and increased environmental sustainability and resilience Recovery from the Covid 19 Pandemic					

Name of Schedule/Duratio Output (s) Outcome (s) Output							Sector Strategy Outcome: Small visitor environmental footprint				
							Aligned SDG Ta	rgets: 8.4, 8.	9, 13.1, 14	.7	
Development Prog	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule/Duration Development Results Responsi Estima Assumptions Risks/Limitat											
									ted		ions
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		
Programmes/Sub	n	ı				Indicator (s)	2024 (FY 23/24)		(000)		
-Programmes	Start	End									
Areas Date Date											
Development Area:	Sustainabl	le Environi	mental Manageme	ent of the Tou	rism Industry						

 $^{^{73}}$ To position the tourism sector for competitive-ness, sustainability, and resilience.

Sector Strategy: Re	duce enviro	nmental f	ootprints per visito	or			Sector Strategy Outcome: Small visitor environmental footprint Aligned SDG Targets: 8.4, 8.9, 13.1, 14.7					
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024				
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions	
Name of Programmes/Sub	Schedule r			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)			
-Programmes Areas	Start Date	End Date					, , ,					
6. Environmentall y Sustainable Tourism Industry			To promote the management of the tourism industry in an environmentall y sustainable manner	Sustainable e environmental management in the Tourismindustry strengthe ned	Environment al sustainably managed tourism industry	Outcome Indicator: Extent recovery on environment al loss in resort areas	100% reef coverage in resort areas by 2024 100% increase in fish population in resort areas by 2024	МОТ		Sufficient resources and capacities — human, financial and technological Frameworks and strategies will be developed in	Insufficient resources available within schedule Increased drought and rainfall Lack of	
Main actions include:										schedule	measuremen t framework	
i. Develop and implement Disaster Risk Management Programme for the Tourism Sector ⁷⁴						Extent Disaster Risk Management Programme for the Tourism Sector developed/im plemented	To be stated	МОТ		Frameworks and strategies will be evidence- driven, results- based, relevant, and adaptable	for environment al accounts	

⁷⁴ To mainstream Disaster Risk Management strategies into tourism sector planning, policies and programmes.

Sector Strategy: Re	duce enviro	nmental fo	ootprints per visit	or	Sector Strategy	Outcome: Si	mall visito	r environmental f	ootprint		
							Aligned SDG Ta	rgets: 8.4, 8.	.9, 13.1, 14	1.7	
Development Pro	gramme Ar	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions
Name of Programmes/Sub	nes/Sub n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		
-Programmes Areas	Start Date	End Date					, , ,				
ii. Sustainable Tourism Framework & Strategy ⁷⁵			_			Extent Sustainable Tourism Framework & Strategy developed/im plemented	To be stated			Effects of climate change to include drought and heavy rainfall will be minimal	
iii. Establish a Framework for the Measurement of Sustainable Tourism ⁷⁶						Extent Framework for the Measuremen t of Sustainable Tourism developed/im plemented	To be stated				

-

⁷⁵ To provide a framework for the development of sustainable tourism policies based on robust statistical data, to facilitate better monitoring and measurement of indicators towards the achievement of the SDGs

⁷⁶ To use statistical indicators to measure the role of sustainable tourism and assess how it impacts on policy decisions.

Development Programmes/Sub-Programmes	gramme Ard /Duration Schedule, n Start	ea(s) & /Duratio	Objective (s)	Output (s)		pment Results Output Indicator (s)		hain generatengs in the dor rgets: 12.b	ed locally v	nparable large sha with greater reten nomy Assumptions	
Areas	Date	Date						<u> </u>			<u> </u>
Development Area:	Framewor	k for deep			r					<u> </u>	
7. Tourism linkages strengthening Main actions include:			To strengthen the linkages and facilitate business arrangements	Access to opportuni ties (mechanis ms,	Strong linkages and cross- sectoral business			МОТ		Sufficient resources and capacities – human, financial and	Insufficient access by micro and small producers/su
i. Implement the Tourism Networks Policy and Strategy			between the Tourism sector and other key sectors such as local agricultural and manufacturing sectors	partnershi ps, facilities etc.) for business related cross sectoral networkin g between the tourism and other local sectors increased through the Tourism	arrangement s between Tourism and other sectors (Towards Increased consumption of local goods and services, creation of employment and increased retention of foreign exchange earnings)	Extent Tourism Networks Policy and Strategy developed/im plemented	To be stated			technological Local sectors have the capacity to produce competitive goods and services for trade with the Tourism Sector Effective partnerships are cultivated and maintained between the Tourism and other local	ppliers across the country to opportunities for exposure and/or interface with buyers in the tourism sector and/or inability of micro- and small producers and suppliers to compete with larger players in the sectors

Sector Strategy: Inc	crease the lo	ocally gene	rated share of the	e tourism valu	e chain		tourism value c	hain generate	ed locally v	nparable large sha with greater reten			
							exchange earnii	_	nestic eco	nomy			
							Aligned SDG Ta	_					
Development Pro	_	ea(s) &	Objective (s)				April 2021-March 2024						
Schedule/Duration					Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat		
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble	ted		ions		
Programmes/Sub	n			Output (3)	(0)	Indicator (s)	2024 (FY 23/24)	Entity/ies	Costs				
-Programmes	Start	End							(000)				
Areas	Date Date												
				linkages						sectors with			
				network						demonstrated	Local		
										mutual	suppliers		
										benefits	unable to		
											meet		
											demand of		
											Tourism		
											Sector		
											Insufficient		
											funding and		
											other		
											resourcing		
											for		
											developing		
											competitive		
											ess of local		
											linked		
											sectors		

National Outcome #13 "Sustainable Management and Use of Environmental and Natural Resources"

Medium Term Strategic Policy Framework



Overview

Vision 2030 Jamaica – National Development Plan (NDP) demonstrates recognition of the importance of Sustainable Management and Use of Environmental and Natural Resources in promoting sustainable and inclusive social, economic, and environmental development. It recognizes the interdependence of environmental sustainability and socioeconomic growth in advancing social and economic stability and social transformation towards the achievement of developed country status. Globally, "the integrity and functionality of vital natural assets" are becoming "increasingly compromised with 60 per cent to 70 per cent of the world's ecosystems degrading faster than they can recover" (World Bank, 2022)⁷⁷. This is situated within a context of increasing knowledge and tools for leveraging environmental capital towards sustainable consumption and

production and developing circular, green, and blue economies.

While there have been development gains in the Sustainable Management and Use of Environmental and Natural Resources, challenges exist. Gaps in air and water quality and the management of waste, and loss of biodiversity and watershed degradation, continue to be areas of concern. Also, adapting and agilely responding to the exigencies and emerging challenges associated with the post-COVID era and geo-political and other global dynamics are strategic considerations.

The national strategic framework under this outcome places focus on the effective management of the country's environmental and natural resources to ensure the continued provision of essential environmental goods and services. Specifically, attention has and continues to be given to:

 Ensuring the necessary integration of environmental issues in economic and social decision-making policies and processes. This will be supported by inter alia an institutional framework to facilitate this integrated approach; effective communication between the environmental practitioners and economic policy makers to facilitate informed policymaking.

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⁷⁷ Environment Overview: Development news, research, data | World Bank

- Developing and implementing mechanisms for biodiversity conservation and ecosystems management. This is based on the recognition that many of the country's citizens depend on a range of services that are provided by ecosystems.
- Developing an efficient, effective, and accountable governance framework for improving the capacity of environmental leadership of public and non-state institutions.
- Integrated waste management to effectively manage all forms of waste including hazardous waste. This also includes enabling resource management as well as formulating and implementing effective management and disposal strategies.

The medium term socio-economic policy framework for the sustainable management and use of environmental and natural resources for 2021-2024 continues to advance the development agenda which commenced under previous MTFs, including:

- Creating a comprehensive policy, regulatory, and institutional framework for environmental management
- Strengthening national capacity for biodiversity, ecosystems, and waste and pollution management, including governance, planning, financing, and multi-stakeholder partnerships
- Developing systems and mechanisms for sustainable consumption and production
- Advancing the blue, green, and circular economies
- Promoting a whole-of-society approach to environmental sustainability, including increasing public awareness and education and partnerships on environmental issues
- Improving data, statistical and information systems on the environment, including environmental data collection, to better guide policy decisions
- Enhancing private sector involvement in environmental management

Medium Term Results and Policy-Driven Strategies and Development Programmes

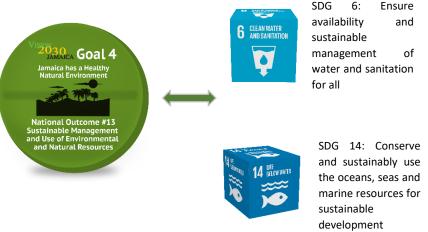
Table 13A below presents medium-term targets for "Sustainable Management and Use of Environmental and Natural Resources" and selected data. The medium-term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 13A. Table of Indicators: National Outcome #13 – "Sustainable Management and Use of Environmental and Natural Resources"

	National Outcome # 13 – Sustainable Management and Use of Environmental and Natural Resources															
National Outcome Indicators	Baseline				Acti	ual			Targets							
	2007	2012	2014	2016	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Environmental Performance Index (Score)	74.7 (2006)	54.4	58.3	77.02	58.58	No data	48.2	No data	≥80	≥82.2	≥60.2	≥60.2	≥60.2	≥60.2	≥60.2	≥80

The planned strategies and development programming for "Sustainable Management and Use of Environmental and Natural Resources" are aligned with SDGs 6, 12, 14 and 15.

Figure 13A - Alignment of National Outcome 13 "Sustainable Management and Use of Environmental and Natural Resources" with SDGs



SDG 12: Ensure sustainable consumption and production patterns



SDG 15: Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss

Table 13B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Sustainable Management and Use of Environmental and Natural Resources" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 13B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Sustainable Management and Use of Environmental and Natural Resources"

and Processes	3-1: Integra	ate Enviror	nmental Issues in E	conomic and	Social Decision-	Making Policies			•	on of Environment Policies and Proce				
Development Pro	gramme Ar /Duration	ea(s) &	Objective (s)	April 2021-March 2024										
Schedule	Duration			Development Results				Responsi	Estima ted Costs (000)	Assumptions	Risks/Limitat ions			
Name of Schedule/Duratio Programmes/Sub n -Programmes		Output (s) Outcome (s)		Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies								
Areas	Start End Date Date							(000)						
Sector Strategy: Im	plement be	st manage	mont practices for	rair forast a	warrad anad arrafa					2 44 2 45 4				
resources and mine	•	_		aii, iorest, g	round and surra	ce water, land, sc	oils, marine A	ligned SDG T	argets: 12	.2, 14.2, 15.1				
1. Develop policies, plans and	•	_	To implement best management	Regulatio ns and policy,	Improved resource management	ce water, land, so	oils, marine A	MEGJC	argets: 12	Sufficient human, financial and	Insufficient resources available within			
1. Develop policies, plans	rals resour	ce consum	To implement best	Regulatio ns and	Improved resource	Extent Public	Public Rights of		argets: 12	Sufficient human,	resources			

Development Programme Area(s) & Schedule/Duration		Objective (s)	April 2021-March 2024										
				Development Results				Estima ted	Assumptions	Risks/Limitat			
Name of Programmes/Sub	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	Costs		ions		
-Programmes Areas	Start Date	End Date					, , ,		(000)				
Enforcement Policy ⁷⁸			resource consumption	resource consumpt ion aligned with best practice	Policy developed/im plemented	Parliament as a White Paper			process is on schedule Policy development is stakeholder and demand - driven	Insufficient stakeholder engagement			
Update and implement the National Land Policy						Extent National Land Policy developed/im plemented	National Land Policy revised Five-year Action Plan developed						

⁷⁸ Effective management of the island beaches, particularly public beaches and, preservation of public rights to access rights

National Strategy 13-1: Integrate Environmental Issues in Economic and Social Decision-Making Policies National Strategy Outcome: Integration of Environmental Issues in and Processes Economic and Social Decision-Making Policies and Processes Objective (s) **Development Programme Area(s) &** April 2021-March 2024 Schedule/Duration Risks/Limitat **Development Results** Responsi **Estima Assumptions** ble ted ions Schedule/Duratio Output (s) Outcome (s) Target (s) Name of Output Entity/ies Costs Programmes/Sub Indicator (s) n 2024 (FY 23/24) (000)-Programmes End Start **Areas** Date Date Forestry 2009 2030 Environmental Sufficient Insufficient 2. Strengthening To increase the Environm Strong Extent to Departme of capacity to ental regulatory which legislation human, resources nt/MEGJC **Environmental** sustainably environment developed/upda financial and available Legislatio environment ted/operationali within Legislation manage the t for al legislation technology n zed in required advanced nation's environment resources, and schedule developed/u environmental and al timeframe capacities Delays in pdated/opera resources strengthe management (to be further The policy/legisla through ned to tionalized defined) policy/legislati tion legislative support development developments Environm Main actions development ental Insufficient include: process is on Managem stakeholder schedule i. Develop and 2016 2024 ent Extent Amended Act Forestry engagement Departme amended operationalize promulgated Policy/legislati nt the Forest Act Forest Act on developed/o development perationalise is stakeholder and demand driven ii. Develop and MEGJC Extent Green implement a Investment Green Policy Investment developed/im Policy plemented

National Strategy 1 Conservation and Ed				ms for Biodive	ersity	National Strategy Outcome: Effective Conservation of Biodiversity and Management of Ecosystems								
Development Prog	gramme Ard	ea(s) &	Objective (s)	April 2021-March 2024										
Schedule,	Duration			Development Results				Responsi	Estima	Assumptions	Risks/Limitat			
Name of Schedule/ Programmes/Sub n -Programmes Areas Start Date	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	bleEntity/ies	ted Costs (000)		ions			
	End Date													
Development Area:	Biodiversit	y Conserv	ation and Ecosyste	ems Managen	nent									
Sector Strategy: Add	opt an Ecos	ystems M	anagement Appro	ach			A	ligned SDG Ta	argets: 6.6	5, 12.2, 14.2, 14.7,	15.2, 15.9			
3. Mechanisms for Biodiversity Conservation and Ecosystems Management Main actions include: i. Develop and implement management/re covery plans for species that are threatened and endangered	2009	2030	To develop policies and mechanisms aimed at protecting Jamaica's Biodiversity and improving Ecosystems Management	Biodiversi	Improved Biodiversity Conservation and Ecosystems Management	# of/Extent species recovery programmes/ plans and strategies developed/ implemented	To be stated	NEPA		Sufficient resources and capacities – human, financial and technology Policy development process is on schedule Suitable governance arrangements and	Insufficient resources available within schedule Policy developmen process is not on schedule Gaps in governance arrangements			

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity National Strategy Outcome: Effective Conservation of Biodiversity and Management of Conservation and Ecosystems Management Ecosystems **Development Programme Area(s) &** Objective (s) April 2021-March 2024 Schedule/Duration Responsi Risks/Limitat **Development Results Estima Assumptions** ble ted ions Schedule/Duratio Output (s) Outcome (s) Target (s) Name of Output Entity/ies Costs Indicator (s) Programmes/Sub n 2024 (FY 23/24) (000)-Programmes Start End Areas Date Date Establish Head Extent enforcement Jamaican mechanisms start/rewilding species Iguana, programmes, recovery American Crocodile and sanctuaries, and programmes/ gene banks for plans and Plant (including targeted strategies orchids) species developed/im recovered (to be (crocodiles, sea plemented further turtles, orchids, specified) swallowtail butterflies etc.) iii. Develop and **Extent Beach** 8 activities implement a (approx. 16%) of Access and **Beach Access** Management process to develop Beach and Policy developed/im Access and Management plemented Policy Management Policy completed iv. Develop and Extent Protected Areas implement/ope Protected **Policy** rationalize **Areas Policy** developed Policy and developed/im Legislative

plemented

	National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity Conservation and Ecosystems Management						National Strategy Outcome: Effective Conservation of Biodiversity and Management of Ecosystems							
Development Pro	-	ea(s) &	Objective (s)	April 2021-March 2024										
Scriedule	Schedule/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat			
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions			
-Programmes Areas	Areas Start End Date Date							(000)						
Framework for Protected Areas						Extent Protected Areas legislation developed/im plemented	Protected Areas legislation developed							
v. Increase the coverage of protected areas in relation to Jamaica's territory, including ecologically sensitive areas ⁷⁹						Change in Natural Resources Conservation Authority (NRCA) protected area coverage ⁸⁰ of important ecological areas	One additional NRCA protected area declared/ designated							

⁷⁹ Protected areas declared/designated to address under-representation of coastal and marine, terrestrial and inland waters ecosystems

⁸⁰ Square kilometres (Km²) and percentage (https://www.protectedplanet.net/en/thematic-areas/protected-areas-management-effectiveness-pame?tab=Results)

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity National Strategy Outcome: Effective Conservation of Biodiversity and Management of Conservation and Ecosystems Management **Ecosystems** Objective (s) **Development Programme Area(s) &** April 2021-March 2024 Schedule/Duration Risks/Limitat Responsi **Development Results Estima Assumptions** ble ted ions Schedule/Duratio Output (s) Outcome (s) Output Target (s) Name of Entity/ies Costs Programmes/Sub Indicator (s) n 2024 (FY 23/24) (000)-Programmes Start End Areas Date Date vi. Develop and Extent National Ecosystems implement targeted Restoration restoration **Restoration Plan** developed Plans for and targeted areas rehabilitation interventions developed/im plemented Two terrestrial and one coastal/marine restoration activities conducted vii. Expand Extent 6 activities watershed Watershed (17%) of draft Watershed protection Policy interventions in developed/im Policy degraded and plemented implemented severely within 5 target degraded WMUs

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity National Strategy Outcome: Effective Conservation of Biodiversity and Management of Conservation and Ecosystems Management Ecosystems Objective (s) **Development Programme Area(s) &** April 2021-March 2024 Schedule/Duration Responsi Risks/Limitat **Development Results Estima Assumptions** ble ted ions Schedule/Duratio Output (s) Outcome (s) Output Target (s) Name of Entity/ies Costs Programmes/Sub Indicator (s) n 2024 (FY 23/24) (000)-Programmes Start End Areas Date Date Restoration/ Wildlife Management rehabilitation Units (WMUs) Plan for 3 WMUs implemented viii. Develop and 2016 Extent Minimum 7000 **Forestry** 1.1 Inability to perform onimplement a National hectares (ha) of million Departme Mangrove island's ground National nt mangroves verification Mangrove Forest Forest assessed & of some Management Management mapped mangrove Plan developed/im Plan areas National plemented Mangrove Forest Management Plan (NMFMP) developed Minimum one public stakeholder consultation held on NMFMP

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity Conservation and Ecosystems Management						National Strategy Outcome: Effective Conservation of Biodiversity and Management of Ecosystems								
Development Prog	-	ea(s) &	Objective (s)	April 2021-March 2024										
Schedule/	Duration			Development Results				Responsi ble	Estima ted	Assumptions	Risks/Limitat ions			
Name of Programmes/Sub	Schedule/Duratio n			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		ions			
-Programmes Areas	Start Date	End Date							(000)					
ix. Develop and implement national						Outcome Indicator:	To be stated			Sufficient resources and capacities –	The target may not be met if			
strategic plan for emissions source reduction in Air Quality management Areas (AQMAs) ⁸¹						% Change in number of facilities with 70% compliance rate with Air Pollutant Discharge Licences in targeted areas	5%	NEPA/ME GJC		human to undertake the monitoring and compliance.	facilities opted to their technology and use cleaner energy such as LNG which may put them below the threshold for an air pollutant discharge			

⁸¹ Measures implemented for compliance monitoring, pollution prevention and control toward reducing air, water and land pollution in targeted (degraded/threatened) Areas

National Strategy 1 Conservation and E				ns for Biodive	ersity	National Strategy Outcome: Effective Conservation of Biodiversity and Management of Ecosystems							
Development Pro	_	ea(s) &	Objective (s)				April 2021-Mar	ch 2024					
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita		
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		ions		
Programmes/Sub	n	ı				Indicator (s)	2024 (FY 23/24)	, ,	(000)				
-Programmes Areas	Start End Date Date Opment Area: Sustainable Water Resource Manage							(000)					
Sector Strategy: Pro					resources		Al	ligned SDG T	argets: 6.1	1, 6.2, 6.3, 12.2, 1	2.5		
4. Water Resources management	2009	2030	To improve the regulation of the island's	Regulatio ns for the managem	Reliable and sustained water supply,			MEGJC/ WRA		Sufficient resources – human,	Insufficient resources available		
Main actions include:			freshwater resources and uses	ent and use of water	sewage treatment and disposal					financial and technology	within schedule		
Implement the Water Sector Policy and				resources strengthe ned	infrastructur e	Outcome Indicator: % Of population	80% of population with access to						
Action Plan ⁸²						with access							

⁸² Policy proposes that by 2030 all Jamaicans will have universal access to potable water. It also proposes to have a much more integrated approach to water resource management as well as the impact of climate change on the country's water resources.

National Strategy 1 Conservation and E				ms for Biodive	ersity	National Strategy Outcome: Effective Conservation of Biodiversity and Management of Ecosystems							
Development Pro	_	ea(s) &	Objective (s)				April 2021-Mar	ch 2024					
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat		
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	ble Entity/ies	ted Costs		ions		
Programmes/Sub -Programmes	r	1				Indicator (s)	2024 (FY 23/24)		(000)				
Areas	Start End Date Date								(323)				
						to potable water	by 2024 (universal access by 2030)						
Develop and implement the Jamaica Water Resources Master Plan						Extent Water Resources Master Plan developed/im plemented	Water Resources Master Plan finalized in required timeframe						

National Strategy 1 Conservation and E		•		ms for Biodive	ersity		egy Outcome: Mech nd Ecosystems Mar		loped and	implemented for	Biodiversity
Development Pro	-	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule r	•		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	Costs		ions
-Programmes Areas	Start Date	End Date							(000)		
Development Area	Ecosystem	Restorati	ion								
Sector Strategy: Re	verse loss o	of environn	nental resources t	hrough restor	ration initiatives		A	ligned SDG Ta	argets: 12	.2, 14.2, 15.5	
5. Development of Environmental Restoration Initiatives Main actions include:	2016	2030	To develop policies and mechanisms aimed at protecting Jamaica's Biodiversity	Restoratio n initiatives develope d and implemen ted	Net gain in environment al resources through restoration initiatives			NEPA		Sufficient resources – human, financial and technology Adequate land and seedling	Insufficient resources available within schedule Inability to identify land
i. Undertake reforestation of denuded areas			and improving Ecosystems Management			Area (hectares) reforested	Minimum 400 ha reforested			available	suitable for reforestation activities
annually to support sustainable forest						Area (hectares) maintained	Minimum 800 ha maintained	-			Social encumbranc es on lands
management											Unfavourabl weather/clir atic conditions

			ms for Biodive	ersity				loped and	implemented for	Biodiversity
	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
•			Output (s)	Outcome (s)	Output Indicator (s)		Entity/ies	Costs		10113
Start Date	End Date			2024 (FY 23/24) (000)						
						Minimum 1 million seedlings distributed & planted				(extreme dry/drier seasons, low to no rainfall)
	gramme Ard /Duration Schedule, n	gramme Area(s) & //Duration Schedule/Duratio n Start End	cosystems Management gramme Area(s) & Objective (s) /Duration Schedule/Duratio n Start End	Cosystems Management Gramme Area(s) & Objective (s) Coutput (s) Start End	Objective (s)	Conservation a gramme Area(s) & Objective (s) Development Results	Conservation and Ecosystems Marker gramme Area(s) & Objective (s) Development Results	Conservation and Ecosystems Management gramme Area(s) & /Duration Schedule/Duration Start End Date Date	Conservation and Ecosystems Management Gramme Area(s) & //Duration Schedule/Duration Start End Date Date Date Date Date Date Date	Conservation and Ecosystems Management Gramme Area(s) & 7 Development Results Schedule/Duratio n Date Start Date Date Date Conservation and Ecosystems Management April 2021-March 2024 April 2021-March 2024 Farget (s) 2024 (FY 23/24) Minimum 1 million seedlings distributed & Costs Minimum 1 million seedlings distributed & Costs

National Strategy 1 Environmental Man		p Efficient	and Effective Gov	ernance Stru	ctures for	National Strate Environmental	egy Outcome: Efficion Management	ent and Effec	tive Gover	nance Structures	for
Development Prog	-	ea(s) &	Objective (s)			l	April 2021-Mar	ch 2024			
Schedule,	Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		ions
-Programmes Areas	Start Date	End Date							(000)		
Development Area:	Governand	ce Structu	res								
ector Strategy: Bui processes, personne			-		tional arrangem	ents/structures (systems. A	ligned SDG Ta	argets: 12	.8	
Development of Efficient and Effective Governance Structures	2016	2030	To develop policies and mechanisms aimed at improving the efficiency and effectiveness of governance structures for environmental management	Policies and mechanis ms for improving the efficiency and effectiven ess of governan ce structures develope d and implemen ted	Strong framework for delivering efficient and effective governance structures for environment al management			MEGJC		Sufficient resources and capacities – human, financial and technology Technical support network received from relevant public bodies	Insufficient resources available within schedule
Main actions include:											

National Strategy 13-3: Develop Efficient and Effective Governance Structures for National Strategy Outcome: Efficient and Effective Governance Structures for **Environmental Management Environmental Management** Objective (s) **Development Programme Area(s) &** April 2021-March 2024 Schedule/Duration Risks/Limitat Responsi **Development Results Estima Assumptions** ble ted ions Schedule/Duratio Output (s) Outcome (s) Output Target (s) Name of Entity/ies Costs Programmes/Sub Indicator (s) n 2024 (FY 23/24) (000)-Programmes Start End Areas Date Date i. Strengthen the Regulatory and Extent regulation and separation of operational operations of regulatory functions of the solid waste and **NSWMA** management operational separated in institutions and functions of required the NSWMA timeframe processes developed/im (Timeframe to plemented be defined) ii. Advance the 2002 2030 # Of 4 Environmental framework for (Ongoi environment permits environmental obtained for al permits ng) permits to obtained for management of disposal sites operate managing disposal sites disposal sites

National Strategy 1 Environmental Man		p Efficient	and Effective Gov	ernance Stru	ctures for	National Strate Environmental	egy Outcome: Efficion Management	ent and Effec	tive Gover	nance Structures	for
Development Pro	gramme Ar /Duration	rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/ Dui ation				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		IOIIS
-Programmes Areas	Start Date	End Date					2027(1125)21)		(000)		
						# Of disposal sites operating within the confines of the environment al permits	6 disposal sites operating within the confines of the environmental permits			G Targets: 12.8	
Sector Strategy: Su environmental awa		tive delive	ry of environment	al education a	at all levels of th	e Jamaican educa	ation system and pr	omote Ali	gned SDG	Targets: 12.8	
7. Environmental Education	2009	2030	To deliver environmental	Access to environm	Effective delivery of			NSWMA		Sufficient resources and	Insufficient stakeholder
Main actions include:			education at all levels of the Jamaican	ental education increased	environment al education at all levels of					capacities – human, financial and	buy-in Insufficient
i. Sensitize the population on the proper disposal of solid waste			education system and promote environmental awareness	at all levels of the Jamaican education system	the Jamaican education system Environment ally aware citizenry	% Of the population sensitized on proper ways of solid waste disposal	80%	NSWMA		technology Adequate human resource capacity	resources and capacities

National Strategy 1: Environmental Man		p Efficient	and Effective Gov	ernance Stru	ctures for	National Strategy Outcome: Efficient and Effective Governance Structures for Environmental Management							
Development Prog		ea(s) &	Objective (s)				April 2021-Mar	ch 2024					
Schedule,	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita		
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions		
	Start Date						(000)						
				Environm ental awarenes s promoted		# Of public education/s ensitization campaigns/s essions conducted across the island	3			Ongoing use of social media platforms to engage population			

National Strategy 1 Environmental Man		p Efficient	and Effective Gov	ernance Stru	ctures for	National Strat Environmental	egy Outcome: Effici I Management	ent and Effec	tive Gover	nance structures	for
Development Pro	_	ea(s) &	Objective (s)			<u> </u>	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		ions
-Programmes Areas	Start Date	End Date					2024 (11 23) 24)		(000)		
Development Area:	Citizen par	ticipation	in sustainable na	tural resourc	es management						
Sector Strategy: Str management of the	-		-	ons to facilita	ite citizen partici	pation in sustair	nable	ligned SDG Ta	argets: 12	2.2, 12.8, 11.6	
B. Sustainable natural resources management – local organization capacity building Main actions include: . Implement a range of sustainable	2016	2026	To strengthen the capacity of local organizations to facilitate citizen participation in sustainable management of their local natural resources	Access to capacity building mechanis ms and tools by local organizati ons increased towards facilitatin g citizen participati	Strong local organizationa I capacity to facilitate citizen participation in sustainable management of their local natural resources	# Of alternative forest livelihood	Minimum 30 projects related to alternative forest livelihood	Forestry Departme nt		Sufficient resources and capacities – human, financial and technology Projects/Progr ammes are demand- driven	Insufficient resources available within schedule Weak/low stakeholder engagement and buy-in at all levels Low or no take up of project

National Strategy 1 Environmental Man		p Efficient	and Effective Gov	ernance Stru	ctures for	National Strategy Outcome: Efficient and Effective Governance structures for Environmental Management						
Development Pro Schedule	gramme Ar /Duration	ea(s) &	Objective (s)		Dovalo	pment Results	April 2021-Mar	ch 2024 Responsi	Estima	Assumptions	Risks/Limitat	
					Develo	pilielit Kesuits		ble	ted	Assumptions	ions	
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)		Entity/ies	Costs (000)		10113	
-Programmes -Programmes Areas	Start Date	End Date	-						(000)			
				natural resources								

Development Progr		ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule/I	Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub -Programmes	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Start Date	End Date							(000)		
Development Area: N		Ŭ									

National Strategy 1	3-4: Manag	ge all form	of waste effective	ely		National Strate	gy Outcome: All fo	rms of waste	managed	efficiently	
Development Pro		rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule r Start	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Date	Date									
9. Waste Management	2016	2026	To create an appropriate institutional framework for the integrated management of all types of waste, including development of a comprehensiv e waste management policy and associated standards and regulations	Framework (including policy, standards, and regulation) for integrate managem ent of all types of waste develope d	Strong institutional framework for integrated management of all types of waste			NSWMA		Sufficient resources and capacities – human, financial and technology Technical support network from relevant public/privat e bodies	Insufficient resources available within schedule Insufficient stakeholder buy-in
Main actions include:											
i. Conduct waste characterization and generation studies						# Of waste characteriza tion and	6 – 12	NSWMA			

National Strategy 1	3-4: Manag	ge all forms	s of waste effective	ely		National Strate	egy Outcome:	All for	ms of waste	managed	efficiently	
Development Pro	-	ea(s) &	Objective (s)			I	April 2021	-Marc	th 2024			
Schedule	/Duration				Develo	pment Results			Responsi	Estima ted	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/		ble Entity/ies	Costs		ions
-Programmes Areas	Start Date	End Date					2024 (1.1.23)	,		(000)		
						generation studies conducted per year						
Sector Strategy: Cre	eate incenti	ves for the	development of i	markets for w	aste (e.g., recyc	ling, waste to end	ergy etc.)	Aligne	d SDG Targe	ts: 12.1, 1	2.5, 12.6	•
10. Development of markets for waste			To create incentives for the development of markets for waste (e.g., recycling, waste to energy etc.)	Access to incentive for the developm ent of markets for waste increased	Markets for Waste				MEGJC, NSWMA		Sufficient resources and capacities – human, financial and technology Collaboration and active participation	Insufficient resources within schedule Gaps in communicati on and/or fulfilling roles and
Main actions include:											amongst	responsibiliti es among

Development Pro		ea(s) &	Objective (s)			1	April 2021-Mar	ch 2024			
Schedule,	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes Areas	Schedule r Start Date			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
i. Develop and implement a National Programme for the Environmentally Sound Management of End-Of-Life Pneumatic Tyres						Develop proposals for the promulgation of regulations under the NSWMA Act, 2001 to govern management of end-of-life pneumatic tyres % Of targeted participation in public and sector specific education and awareness activities associated with the	100%	NSWMA		parties involved Roles and responsibilities of partners are executed Public effectively engaged in social marketing/cha nge management	partners/key stakeholders Insufficient buy-in from the public

National Strategy 1	3-4: Ivianag	e all forms	or waste effectiv	еіу		National Strate	egy Outcome: All fo	rms of waste	managed	erriciently	
Development Pro		ea(s) &	Objective (s)			•	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	Entity/ies	Costs		ions
-Programmes Areas	Start Date	End Date					2024 (FY 23/24)		(000)		
						national programme					
						# Of tyres removed from Riverton disposal site	400,000				
i. Develop and implement the 3 Rs (Reduce, Reuse and Recycle)						Pounds of plastic waste separated	3,570,000				
Initiatives: Plastic Waste Separation						No. of communitie s separating plastic waste	126				

National Strategy 1				-·,			gy Outcome: All fo				
Development Pro	gramme Ar /Duration	rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Scriedule	Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita ions
Name of Programmes/Sub	Schedule r			Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	Entity/ies	Costs		10115
-Programmes						mulcutor (3)	2024 (FY 23/24)		(000)		
Areas	Start Date	End Date							(323)		
						No. of public education/ sensitization carried out on plastic waste	3				
						separation					
						% Of generated plastic waste separated and diverted from waste streams islandwide	40%				

National Outcome #14 "Hazard Risk Reduction and Adaptation to Climate Change"

Medium Term Strategic Policy Framework



Overview

Jamaica is a Small Island Developing State (SIDS) with geography and geology that makes it especially vulnerable to both natural and man-made hazards. Resilience to all forms of hazards as well as adaptation to the worsening effects of climate change is therefore critical in achieving sustainable development and the long-term goals of Vision 2030 Jamaica and the Sustainable Development Goals (SDGs). Significant advancements have been made as it relates to both Hazard Risk Reduction and Adaptation to Climate Change. This includes strengthening the national framework for climate change adaptation and mitigation with Jamaica preparing and submitting a more ambitious Nationally Determined Contributions (NDC) which reflects increased greenhouse emissions targets particularly from the energy and forest sectors and in keeping with obligations under the Paris

Agreement. The country has also made significant improvements in bolstering its disaster management and recovery framework through increased investments in mitigation and prevention as well as a series of alternative instruments for loss financing, commonly referred to as risk financing instruments. This includes the creation of a suite of disaster risk financing instruments, including the Contingent Credit Facility, the Catastrophe (CAT) Bond and the development of new parametric insurance policies accessible by individuals/groups. Other strategies include:

- The Development of a Disaster Risk Management (DRM) and Climate Change Adaptation Plan for several communities
- Infrastructure development to bolster the capacity to collect climate data and forecasting. This includes upgrading and modernisation of the hydrometeorological network to bolster the availability and accessibility of climate data, including the installation of a new Doppler Weather Radar.
- Upgrade of the seismograph network and the construction of a new seismic station to improve capacity to monitor and respond to seismic activity.

MTF 2021- 2024 outlines four national strategies to advance Hazard Risk Reduction and Adaptation to Climate Change:

- Improve Resilience to all forms of hazards
- Improve emergency response capability
- Develop measures to adapt to climate change

• Contribute to the effort to reduce the global rate of climate change

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 14A below presents medium-term targets for "Hazard Risk Reduction and Adaptation to Climate Change" and selected data. The medium-term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 14A. Table of Indicators-: National Outcome #14 – "Hazard Risk Reduction and Adaptation to Climate Change"

	Nationa	al Outco	ome # 1	.4 – Haz	ard Risl	k Reduc	tion an	d Adap	tation t	o Clima	ite Chai	nge			
National Outcome	Baseline				Actual						Tar	gets			
Indicators	2007	201 2	201 5	201 8	201 9	202 0	202 1	201 2	201 5	201 8	202 1	202 2	202 3	202 4	203 0
Hazard Damage as a % of GDP[1]	3.4	0.8	-	0.2 (2017)				2.5	1.5	1.3	1.3	1.3 (p) ⁸³	1.3 (p)	1.3 (p)	≤1

-

⁸³ p stands for preliminary

The planned strategies and development programming for "Hazard Risk Reduction and Adaptation to Climate Change" are aligned with SDGs 1, 11, 12 and 13.

Figure 14A - Alignment of National Outcome 14 "Hazard Risk Reduction and Adaptation to Climate Change" with SDGs



Table 14B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Hazard Risk Reduction and Adaptation to Climate Change" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 14B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Hazard Risk Reduction and Adaptation to Climate Change"

National Strategy 1	4-1: Improv	ve resilien	ce to all forms of h	azards		National Strate	gy Outcome: Resili	ence to all for	ms of haz	ards	
Development Pro	_	rea(s) &	Objective (s)				April 2021-Ma	rch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
-Programmes Areas	Start Date	End Date					, , ,		(000)		
Sector Strategy: M					azard risk reduc	tion		ligned SDG T	argets: 1	5, 11.5, 11.b, 13.1,	13.7
Sector Strategy. W	ouernize tri	ie policy al	nu legal framewort	K related to II	azaru risk reduc	tion		anglieu 3DU 1	argets. 1), 11.3, 11.0, 13.1,	15.2
1. Legislative and Policy Frameworks	2009	2030	To modernize the policy and legal	Policy and legal framewor	Policy and An enabling legal environment			MLGRD, ODPEM		Sufficient human, financial and	Insufficient resources available
Main actions include:			framework related to hazard risk	k for hazard	resilience to hazards					technology resources, and capacities	within schedule.
i. Develop a Comprehensive National Policy/Strategy/ Regulatory Framework on	2021		reduction	reduction moderniz ed	Modern policy and legal framework	Extent Comprehensi ve National Policy/Strateg y/Regulatory Framework on Disaster Risk	National Risk Assessment Strategy and Guidelines developed by 2024	MLGCD/O DPEM			

National Strategy 1	4-1: Improv	e resilienc	e to all forms of h	azards		National Strateg	gy Outcome: Resilie	nce to all for	ms of haza	ırds	
Development Pro	_	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
schedule,	Schedule/Duration Name of Schedule/Duratio				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
Areas	Start Date	End Date							(000)		
Disaster Risk Management ⁸⁴						Management developed/im plemented					

•	Development Programme Area(s) & Schedule/Duration Name of Schedule/Duratio		Objective (s)				April 2021-Mar	ch 2024			
Schedule					Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub -Programmes Areas	Schedule r	•		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		lons
	Start Date	End Date							(000)		
Development Area	Hazard Re	silience									
Sector Strategy: Us			modelling, hazard	data mappinį	g and risk assess	ment	A	ligned SDG Ta	argets: 11.	b, 13.1	

⁸⁴ To ensure that Disaster Risk Management is mainstreamed in development planning across all sectors to adapt to climate change

Development Pro	gramme Ai /Duration	rea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	Duracion				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub -Programmes	Schedule r Start	•		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Date	Date									
2. Hazard Risks & Vulnerability Assessments			To adopt a systematic approach to	Evidence- based resilience	An enabling environment to support			MLGRD, ODPEM		Sufficient human, financial and	Insufficient resources available
Main actions			the use of	and	resilience to					technology	within
include:			hazard information to	emergenc	hazards					resources, and	schedule.
Develop and institutionalize Hazard Risk & Vulnerability Assessment Policy/Strategy	2021	2024	determine the likelihood of hazard events occurring, magnitude and	y response capabilitie s to all forms of hazard, improved	Evidence- based resilience and	Extent Hazard Risk/Vulnerab ility Assessments developed/ institutionaliz	National Risk Assessment Strategy developed			. capacities	
Framework and Mechanisms			consequences	improved	emergency response	ed	Guidelines for hazard prone areas developed				
Create and manage a Database/ National Risk Information Platform (NRIP)						Extent NRIP developed/im plemented	NRIP developed and launched in required timeframe (timeframe to be defined)	JSIF/ODPE M/NSDMB			

Development Pro	-	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule) 		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Start Date	End Date									
3. National Readiness Programme	2021	2024	To establish fast and stable information	Access to data and informati	An enabling environment to support			ODPEM, MLGRD		Sufficient resources – human,	Insufficient resources available
Main actions include:			flows between related disaster	on hazards increased	resilience to hazards					financial and technology	within schedule
i. Improve the Emergency Communication Systems /Early Warning Systems	2021	2024	prevention agencies, as well as the general public when disasters occur or are imminent.	to reduce risks	Improved preparedness, response, and recovery from the impact of disasters and/or emergency incidents at a national,	Extent early warning system developed/im plemented	Early Warning Systems (EWS) installed in targeted communities in the required timeframe (targeted communities and required timeframe to be defined)	MSJ/ODPE M			
ii. Develop and implement the Tsunami Readiness Programme					parish and community level.	Extent Tsunami Readiness Programme developed/im plemented	Communities Evacuation Plan and signage developed in required timeframe	ODPEM			

National Strategy 1	4-1: Improv	e resilienc	e to all forms of h	nazard			National Strate	gy Outcome:	Resilience	to all forms of ha	nzard
Development Pro	-	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Scriedule,	Schedule/Duration Name of Schedule/Duratio				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub -Programmes	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
Areas	Start Date	End Date							(000)		
							(required timeframe to be defined)				

١	National Strategy 1	4-2: Improv	e Emerge	ncy Response Capa	abilities		National Strate	gy Outcome: Emer	gency Respor	nse Capab	ilities improved	
	Development Prog	_	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
	Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions
ı	Name of Programmes/Sub -Programmes	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
	Areas	Start Date	End Date							(000)		
C	Development Area:	Disaster Ri	isk Manag	ement and Adapt	ation to Clim	ate Change						
S	Sector Strategy: De	velop a com	nprehensiv	e national disaste	r recovery fra	mework		А	ligned SDG Ta	argets: 1.5	5, 11.5, 11.b, 13.1	, 13.2, 13.b
4.	National	2009	2030	To develop a	Plans,	An enabling			ODPEM,		Sufficient	Insufficient
	Disaster			comprehensiv	SOPs and	Environment			MLGRD		resources –	resources
ı	Recovery			e national	coordinati	for Disaster					human,	available
ł	Framework			disaster	on	Resilience						

Development Pro	_	ea(s) &	Objective (s)			l	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date					2024 (F1 23/24)		(000)		
Main Actions include:			recovery framework	mechanis ms for	(Preparednes s and					financial and technology	within schedule
i. Develop and implement Disaster Risk Management (DRM) Plans			(incl. plans, standard operating procedures (SOPs) and coordination	disaster prepared ness and emergenc y response	Emergency Response) / Comprehensi ve national	Extent DRM Plans are developed/ implemented in all parishes	St. Mary Parish DRM Plan developed				
ii. Revise recovery phase of DRM to ensure inclusiveness and gender- responsiveness			mechanisms) at the national and parish levels to strengthen disaster preparedness and emergency response	strengthe ned	disaster recovery framework	(Extent) National recovery capacity assessment for inclusiveness, gender- responsivene ss and alignment to resilient recovery completed	Disaster recovery capacity assessed				

National Strategy 1	.4-2: Improv	e Emerger	ncy Kesponse Cap	abilities		National Strate	egy Outcome: Emer	gency Respo	nse Capabi	lities improved	
Development Pro		ea(s) &	Objective (s)			1	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes Areas	Schedule, n Start	End		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
iii. Develop and Apply Special Vulnerable Areas Selection Criteria	Date	Date				Extent Special Vulnerable Area Criteria are developed/ap plied	Special Vulnerable Area Criteria applied in 5 parishes				
iv. Develop and implement Special Area Precautionary Plan						Extent Special Area Precautionary Plans developed/ implemented for Specially Vulnerable Areas (SVAs)	Special Area Precautionary Plan template developed/finali zed				
v. Develop National Response Coordination Plan						Extent National Response Coordination Plan developed /implemente d	National Response Coordination Plan developed and approved				

National Strategy 1	4-2: Improv	e Emerger	ncy Response Cap	abilities		National Strate	egy Outcome: Emer	gency Respoi	nse Capabi	lities improved	
Development Pro		ea(s) &	Objective (s)			1	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r			Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date					2024 (FY 23/24)		(000)		
i. Develop and implement National Hazard Scenario Plans/ Natural Disasters					Extent National Hazard Scenario	Draft National Earthquake Scenario Plan developed					
						Plans are developed/ implemented (to enhance disaster preparedness and response)	National Earthquake scenario and web-based National Earthquake Simulation Exercise developed				
vii. Develop and implement National Drought Scenario Plan						Extent National Drought Scenario Plan developed/ implemented	National Drought Scenario Plan (Final Draft)				

Development Pro	-	ea(s) &	Objective (s)			•	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub -Programmes	Schedule) 		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Start Date	End Date									
Development Area	: Disaster R	isk Manag	ement and Adapt	ation to Clim	ate Change						
5. Climate Change	2009	2030	To adopt best practices for	National policies	An enabling environment			ODPEM, MLGRD		Sufficient resources –	Insufficient resources
Adaptation Best Practices			climate change adaptation and	and plans strengthe	to support climate					human, financial and	available within
Main actions include:			climate proof all national policies and	ned to fully incorpora	change adaptation and climate					technology MOF and	schedule If requisite
i. Develop and implement the Climate Change Policy Framework			plans.	te best practices for climate change adaptatio n.	proofing of national policies and plans	Revised Climate Change Policy Framework developed/im plemented	Revised Climate Change Policy framework tabled as Green Paper within the required timeframe	MEGJC		parent Ministry will allocate the requisite fiscal space to earmarked projects	fiscal space is not allocated to the project, completion timeline may be missed
							(required timeframe to be defined)				

National Strategy 1	. 5. 50000	p .vicasarc		iate change			egy Outcome: Clima	ite change A	aaptation		
Development Prog		ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule,	Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		IOTIS
-Programmes Areas	Start Date	End Date							(000)		
ii. Implement ecosystem- based initiatives/proje cts for enhancing community resilience to natural hazards and climate change impacts ⁸⁵						Extent targeted ecosystem- based initiatives/pr ojects for enhancing community resilience to natural hazards and climate change impacts developed/im plemented	GCCA+ A Jamaican Path from Hills to Ocean Project implemented Blue and Green Islands Integrated Programme for GEF-8 Programming Strategy implemented	NEPA			

⁸⁵ To support scaled up action for climate change resilience and green development

National Strategy 1	. 4-3: Develo	p Measure	es to Adapt to Clin	nate Change		National Strate	egy Outcome: Clima	ite Change A	daptation		
Development Pro	gramme Ar /Duration	ea(s) &	Objective (s)			1	April 2021-Mar	ch 2024			
Scriedule	, טעו ation				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule r	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
Areas	Start Date	End Date							(000)		
iii. Promote information sharing and reporting to enable good environmental practices at the community level, especially in the areas of tourism, farming, and fishing (disaggregated by males/females)						# Of knowledge sharing initiatives (including projects, policies and research papers) integrated and promoted at the national and community levels	Farmer Field School days in 6 watershed areas. Reports on coral reef health from ≥ 12 local sites	NEPA			
iv. Implement Green Climate Fund (GCF) Readiness Programmes	2021	2024				Extent Green Bond Market assessment finalized (under "Facilitating an Enabling Environment	Green Bond Market assessment finalized	MEGJC/C CD			

Development Pro		ea(s) &	Objective (s)			•	April 2021-Mar	ch 2024			
Schedule,	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date				, ,	2024 (FY 23/24)		(000)		
						for a Caribbean Green Bond" project					
						Extent Gender and Climate Change Strategy Action Plan developed/im plemented	Gender and Climate Change Strategy Action Plan Developed in required timeframe				
						Extent Jamaica REDD+ Strategy developed/im plemented	Jamaica REDD+ Strategy developed in required timeframe (required timeframe to be defined)	Forestry Departme nt			

National Strategy 1	. 4-3: Develo	op Measur	es to Adapt to Clin	nate Change		National Strate	egy Outcome: Clima	ite Change A	daptation		
Development Pro	_	rea(s) &	Objective (s)			•	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule r	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		ions
-Programmes Areas	Start Date	End Date				2024 (11 23) 24)		(000)			
6. Strategic Priorities for Climate Change adaptation	2021	2030	To develop and identify strategic priorities to advance climate change adaptation	Plans and strategic priorities for climate change adaptatio	An enabling environment to support climate change adaptation			MEGJC		Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:	adaptation		n strengthe							limitations in finalizing the LTS	
nclude: Develop and implement Long Term Strategies (LTSs) for low carbon and climate resilient development				. Tred		Extent LTSs developed/im plemented	Long Term Strategy for low carbon and climate resilient development advanced in the required timeframe	MEGJC			within schedule

Mational Strategy 1	4-3: Develo	ip ivieasure	s to Adapt to Clin	iate Change		ivational Strate	egy Outcome: Clima	ite Change At	Japtation		
Development Pro		ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub -Programmes	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Start Date	End Date							. ,		
ii. Develop and implement a Climate Financing Strategy						Extent Climate Financing Strategy developed/im plemented	Local Climate Adaptive Living Facility advanced	MEGJC, MLGRD			
							"Transforming Finance to unlock Climate Action in the Caribbean Programme" and the "promoting climate resilient development in Urban Areas through				

National Strategy 1	4-3: Develo	p ivieasure	es to Adapt to Clin	iate Change		ivational Strate	gy Outcome: Clima	te Change A	aptation		
Development Pro		ea(s) &	Objective (s)			l	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	Entity/ies	Costs		ions
-Programmes Areas	Start Date	End Date					2024 (FY 23/24)		(000)		
							y and Coherence among funding sources" (CDB) implemented by 2024				
iii. Make advancements regarding/ Advance the transparency framework for the Paris Agreement and United	2021					Extent transparency framework for the Paris Agreement and UNFCCC developed/im plemented	Consultants engaged for Capacity Building for Transparency (CBIT) and the 4th National Communication to the UNFCCC	MEGJC			

National Strategy 1				iate change		.tational strate	egy Outcome: Clima		aptation		
Development Pro	gramme Ar /Duration	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	Duration				Develo	oment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule			Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	Entity/ies	Costs		10113
-Programmes Areas	Start Date	End Date					2024 (FY 23/24)		(000)		
Nations Framework Convention on Climate Change (UNFCCC)							Reporting requirements completed for 2nd Biennial Update Report to the UNFCCC adaptation on communication within required timeframe				
							Draft National Measuring and Reporting Verification System (MRV) ⁸⁶ to monitor and evaluate adaptation and mitigation developed by 2024				

⁸⁶ To enable the tracking of technical assistance received, climate finance flows as well as adaptation and mitigation activities

National Strategy 1	4-3: Develo	p Measure	es to Adapt to Clir	nate Change		National Strate	gy Outcome: Clima	ite Change Ad	daptation		
Development Pro		ea(s) &	Objective (s)			<u>I</u>	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	Entity/ies	ted Costs		ions
-Programmes		1				maicator (3)	2024 (FY 23/24)		(000)		
Areas	Start Date	End Date									
iu Davelon and							MRV Assessment report completed in the required timeframe				
iv. Develop and implement NDC Partnership Climate Action Enhancement Package (CAEP)						Extent synthesis report for CAEP Outputs is finalized	Synthesis report for CAEP Outputs finalized in required timeframe	MEGJC			
v. Develop and implement the National Adaptation Plan ⁸⁷	2021					Extent National Adaptation Plan developed/im plemented	National Adaptation Plan developed in required timeframe	MEGJC			

⁸⁷ The NAP is complementary to the CAEP

National Strategy 1	4-3: Develo	op Measure	es to Adapt to Clim	nate Change		National Strate	egy Outcome: Clima	ite Change A	daptation		
Development Pro	_	rea(s) &	Objective (s)			I .	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programmes/Sub		e/Duratio n		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
-Programmes Areas	Start Date	End Date							(000)		
implement a Green House Gas (GHG) Emissions Inventory System Development Area: C	2021	2024				Extent GHG Inventory System developed	GHG Inventory Database Management System developed by 2024	MEGJC			
Sector Strategy: Pro				d facilitate kn	owledge	Aligned SDG	Targets: 12.a, 13.3				
transfer											
7. Knowledge Transfer and Climate Change	2009	2030	To promote knowledge construction	Access to mechanis ms for	An enabling environment for climate			ODPEM, MLGRD		Sufficient resources – human,	Insufficient resources available
Main actions include:			and transfer related to climate change	Climate Change knowledg	change knowledge construction					financial and technology	within schedule
i. Promote Public Awareness and Behavioural Change	climate characteristics and its effermate and it				construction and transfer	Extent Public Awareness and Behavioural	Youth Programme implemented	MEGJC. MLGRD, MCs			
Change				transfer improved	1	Change plans/progra mmes Commur Outreach Program	Community Outreach Programme led by Municipal				

National Strategy 1	4-3: Develo	p Measure	es to Adapt to Clir	nate Change		National Strate	egy Outcome: Clima	te Change Ac	laptation		
Development Pro	gramme Ar Duration	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Scriedule	Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat ions
Name of Programmes/Sub -Programmes Areas	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
	Start Date	End Date							(000)		
						developed/im plemented	Cooperation implemented				

Development Pro	_	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
schedule,	Schedule/Duration Name of Schedule/Duratio				Develo	oment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub -Programmes Areas	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		IOIIS
	Start Date	End Date					, , ,		(000)		
Development Area:	Climate Ch	nange Awa	reness								

National Strategy 14-4 Contribute to the Effort to reduce the Global Rate of Climate National Strategy Outcome: Global rate of Climate Change reduced Change **Development Programme Area(s) &** Objective (s) April 2021-March 2024 Schedule/Duration Risks/Limitat **Development Results** Responsi **Estima Assumptions** ble ted ions Schedule/Duratio Output (s) Outcome (s) Name of Output Target (s) Entity/ies Costs Programmes/Sub Indicator (s) n 2024 (FY 23/24) (000)-Programmes End Start **Areas** Date Date MEGJC Insufficient Research and 2009 2030 To Policies and Sufficient conduct Access to Development research to quality plans for resources resources inform data from reducing human, available **Main Actions** within reducing the research greenhouse financial and include: levels of gas emissions schedule on technology greenhouse Jamaica's informed by NDC i. Develop and Extent NDC MEGJC Continued level and quality data gas emissions implement the Implementati Implementation demonstrated from sources of Nationally Plan completed on plan commitment greenhou research on Determined developed/im in required to global se gas Jamaica's Contribution timeframe plemented frameworks level and emissions (NDC) and sources of increased Implementation agreements on greenhouse towards Plan climate change informing gas emissions ii. Gain Extent Participation in MEGJC by government reduction membership international country and other key in and participate represented negotiations stakeholders emissions in national, in national, related to Adequate regional and regional, and climate change mechanisms international international and greenhouse for events events and gas emissions institutional (COP 27) in negotiations and other related to required timeframe

Development Pro	-	ea(s) &	Objective (s)			<u> </u>	April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	Costs		ions
-Programmes Areas	Start Date	End Date					2024 (F1 23/24)		(000)		
						climate change.				change management	
energy conservation cleaner technologie	n and non-c			y / Promote t	he use of	Aligned SDG	Γargets: 12.a, 13.3			Lo m	
energy conservation cleaner technologie	n and non-c			y / Promote t Planning and	_	Aligned SDG	Fargets: 12.a, 13.3	MEGJC		Sufficient resources – human.	Insufficient resources available
energy conservation cleaner technologie 9. Low carbon and climate resilient development	n and non-c		To promote low carbon and climate resilient	Planning and governan ce	An enabling environment for low carbon and	Aligned SDG	Fargets: 12.a, 13.3	MEGJC		resources – human, financial and	resources available within
energy conservation cleaner technologie 9. Low carbon and climate resilient	n and non-c		To promote low carbon and climate	Planning and governan	An enabling environment for low	Aligned SDG	Γargets: 12.a, 13.3	MEGJC		resources – human,	resources available

Development Pro	-	ea(s) &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		10115
-Programmes Areas	Start Date	End Date					2024 (11 23) 24)		(000)		
				Access to resources, tools etc. in support of energy conservati on, non-carbon based forms of energy and the use of cleaner technolog ies increased	carbon based forms of energy and use of cleaner technologies		(required timeframe to be defined)			and other key stakeholders Adequate mechanisms for institutional and other change management	

National Outcome #15 "Sustainable Urban and Rural Development"

Medium Term Strategic Policy Framework



Overview

The need for Sustainable Urban and Rural Development towards the delivery of a high quality of life is at the core of Vision 2030 — National Development Plan (NDP) and articulated as one of the seven (7) Guiding Principles. It is recognized globally that urban and regional planning based on sustainability principles play a critical role in the optimizing the use of resources at regional and local levels and advancing inclusive and multi-dimensional justice outcomes.

In Jamaica, there still remain major systemic, structural, and institutional challenges which are also demonstrated at the global level. These include gaps in the orderly growth of urban areas, under-development in rural areas, and higher levels of poverty in rural areas compared with urban areas. There are also gaps in the systems for spatial and city/town planning and

a large number of squatter settlements that form part of informal arrangements associated with social and income insecurity.

However, significant gains have been made in advancing the sustainable development of urban and rural areas. These include gains in housing quality, coverage of the entire island by Development Orders, and strengthening of the regulatory framework with the passage of critical legislation towards addressing gaps and building on gains. These legislation include:

- Promulgation of the Building Act (2018) to regulate and improve safety in the built environment
- Amendments to the Registration of Titles, Cadastral Mapping and Tenure Classification (Special Provisions) (Amendment) Act, 2020 and the Registration of Titles (Amendment) Act, 2020. The amendments support greater use of adjudication as a means of proving occupation and possession of land, and will separate the issuing of titles from the processes of planning and subdivision approval

Under MTF 2021- 2024 four national strategies which will be pursued towards the expected 2030 development outcomes:

- Create a Comprehensive and Efficient Planning System
- Create an Appropriate Framework for Sustainability Planning Institute of Jamaica Create Sustainable Urban Centres, including Urban Renewal and Upgrading
- Create Diversified Rural Areas
- Ensure Safe, Sanitary and Affordable Shelter for All

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 15A below presents medium-term targets for "Sustainable Urban and Rural Development" and selected data. The medium-term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 15A. Table of Indicators: National Outcome #15 – "Sustainable Urban and Rural Development"

	ле тэм. та							Jrban and					-		
National	Baseline			Act	ual						Targ	ets			
Outcome Indicators	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024 (p) ⁸⁸	2030
Housing Quality Index	68.1	72	72.2	75.3	75.7			71.34	73.77	76	76			77	86
Proportion of Households with access to secure tenure	80.5	77.5	72.8	75.2	70.9			82	85	88	88			88	95
Poverty in rural areas (%)	15.3	21.3	28.5	15	14.2			16.8			≤16.8			≤16.8	≤12
Number of parishes with local sustainable developmen t plans not older than 5 years	0	2	5	4	4	5		8	6	8	8			8	15

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⁸⁸ Targets are provisional.

The planned strategies and development programming for "Sustainable Urban and Rural Development" are aligned with SDGs 1 and 11.

Figure 15A - Alignment of National Outcome 15 "Sustainable Urban and Rural Development" with SDGs



Table 15B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance "Sustainable Urban and Rural Development" and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 15B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – "Sustainable Urban and Rural Development"

Development Pro	ogramme A	reas &	Objective (s)				April 2021-Mar	ch 2024			
Scriedule	/ Dui ation				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limita
Name of Programmes/Sub		/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date				maioator (sy	2024 (FY 23/24)		(000)		
Development Prog	ramme Are	a: Spatial I	Planning								
Sector Strategy: En	sure that d	evelopmen	t decisions are gu	ided by a spa	tial planning fran	nework	А	ligned SDG Ta	argets: 11	a, 11.3	
1. Development of Spatial Planning Framework	2009	2030	To provide an evidence-based spatial planning framework for guiding the location and regulation of orderly and sustainable development for the entire country	planning	Orderly territorial, urban and rural development linked to cultural models			MEGJC		Sufficient, human, financial and technology resources, and capacities Sufficient access to quality data Stakeholder	Insufficient human, financial, technologica resources and capacities. Gaps in data quality
Main actions include: i. Develop and						Extent the	To Be Defined –	MEGJC		buy-in and compliance	Insufficient stakeholder buy-in
implement Jamaica's						National Spatial Plan is developed	National Spatial Plan Developed and	1 2 2 2			

Development Pro	-	reas &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r			Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date					2024 (FY 23/24)		(000)		
National Spatial Plan						and implemented	Implemented in required timeframe				Insufficient stakeholder compliance
ii. Establish National Spatial Data infrastructure	2021	2024				Extent NSDI is developed/im plemented	Partially achieved/compl eted	NEPA/ MEGJC,			
(NSDI) (Implement National GIS Projects and Programmes)							National Spatial Plan Information Technology Platform launched				
							National Metadata	BSJ, ODPEM			
							standards developed in collaboration with Bureau of Standards Jamaica				

Development Pro	ogramme A /Duration	reas &	Objective (s)				April 2021-Mar	ch 2024			
Seriedule	, = 4.44.011				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule			Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	ble Entity/ies	ted Costs		ions
-Programmes	•"	_				maicator (3)	2024 (FY 23/24)		(000)		
Areas	Start Date	End Date									
•							National Vulnerability Ranking Index developed in collaboration with ODPEM				
iii. Update and operationalize the Town and Country Planning Act (TCPA)						Extent amendment to Town and Country Planning Act developed/im plemented	Town and Country Planning Act Amended in required timeframe	MCs, MLGRD, NEPA, MEGJC			
iv. Develop a comprehensiv e Framework for Development Approval (For effective management and regulation of						Number of Development Orders revised/ drafted	4 Development Orders revised or drafted.	NEPA/ME GJC, MCs			

Development Pro	_	reas &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date					2024 (FY 23/24)		(000)		
Developments in parishes and communities)											
operationalize the Local Improvements Act governing the subdivision of lands						Extent amendments to Local Improvement s Act developed/im plemented	Amendments to Local Improvements Act completed in stipulated timeframe	MLGRD, MCs			
vi. Strengthen the Development and Application & Review Process (DARP):						Extent framework for Development Application & Review Process (DARP) developed/im plemented	To be stated	NEPA/ME GJC, MLGRD, MCs			

Development Pro Schedule	ogramme A /Duration	reas &	Objective (s)				April 2021-Mar	ch 2024			
Jenedale	, Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs		ions
-Programmes Areas	Start Date	End Date					2024 (1123) 24)		(000)		
a. Develop and operationa lize the AMANDA Public Portal II - Build the capacity of MCs and NEPA to utilize the						Extent Amanda Portal is operationaliz ed	Amanda Public Portal II operationalized	MEGJC, NEPA, MLGCD, MCs, JAMPRO, Cabinet Office			
portal vii. Develop and implement regulatory framework for land tenure/regula rization						Extent Squatter Management Policy developed/im plemented	Squatter Management Policy completed	MEGJC			
viii. Implement the Electronic Land Registration						Extent Electronic Land Registration System	To be stated	NLA			

Development Pro	ogramme A /Duration	reas &	Objective (s)				April 2021-Mar	ch 2024			
Scriedule,	Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limita
Name of Programmes/Sub	Schedule n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs		ions
-Programmes Areas	Start Date	End Date					2024 (11 23/24)		(000)		
System (2021- 2027) ⁸⁹						(2021-2027) implemented, including:					
						- Extent targeted regularizat ion of informal land holdings/s ettlements	To be stated				
						completed - Extent Electronic Land Titling system developed /impleme	Electronic Land Titling System developed and implemented in required timeframe				

⁸⁹ To expand legal land tenure through the provision of an electronic land titling system and the regularization of informal land holdings/settlements

National Strategy 1	L 5-2 :	Create an ap Planning	propriate framewo	ork for Sustai	nability	National Strat	t egy Outcome: Cou	ntry-Relevan	t Sustainal	oility Planning	
Development Pr Schedule	_		Objective (s)				April 2021-Mar	rch 2024			
Scriedule	e/Duratio	on			Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitati
Name of Programmes/Sub-	Sched n	lule/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ons
Programmes Areas	Start Date	End Date							(000)		
Development Prog Sector Strategy: Fu						rk	A	ligned SDG T	argets: 1.4	4, 11.a, 11.3	
2. Local Sustainable Development Planning	2009	2030	To provide relevant up-to- date Local Sustainable	Relevant up-to- date LSDPs	Local Sustainable Development Planning			MLGRD, MCs		Sufficient human, financial and technology	Insufficient resources and capacities
Main actions include:			Development Plans (LSDPs) aligned with	available for all parishes	Framework					resources, and capacities	
i. Develop and implement Local Sustainable Development Plans (LSDPs) for all Municipalities, ensuring that updates are scheduled and			Vision 2030 Jamaica and the SDGs	parisites		Number of parishes with local sustainable plans not older than 5 years	9 new LSDPs prepared and 5 updated in required timeframe (preliminary)	MLGRD, MCs		Commitment to the development of LSDPs across key stakeholders	

National Strategy 1	L 5-2 :	Create an ap Planning	propriate framewo	ork for Sustai	nability	National Strat	t egy Outcome: Cou	ntry-Relevan	t Sustainal	oility Planning	
Development Pr	_		Objective (s)			-1	April 2021-Mar	rch 2024			
Schedule	e/Durati	on			Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitati
Name of Programmes/Sub-	Sched	dule/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	Entity/ies	Costs		OHS
Programmes	Start	End				marcator (5)	2024 (FY 23/24)		(000)		
Areas	Date	Date									
all are no older than 5 years										-	
ii. Strengthen the capacity of Local Authorities						Extent capacity of local authorities	To be stated	MLGRD			
(LA)/Municipal Corporations (MCs) to deliver						developed/o perationalize d					
on its mandate regarding local											
sustainable development											
Development Prog	ramme	Area: Commu	nity Development								
Sector Strategy: Inc priority plans, proje			_	ocal and natio	onal developme	nt through Ali	gned SDG Targets:	11.a			
3. Community Research and			To guide policy and	Access to expanded	Policy and programme					Sufficient human	Funding shortfall
Development Planning			programme development,	and updated	development . and					resources and financing	
(CRDP)			and evaluation	(compreh	evaluation						

National Strategy 1		reate an ap anning	propriate framewo	ork for Sustaiı	nability	National Strat	tegy Outcome: Cou	ntry-Relevan	t Sustainal	pility Planning	
Development Pr Schedule	ogramme /Duration		Objective (s)		Develo	pment Results	April 2021-Mar	ch 2024 Responsi	Estima	Assumptions	Risks/Limitati
Name of Programmes/Sub- Programmes Areas	Schedule n Start Date	End Date on the basis of a comprehensiv e and up-to-	Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ons	
Main actions include: i. Develop comprehensiv e and up-to-	actions de: on the basis of a comprehensiv e and up-to-date database formunity strings, maps, profiles and plans on the basis of a comprehensiv e and up-to-date database of community listings, maps, profiles and plans	ensive) database of communit y listings, maps, profiles	guided by comprehensi ve and up-to- date database of community listings,	Extent comprehensi ve and up-to- date	Partially achieved/compl eted	MLGRD, SDC		Adequate - stakeholder participation and buy-in	Inadequate stakeholder participation and buy-in		
of community listings, maps, profiles, and plans			•	maps, community profiles listings,	database of community listings, maps, profiles and plans developed/o perationalize d	- 28 Community Profiles completed - 18 Asset Maps completed - 4 Community Borders & Boundaries redefined - 4 National institutional listings updated			and buy-in		

National Strategy 1		Create an ap Planning	propriate framewo	ork for Sustair	nability	National Strat	tegy Outcome: Cou	ntry-Relevant	t Sustainal	oility Planning	
Development Pr Schedule	-		Objective (s)			1	April 2021-Mar	ch 2024			
Scriedule	y Dui atio	11			Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitati
Name of	Schedu	ıle/Duratio	1	Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		Olis
Programmes/Sub- Programmes	n					Indicator (s)	2024 (FY 23/24)		(000)		
Areas	Start Date	End Date									
	ector Strategy: Bolster viable conomy primarily at the comr			nane a culture o	of acoducativity t		- 30 Community Priority Plans completed				
			•	ape a culture	of productivity t	that will result in	growth in the local	Aligned	SDG Targ	ets: 11.1, 11.3	1
4. Local			To increase	Access to	Participation					Sufficient	Funding
Economic Development			community participation	initiatives for local	in and economic					human resources and	shortfall
Support			and economic	economic	benefits from					financing	
Programme			benefits through	developm ent,	local economic						Inadequate
Main actions include:			initiatives for local economic	particularl y by rural	development initiatives					Adequate stakeholder	stakeholder participation and buy-in
i. Develop and implement Local Economic Development	2009	2030	development with particular emphasis on rural communities	ies, increased	increased	# Of capacity building sessions with communities	272	SDC		participation and buy-in	

National Strategy 1		Create an ap Planning	propriate framewo	ork for Sustaii	nability	National Strategy Outcome: Country-Relevant Sustainability Planning					
· ·	ogrammes/Sub- n			Development Results			April 2021-Mar	ch 2024 Responsi ble	Estima ted	Assumptions	Risks/Limitati
Name of Programmes/Sub- Programmes	Programmes Start End			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ons
Areas	rogrammes reas Start End Date Date								(000)		
Support Programme						# Of community business fairs	92				

Development Pro	ogramme A /Duration	reas &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Sub -Programmes	Schedule, n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		ions
Areas	Start Date	End Date	-						(000)		
Development Progr	amme Are	a: Urban R	enewal								
Sector Strategy: Ful	ly develop	olans base	d on growth scen	arios for main	urban centres/	reverse the proc	ess of A	ligned SDG Ta	argets: 11.	1, 11.3, 11.4, 11.a	<u> </u>

Development Pro	ogramme A /Duration	reas &	Objective (s)				April 2021-Mar	ch 2024			
Scriedule	Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule,			Output (s)	Outcome (s)	Output Indicator (s)	Target (s)	Entity/ies	Costs		ions
-Programmes						maicator (3)	2024 (FY 23/24)		(000)		
Areas Start End Date Date	T					, ,					
5. Urban	2009	2030	To reverse the	Growth	Growth in			MEGJC		Sufficient	Insufficient
Renewal			process of	scenario	urban					human,	human,
Programme			degradation	based plans for	centres/rever					financial and	financial,
Main actions			and decay in		plans for s	plans for sal of					technology
include:			urban areas based on	main urban	degradation and decay					resources, and capacities	resources,
i. Develop and implement Downtown Kingston Redevelopment Project			growth oriented development plans	centres develope d	·	Extent Downtown Kingston Redevelopme nt Project developed/im plemented	Downtown Kingston Redevelopment Project implemented in required timeframe (to be further defined)	MEGJC			capacities

National Strategy 15	5-4: Cr	eate Vibrar	nt and Diversified I	Rural Areas			National Strategy Ou	tcome: Vibra	ant and Div	ersified Rural Are	eas
Development Pro	-	Area &	Objective (s)			I	April 2021-Mar	ch 2024			
Schedule	Duration				Develo	pment Results		Responsi	Estima ted	Assumptions	Risks/Limita
Name of Programme/Sub- Programme Areas	Schedule	/Duratio		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	ble Entity/ies	Costs (000)		ions
Programme Areas	Start Date	End Date							(000)		
Development Progr	amme Are	a: Rural De	evelopment								
Sector Strategy: Pro	mote grov	vth in rural	areas while prote	cting the env	ironment / Prom	note investment	in services and infra	structure	Aligned S	DG Targets:11.1,	11.6, 11.a
Built Environment Development – Road Works and Construction of Community Facilities Main actions include: i. Develop the rural road infrastructure/n etwork	2009	2030	To improve the welfare of persons living in rural communities by developing and implementing programmes/p rojects geared towards elevating the standard of living through improved infrastructure, economic	Access to quality infrastruc ture, communit y facilities, economic opportuni ties, and social services by persons living in rural communit .	Rural areas developed as enabling environment s for human development , economic growth, and resilience	% Of targeted road rehabilitation completed	100% rehabilitation of 4 km of roads in Cheesefield in Linstead, St Catherine and 7 km of roads in	MLGRD, MCs		Outputs produced in accordance with quality standards Sufficient resources and technical expertise are available	Unanticipated denvironment al and other factors that impact project costs and schedule Funding shortfall
			opportunities, and overall human development	ies improved		% Of targeted	Chambers Pen, Hanover				

National Strategy 1	5-4:	Create Vibrar	nt and Diversified	Rural Areas			National Strategy Ou	tcome: Vibra	nt and Div	ersified Rural Are	as
Development Pro			Objective (s)				April 2021-Mar	ch 2024			
Schedule,	/Duratio	n			Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitat
Name of Programme/Sub-	Schedu	ule/Duratio n		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024	Entity/ies	Costs		10115
Programme Areas	Start Date						2024		(000)		
						complexes and related infrastructure completed	Multipurpose Complex in Cheesefield and Chambers Pen				
Expand and improve the rural water supply 90						# Of rural water supply systems upgraded	24				
						# Of Catchment tanks rehabilitated	21				
						# Of rainwater facilities installed	16				
						% Completion of GOJ/CDB Rural Water	Partially completed (to				

⁹⁰ To provide access to water to non-utility service areas

National Strategy 1	5-4: Cr	eate Vibrar	nt and Diversified	Rural Areas			National Strategy O	utcome: Vibra	nt and Div	ersified Rural Are	as
Development Pro	ogramme /	Area &	Objective (s)			L	April 2021-Ma	rch 2024			
Scriedule	Duration				Develo	pment Results		Responsi ble	Estima ted	Assumptions	Risks/Limitations
Name of	Schedule	/Duratio		Output (s)	Outcome (s)	Output	Target (s)	Entity/ies	Costs		10113
Programme/Sub- Programme Areas	ı	1				Indicator (s)	2024		(000)		
	Start	End							(333)		
	Date	Date									
						Supply Project by 2026	be further defined)				
iii. Expand the Ian Flemming International Airport						Extent lan Flemming International Airport developed/o perationalize d	expanded in required	MEGJC			

Development Pr Schedule	ogramme A /Duration	rea &	Objective (s)				April 2021-Mar	ch 2024			
Jeneuare	, 2 4 1 4 1 6 1 1				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes Areas	1		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions	
Sector Strategy: Pro encouraging a mix of	ovide housii	ng opporti	ınities and improv	e economic a	-			on by Ali	gned SDG	Targets: 11.1	
7. Provision of adequate shelter Main actions include:	2009	2030	To provide housing opportunities and improve economic	Access to adequate and affordable housing	Adequate and affordable housing for all income			MEGJC, OPM		Sufficient human, financial and technology resources, and	Insufficient human, financial, technologica resources
i. Increase access to housing			access to housing for all income levels of the population by encouraging a mix of	solutions by all income levels increased across a mix of	levels of the population Strong regulatory and	Number of beneficiaries of the NHT since inception (cumulative)	245,220	OPM		Increase in housing stock will result in increase in individual home	and capacities Housing solutions insufficiently meet consumer
ii. Maintain relevant legislative/regul atory framework for			residential development types within a strong regulatory and	residentia I developm ent types	institutional framework for	Extent National Housing Policy developed/im plemented	National Housing Policy promulgated	MEGJC		ownership Housing solutions provided meet differentiated	demand Some housing solutions are

Development Pr	ogramme A /Duration	Area &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	, Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub -Programmes	Schedule r	-		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	ted Costs (000)		ions
Areas	Start Date	End Date							(000)		
the housing sector			institutional framework			Extent amendment to National Housing Trust (NHT) Act completed/i mplemented	NHT (Amendment) Act promulgated	ОРМ		consumer demand, including price, location, and size Housing solutions are	developed in compliance with the law/unregula ted development
						Extent amendment to Rent Restriction Act completed/i mplemented	Rent Restriction (Amendment) Act promulgated	MEGJC		developed in compliance with the law, including building codes and Development	
	2021	2030				Extent amendments to the Public Private Partnership Housing Policy completed/i mplemented	Public Private Partnership Housing Policy promulgated	MEGJC		Orders	

Development Pro	_	reas &	Objective (s)				April 2021-Mar	ch 2024			
Schedule	/Duration				Develo	pment Results		Responsi	Estima	Assumptions	Risks/Limitat
Name of Programmes/Sub	Schedule r	•		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)	ble Entity/ies	Costs		ions
-Programmes Areas	Start Date	End Date							(000)		
8. Provision of data to support safe, sanitary, and affordable	2009	2030	To develop and maintain comprehensiv e up-to-date	Access to comprehe nsive and up-to-	Enabling environment for safe, sanitary, and			MEGJC		Sufficient, human, financial and technology	Insufficient human, financial, technologica
shelter for all Main Actions include:			information on housing concerns in the country, and	date informati on on housing	affordable shelter for all					resources, and capacities Stakeholder/re	resources, and capacities
i. Conduct and report on squatter census/survey			the resources available to address housing needs	concerns in the country, and the resources available to address	Decision making based on comprehensi ve up-to-date information on housing concerns in	Extent National Survey of Squatter	Survey completed	MEGJC		spondents participation is at required levels for valid and reliable results	Lower than required response rates

National Strategy 15-5: Ensure Safe, Sanitary and Affordable Shelter for All					or All	National Strategy Outcome: Safe, sanitary, and affordable shelter for all					
Development Programme Areas &		Objective (s)	April 2021-March 2024								
Schedule/Duration				Development Results			Responsi Estima ble ted	Assumptions	Risks/Limitat		
Name of Schedule/Duratio Programmes/Sub n			Output (s) Outcom	Outcome (s)	Outcome (s) Output Indicator (s)	Target (s) 2024 (FY 23/24)	Entity/ies	Costs (000)		10113	
-Programmes Areas	Start Date	End Date						(000)			
				needs improved	and the resources available to address housing needs	Settlements completed ⁹¹					

 $^{^{91}}$ The survey will inform the development of the Squatter Management Policy

2030 Agenda for Sustainable Development

17 Sustainable Development Goals



Sustainable Development Goals (SDGs)	Targets
GOAL 1: End poverty in all its forms everywhere	1.1 – By 2030, eradicate extreme poverty for all people everywhere, currently measured as people living on less than US\$1.25 a day
1 NO POVERTY	1.2 – By 2030, reduce at least by half the proportion of men, women and children of all ages living in poverty in all its dimensions according to national definitions
市市市市	1.3 – Implement nationally appropriate social protection systems and measures for all, including floors, and by 2030 achieve substantial coverage of the poor and the vulnerable
	1.4 – By 2030 ensure that all men and women, particularly the poor and the vulnerable, have equal rights to economic resources, as well as access to basic services, ownership, and control over land and other forms of property, inheritance, natural resources, appropriate new technology, and financial services including microfinance
	1.5 – By 2030 build the resilience of the poor and those in vulnerable situations and reduce their exposure and vulnerability to climate-related extreme events and other economic, social and environmental shocks and disasters

Sustainable Development Goals (SDGs)	Targets
	1.a – Ensure significant mobilization of resources from a variety of sources, including through enhanced development cooperation to provide adequate and predictable means for developing countries, in particular least developed countries (LCDs), to implement programmes and policies to end poverty in all its dimensions
	1.b – Create sound policy frameworks at national, regional and international levels, based on pro-poor and gender-sensitive development strategies to support accelerated investments in poverty eradication actions
GOAL 2: End hunger, achieve food security and improved	2.1 – By 2030 end hunger and ensure access by all people, in particular the poor and people in vulnerable situations, including infants, to safe, nutritious and sufficient food all year round
nutrition and promote sustainable agriculture	2.2 – By 2030 end all forms of malnutrition, including achieving by 2025 the internationally agreed targets on stunting and wasting in children under five years of age, and address the nutritional needs of adolescent girls, pregnant and lactating women, and older persons
	2.3 – By 2030 double the agricultural productivity and the incomes of small-scale food producers, particularly women, indigenous peoples, family farmers, pastoralists and fishers, including through secure and equal access to land, other productive resources and inputs, knowledge, financial services, markets, and opportunities for value addition and non-farm employment
2 ZERO HUNGER	2.4 – By 2030 ensure sustainable food production systems and implement resilient agricultural practices that increase productivity and production, that help maintain ecosystems, that strengthen capacity for adaptation to climate change, extreme weather, drought, flooding and other disasters, and that progressively improve land and soil quality
	2.5 – By 2020 maintain genetic diversity of seeds, cultivated plants, farmed and domesticated animals and their related wild species, including through soundly managed and diversified seed and plant banks at national, regional and international levels, and ensure access to fair and equitable sharing of benefits arising from the utilization of genetic resources and associated traditional knowledge as internationally agreed
	2.a – Increase investment, including through enhanced international cooperation, in rural infrastructure, agricultural research and extension services, technology development, and plant and livestock gene banks to enhance agricultural productive capacity in developing countries, in particular in least developed countries
	2.b – Correct and prevent trade restrictions and distortions in world agricultural markets including by the parallel elimination of all forms of agricultural export subsidies and all export measures with equivalent effect, in accordance with the mandate of the Doha Development Round

Sustainable Development Goals (SDGs)	Targets
	2.c – Adopt measures to ensure the proper functioning of food commodity markets and their derivatives, and facilitate timely access to market information, including on food reserves, in order to help limit extreme food price volatility
	3.1 – By 2030 reduce the global maternal mortality ratio to less than 70 per 100,000 live births
	3.2 – By 2030, end preventable deaths of newborns and children under 5 years of age, with all countries aiming to reduce neonatal mortality to at least as low as 12 per 1,000 live births and under-5 mortality to at least as low as 25 per 1,000 live births
	3.3 – By 2030 end the epidemics of HIV/AIDS, tuberculosis, malaria, and neglected tropical diseases and combat hepatitis, water-borne diseases, and other communicable diseases
GOAL 3: Ensure healthy lives and promote well-being for all at all ages 3 ROODHEAITH AND WELL-BEING	3.4 – By 2030 reduce by one-third premature mortality from non-communicable diseases (NCDs), through prevention and treatment, and promote mental health and well-being
	3.5 – Strengthen prevention and treatment of substance abuse, including narcotic drug abuse and harmful use of alcohol
	3.6 – By 2020 halve global deaths and injuries from road traffic accidents
	3.7 – By 2030 ensure universal access to sexual and reproductive health care services, including for family planning, information and education, and the integration of reproductive health into national strategies and programmes
	3.8 – Achieve Universal health coverage (UHC), including financial risk protection, access to quality essential health care services, and access to safe, effective, quality and affordable essential medicines and vaccines for all

Sustainable Development Goals (SDGs)	Targets
	3.9 – By 2030, substantially reduce the number of deaths and illnesses from hazardous chemicals and air, water and soil pollution and contamination
	3.a – Strengthen the implementation of the World Health Organization Framework Convention on Tobacco Control in all countries, as appropriate
	3.b — Support the research and development of vaccines and medicines for the communicable and non-communicable diseases that primarily affect developing countries, provide access to affordable essential medicines and vaccines, in accordance with the Doha Declaration on the TRIPS Agreement and Public Health, which affirms the right of developing countries to use to the full the provisions in the Agreement on Trade-Related Aspects of Intellectual Property Rights regarding flexibilities to protect public health, and, in particular, provide access to medicines for all
	3.c – Substantially increase health financing and the recruitment, development, training and retention of the health workforce in developing countries, especially in least developed countries and small island developing States
	3.d – Strengthen the capacity of all countries, in particular developing countries, for early warning, risk reduction and management of national and global health risks
	4.1 – By 2030, ensure that all girls and boys complete free, equitable and quality primary and secondary education leading to relevant and effective learning outcomes
	4.2 – By 2030, ensure that all girls and boys have access to quality early childhood development, care and pre-primary education so that they are ready for primary education
	4.3 – By 2030, ensure equal access for all women and men to affordable quality technical, vocational and tertiary education, including university
	4.4 – By 2030, substantially increase the number of youth and adults who have relevant skills including technical and vocation skills, for employment, decent jobs and entrepreneurship
	4.5 – By 2030, eliminate gender disparities in education and ensure equal access to all levels of education and vocational training for the vulnerable, including persons with disabilities, indigenous peoples, and children in vulnerable situations

Sustainable Development Goals (SDGs)	Targets
GOAL 4: Ensure inclusive and equitable education and promote life-long	4.6 – By 2030, ensure that all youth and a substantial proportion of adults, both men and women, achieve literacy and numeracy
learning opportunities for all	4.7 – By 2030, ensure all learners acquire knowledge and skills needed to promote sustainable development, including among others, through education for sustainable development and sustainable lifestyles, human rights, gender equality, promotion of a culture of peace and non-violence, global citizenship, and appreciation of cultural diversity and of culture's contribution to sustainable development
4 party Octably	4.a – Build and upgrade education facilities that are child, disability and gender sensitive and provide safe, non-violent, inclusive and effective learning environments for all
4 FORGERION	4.b – By 2020, substantially expand globally the number of scholarships available to developing countries, in particular LDCs, SIDS and African countries, for enrolment in higher education, including vocational training, ICT, technical, engineering and scientific programmes in developed countries and other developing countries
	4.c – By 2030, substantially increase the supply of qualified teachers, including through international cooperation for teacher training in developing countries, especially LDCs and SIDS
	5.1 – End all forms of discrimination against all women and girls everywhere
GOAL 5: Achieve gender	5.2 – Eliminate all forms of violence against all women and girls in public and private spheres, including trafficking and sexual and other types of exploitation
equality and empower all women and girls 5 CHORR EQUALITY	5.3 – Eliminate all harmful practices, such as child, early and forced marriage and female genital mutilation
	5.4 – Recognize and value unpaid care and domestic work through the provision of public services, infrastructure and social protection policies, and the promotion of shared responsibility within the household and the family as nationally appropriate
	5.5 – Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life

Sustainable Development Goals (SDGs)	Targets				
	5.6 – Ensure universal access to sexual and reproductive health and reproductive rights as agreed in accordance with the Programme of Action of the International Conference of Population and Development (ICPD) and the Beijing Platform for Action and the outcome documents of their review conferences				
	5.a – Undertake reforms to give women equal rights to economic resources, as well as access to ownership and control over land and other forms of property, financial services, inheritance, and natural resources in accordance with national laws				
	5.b – Enhance the use of enabling technologies, in particular ICT, to promote women's empowerment				
	5.c – Adopt and strengthen sound policies and enforceable legislation for the promotion of gender equality and the empowerment of all women and girls at all levels				
	6.1 – By 2030, achieve universal and equitable access to safe and affordable drinking water for all				
	6.2 – By 2030, achieve access to adequate and equitable sanitation and hygiene for all, and end open defecation, paying special attention to the needs of women and girls and those in vulnerable situations				
GOAL 6: Ensure availability	6.3 – By 2030, improve water quality by reducing pollution, eliminating dumping and minimizing release of hazardous chemicals and materials, halving th proportion of untreated wastewater and substantially increasing recycling and safe reuse globally				
and sustainable management of water and sanitation for all	6.4 – By 2030, substantially increase water-use efficiency across all sectors and ensure sustainable withdrawals and supply of freshwater to address water scarcity, and substantially reduce the number of people suffering from water scarcity				
6 CLEANWATER AND SANITATION	6.5 - By 2030, implement integrated water resources management at all levels, including through transboundary cooperation as appropriate				
	6.6 – By 2020, protect and restore water-related ecosystems, including mountains, forests, wetlands, rivers, aquifers and lakes				
	6.a – By 2030, expand international cooperation and capacity-building support to developing countries in water and sanitation related activities and programmes, including water harvesting, desalination, water efficiency, wastewater treatment, recycling and reuse technologies				
	6.b – Support and strengthen the participation of local communities for improving water and sanitation management				

Sustainable Development Goals (SDGs)	Targets
	7.1 – By 2030, ensure universal access to affordable, reliable and modern energy services
GOAL 7: Ensure access to affordable, reliable,	7.2 – By 2030, increase substantially the share of renewable energy in the global energy mix
sustainable and modern energy for all	7.3 – By 2030, double the global rate of improvement in energy efficiency
	7.a – By 2030, enhance international cooperation to facilitate access to clean energy research and technology, including renewable energy, energy efficiency and advanced and cleaner fossil-fuel technology, and promote investment in energy infrastructure and clean energy technology
7 AFFORDABLE AND 1800 CLEAN DIVERSY	7.b — By 2030, expand infrastructure and upgrade technology for supplying modern and sustainable energy services for all in developing countries, in particular least developed countries, small island developing States and landlocked developing countries, in accordance with their respective programmes of support
Ø	
	8.4 – Improve progressively through 2030 global resource efficiency in consumption and production, and endeavour to decouple economic growth from environmental degradation in accordance with the 10-year framework of programmes on sustainable consumption and production with developed countries taking the lead
GOAL 8: Promote sustained and inclusive economic growth, full and productive employment and decent	8.5 – By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value
WORK FOR AIL 8 DECENT WORK AND ECONOMIC GROWTH	8.6 – By 2020, substantially reduce the proportion of youth not in employment, education or training
	8.7 – Take immediate and effective measures to eradicate forced labour, end modern slavery and human trafficking and secure the prohibition and elimination of the worst forms of child labour, including recruitment and use of child soldiers, and by 2025 end child labour in all its forms
	8.8 – Protect labour rights and promote safe and secure working environments of all workers, including migrant workers, particularly women migrants, and those in precarious employment

Sustainable Development Goals (SDGs)	Targets
	8.10 – Strengthen the capacity of domestic financial institutions to encourage and to expand access to banking, insurance and financial services for all
	8.a – Increase Aid for Trade support for developing countries, particularly LDCs including through the Enhanced Integrated Framework for Trade-Related Technical Assistant for LDCs
	8.b – By 2020, develop and operationalize a global strategy for youth employment and implement the Global Jobs Pact of the International Labour Organization
	8.4 – Improve progressively through 2030 global resource efficiency in consumption and production, and endeavour to decouple economic growth from environmental degradation in accordance with the 10-year framework of programmes on sustainable consumption and production with developed countries taking the lead
	8.5 – By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value
	8.6 – By 2020, substantially reduce the proportion of youth not in employment, education or training
	9.1 – Develop quality, reliable, sustainable and resilient infrastructure, including regional and transborder infrastructure, to support economic development and human well-being, with a focus on affordable and equitable access for all
GOAL 9: Build resilient infrastructure, promote inclusive and sustainable	9.2 – Promote inclusive and sustainable industrialization and, by 2030, significantly raise industry's share of employment and GDP in line with national circumstances, and double its share in LDCs
industrialization and foster innovation 9 MUSICA MODARDA 9 MUSICA MODARDA 9 MUSICA MODARDA 1 MUSIC	9.3 –Increase the access of small-scale industrial and other enterprises, particularly in developing countries, to financial services including affordable credit and their integration into value chains and markets
	9.4 – By 2030 upgrade infrastructure and retrofit industries to make them sustainable, with increased resource use efficiency and greater adoption of clean and environmentally sound technologies and industrial processes, all countries taking action in accordance with their respective capabilities
	9.5 – Enhance scientific research, upgrade the technological capabilities of industrial sectors in all countries, in particular developing countries, including, by 2030, encouraging innovation and substantially increasing the number of research and development workers per 1 million people and public and private research and development spending

Sustainable Development Goals (SDGs)	Targets
	9.a – Facilitate sustainable and resilient infrastructure development in developing countries through enhanced financial, technological and technical support to African countries, LDCs, LLDCs and SIDS
	9.b – Support domestic technology development, research and innovation in developing countries including by ensuring a conducive policy environment for inter alia industrial diversification and value addition to commodities
	9.c – Significantly increase access to ICT and strive to provide universal and affordable access to internet in LDCs by 2020
	10.1 – By 2030, progressively achieve and sustain income growth of the bottom 40 per cent of the population at a rate higher than the national average
	10.2 – By 2030, empower and promote the social, economic and political inclusion of all irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status
GOAL10: Reduce inequality	10.3 – Ensure equal opportunity and reduce inequalities of outcome, including through eliminating discriminatory laws, policies and practices and promoting appropriate legislation, policies and actions in this regards
within and among countries	10.4 – Adopt policies especially fiscal, wage, and social protection policies and progressively achieve greater equality
10 REDUCED MATTER AND	10.5 - Improve regulation and monitoring of global financial markets and institutions and strengthen implementation of such regulations
	10.6 – Ensure enhanced representation and voice of developing countries in decision making in global international economic and financial institutions in order to deliver more effective, credible, accountable and legitimate institutions
	10.7 – Facilitate orderly, safe, regular and responsible migration and mobility of people, including through implementation of planned and well-managed migration policies
	10.a – Implement the principle of special and differential treatment for developing countries, in particular least developed countries, in accordance with WTO agreements

Sustainable Development Goals (SDGs)	Targets
	10.b – Encourage ODA and financial flows, including foreign direct investment, to states where the need is greatest, in particular LDCs, African countries, SIDS, and LLDCs, in accordance with their national plans and programmes
	10.c – By 2030, reduce to less than 3 per cent the transaction costs of migrant remittances and eliminate remittance corridors with costs higher than 5 per cent
	11.1 – By 2030, ensure access for all to adequate, safe and affordable housing and basic services, and upgrade slums
	11.2 – By 2030, provide access to safe, affordable, accessible and sustainable transport systems for all, improving road safety, notably by expanding public transport, with special attention to the needs of those in vulnerable situations, women, children, persons with disabilities and older persons
	11.3 – By 2030, enhance inclusive and sustainable urbanization and capacities for participatory, integrated and sustainable human settlement planning and management in all countries
	11.4 – Strengthen efforts to protect and safeguard the world's cultural and natural heritage
GOAL 11 - Make cities and	11.5 – By 2030, significantly reduce the number of deaths and the number of affected people and decrease by y per cent the economic losses relative to GDP caused by disasters, including water-related disasters, with the focus on protecting the poor and people in vulnerable situations
human settlements inclusive, safe, resilient and sustainable 11 SUSTAINABLE CITIES AND COMMUNITIES	11.6 – By 2030, reduce the adverse per capita environmental impact of cities, including by paying special attention to air quality, municipal and other waste management
	11.7 – By 2030, provide universal access to safe, inclusive and accessible, green and public spaces, particularly for women and children, older persons and persons with disabilities
	11.a – Support positive economic, social and environmental links between urban, per-urban and rural areas by strengthening national and regional development planning
	11.b – By 2020, substantially increase the number of cities and human settlements adopting and implementing integrated policies and plans towards inclusion, resource efficiency, mitigation and adaptation to climate change, resilience to disasters, develop and implement in line with the forthcoming Hyogo Framework holistic disaster risk management at all levels

Sustainable Development Goals (SDGs)	Targets
	11.c – Support least developed countries, including through financial and technical assistance, for sustainable and resilient buildings utilizing local materials
	12.1 – Implement the 10-Year Framework of Programmes on sustainable consumption and production (10YFP), all countries taking action, with developed countries taking the lead, taking into account the development and capabilities of developing countries
	12.2 – By 2030, achieve sustainable management and efficient use of natural resources
GOAL 12: Ensure sustainable consumption and	12.3 – By 2030, halve per capita global food waste at the retail and consumer level, and reduce food losses along production and supply chains including post-harvest losses
production patterns	12.4 – By 2020, achieve environmentally sound management of chemicals and all wastes throughout their life cycle in accordance with agreed international frameworks and significantly reduce their release to air, water and soil to minimize their adverse impacts on human health and the environment
12 RESPONSIBLE CONSUMPTION AND PRODUCTION	12.5 – By 2030, substantially reduce waste generation through prevention, reduction, recycling, and reuse
CO W	12.6 – Encourage companies, especially large and trans-national companies, to adopt sustainable practices and to integrate sustainability information into their reporting cycle
	12.7 – Promote public procurement practices that are sustainable in accordance with national policies and priorities
	12.8 – By 2030, ensure that people everywhere have the relevant information and awareness for sustainable development and lifestyles in harmony with nature

Sustainable Development Goals (SDGs)	Targets
	12.a – Support developing countries to strengthen their scientific and technological capacities to move towards more sustainable patterns of consumption and production
	12.b – Develop and implement tools to monitor sustainable development impacts for sustainable tourism which creates jobs, promotes local culture and products
	12.c – Rationalize inefficient fossil fuel subsidies that encourage wasteful consumption by removing market distortions, in accordance with national circumstances, including by restructuring taxation and phasing out those harmful subsidies, where they exist, to reflect their environmental impacts, taking fully into account the specific needs and conditions of developing countries and minimizing the possible adverse impacts on their development in a manner that protects the poor and the affected communities
	13.1 – Strengthen resilience and adaptive capacity to climate related hazards and natural disasters in all countries
Goal 13: Take urgent action to combat climate change	13.2 – Integrate climate change measures into national policies, strategies, and planning
and its impact	13.3 – Improve education, awareness raising and human and institutional capacity on climate change mitigation, adaptation, impact reduction, and early warning
13 CLIMATE ACTION	13.a – Implement the commitment undertaken by developed country Parties to the UNFCCC to a goal of mobilizing jointly USD100 billion annually by 2020 from all sources to address the needs of developing countries in the context of meaningful mitigation actions and transparency on implementation and fully operationalize the Green Climate Fund through its capitalization as soon as possible
	13.b – Promote mechanisms for raising capacity for effective climate change-related planning and management in least developed countries and small island developing States, including focusing on women, youth and local and marginalized communities
	14.1 – By 2025, prevent and significantly reduce marine pollution of all kinds, particularly from land-based activities, including marine debris and nutrient pollution
GOAL 14: Conserve and sustainably use the oceans, seas and marine resources for sustainable development	14.2 By 2020, sustainably manage and protect marine and coastal ecosystems to avoid significant adverse impacts, including by strengthening their resilience, and take action for their restoration in order to achieve healthy and productive oceans
	14.3 – Minimize and address the impacts of ocean acidification, including through enhanced scientific cooperation at all levels

Sustainable Development Goals (SDGs)	Targets
A TELLER 14 LIFE BELOW WATER	14.4 – By 2020, effectively regulate harvesting, and end overfishing, illegal, unreported and unregulated (IUU) fishing and destructive fishing practices and implement science-based management plans, to restore fish stocks in the shortest time feasible at least to levels that can produce maximum sustainable yield as determined by their biological characteristics
	14.5 – By 2020, conserve at least 10 per cent of coastal and marine areas, consistent with national and international law and based on best available scientific information
	14.6 – By 2020, prohibit certain forms of fisheries subsidies which contribute to overcapacity and overfishing, and eliminate subsidies that contribute to IUU fishing, and refrain from introducing new such subsidies, recognizing that appropriate and effective special and differential treatment for developing and least developed countries should be an integral part of the WTO fisheries subsidies negotiation
	14.7 – By 2030, increase the economic benefits to small island developing States and least developed countries from the sustainable use of marine resources, including through sustainable management of fisheries, aquaculture and tourism
	14.a – Increase scientific knowledge, develop research capacities and transfer marine technology taking into account the Intergovernmental Oceanographic Commission Criteria and Guidelines on the Transfer of Marine Technology, in order to improve ocean health and to enhance the contribution of marine biodiversity to the development of developing countries, in particular SIDS and LDCs
	14.b – Provide access for small-scale artisanal fishers to marine resources and markets
	14.c – Enhance the conservation and sustainable use of oceans and their resources by implementing international law as reflected in the United Nations Convention on the Law of the Sea, which provides the legal framework for the conservation and sustainable use of oceans and their resources, as recalled in paragraph158 of "The future we want"
GOAL 15: Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat	15.1 – By 2020, ensure conservation, restoration and sustainable use of terrestrial and inland freshwater ecosystems and their services, in particular forests, wetlands, mountains and drylands, in line with obligations under international agreements
	15.2 – By 2020, promote the implementation of sustainable management of all types of forests, halt deforestation, restore degraded forests and substantially increase afforestation and reforestation globally
	15.3 – By 2020, combat desertification, and restore degraded land and soil, including land affected by desertification, drought and floods, and strive to achieve a land-degradation neutral world

Sustainable Development Goals (SDGs)	Targets
desertification, and halt and reverse land degradation and halt biodiversity loss	15.4 – By 2030, ensure the conservation of mountain ecosystems, including their biodiversity, to enhance their capacity to provide benefits which are essential for sustainable development
	15.5 – Take urgent and significant action to reduce degradation of natural habitat, halt the loss of biodiversity, and, by 2020, protect and prevent the extinction of threatened species
	15.6 – Promote fair and equitable sharing of the benefits arising from the utilization of genetic resources and promote appropriate access to such resources, as internationally agreed
	15.7 – Take urgent action to end poaching and trafficking of protected species of flora and fauna, and address both demand and supply of illegal wildlife products
	15.8 – By 2020, introduce measures to prevent the introduction and significantly reduce the impact of invasive alien species on land and water ecosystems, and control or eradicate the priority species
	15.9 – By 2020, integrate ecosystems and biodiversity values into national and local planning, development processes and poverty reduction strategies, and accounts
	15.a – Mobilize and significantly increase from all sources financial resources to conserve and sustainably use biodiversity and ecosystems
	15.b – Mobilize significant resources from all sources and at all levels to finance sustainable forest management, and provide adequate incentives to developing countries to advance sustainable forest management, including for conservation and reforestation
	15.c – Enhance global support to efforts to combat poaching and trafficking of protected species, including by increasing the capacity of local communities to pursue sustainable livelihood opportunities
GOAL 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective and	16.1 – Significantly reduce all forms of violence and related death rates everywhere
	16.2 – End abuse, exploitation, trafficking and all forms of violence and torture against children
	16.3 – Promote the rule of law at the national and international levels, and ensure equal access to justice for all
	16.4 – By 2030, significantly reduce illicit financial and arms flows, strengthen recovery and return of stolen assets, and combat all forms of organized crime

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ormation and protect fundamental freedoms, in accordance with national legislation and international agreements
l institutions, including through international cooperation, for building capacities at all levels, in particular in developing and combating terrorism and crime
iscriminatory laws and policies for sustainable development
ce mobilization, including through international support to developing countries to improve domestic capacity for tax
lement fully their Official Development Assistance (ODA) commitments, including to provide 0.7 per cent of Gross eveloping countries of which 0.15-0.20 per cent to least-developed countries
resources for developing countries from multiple sources
in attaining long-term debt sustainability through coordinated policies aimed at fostering debt financing, debt relief and and address the external debt of highly indebted poor countries (HIPC) to reduce debt distress
tment promotion regimes for LDCs

Sustainable Development Goals (SDGs)	Targets
	17.6 – Enhance North-South, South-South and triangular regional and international cooperation on and access to science, technology and innovation, and enhance knowledge sharing on mutually agreed terms, including through improved coordination among existing mechanisms, particularly at UN level, and through a global technology facilitation mechanism
	17.7 – Promote development, transfer, dissemination and diffusion of environmentally sound technologies to developing countries on favourable terms, including on concessional and preferential terms, as mutually agreed
	17.8 – Fully operationalize the Technology Bank and STI (Science, Technology and Innovation) capacity building mechanism for LDCs by 2017, and enhance the use of enabling technologies in particular ICT
	17.9 – Enhance international support for implementing effective and targeted capacity building in developing countries to support national plans to implement all sustainable development goals, including through North-South, South-South, and triangular cooperation
	17.10 – Promote a universal, rules-based, open, non-discriminatory and equitable multilateral trading system under the WTO including through the conclusion of negotiations within its Doha Development Agenda
	17.11 – Significantly increase the exports of developing countries, in particular with a view to doubling the least developed countries' share of global exports by 2020
	17.12 – Realize timely implementation of duty-free, quota-free market access on a lasting basis for all least developed countries consistent with WTO decisions, including through ensuring that preferential rules of origin applicable to imports from LDCs are transparent and simple, and contribute to facilitating market access
	17.13 – Enhance global macroeconomic stability including through policy coordination and policy coherence
	17.14 – Enhance policy coherence for sustainable development
	17.15 - Respect each country's policy space and leadership to establish and implement policies for poverty eradication and sustainable development
	17.16 – Enhance the global partnerships for sustainable development complemented by multi-stakeholder partnerships. In particular, enhance those partnerships that mobilize and share knowledge, expertise, technologies and financial resources to support the achievement of sustainable development goals in all countries, particularly developing countries

Sustainable Development Goals (SDGs)	Targets
	17.17 – Encourage and promote effective public, public-private, and civil society partnerships, building on the experience and resourcing strategies of partnerships Data, monitoring and accountability
	17.18 – By 2020, enhance capacity building support to developing countries, including for LDCs and SIDS, to increase significantly the availability of high-quality, timely and reliable data disaggregated by income, gender, age, race, ethnicity, migratory status, disability, geographic location and other characteristics relevant in national contexts"
	17.19 – By 2030, build on existing initiatives to develop measurements of progress on sustainable development that complement GDP, and support statistical capacity building in developing countries