



MEDIUM TERM SOCIO-ECONOMIC POLICY FRAMEWORK 2021–2024



“Jamaica, the place of choice to live, work, raise families and do business”

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Medium Term Socio-Economic Policy Framework (MTF)

2021-2024

*Recovery, Renewal and Claiming Jamaica's
Excellence!!!*

**Vision 2030 Jamaica...advancing the achievement of the Sustainable Development Goals
(SDGs)...leaving no one behind”**

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Foreword

Part 1

Vision 2030 Jamaica – National Development Plan (NDP) is Jamaica's 1st long-term development plan and covers the 21-year period 2009-2030. It was informed by a government led stakeholder-driven process of consultation and utilization of empirical evidence to determine the long-term development results (goals and outcomes) demanded by the Jamaica people and the strategies and policy-driven programming that would best allow for the achievement of the development results.

The National Development Plan and the 1st successive 3-year Medium Term Socio-Economic Policy Framework (MTF) was launched in 2009 with the planned development results slated for achievement in 2030. The NDP is accompanied by 31 Sector Plans, which are presented in 28 separate documents. Vision 2030 Jamaica was designed to enable the achievement of four (4) national sustainable and inclusive development goals and 15 related national outcomes. The achievement of the planned 2030 targets for the Vision 2030 Jamaica goals and outcomes, which were established in 2009, are representative of the achievement of developed country status. While this developed country status is benchmarked against global standards, it is operationalized to reflect culturally-based operationalizations of development.

Vision 2030 Jamaica consists of an integrated development framework that links vision, goals and outcomes with long-term development objectives, strategy, policy, planning, programming, and the means of implementation. The interlinkage of these various components is operationalized within an evidence- and results- based management framework. It is noteworthy that the results-based management framework connects medium term outcomes with long term sectoral development impacts and the 4 national goals. Hence, Vision 2030 Jamaica consists of national goals and outcomes that tell us how the Jamaica we want will look and what it will offer its citizens and the wider global community. It consists of a national strategy framework that tells us the sectors that must be developed and the nature of the required development for the national goals and outcomes to be achieved¹. The national strategy framework is expounded in the Vision 2030 Jamaica Sector Plans as well as the wider collection of government approved sectoral strategies.

The Sector Plans present the vision, strategies, programming, and intended development results for each sector. While the composition of the national strategy framework has remained largely the same, a few national strategies have been added to reflect shifts in philosophies and sectoral policy frameworks. The sector strategies represent a breakdown of the national strategies based on the areas identified as the main dynamics in a Theory of Change (ToC) model. In each MTF, the sector strategies both maintain focus on the long term objectives and reflect the medium-term requirements for development based on performance and changes in the development environment.

¹ The long-term national strategy framework presents the sectoral areas of focus for development and the direction of change or nature of transformation required to achieve the country's 2030 goals.

The implementation of Vision 2030 Jamaica is driven by public policy. Government's medium term objectives and policy imperatives are largely situated within policy frameworks. The medium-term policy priorities in turn direct institutional processes, resourcing, and capacity building. Government's policy and legislative frameworks also serve as the axis for state level governance and regulation. It is public policy that creates the enabling environment for partners in development to coherently participate in development processes and align their planning and programming with Vision 2030 Jamaica.

The MTF serves as the centrepiece of the implementation framework of Vision 2030 Jamaica. It is one of the central features that has allowed for continuous implementation of Vision 2030 Jamaica across successive governing administrations. It directly situates policy-based programming within the national strategy framework and comes into force through Cabinet approval. The 3-year span of the MTF allows for changes in government's policy frameworks to be integrated in the implementation of Vision 2030 Jamaica. Hence, how the long-term strategic development priorities will be advanced within pathways of change, along with resourcing and capacity building, are driven by government's policy imperatives.

In 2015, Jamaica as part of the 193 member states of the United Nations (UN) adopted the 2030 Agenda for Sustainable Development (2016-2030) and its 17 Sustainable Development Goals (SDGs). Jamaica had utilized Vision 2030 Jamaica as its framework for establishing its position on what was prior to known as the Post-2015 Sustainable Development Goals (SDGs). This was presented in a National Outcome Document on the Post-2015 Sustainable Development Goals. Jamaica then presented the alignment of the anticipated 17 SDGs with the National Goals and Outcomes of Vision 2030 Jamaica in Medium Term Socio-Economic Policy Framework (MTF) 2015-2018. In 2017, Cabinet approved "A Road Map for SDG Implementation in Jamaica", which identified Vision 2030 Jamaica as the framework for implementation of the SDGs in Jamaica. The Road Map noted that if Jamaica continued along the path laid out under Vision 2030 Jamaica, it would be concurrently working towards the achievement of the SDGs. MTF 2018-2021 showed the alignment of the SDGs with the national goals and outcomes of Vision 2030 Jamaica and the alignment of the SDG targets with the national and sector strategies.

The implementation of Vision 2030 Jamaica has been led by the Government of Jamaica (GOJ), with the Planning Institute of Jamaica (PIOJ) serving as the focal point. Within the PIOJ, the Plan Development Unit (PDU), also known as the Vision 2030 Jamaica Secretariat, coordinates the implementation of Vision 2030 Jamaica and the integration of the SDGs in Vision 2030 Jamaica Plan Implementation, with support from the wider organization. A Sustainable Development Goals (SDGs) Secretariat is responsible for managing the partnership and institutional arrangements for the SDGs as well as reporting.

Part 2

Vision 2030 Jamaica is designed for continuous improvement, stakeholder driven implementation, and is underpinned by an evidence- and results based management framework. It is also designed to drive social transformation and the achievement of developed country status. These tenets of Vision 2030 Jamaica have allowed for the

maintenance of its relevance, and capacity for agility and adaptation to what has been a rapidly changing local, regional, and global context for development.

At the end of Fiscal Year (FY 2020/21), which marked the end of the period covered by MTF 2018-2021, it was evident that the decade to 2030 would be characterised by an even more uncertain and malleable development context than the decade ending 2020. The decade ending 2020 had been characterized by the effects of the 2008 global financial crisis, geo-political dynamics that impacted global relations and the effects of climate change and other shocks. The decade ending 2030 will be characterized by the effects of the COVID-19 pandemic as well as on-going shifts in geo-politics and the political economy, and projected increasing threats associated with climate change and other risks to survival, livelihoods, inclusion and equity, and sustainable growth. Prior to the COVID-19 pandemic, the evidence regarding development performance and the anticipated development environment up to 2030 had informed an assessment that the achievement of developed country status by 2030 would be highly infeasible. With the emergence of COVID-19 in 2019 and its rapid global spread in 2020 and 2021, global forecasts and national data have painted a picture that renders the achievement of developed country status by 2030 as highly improbable.

However, Vision 2030 Jamaica was not simply designed for the achievement of developed country status by 2030. The NDP was primarily crafted to create the conditions necessary for accelerated and catalytic transformative development in advancing the achievement of 4 synergistic National Goals and 15 related National Outcomes. The achievement of the national outcomes is monitored by means of a performance measurement framework, which includes measurable National Outcome Indicators. The 2030 targets that were linked to the respective indicators as part of the planning process, represented the achievement of developed country status. The evidence- and results- basis of Vision 2030 Jamaica, which facilitates continuous improvement, allows for review and revision of targets in response to actual performance and actual development context throughout Plan implementation. Hence, under Vision 2030 Jamaica, we are able to redefine targets and the timelines for the achievement of targets.

All partners in Jamaica's national development, including the citizenry are encouraged to align your goals, plans and programmes with Vision 2030 Jamaica and the SDGs, through the MTF. Together, we can achieve our national vision for development and make "Jamaica, the place of choice to live, work, raise families and do business".

Vision 2030 Jamaica Secretariat

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The PIOJ extends its appreciation to all Jamaicans at home and abroad for creating a great legacy and an excellent nation brand as a platform for implementing Vision 2030 Jamaica and advancing the realization of the collective vision to make "Jamaica, the place of choice to live, work, raise families and do business".

Figure A1. Vision 2030 Jamaica National Goals and National Outcomes



Alignment of Vision 2030 Jamaica and the Sustainable Development Goals (SDGs)

Figure A2 - Alignment of Vision 2030 Jamaica and the Sustainable Development Goals (SDGs)



Abbreviations and Acronyms

ACP	Agricultural Competitiveness Programme
ADSC	Anti-Dumping and Subsidies Commission
AFPs	Agencies, Funds and Programmes
AGD	Accountant General's Department
AIC	Agro-Investment Corporation
ALMD	Agriculture Land Management Division
AMANDA	Application Management and Data Automation Software
ASYCUDA	Automated System for Custom Data
B&B	Bed and Breakfast
BOJ	Bank of Jamaica
BPO	Business Process Outsourcing
BSJ	Bureau of Standards Jamaica
C4D	Communication for Development
CAP	Community Access Point
CAP	Career Advancement Programme
CARICOM	Caribbean Community
CARIFORUM	Caribbean Forum
CARILED	Caribbean Regional Local Economic Development Project
CBD	Convention on Biological Diversity
CBO	Community-Based Organization
CCA	Common Country Analysis
CCADRRP	Climate Change Adaptation and Disaster Risk Reduction Project
CCTV	Closed Circuit Television
CD	Communicable Disease
CDB	Caribbean Development Bank
CDC	Community Development Committee
CEO	Chief Executive Officer
CFLGM	Caribbean Forum of Local Government Ministers
CGF	Caribbean Growth Forum
CHASE Fund	Culture, Health, Arts, Sports and Education Fund
CHEC	China Harbour Engineering Company
CIB	Central Investigations Bureau
CIC	Construction Industry Council
CIP	Construction Industry Policy
CITO	Central Information Technology Office
CMI	Caribbean Maritime Institute
CMS	Court Management System
CO ₂	Carbon Dioxide
COJ	Companies Office of Jamaica
COP	Conference of the Parties (to the UNFCCC)
COTED	Council for Trade and Economic Development
COVID-19	Coronavirus 2019
CPC	Chief Parliamentary Council

CPFSA	Child Protection and Family Services Agency
CPSO	CARICOM Private Sector Organization (CPSO)
CRP	Community Renewal Programme
CSEC	Caribbean Secondary Education Certificate
CSF	Community Systems Foundation
CSJP	Citizen Security and Justice Programme
CSME	CARICOM Single Market and Economy
CSO	Civil Society Organization
CTE	Career and Technical Education
C-TOC	Counter-Terrorism and Organized Crime Investigation Branch
DBJ	Development Bank of Jamaica
DCS	Department of Correctional Services
DFA	Data for All
DRM	Disaster Risk Management
EC	Early Childhood
ECC	Early Childhood Commission
ECD	Early Childhood Development
ECI	Early Childhood Institution
ECLAC	Economic Commission of Latin America and the Caribbean
EEA	European Environment Agency
EEZ	Exclusive Economic Zone
e-Gov	Electronic Government
eGovJa	eGov Jamaica Limited
EIA	Environmental Impact Assessment
EII	Energy Intensity Index
e-LJam	e-Learning Jamaica Company Ltd.
EMS	Environmental Management System
EOJ	Electoral Office of Jamaica
EPA	Economic Partnership Agreement
EPI	Environmental Performance Index
ERBM	Evidence- and Results- Based Management
ESCO	Energy Services Company
ESSJ	Economic and Social Survey Jamaica
EU	European Union
EXIM	Export Import Bank
FAO	Food and Agriculture Organization of the United Nations
FCJ	Factories Corporation of Jamaica
FDA	Foreign Direct Assistance
FDI	Foreign Direct Investment
FSC	Financial Services Commission
FTC	Fair Trading Commission
FY	Fiscal Year
GAP	Good Agricultural Practices
GCF	Green Climate Fund
GCI	Global Competitiveness Index
GCT	General Consumption Tax
GDP	Gross Domestic Product
GEF	Global Environmental Facility
GEF SGP	Global Environmental Facility Small Grants Programme

GER	Government Electricity Regulator
GHG	Greenhouse Gas
GIP	Growth Inducement Programme
GIS	Geographical Information System(s)
GNI	Gross National Income
GOJ	Government of Jamaica
GSAT	Grade Six Achievement Test
HACCP	Hazard Analysis and Critical Control Points
HAJ	Housing Agency of Jamaica
HDI	Human Development Index
HEART Trust/NTA	Human Employment and Resource Training Trust/National Training Agency
HLPF	High Level Political Forum (on the Sustainable Development Goals)
HQI	Housing Quality Index
HR	Human Resources
HRMIS	Human Resource Management Information System
HRRACC	Hazard Risk Reduction and Adaptation to Climate Change
IAEA	International Atomic Energy Agency
IAEG-SDGs	Inter-Agency and Expert Group on Sustainable Development Goal Indicators
ICT	Information and Communications Technology
IDB	Inter-American Development Bank
IDP	International Development Partner
IERBM	Integrated Evidence- and Results- Based Management
IGI	Inclusive Growth Index
ILO	International Labour Organization
ILPES	Institute for Economic and Social Planning
IMAJ	Incorporated Masterbuilders Association of Jamaica
IMCHR	Inter-Ministerial Committee on Human Rights
IMF	International Monetary Fund
IOM	International Organization for Migration
IP	Intellectual Property
IP	Investment Project
IPL	Independence Park Limited
ISCF	Island Special Constabulary Force
ISO	International Standards Organization
ISSA	Inter-Secondary Schools Sports Association
ITA	Island Traffic Authority
Ja REEACH	Jamaica Rural Economy and Ecosystems Adapting to Climate Change
JACRA	Jamaica Agricultural Commodities Regulatory Authority
JAMALCO	Jamaica Alumina Company
JAMPRO	Jamaica Promotions Corporation
JAMSTATS	Jamaica Statistics
JAS	Jamaica Agricultural Society
JAVA	Jamaica Association of Villas and Apartments
JBDC	Jamaica Business Development Corporation
JB I	Jamaica Bauxite Institute
JCA	Jamaica Customs Agency
JCC	Jamaica Chamber of Commerce

JCDC	Jamaica Cultural Development Commission
JCF	Jamaica Constabulary Force
JCO-ICVIS	Jamaica Crime Observatory – Integrated Crime and Violence Information System
JDF	Jamaica Defence Force
JDTAN	Jamaica Diaspora Taskforce Action Network
JEA	Jamaica Exporter’s Association
JHTA	Jamaica Hotel and Tourist Association
JIEP	Jamaica Institute of Environmental Professionals
JIPO	Jamaica Intellectual Property Office
JIS	Jamaica Information Service
JMA	Jamaica Manufacturers’ Association
JMB	Jamaica Mortgage Bank
JMEA	Jamaica Manufacturers and Exporters Association
JNHT	Jamaica National Heritage Trust
JNN	Jamaica News Network
JNSHC	Jamaica North South Highway Company Limited
JOA	Jamaica Olympic Association
JP	Justice of the Peace
JPSCo	Jamaica Public Service Company Limited
JSE	Jamaica Stock Exchange
JSEA	Jamaica Solar Energy Association
JSIF	Jamaica Social Investment Fund
JSLC	Jamaica Survey of Living Conditions
JSSE	Jamaica Social Stock Exchange
JTB	Jamaica Tourist Board
JUTC	Jamaica Urban Transit Company Limited
KCB	Kiwanis Club of Barbican
KCT	Kingston Container Terminal
KMA	Kingston Metropolitan Area
KMRB	Kingston Metropolitan Resort Board
KMTR	Kingston Metropolitan Transport Region
KSA	Kingston and St. Andrew
KSAC	Kingston and St. Andrew Municipal Corporation
KWH	Kilowatt Hour
LA	Local Authority
LAC	Latin America and the Caribbean
LAMP	Land Administration and Management Programme
LARC	Long Acting Reversible Contraceptives
LDC	Least Developed Countries
LE	Life Expectancy
LEIs	Local Economic Enterprises
LFMC	Local Forestry Management Committee
LNG	Liquefied Natural Gas
LSD	Local Sustainable Development
LSDP	Local Sustainable Development Plan
M&E	Monitoring and Evaluation
MAJ	Maritime Authority of Jamaica
MC	Municipal Corporation

MDA	Ministries, Departments, and Agencies
MDG	Millennium Development Goal
MDP	Master Drainage Plan
MEGJC	Ministry of Economic Growth and Job Creation
Met Service	Meteorological Service, Jamaica
MFAFT	Ministry of Foreign Affairs and Foreign Trade
MGCES	Ministry of Gender, Culture, Entertainment and Sport
MGD	Mines and Geology Division
MHURCC	Ministry of Housing, Urban Renewal and Climate Change
MIC	Middle-Income Country
MICAF	Ministry of Industry, Agriculture and Fisheries
MIDP	Major Infrastructure Development Programme
MIND	Management Institute for National Development
MLGCD	Ministry of Local Government and Community Development
MLGRD	Ministry of Local Government and Rural Development
MLSS	Ministry of Labour and Social Security
MNS	Ministry of National Security
MOCA	Major Organized Crime and Anti-Corruption Agency
MOEYI	Ministry of Education, Youth and Information
MOFPS	Ministry of Finance and the Public Service
MOH	Ministry of Health
MOJ	Ministry of Justice
MOT	Ministry of Tourism
MOU	Memorandum of Understanding
MP	Member of Parliament
MPhil	Master of Philosophy
MQAJ	Mining and Quarrying Association of Jamaica
MSc	Master of Science
MSDF	Multi-Country Sustainable Development Framework
MSET	Ministry of Science, Energy and Technology
MSME	Micro, Small and Medium-sized Enterprise
MTAP	Medium Term Action Plan
MTEP	Medium Term Economic Programme
MTF	Medium Term Socio-Economic Policy Framework
MTM	Ministry of Transport and Mining
MTRBB	Medium Term Results Based Budgeting
MW	Megawatt
NAP	National Adaptation Plan
NBSAP	National Biodiversity Strategy and Action Plan
NCB	National Commercial Bank
NCC	National Competitiveness Council
NCC	National Contracts Commission
NCDs	Non-Communicable Diseases
NCST	National Commission on Science and Technology
NCU	Northern Caribbean University
NCW	National Careers Week
NDP	National Development Plan
NEPA	National Environment and Planning Agency
NET	National Education Trust

NFPB	National Family Planning Board
NGO	Non-Governmental Organization
NHF	National Health Fund
NHT	National Housing Trust
NIB	National Intelligence Bureau
NIC	National Irrigation Commission
NIDS	National Identification System
NIF	National Insurance Fund
NIN	National Identification Number
NIP	National Irrigation Programme
NIR	Net International Reserves
NIS	National Insurance Scheme
NLA	National Land Agency
NLJ	National Library of Jamaica
NMIA	Norman Manley International Airport
NPSD	National Population and Sustainable Development (Policy)
NROCC	National Road Operating and Construction Company
NRV	Natural Resource Valuation
NRW	Non-Revenue Water
NSP	National Security Policy
NSPC	National Social Protection Committee
NSS	National Statistics System
NSWMA	National Solid Waste Management Authority
NVQ-J	National Vocational Qualification of Jamaica
NWA	National Works Agency
NWC	National Water Commission
NYS	National Youth Service
OAG	Office of the Accountant General
OAS	Organization of American States
ODA	Official Development Assistance
ODPEM	Office of Disaster Preparedness and Emergency Management
ODPP	Office of the Director of Public Prosecutions
OECD	Organization of Economic Cooperation and Development
OPC	Office of the Parliamentary Counsel
OPM	Office of the Prime Minister
ORC	Office of the Registrar of Companies
OSHA	Occupational Safety and Health Act
OTL	Office of Teaching and Learning
OUR	Office of Utilities Regulation
PA	Protected Area
PAHO	Pan American Health Organization
PAJ	Port Authority of Jamaica
PBMA	Public Bodies Management and Accountability
PBMA	Performance-Based Management Accounting
PCJ	Petroleum Corporation of Jamaica
PCOA	Police Civilian Oversight Authority
PDC	Parish Development Committee
PDU	Plan Development Unit
PEP	Primary Exist Profile

PEPA	Portland Environment Protection Association
PETCOM	Petroleum Company
PFM	Public Financial Management
PFMRAP	Public Financial Management Reform Action Plan
PGRFA	Plant Genetic Resources for Food and Agriculture Programme
PhD	Doctor of Philosophy
PHU	Population and Health Unit
PICA	Passport, Immigration and Citizenship Agency
PIMS	Public Investment Management System
PIOJ	Planning Institute of Jamaica
PLHIV	Person Living with Human Immunodeficiency Virus
PLWD	Persons Living with Disabilities
PMAS	Performance Management and Appraisal System
PMES	Performance Monitoring and Evaluation System
PMEU	Performance Monitoring and Evaluation Unit
PPCR	Pilot Programme for Climate Resilience
PPE	Personal Protective Equipment
PPP	Public-Private Partnership
PQPI	Plant Quarantine and Produce Inspection
PR	Public Relations
PRCU	Poverty Reduction Coordinating Unit
PSIP	Public Sector Investment Programme
PSMD	Public Sector Modernization Programme
PSMEU	Public Sector Monitoring and Evaluation Unit
PSMTD	Public Sector Modernization and Transformation Division
PSOJ	Private Sector Organization of Jamaica
PSTU	Public Sector Transformation Unit
PTA	Parent Teacher Association
PV	Photovoltaic
R&D	Research and Development
RADA	Rural Agricultural Development Authority
RBM	Results-Based Management
RCOs	Resident Coordinators Offices
RDI	Research, Development and Innovation
RE	Renewable Energy
REAP	Risk-informed Early Action Partnership
REB	Real Estate Board of Jamaica
REDD	Reducing Emissions from Deforestation and forest Degradation
REDI	Rural Economic Development Initiative
RGD	Registrar General's Department
RHA	Regional Health Authority
RJR	Radio Jamaica
RSC	Regional Steering Committee
RSU	Road Safety Unit
RWSL	Rural Water Supply Limited
SAMOA	SIDS Accelerated Modalities of Action
SCHIP	Southern Coastal Highway Improvement Project
SDC	Social Development Commission
SDGs	Sustainable Development Goals

SEP	School Education Programme
SEZ	Special Economic Zone
SIDS	Small Island Developing States
SIT	Sterilised Insect Technique
SMA	Spectrum Management Authority
SPPRD	Social Policy, Planning and Research Division
SPS	Social Protection Strategy
SRC	Scientific Research Council
SRH	Sexual and Reproductive Health
SRHA	Southern Regional Health Authority
SRIP	Shovel-Ready Investment Project
STATIN	Statistical Institute of Jamaica
STEAM	Science, Technology, Engineering, Arts and Mathematics
STEM	Science, Technology, Engineering and Mathematics
STI	Science, Technology and Innovation
TAJ	Tax Administration Jamaica
TEF	Tourism Enhancement Fund
TIS	Tablets in Schools
TMC	Technical Monitoring Committee
ToC	Theory of Change
TPDCo	Tourism Product Development Company
TVET	Technical Vocational Education and Training
TVJ	Television Jamaica
TWG	Thematic Working Group
UAF	Universal Access Fund
UCJ	University Council of Jamaica
UDC	Urban Development Corporation of Jamaica
UH	Universal Health
UHWI	University Hospital of the West Indies
UIC	Unique Identifier Code
UN	United Nations
UNCTAD	United Nations Conference on Trade and Development
UNDP	United Nations Development Programme
UNEP	United Nations Environment Programme
UNESCO	United Nations Education, Scientific and Cultural Organization
UNFCCC	United Nations Framework Convention on Climate Change
UNICEF	United Nations Children's Fund
USA	United States of America
USAID	United States Agency for International Development
USDA	United States Department of Agriculture
USF	University of South Florida
USF	Universal Access Fund
Utech	University of Technology
UWI	University of the West Indies
VC	Venture Capital
VNR	Voluntary National Review
VSD	Veterinary Services Division
WADA	World Anti-Doping Agency
WB	World Bank

WEF	World Economic Forum
WHO	World Health Organization
WIPO	World Intellectual Property Organization
WoG	Whole-of-Government
WRA	Water Resources Authority
WTO	World Trade Organization
YEA	Young Entrepreneurs Association
YEP	Youth Entrepreneurship Programme
ZOSO	Zones of Special Operations

Background & Context

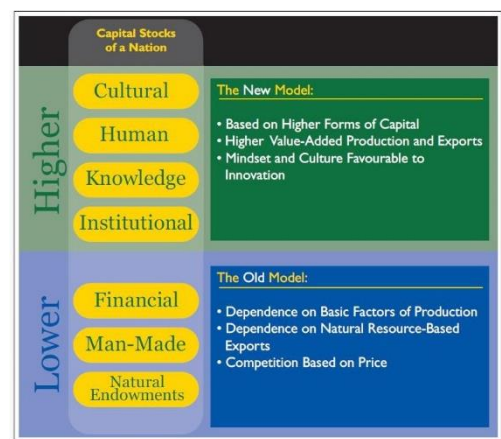
Overview

On May 9, 2009, during the 2009/10 Budget Presentation, **Vision 2030 Jamaica – National Development Plan** along with (its companion policy-based framework for implementation) the 1st Medium Term Socio-Economic Policy Framework (MTF), which covered the period 2009–2012, were tabled in Parliament. Vision 2030 Jamaica represents a new development paradigm for Jamaica. It is a national development plan designed to advance the achievement of developed country status by transforming how and what Jamaica plans, implements its plans, and measures performance and progress.

Vision 2030 Jamaica represents a transition from short- to medium- term planning to long-term strategic planning. It is goal-oriented and built on an evidence- and results-based management framework, which allows for ongoing learning and continuous improvement. Vision 2030 Jamaica is geared towards identifying and addressing the root causes of long-standing systemic and structural challenges to development. It was crafted for responsiveness to the anticipated and unanticipated national governance, socio-cultural and geo-political realities that change and must be navigated in the implementation of a long-term national development plan. Vision 2030 Jamaica will promote greater sustainability of development gains, and inclusion and equity in access to these gains.

Vision 2030 Jamaica involves the development and application of the resources and capacities of the country, including that of its diaspora, towards reliance on the higher forms of capital – human, knowledge, cultural, institutional. These forms of capital are not only infinite and aligned with the needs of an age of technological and innovation driven globalization. They also facilitate development that is driven by and can benefit all Jamaicans – including persons of all ages, in various geographic locales at home and abroad, different socio-economic positions and levels of education.

Figure A3. Forms of Capital



Specifically, Vision 2030 Jamaica is geared towards the achievement of 4 interdependent and synergistic Goals and 15 related National Outcomes. The sentiment of the vision achieved is captured in the Vision Statement “Jamaica, the place of choice to live, work, raise families and do business”. Towards this end, Vision 2030 Jamaica constitutes a framework for the advancement of integrated and balanced sustainable, equitable and inclusive social, economic, and environmental development, underpinned by good governance. Vision 2030 Jamaica is built on an evidence-driven results-based management (RBM) framework, which constitutes an adaptation of the **Plan Do Check Act** model and facilitates continuous improvement throughout Plan Implementation as well as the integration of new and emerging development paradigms and agendas such as the 2030 Agenda for Sustainable Development and its 17 Sustainable Development Goals (SDGs). In 2015, Jamaica as one of the 193 member states of the United Nations (UN), adopted the 2030 Agenda and with the global community, commenced implementation of the Agenda on January 1, 2016. A Road Map for SDG Implementation in Jamaica, approved by Cabinet in 2017, identifies Vision 2030

Jamaica as the axis around which efforts to advance the 2030 Agenda in Jamaica will be organized.

Implementation of Vision 2030 Jamaica

The launch of Vision 2030 Jamaica in 2009, marked a new chapter in Jamaica's development journey. Jamaica had developed and commenced implementation of its first long-term national development plan through bi-partisan support and ownership – a plan that was informed by empirical evidence and the expert and experiential-based views and perspectives of a range of stakeholders across the island, the diaspora, and among Jamaica's international development partners.

The Implementation Framework of Vision 2030 Jamaica includes:

- **The 21-year National Development Plan (NDP)**, which presents a comprehensive picture of the planned development impact from the implementation of Vision 2030 Jamaica. It also presents institutional and other drivers of the planned development impact, including a National Strategy Framework and critical policy and programming imperatives. The NDP outlines the baseline situation, in 2007, when planning commenced and considerations for the evolving development context that require navigation throughout plan implementation.
- **Thirty-one (31) Sector Plans, presented in 28 separate documents**, that build out the strategic road map to advance achievement of the national outcomes, presented in the National Development Plan (NDP).
- **The successive 3-year Medium Term Socio-Economic Policy Framework (MTF)**, which serves as the central mechanism of the Plan implementation framework from 2009 - 2030. The MTF is strategy-based, evidence- and policy- driven and constitutes the framework for results-based planning and cumulative development towards the 2030 goals.
- **An integrated evidence- and results- based management (IERBM) framework**, which infuses evidence-based practice in all tenets of the implementation of Vision 2030 Jamaica. This includes strategic planning, monitoring and evaluation (M&E) and reporting, and communication of Vision 2030 Jamaica. The monitoring and evaluation (M&E) framework gives focus to the assessment of efficiency and effectiveness associated with the implementation of strategic policy-driven programmes. Empirical research and consultations support capacity, environmental and contextual analysis. The components of the IERBM framework facilitate evidence-based improvement of the plan implementation framework and inform medium-term results-based planning. This ensures that Plan implementation is responsive to both actual and expected performance and changing/emerging realities.
- **The institutional framework for plan implementation**, which is coordinated by the Planning Institute of Jamaica (PIOJ) – Vision 2030 Jamaica Secretariat – and comprises the gamut of development structures, institutions and partnership arrangements that serve to advance national development. This includes ministries, departments, and agencies (MDAs); municipal corporations and other local development actors; private sector; civil society; academia and regional and international development partners (IDPs). It also includes the stakeholder-driven Thematic Working Groups (TWGs) that serve as the main consultative mechanism for M&E to inform Plan implementation. The PIOJ serves as focal point for Vision 2030 Jamaica and therefore liaises with Cabinet and Parliament towards the fulfilment of their leadership roles regarding planning and implementation of Vision 2030 Jamaica. The PIOJ is also the focal point

for the Sustainable Development Goals (SDGs) and is responsible for integrating the SDGs in the implementation of Vision 2030 Jamaica.

- **The communications framework**, which includes the strategies and mechanisms for performance reporting, social marketing and promoting social responsibility, and knowledge and information sharing with stakeholders. The communications framework is also a critical tenet of evidence-based processes reliant on consultations with stakeholders and experts.
- **The Partnership Framework**, which comprises strategies and institutional and other mechanisms to support participatory development through a stakeholder-driven plan implementation process and collaborative/partnership-based implementation of Vision 2030 Jamaica.
- **Localization Framework**, which consists of strategies, mechanisms, and a programme for the localization of Vision 2030 Jamaica and the SDGs. This includes promoting the alignment of Local Sustainable Development Plans (LSDPs) with the National Development Plan (NDP) through the Medium Term Socio-Economic Policy Framework (MTF), Sector Plans and other relevant frameworks, mechanisms, and tools. It also includes working with other stakeholders operating at the local level to align their planning and development goals with Vision 2030 Jamaica and the SDGs. There is prioritization of the promotion of inclusive development with the Localisation Programme, giving focus to the engagement of key groups, such as the youth, as champions in the implementation of Vision 2030 Jamaica.
- **A Road Map for SDG Implementation in Jamaica (2017)** which identifies Vision 2030 Jamaica as the axis around which efforts to implement the SDGs in Jamaica should be organized, including implementation of the SDGs through the MTF.

It was evident from the outset that the success of Vision 2030 Jamaica requires national ownership, partnership, collaboration, and continuous improvement. The following have been generally accepted as success criteria:

- **Transformational leadership** at all levels and across all spheres of the Jamaican society, including in the diaspora. This includes ownership and policy-driven leadership from the political directorate and the alignment of policy imperatives, programming, resourcing and institutional development with the goals and strategies of Vision 2030 Jamaica. It also includes the commitment of the political directorate to the 21-year implementation of Vision 2030 Jamaica.
- **On-going relevance of Vision 2030 Jamaica**, including the National Development Plan (NDP), Sector Plans and other tenets of the implementation framework. This relevance will be achieved through review and revisions of the components of Vision 2030 Jamaica, and evidence- and policy- driven development of each successive 3-year Medium Term Socio-Economic Policy Framework (MTF)².
- **The alignment of the actions of planners operating at different levels of development and across various sectors with Vision 2030 Jamaica**. These planners have the responsibility, with support from organizational leadership, to align strategic/corporate and operational planning, local sustainable development planning, and country plans and programme (on the part of international development partners) to the MTF.

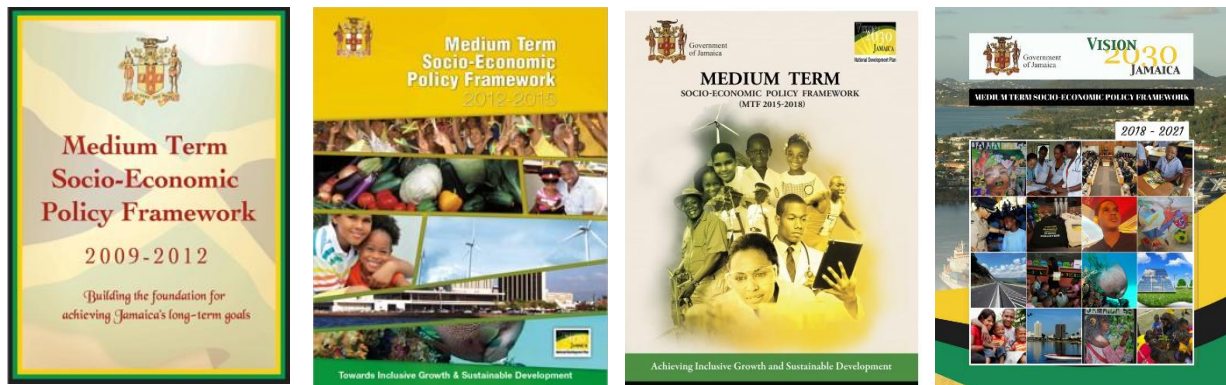
² The MTF is the policy framework for implementation of Vision 2030 Jamaica

- **Active participation of the Jamaican people in the implementation of Vision 2030 Jamaica and equitable distribution of benefits.** The realization of inclusive participation and benefit requires the empowerment and enablement of the people.

Medium Term Socio-Economic Policy Framework (MTF)

The MTF serves as the central tenet of the implementation framework of Vision 2030 Jamaica and the main vehicle for advancing the implementation of the 2030 Agenda and its 17 SDGs. To date, the MTF has included a package of prioritized national strategies and sector strategies, and the most critical/catalytic actions that operationalize the sector strategies. Each MTF is informed by several sources of evidence, public policy frameworks and arrangements. The MTF is also informed by other development considerations, including development performance, such as gains, slippages, and gaps; the national and global development context; and the perspectives/experiences of stakeholders. The MTF is implemented through the alignment of the development programme (including sub-programmes, and projects) of ministries, departments, and agencies (MDAs) and other development actors with the results and strategy framework of the MTF. Since 2009, Jamaica has produced and implemented four (4) successive 3-year MTFs without disruption across four (4) political administrations led by the two (2) major political parties – MTFs 2009-2012, 2012-2015, 2015-2018, 2018-2021. These MTFs covered the fiscal years 2009/10 to fiscal year 2020/21.³ Medium Term Socio-Economic Policy Framework (MTF) 2021-2024 is the first MTF in the post COVID-19 era. Based on lessons learned, the contents of MTF 2021-2024 represent improvements in strategic planning, representation of policy imperatives, and results-based management (RBM).

Figure A4. Medium Term Socio-Economic Policy Frameworks (MTFs)



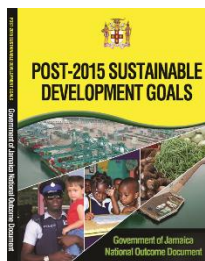
The MTFs have been developed through consultations with a range of stakeholders, including the public and private sectors, academia, civil society and non-governmental organizations, faith-based organizations, international development partners (IDPs), and Jamaica's children and youth. There has been evidence of high levels of alignment of planning with the MTF, across the various sectors as well as national ownership and commitment. However, there are gaps in the alignment of the planning of some development actors with the MTF with closing the gap a priority in the medium-term.

³ Each MTF year covers a fiscal year which is in keeping with the national budget cycle.

The alignment of planning with the MTF is evident in:

- Cabinet approval of each MTF to bring it into force and a directive that accompanies each approved MTF, which instructs ministries, departments, and agencies (MDAs) to align strategic/corporate and operational planning to the MTF.
- The alignment of frameworks and country programmes of international development partners (IDPs) with Vision 2030 Jamaica and the MTF.
- Efforts to align local sustainable development planning to Vision 2030 Jamaica.
- Private sector support for the attainment of Jamaica's development goals. This has been advanced through partnerships and collaborations with government to formulate and implement development strategies and programmes. There has also been alignment of corporate social responsibility with Vision 2030 Jamaica.
- The calls from community groups for greater levels of engagement so that they can contribute to Vision 2030 Jamaica and measure that contribution.
- The media and other forums for information sharing where articles on even rudimentary affairs align everyday concerns and aspirations to Vision 2030 Jamaica.

Institutional arrangements and mechanisms have been established to coordinate the complex network of actions and development actors involved in the implementation of Vision 2030 Jamaica. These include the transition of the Plan Development Unit (PDU), which led the development of Vision 2030 Jamaica, to the Secretariat responsible for coordination of the implementation of Vision 2030 Jamaica. The PIOJ has been institutionalizing the Plan Development Unit / Vision 2030 Jamaica Secretariat within its organizational structure towards strengthening institutional processes, capacity, and competencies for long-term integrated evidence- and results- based national development planning. Also, the multi-stakeholder Task-Forces that informed the development of Vision 2030 Jamaica transitioned to multi-stakeholder consultative groups, known as Thematic Working Groups (TWGs). Thematic Working Groups support Plan implementation and the monitoring of performance and progress in the implementation of Vision 2030 Jamaica. Since 2009, 14 TWGs have been established and have contributed to the development of successive MTFs and strengthening policy, planning, results-based monitoring and evaluation and reporting. For example, the Sport TWG established in 2019, supported the development of the Draft Results Framework and Monitoring and Evaluation (M&E) System for Sport (2020) – the development of the



Framework was led by the Ministry of Culture, Gender, Entertainment and Sport (MCGES) under a Technical Exchange with the Commonwealth Secretariat. The development of the framework formed part of a global pilot and shows alignment with Vision 2030 Jamaica and the Sustainable Development Goals (SDGs). The Population TWG has served as a forum for multi-stakeholder input in developing the Draft Population and Sustainable Development Policy (2021) – a revision of the Population Policy, 1995. The

revised policy will support further mainstreaming of population considerations in all development processes. The TWGs also informed the Government of Jamaica (GOJ) ***National Outcome Document on the Post-2015 Sustainable Development Goals***, which established Jamaica's position in the global negotiations to develop and approve the 2030 Agenda for Sustainable Development and its 17 Sustainable Development Goals (SDGs), in 2015. In the National Outcome Document, Jamaica utilized Vision 2030 Jamaica as the basis for its national position on the SDGs.

Vision 2030 Jamaica and the Sustainable Development Goals (SDGs)

Through Vision 2030 Jamaica, the country has been able to easily integrate the 2030 Agenda for Sustainable Development – Sustainable Development Goals (SDGs) – in its national development process. “A Road Map for SDG implementation in Jamaica”, developed through support from the United Nations Development Programme (UNDP) and approved by Cabinet in 2017, validated and formalized Jamaica’s implementation of the SDGs through Vision 2030 Jamaica. The Road Map states that the SDGs and Jamaica’s development agenda centred on Vision 2030 Jamaica was 91 per cent aligned in 2016, and that fidelity to the pursuit of Vision 2030 Jamaica will advance the achievement of the global goals. The MTF 2015–2018 showed the alignment between the goals and outcomes of Vision 2030 Jamaica and the SDGs. MTF 2018–2021 further integrated the SDGs by showing the alignment of the national and sector strategies with the SDG targets. For Jamaica’s first Voluntary National Review (VNR) Report (2018), the MTF 2015–2018 created the framework for the report on Jamaica’s performance in implementing the SDGs; and the preliminary results from the process to develop MTF 2018–2021 informed statements on the Way Forward. The VNR was presented at the Meeting of the United Nations (UN) High-Level Political Forum on Sustainable Development (HLPF) 2018. Jamaica’s 1st VNR has been regionally and globally lauded as good practice. It demonstrates the integration of the SDGs in Jamaica’s national development plan framework, monitoring of the SDG Indicators as well as the participatory and partnership-based approaches to national development, which have been hallmarks of Jamaica’s development journey.

Considerations for the Way Forward – COVID-19 and Vision 2030 Jamaica

Prior to 2020, there had been development gains with opportunities to accelerate areas of development as well as slippages and constraints. Jamaica entrenched macro-economic stability and recorded improvements in indicators for innovation, economic infrastructure, and competitiveness of some key industries; met child literacy targets; recorded globally comparable high life expectancy rates; recorded gains in reducing poverty rates from increases associated with the effects of the global financial crisis of 2008; and recorded improvements in governance with the medium-term target for government effectiveness achieved.

Since 2020, the country has been challenged to respond to the novelty, uncertainties and consequent shocks and instability associated with the COVID-19 pandemic. Policy and planning that foster stability and growth, and the mitigate risks and vulnerabilities have been employed. Jamaica is now required to manage COVID-19 and its effects, while strengthening development planning within a global and national context where appetite for development is high and the resources available are constrained and/or suspended within disrupted value chains.

The COVID-19 pandemic, possibly more than any other crisis in recent history, has forced Jamaica to assess national capacity for adaptation, resilience, and agility within its national development planning processes. Specifically, Jamaica has been called to assess the feasibility of achieving its 2030 goals under Vision 2030 Jamaica and the 2030 Agenda Sustainable Development Goals (SDGs) within a shifting global environment. Commitment to the national and global goals has been demonstrated through the undisrupted and/or continued implementation of Vision 2030 Jamaica – National Development Plan, to date. The articulation of continued commitment and an adapted pathway in response to the COVID-19 pandemic and its projected effects has been demanded by stakeholders and a process of response has been forthcoming from government. The strategic path advanced under Vision

2030 Jamaica to navigate the pandemic and emerge with structural and systemic transformations are presented in MTF 2021-2024

Prior to COVID-19, the PIOJ had commenced planning for a Strategic Review of Vision 2030 Jamaica, which included an assessment of the feasibility of achieving the planned 2030 development targets. With the onset of the COVID-19 pandemic, the objectives of the Strategic Review of Vision 2030 Jamaica were updated to incorporate assessment of present and projected effects of COVID-19. The Strategic Review, which is underway, is intended to inform the strengthening of Plan Implementation toward optimizing development results while laying the foundation for the path beyond 2030.

Whilst there are uncertainties in charting the way forward, COVID-19 has neither forced nor required Jamaica to abandon its 2030 goals under Vision 2030 Jamaica. Previous crises or gaps in performance have not warranted an abandonment of the national vision to make “Jamaica, the place of choice to live, work, raise families and do business”. The relevance of the national goals and outcomes has arguably been elevated and reinforced. The Jamaican people still aspire to a developed Jamaica where all are empowered to achieve their fullest potential, within a healthy natural environment and where security, justice and economic prosperity are equitably accessible to all in a framework of effective governance and social cohesion. Jamaicans require a national development framework that focuses on the future and how to get there in the midst of an ever-changing global and national environment. Vision 2030 Jamaica provides this framework.

Jamaica continues to prioritize, among other areas:

- **The strengthening of the health system** – primary health care and secondary and tertiary care; health promotion and infrastructure; health systems governance; sustainable development financing; environmental health; access to essential medicines; and disease surveillance, mitigation and risk reduction and the responsiveness of the health system to manage communicable diseases such as COVID-19 and non-communicable diseases (NCDs). NCDs serve as co-morbidities and increase vulnerability to severe and prolonged ailment and death from COVID-19 infection.
- **Achieving equity and inclusion in access to a standards and outcome driven world-class education and training system** – improving the quality and access to certification; improving infrastructure, financing, and competencies for the delivery of quality education; strengthening the integration of education and training in creating an agile work force that easily transitions from school to work and are equipped to meet current and emerging labour market needs.
- **Effective social protection** for all against poverty and other forms of vulnerability throughout the life course as evidenced in COVID-19 where income and social insecurity can befall even those traditionally not considered vulnerable.
- **Core and transformational values and institutions** – including strong families; and cultural heritage, communities, and cultural and creative industries, which form the core of the Jamaican identity and cultural capital.
- **Safety and security within homes, communities, across the country, at the borders and in territorial waters as well as cyber space.** There have been changes in the duration and nature of social interactions within homes and communities due to COVID-19. This has presented increased opportunities for building social capital and consensus around the rule of law juxtaposed against increased opportunities for domestic and other violence and abuse as well as transnational crime.

- **Rights-based approaches to sustainable development towards cohesion, multi-dimensional justice, and democratic governance.** This includes advancing gender equality and equity; an equitable, effective, and restorative justice system; and strengthening and coordinating national official data, statistical and information systems; government effectiveness and participatory local governance. These play a critical role in ensuring that national and local level COVID-19 responses are country relevant and effectively meet the needs of various groups and demographics while serving to advance sustainable development and a more equitable and inclusive society.
- **Economic prosperity and inclusion,** including maintaining hard earned macro-economic stability; developing an enabling business environment towards maximizing investment, job creation, and productive capacity; building and maintaining economic infrastructure; making the society technology-enabled; improving energy efficiency and security, and reducing unsustainable energy use and energy dependency; developing internationally competitive industry structures; and advancing sustainable consumption and production through development of the circular economy as well as green, blue, purple, and orange economies.
- **Sustainable management and use of environmental and natural resources; hazard risk reduction and climate change adaptation; and sustainable urban and rural development, including spatial planning.** This includes integrating climate proofing in policy and planning; waste management and reducing pollution; natural resources conservation and replenishment; and local sustainable development planning.

While there is continued prioritization of advancing the national goals and outcomes through agreed national development strategies, this has not meant business as usual. Prior to COVID-19, evidence-based processes demonstrated gaps in the implementation of Vision 2030 Jamaica and the achievement of key milestones on the path to achieving planned outcomes. COVID-19 has served to bring these into sharper focus along with the losses and damages that have resulted from the pandemic. Accordingly, strategic actions in the medium to long term to realize national goals and maintain that path require review and revision.

Jamaica can achieve its vision for development. While Vision 2030 Jamaica represents several “firsts” in the country’s history of national development planning, Jamaica’s tradition and capacity for excelling beyond vulnerabilities and size are globally recognized. There have been setbacks and shifting timelines owing to the COVID-19 pandemic and other challenges since plan implementation commenced in 2009. The variable probabilities of how societal and global systems progress also serve as indicators of challenges that will inevitably arise. However, the opportunities and capacity to realise the national vision to make “Jamaica, the place of choice to live, work, raise families and do business” remains.

STRATEGIC NATIONAL PRIORITIES UNDER MTF 2021-2024

Figure A3 below shows the main strategic priorities or thematic areas of priority in MTF 2021-2024 that are aligned to the four (4) Goals and 15 National Outcomes.

Figure A5. Strategic Priorities - MTF 2021-2024



Table A1.1 and A1.2 (below) shows the translation of the Government of Jamaica's (GoJ's) medium-term priorities in the Vision 2030 Jamaica national development results, strategies and programmes presented in MTF 2021-2024. The Alignment of Jamaica's medium-term development agenda with the Sustainable Development Goals (SDGs) is also presented in Table A1.2.

Table A1.1: Alignment of National Goals and MTF 2021-2024 with
Government/Cabinet Priorities

National Goals	MTF 2021 – 2024 Priority Areas	Government/Cabinet Priorities
<u>National Goal # 1:</u> Jamaicans Are Empowered To Achieve Their Fullest Potential	<ul style="list-style-type: none"> • Human Capital Development • Social Protection and Social Inclusion • Transformational Culture 	<ul style="list-style-type: none"> • Human Capital Development • Healthcare and Wellness • Social Protection
<u>National Goal # 2:</u> The Jamaican Society Is Secure, Cohesive and Just	<ul style="list-style-type: none"> • Rule of Law and Timely Justice • Governance and Public Sector Effectiveness 	<ul style="list-style-type: none"> • Rule of Law and Timely Justice Outcomes
<u>National Goal # 3:</u> Jamaica's Economy Is Prosperous	<ul style="list-style-type: none"> • Economic Stability and Growth • Employment and International Competitiveness 	<ul style="list-style-type: none"> • Inclusive Sustainable Economic Growth and Job Creation • Macroeconomic Stability and Fiscal Sustainability
<u>National Goal # 4:</u> Jamaica Has a Healthy Natural Environment	<ul style="list-style-type: none"> • Environmental Sustainability and Climate Change Response • Rural Development and Urban Renewal 	

Table A1.2

**Government's Priorities translated in Vision 2030 Jamaica and MTF
2021 – 2024, and aligned SDGs**

Resilience, Recovery and Growth towards Sustainable and Inclusive Development				
Government's Medium Term Development Priorities	Government's Priorities translated in Vision 2030 Jamaica and MTF 2021-2024, and aligned SDGs			
	National Goals	National Outcomes	MTF 2021-2024 Strategic Development Priorities – Themes	Alignment to 5 P's ⁴ and SDGs
Healthcare and Wellness	Goal 1 - Jamaicans are empowered to achieve their fullest potential	National Outcome 1 – A Healthy and Stable Population	Healthcare and Wellness	People (main principle) Goal 1. End poverty in all its forms everywhere Goal 2. End hunger, achieve food security and improved nutrition and promote sustainable agriculture Goal 3. Ensure healthy lives and promote well-being for all at all ages Goal 4. Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all Goal 5. Achieve gender equality and empower all women and girls Goal 8. Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all Goal 10. Reduce inequality within and among countries Goal 11. Make cities and human settlements inclusive, safe, resilient and sustainable Goal 16. Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels **With Agenda 2030, culture is viewed as a cross cutting related
Human Capital Development		National Outcome 2 – World-Class Education and Training	Human Capital Development	
Social Protection		National Outcome 3 – Effective Social Protection	Social Protection and Social Inclusion	
Human Capital Development		National Outcome 4 - Authentic and Transformational Culture	Transformational Culture	

⁴ The 5 P's are People, Peace, Partnerships, Prosperity, and Planet.

**Resilience, Recovery and Growth
towards
Sustainable and Inclusive Development**

Government's Medium Term Development Priorities	Government's Priorities translated in Vision 2030 Jamaica and MTF 2021-2024, and aligned SDGs			
	National Goals	National Outcomes	MTF 2021-2024 Strategic Development Priorities – Themes	Alignment to 5 P's ⁴ and SDGs
				to education, sustainable cities, food security, the environment, economic growth, sustainable consumption and production patterns, peaceful and inclusive societies
Rule of Law and Timely Justice Outcomes	Goal 2 – The Jamaican society is secure, cohesive and just	National Outcome 5 – Security and Safety National Outcome 6 – Effective Social Protection	Rule of Law and Timely Justice	Peace and Partnerships (main principles) Goal 3. Ensure healthy lives and promote well-being for all at all ages Goal 5. Achieve gender equality and empower all women and girls Goal 10. Reduce inequality within and among countries Goal 11. Make cities and human settlements inclusive, safe, resilient and sustainable Goal 16. Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels Goal 17. Strengthen the means of implementation and revitalize the global partnership
			Governance and public sector effectiveness	
Macro-Economic Stability and Fiscal Sustainability	Goal 3 – Jamaica's economy is prosperous	National Outcome 7 – A Stable Macroeconomy	Economic Stability, & Growth	Prosperity (main principle) Goal 2. End hunger, achieve food security and improved nutrition and promote sustainable agriculture Goal 3. Ensure healthy lives and promote well-being for all at all ages
Inclusive Sustainable Economic Growth and Job Creation		National Outcome 8 – A Enabling Business Environment National Outcome 9 – Strong Economic Infrastructure	Employment and International Competitiveness	

**Resilience, Recovery and Growth
towards
Sustainable and Inclusive Development**

Government's Medium Term Development Priorities	Government's Priorities translated in Vision 2030 Jamaica and MTF 2021-2024, and aligned SDGs			
	National Goals	National Outcomes	MTF 2021-2024 Strategic Development Priorities – Themes	Alignment to 5 P's ⁴ and SDGs
		National Outcome 10 – Energy Security and Efficiency National Outcome 11 – A Technology-Enabled Society National Outcome 12 – Internationally Competitive Industry Structures – Agriculture, Construction, Culture and Creative Industries, Information Communications Technology (ICT), Mining and Quarrying, Manufacture, Services, Sport, Tourism		Goal 6. Ensure availability and sustainable management of water and sanitation for all Goal 7. Ensure access to affordable, reliable, sustainable and modern energy for all Goal 8. Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all Goal 9. Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation Goal 10. Reduce inequality within and among countries Goal 11. Make cities and human settlements inclusive, safe, resilient and sustainable Goal 12. Ensure sustainable consumption and production patterns Goal 13. Take urgent action to combat climate change and its impacts Goal 17. Strengthen the means of implementation and revitalize the global partnership
	Goal 4 – Jamaica has a healthy natural environment	National Outcome 13 – Sustainable Management and Use of Environmental and Natural Resources National Outcome 14 – Hazard Risk Reduction and Adaptation to Climate Change	Environmental Sustainability and Climate Change Response Rural Development and Urban Renewal	Planet (main principle) Goal 1. End poverty in all its forms everywhere Goal 6. Ensure availability and sustainable management of water and sanitation for all Goal 7. Ensure access to affordable, reliable,

**Resilience, Recovery and Growth
towards
Sustainable and Inclusive Development**

Government's Medium Term Development Priorities	Government's Priorities translated in Vision 2030 Jamaica and MTF 2021-2024, and aligned SDGs			
	National Goals	National Outcomes	MTF 2021-2024 Strategic Development Priorities – Themes	Alignment to 5 P's ⁴ and SDGs
		National Outcome 15 – Sustainable Urban and Rural Development		sustainable and modern energy for all Goal 11. Make cities and human settlements inclusive, safe, resilient and sustainable Goal 12. Ensure sustainable consumption and production patterns Goal 13. Take urgent action to combat climate change and its impacts Goal 14. Conserve and sustainably use the oceans, seas and marine resources for sustainable development Goal 15. Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss



OVERARCHING STRATEGY AND RESULTS MATRIX

Vision 2030 Jamaica – National Development Plan (NDP), 2009-2030

“Jamaica, the place of choice to live, work, raise families and do business”

“Vision 2030 Jamaica...advancing the achievement of the Sustainable Development Goals (SDGs)...leaving no one behind”



Table A2. Overarching Strategy and Results Matrix

Strategic Objective: To advance Jamaica’s inclusive and sustainable social, economic, and environmental development towards the achievement of developed country status									SDG Alignment: All 17 SDGs and relevant Targets aligned ⁵			
Development Programmes & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024								
				Development Results			Performance Measurement		Responsible Entity/ies	Costs (‘000)	Assumptions	Risks/Limitations
Name of National Development Plan	Schedule /Duration			Output (s)	Outcome (s)		Indicator (s)	Target (s) 2024				
	Start Date	End Date			Intermediate	Long-term / Impact						
1. Vision 2030 Jamaica – National Development Plan (NDP) (*integrate Sustainable Development Goals (SDGs) in	2009	2030	Advance the achievement of Jamaica’s National Goals and the SDGs through use of strategic policy-driven	Improve d access to and quality of public and private goods	Medium term targets for Jamaica’s national development outcomes (and aligned SDGs) for 2030	Jamaica’s national developmen t goals and outcomes (and aligned SDGs) for 2030	Proportio n of national outcomes achieved	90% of national outcome s achieved (Targets set for 2024)	Coordinated by Planning Institute of Jamaica (PIOJ); all partners in developmen t are responsible		a. Strategic policy-based programmin g is aligned to the MTF and relevant in advancing the achievemen	a. Strategic policy- based programming may not be aligned to the MTF and/or relevant to advance the achievement

⁵ All Targets shown to be aligned to the strategies to advance the achievement of the 15 National Outcomes

Strategic Objective: To advance Jamaica’s inclusive and sustainable social, economic, and environmental development towards the achievement of developed country status									SDG Alignment: All 17 SDGs and relevant Targets aligned ⁵			
Development Programmes & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024								
				Development Results			Performance Measurement		Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of National Development Plan	Schedule /Duration			Output (s)	Outcome (s)		Indicator (s)	Target (s) 2024				
	Start Date	End Date			Intermediate	Long-term / Impact						
Plan implementation)			planning, and participatory , evidence- and performance -based mechanisms	and services	/Sustainable and inclusive improvements in living standards and quality of life				for advancing the achievement of Vision 2030 Jamaica and the SDGs, including the citizenry		t of national goals and outcomes, and the SDGs b. Adequate resources will be invested and capacity building advanced to implement the MTF <	

Strategic Objective: To advance Jamaica’s inclusive and sustainable social, economic, and environmental development towards the achievement of developed country status									SDG Alignment: All 17 SDGs and relevant Targets aligned ⁵			
Development Programmes & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024								
				Development Results			Performance Measurement		Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of National Development Plan	Schedule /Duration			Output (s)	Outcome (s)		Indicator (s)	Target (s) 2024				
	Start Date	End Date			Intermediate	Long-term / Impact						
											are appropriate.	

Snapshot of Main Development Programme Areas in the Medium Term – MTF 2021-2024 under the 15 National Outcomes

A snapshot of the main development programme areas and actions to be pursued over the medium term 2021-2024, under each of the national goals and national outcomes, are presented in the figure and table below.

Figure A6. MTF 2021-2024: Main Investment Projects (Select)



Table A3 – Main programme areas and actions to advance the National Goals and Outcomes – 2021-2024 (Select)

National Goals	National Outcomes	Main Programmes and Actions 2021-2024 (select)
Goal 1: Jamaicans are Empowered to Achieve their Fullest Potential	#1 – A Healthy and Stable Population	<ul style="list-style-type: none"> ● Develop and implement National Population Policy ● Produce Scheduled/planned/periodic demographic data and official statistics ● Improve Civil Registration and Vital Statistics ● Establish a Sexual and Reproductive Health Policy Framework, including quality reproductive health data and statistics ● Develop and implement Migration Policy and Programme ● Strengthen the framework and systems of the Child Care and Protection Act (CCPA) for child development and wellbeing ● Implement National Plan of Action for an Integrated Response to Children and Violence (NPACV) ● Promote youth engagement in policy development and advocacy on youth development issues ● Pandemic management and recovery in the public health system ● Strengthen primary health care and the systems and capacities of the care pathway from primary to tertiary ● Strengthen disease surveillance and risk mitigation ● Strengthen health systems governance and health information systems ● Develop health infrastructure ● Promote health human resource (HRH) development ● Improve access to essential medicines ● Support healthy aging and strengthen national capacity to reduce morbidity and pre-mature mortality associated with communicable and non-communicable diseases
	#2 – World-Class Education and Training	<ul style="list-style-type: none"> ● Establish Regulatory and Standards-Driven Framework for the delivery of early childhood education and care services (including certification of ECIs) ● Increase inclusive access to publicly funded early childhood institutions ● Increase Multiple Learning Pathways to equip secondary graduates to transition to higher education and/or work ● Provide university and college credit programmes in high schools ● Fully implement the National Standards Curriculum (NSC) and implement the new National Assessment Programme (NAP) ● Provide multiple pathways at the primary and secondary levels of education to meet the different learning needs of students ● Fully integrate STEAM and TVET across all programmes at the secondary level ● Improve access to quality education for Persons with Disabilities ● Facilitate Flexible Learning Pathways at the tertiary level ● Strengthen regulatory framework for delivery of world class training and certification ● Implement National Human Capital Development Strategy (NHCDS) ● Strengthen labour market data and information systems
	# 3 – Effective Social Protection	<ul style="list-style-type: none"> ● Strengthen the Social Protection System ● Implement the National Policy on Poverty and National Poverty Reduction Programme and coordinate planning and delivery of programming ● Facilitate equitable access to public goods, services and infrastructure such as water, sanitation and solid waste disposal, electricity, schools, healthcare and other public facilities and services for rural communities ● Support exit strategies for families on welfare ● Strengthen social assistance delivery to vulnerable population groups ● Deliver social housing and land ownership ● Establish a viable and sustainable framework for social insurance and occupational pension coverage and delivery (public and private pension) ● Support the vulnerable to engage in sustainable livelihoods ● Mainstream and operationalize the Disabilities Act (2014)

National Goals	National Outcomes	Main Programmes and Actions 2021-2024 (select)
	#4 – Authentic and Transformational Culture	<ul style="list-style-type: none"> • Develop and implement frameworks and programmes towards consensus on and institutionalizing core and transformational values • Further develop and integrate , culture, cultural and creative and sport industries in national development • Preserve the country’s cultural heritage • Develop and implement effective parenting intervention programmes
Goal 2: The Jamaican Society is Secure, Cohesive and Just	#5 – Security and Safety	<ul style="list-style-type: none"> • Reform and modernize the law enforcement system through strengthening governance, institutional and technological capacity of the law enforcement system/institutions • Undertake investments and capacity building of the security forces • Implement community safety strategies • Enhance the capacity of communities to participate in creating a safe and secure society to include among other areas, strengthening programmatic focus on youth-based crime and violence • Strengthen capacities in intelligence gathering, including forensics • Strengthen measures to eliminate human trafficking and provide support to victims • Establish National Cyber Security Strategy and Programming Framework • Introduce Electronic Jail Management System
	#6 – Effective Governance	<ul style="list-style-type: none"> • Improve and expand access to justice services in courts, justice centres and mobile justice units • Implement the Restorative Justice Policy and strengthen mechanisms for alternative dispute resolution • Strengthen state capacity for the drafting of legislation and strengthen and modernize the Office of the Parliamentary Council • Develop the framework for the establishment of a coordinated National Statistical System (NSS) • Modernize national data/statistical processes to include digitization among others • Establish the National Identification System (NIDS) • Implement the Enterprise Risk Management Policy for Government • Continue to reform the justice system - Legal and Constitutional Reform • Establish/Operationalize Employee Management Policy (EMP) Framework in GOJ • Establish regulatory, institutional, and operational framework for Integrated Results-Based Management (IRBM) in GOJ/ Establish Integrated Results Based Management Policy Framework in GOJ • Strengthen the Implementation of Vision 2030 Jamaica – National Development Plan (NDP) • Continue the implementation of the Sustainable Development Goals (SDGs) through Vision 2030 Jamaica • Continue the Implementation of the National Policy for Gender Equality • Implement Men and Masculinity Programme • Support adolescent parents
	#7 – A Stable Macroeconomy	<ul style="list-style-type: none"> • Maintain and bolster macro-economic stability – implement debt management strategy, fiscal policy, and monetary policy, and modernization of the tax system • Continue the roll-out of Medium Term Results Based Budgeting (MTRBB) • Restructure Public Sector compensation to establish greater transparency and internal equity and improve competitiveness. • Advance Public Sector Pension Reform • Reduce budgetary cost of public bodies and public sector entities • Advance Disaster Risk Financing • Strengthen regulatory and institutional framework for tax compliance and progressive taxation

National Goals	National Outcomes	Main Programmes and Actions 2021-2024 (select)
Goal 3: Jamaica has a Prosperous Economy		<ul style="list-style-type: none"> Continue the Modernization of Customs <p>Some specific actions include:</p> <ul style="list-style-type: none"> Establish an Independent Fiscal Commission Create Policy Framework for Disaster Risk Financing⁶ / Strengthen Policy framework for Disaster Risk Financing Continue the roll-out of the Medium Term Results Based Budgeting system for the public sector Divest key public sector entities
	#8 – An Enabling Business Environment	<ul style="list-style-type: none"> Strengthen the policy, regulatory and institutional framework for business development Strengthen economic diplomacy Implement policies and plans on renewable and alternative energy, and energy efficiency and conservation Develop and maintain mechanisms to promote and facilitate increased Diaspora contribution to national development Improve processes related to land ownership, titling and transfer Strengthen the legal and regulatory framework for e-commerce and protection of intellectual property (IP) rights and inclusive access to copyrighted material Strengthen mechanisms to protect consumer rights Develop the framework for growth and innovation in emerging industries including: Cannabis and Bamboo Increase access to capital Strengthen business productivity and innovation Establish Jamaica as an International Financial Centre Strengthen investment promotion and trade facilitation Strengthen and improve access to electronic platforms and other media for dissemination of labour market information Improve labour productivity Develop micro, small and medium-sized enterprises (MSMEs)— including data and information systems for MSMEs and informal sector, Credit/Financing facilities <p>Some specific actions include:</p> <ul style="list-style-type: none"> Continue to implement the revised MSME and Entrepreneurship Policy Develop a National Investment Policy to guide government in its interactions with investors Develop and implement initiatives to Increase research and knowledge in high impact areas that affect national productivity and development
	#9 – Strong Economic Infrastructure	<ul style="list-style-type: none"> Improve and modernize rail services to facilitate the movement of cargo and passengers and the development of rail-based tourism attraction tours Rationalize land transport infrastructure and services to support more coordinated and efficient management of the land transport sector Advance the Special Economic Zones & SEZ Regime (SEZA) to attract new and diverse investments Implement the Water Sector Policy Finalize and promulgate the National Wastewater Management Policy

⁶ To improve understanding of fiscal risks of natural disasters and recommend appropriate public financial management for natural disaster risk including the implementation of various financing strategies.

National Goals	National Outcomes	Main Programmes and Actions 2021-2024 (select)
		<ul style="list-style-type: none"> Undertake a comprehensive rural water supply upgrading and repairs programme
	#10 – Energy Security and Efficiency	<ul style="list-style-type: none"> Develop the Integrated Resource Plan for Energy to guide current and future electricity demand projections Promulgate regulations under the Electricity Act, Net Billing and Wheeling Regulations Promulgate the Renewable and Alternative Energy Policy Promulgate the Energy Efficiency and Conservation Policy Advance the establishment of the ESCO Sector Promulgate the Carbon Credits Policy Construct Phase IV of the Wigton Wind Farm – largest wind farm in the Caribbean Retrofit public buildings to make them more energy efficient Conduct feasibility assessment of waste-to-energy options
	#11 – A Technology-Enabled Society	<ul style="list-style-type: none"> Implement the Science, Technology and Innovation policy Conduct a Technology Readiness Assessment for Jamaica's first science and technology research park Support MSME's through the innovation lab and science resource centre in capacity building, product development and accrediting of analytical services
	#12 – Internationally Competitive Industry Structures	<ul style="list-style-type: none"> Develop the National Quality Policy and the National Quality Infrastructure Complete amendments to the Fair Competition Act Advance accreditation of laboratories and assist exporters in meeting requirements of the USFSMA, HACCP and ISO standards
	- Agriculture	<ul style="list-style-type: none"> Develop and implement a ten-year agricultural sector plan which considers vulnerable groups in the sector such as youth, women, and person with disabilities Complete the National Youth in Agriculture Policy, towards maximizing the opportunities for youth in the agriculture sector Develop and implement strategies to reduce Praedial Larceny Develop and promulgate the National Fisheries and Aquaculture Policy Establish additional agro-parks and specialized agricultural zones Climate smart fisheries management Establish additional fish sanctuaries to increase fish populations Amend and promulgate the Food and Drug Act to categorize and regulate Natural Health Products including Nutraceuticals and independent categories to Food and Drugs Accelerate the uptake of climate-smart agriculture among farmers
	- Manufacturing	<ul style="list-style-type: none"> Promote the uptake of ISO 14000 and ISO 22000 standards to ensure manufactures benefit from increased compliance with environmental and production standards in building a more prosperous economy Strengthen the linkages among the tourism, agriculture and manufacturing industries through the Tourism Linkages Hub Develop a design-led industrial strategic policy framework
	- Mining and Quarrying	<ul style="list-style-type: none"> Finalize the National Minerals Policy to improve the competitiveness of the minerals sector and to increase the involvement of the private sector in minerals development Promote the Industrial, Metallic and Rare Earth Minerals sub-sector to enhance mining sector diversification Promote energy efficiency in the mining and quarrying industry
	- Construction	<ul style="list-style-type: none"> Develop policy and regulatory environment and human capital for construction sector <ul style="list-style-type: none"> Revise the Construction Industry Policy

National Goals	National Outcomes	Main Programmes and Actions 2021-2024 (select)
	- Cultural and Creative Industries	<ul style="list-style-type: none"> ● Develop policy/regulatory framework for the Cultural and Creative Industries ● Develop and implement Business Plan for the Cultural and Creative Industries ● Establish Entertainment Policy and Strategy ● Promote Business Development and Trade Facilitation for Cultural and Creative Industries (CCIs) <ul style="list-style-type: none"> ○ Develop and Implement programme to promote community tourism ● Market, promote and distribute Jamaica's cultural and creative products and services ● Develop statistical and monitoring and evaluation (M&E) systems for Jamaica's cultural and creative industries (CCIs)
	- Sport	<ul style="list-style-type: none"> ● Establish policy and regulatory framework for sport ● Promote regulatory compliance with international standards/certification for anti-doping in sport ● Promote domestic and international trade in sport <ul style="list-style-type: none"> ○ Establish Sport Diplomacy Programme ● Develop and implement systems and mechanisms for promoting the health and welfare of sportsmen and sportswomen ● Develop data, statistical and information systems for the Sport Industry <ul style="list-style-type: none"> ○ Develop and implement National Results Framework & Monitoring and Evaluation (M&E) System for Sport
	- Information and Communication Technology (ICT)	<ul style="list-style-type: none"> ● Revise and implement the ICT Policy ● Increase access to public WIFI in areas such as public transportation systems and in national parks ● Promulgate the Data Protection Bill ● Roll out Phases II and III of the GOJ Portal ● ICT Infrastructure Development: Security of ICT Systems <ul style="list-style-type: none"> ○ Implement an early warning system to assist in protecting Jamaica's cyber infrastructure ○ Establish the Caribbean's first Cyber Academy
	- Services (Financial, Business and Distribution)	<ul style="list-style-type: none"> ● Implement the National Financial Inclusion Strategy to increase the access, knowledge and usage of financial services to the underserved population ● Complete the enactment of requisite pieces of legislation to establish Jamaica as a centre for international financial services
	- Tourism	<ul style="list-style-type: none"> ● Prepare updated Tourism Strategy and Master Plan to guide development of the tourism sector - tourism markets, investments, products and partnerships ● Implement community tourism programme ● Develop multi-destination tourism concept ● Increase marketing programmes to specific countries in South America and Continental and Eastern Europe and Emerging Markets ● Enhance the promotion of heritage-based tourism through the continued focus on the development and preservation of the country's major heritage assets: priority areas include Port Royal, Seville, Spanish Town and Falmouth ● Develop the craft policy and establish the Craft Authority ● Establish Artisan Villages and gastronomic experiences as part of Heritage Tourism initiatives ● Establish pension scheme for tourism workers ● Develop the framework for housing solutions for tourism workers in resort towns
#13 – Sustainable Management and Use of Environmental		<ul style="list-style-type: none"> ● Develop and implement a Green Investment Policy ● Increase the coverage of protected areas in relation to Jamaica's territory, including ecologically sensitive areas ● Promulgate a range of environmental policies including: Watersheds Policy; National Land Policy; Water Sector Policy and Action Plan; and the Beach Access and Management Policy

National Goals	National Outcomes	Main Programmes and Actions 2021-2024 (select)
Goal 4: Jamaica has a Healthy Natural Environment		<ul style="list-style-type: none"> ● Revise the National Plan of Action on Land Based Sources of Pollution ● Revise the National Waste Management Policy to reflect emerging issues such as hazardous waste, e-waste, medical waste, white waste, agricultural waste, sewage waste; and conduct waste characterization and generation studies ● Prepare a sustainable consumption and production strategy (waste/plastics minimization/cleaner technologies)
	#14 – Hazard Risk Reduction and Adaptation to Climate Change	<ul style="list-style-type: none"> ● Develop a Comprehensive National Policy/Strategy/Regulatory Framework on Disaster Risk Management ● Develop a climate change strategy for the tourism sector ● Develop and implement the National Adaptation Plan (NAP) ● Implement Green Climate Fund (GCF) Readiness Programmes ● Develop and implement the Climate Change Policy Framework ● Develop the Public Financial Management Policy for Natural Disaster Risk ● Create and manage a Database/ National Risk Information Platform (NRIP) ● Develop and implement Long-Term Strategies (LTS) for low carbon and climate resilient development
	#15 – Sustainable Urban and Rural Development	<ul style="list-style-type: none"> ● Establish National Spatial Data infrastructure (NSDI) ● Develop/Update and operationalize the Town and Country Planning Act (TCPA) ● Implement the Electronic Land Registration System (2021-2027)⁷ ● Create the New Kingston Smart City Thoroughfare ● Maintain relevant legislative/regulatory framework for the housing sector ● Develop and implement Local Sustainable Development Plans (LSDPs) for Municipalities, ensuring that updates are scheduled and all are no older than 5 years ● Conduct and report on squatter census to address housing needs ● Develop the rural road infrastructure/network

⁷ To expand legal land tenure through the provision of an electronic land titling system and the regularization of informal land holdings/settlements

***Medium Term Socio-Economic
Policy Framework***

National Outcomes 1-15

National Outcome #1 “A Healthy and Stable Population”

Medium Term Strategic Policy Framework – “Population and Development” and “Health”



Overview

National Outcome One (1) of Vision 2030 Jamaica – National Development Plan (NDP) “A Healthy and Stable Population” centres on the achievement of a population and health profile of Jamaica that is aligned with the country’s carrying capacity and development agenda. The “population and development” component of the outcome is integrated with the “health” component. There is recognition that both components, and population in particular, are interwoven and connecting threads across all areas of development. Since 2009, the building and institutionalizing of health and population development systems have been prioritized. The importance of these processes has been further elevated within the post-COVID-19 context. Specific areas of policy and strategic focus have included strengthening access to primary health care, change management and health

promotion as well as capacity building of the citizenry towards “owning” their health outcomes through self-directed preventative and health seeking behaviours and attitudes, and improving retention in care. Strengthening the linkages and integration of public and private institutional arrangements has been critical in disease surveillance, providing inclusive and timely access to testing and treatment, and compiling lessons learned towards improving treatment and health outcomes.

A deconstruction of the tenets of the outcome centred around “population and development” include focus on achieving population size, composition, growth rate, distribution and survivability/life expectancy that can be sustainably carried within families, communities, the built and natural environment; and whose basic needs can be effectively catered to by public goods and services, including infrastructure. The outcome also encompasses mainstreaming population in public policies and strategies towards leveraging the full potential of the Jamaican people in driving development and growth. This includes improving the quality of population data to support sustainable and inclusive national development planning that encapsulates data disaggregation by locale, sex, age, and other variables. Population data is also critical to adaptation and agility in public policy responses to crisis as demonstrated in the governance processes in response to COVID-19. The population dynamics (fertility, mortality, migration) and structure of the population are also addressed in policy and planning. Children and youth are given targeted focus as key population groups, within the strategic planning framework. Also, the proportionally large working age population is considered within the context of leveraging the demographic dividend it offers towards realizing a bonus. There is also consideration for social protection and ensuring social and income security throughout the life course, which is mainly addressed under National Outcome 3 “Effective Social Protection”.

The health component gives focus to strengthening the governance, institutional, and physical and human infrastructure of health. This focus is intended to support decision making and lifestyles, and equitable access to quality health services and care that support good



health outcomes throughout the life course. The targeted “good health outcomes” will be reflected in higher rates of survivability, longevity, and healthy ageing. The national strategy framework for development under Vision 2030 Jamaica has prioritized surveillance and mitigating disease prevalence, morbidity, and mortality; health promotion; resourcing and capacity building such as advancing sustainable health financing and effectively allocating public funds available to the

sector; and infrastructural and human capital development, among other areas.

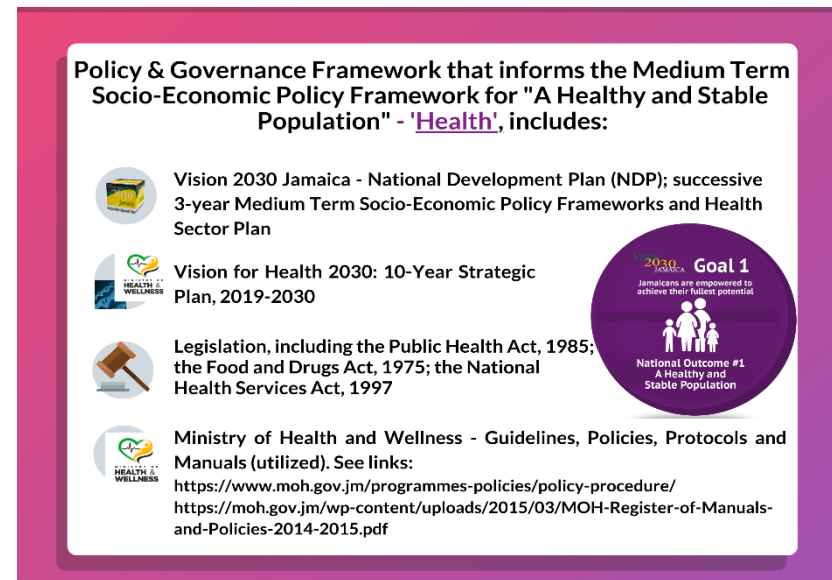
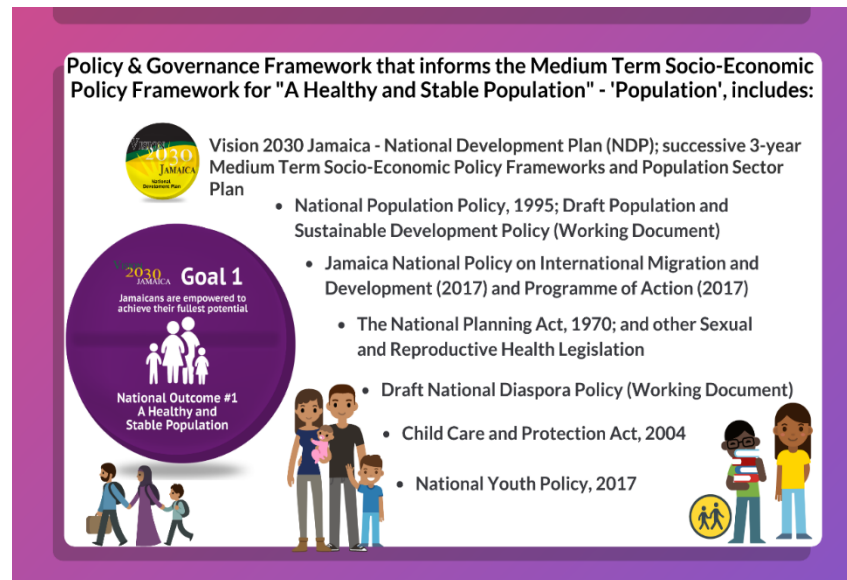
The Medium Term Socio-Economic Policy Framework (MTF) 2021-2024 will advance the achievement of “A Healthy and Stable Population” through the continued mainstreaming of population and health priorities. The unsatisfactory prevalence of chronic non-communicable diseases (NCDs) as well as threats from endemic and emerging communicable diseases that have had serious implications for quality of life and premature mortality are not only causes for concern but signal the urgency of policy integration and mainstreaming. MTF 2021-2024 builds on previous MTFs and is also supported by the outputs of efforts to update Jamaica’s Population Policy. The national strategy framework benefits from innovations employed by the health sector and gives more targeted focus to advancing an integrated policy response to critical challenges to achieving planned development results. These challenges include a proportionally large working age population within a context of a fairly long life expectancy amid gaps in healthy ageing and sexual and reproductive health associated with a mix of social, economic and environmental determinants. Consideration is given to relevant policy responses to communicable and non-communicable diseases and co-morbidities. There is also focus on strengthening the capacity and responsiveness of the public health system in addressing the impact of the COVID-19 pandemic. Strengthening the resilience and agility of the health sector is also prioritized within a dynamic public health context and continuous threats from emerging diseases, resurgence of endemic diseases and strains on the health system owing to changing demands and resource gaps.

Whilst separate development strategy frameworks are presented for the “population and development sector” and the “health sector”, the interconnectedness of the two sectors is clearly demonstrated in the expected national development results, and cross-cutting sectoral strategies and programming.

STORY BOARD

Policy/Regulatory Framework, Quasi- Results and Strategy Mapping, and Assumptions/Drivers and Risks/Limitations & Alignment of Vision 2030 Jamaica/MTF and the SDGs

Figure A7



Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 1A below presents medium-term targets for “A Healthy and Stable Population” and selected data. The medium-term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 1A: Indicators – National Outcome #1 “A Healthy and Stable Population”

National Outcome # 1 – A Healthy and Stable Population															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Human Development Index (HDI)	0.718 ⁸	0.713	0.713	0.716	0.719	0.713	0.709	0.745	≥0.75	≥0.75	≥0.75	≥0.75	≥0.75	≥0.75	≥0.800
Life Expectancy (LE) at Birth – Total (years)	74.13	74.15	74.15	74.37	74.48	74.2	74.2	72.8	74.2	74.3	75.8	75.8	75.8	75.8	76.4
Life Expectancy (LE) at Birth – Male (years)	71.26	70.4	70.4	70.56				69.8	70.4	70.6	71.3	71.3	71.3	71.3	73.4
Life Expectancy (LE) at Birth – Female (years)	77.07	78.02	78.02	78.18				77.07	78.02	78.2	78.5	78.5	78.5	78.5	79.4
Population Growth Rate (%)	0.3	0.3	0.2	0	0	0	0	0.45	0.35	0.2	0	0	0	0	0
Adolescent (10 – 19 y.o.) fertility rate (births per 1000) ⁹	79	72	72	72	72	72	72	72	65	60.95	-				-

⁹ Data from 2012 based on 2008 Reproductive Health Survey (RHS)

National Outcome # 1 – A Healthy and Stable Population															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
% staff/population ratio Physicians, nurses and mid-wives per 1000 population		1.9 (2013)	1.8	-				-	-	2.5	2.5	2.5	2.5	2.5	2.5
Maternal mortality ratio	94.8	80.9	87.1	87.1	87.1	87.1		-				≤ 90	≤ 90	≤ 90	70
Child (<5 yrs) mortality rate	25.4		20.0 ¹⁰					-	24	22	22	22	22	22	-
Unconditional probability of dying between ages of 30 and 70 from cardiovascular diseases, cancer, diabetes or chronic respiratory diseases	17.0	17.2	20.1							-	15.7	15/7	15.7	15.6	11.4

¹⁰ 2014 data

Figure 1A

Policy- and Outcome- Driven Strategy Map - A Stable Population



Sector Goal

What the Jamaican People envision as
A Stable Population

“A population which meets the sustainable
development needs of the country”

Population Dynamics - Fertility, Mortality, Migration

Strategic/Policy Priorities include:

- Promote Replacement Fertility of 2.1 children per couple or approximately 1 child per 1 adult; reduce adolescent fertility rate
- Promote Sexual and Reproductive Health (SRH) throughout the life course
- Increase survivability/life expectancy at birth (reduce child mortality and premature mortality among older groups)
- Manage international migration to benefit national development; and manage spatial distribution of the population to align with carrying capacity and development needs

Development Area: Population and Development – Governance, Planning and Data

Sector Strategy: Strengthen the policy, legislative and data/statistical environment for population and development

- Population Policy and Planning
- Demographic Data and Statistics
- Civil Registration and Vital Statistics

Development Area: Sexual and Reproductive Health

Sector Strategy: Strengthen policies, plans, systems, and mechanisms to support the achievement of medium to long term country targets for the sexual and reproductive health of the population

- Reproductive Health
- Sexual Health
- Sexual and Reproductive Health Rights

Development Area: Migration and Development

Sector Strategy: Integrate international migration policy, processes, and considerations into national development planning



Development Area: Child Development, Care and Protection

Sector Strategies:

1. Develop and strengthen the regulatory framework and environment for the holistic development, care, and protection of children
2. Develop and institutionalize frameworks and systems for evidence and results based decision making and management in advancing child development, care, and protection
3. Deliver appropriate intervention services to all children in care and at risk and their families
4. Develop and implement frameworks and plans for protecting children against physical and psycho-social violence and related vulnerabilities

Development Area: Youth Development

Sector Strategies

1. Strengthen the evidence, policy, and strategic frameworks for coordinated youth development action across the island
2. Increase inclusive access to youth development services and opportunities, particularly for the vulnerable
3. Enhance the capacity of youth to engage in self-directed leadership and governance within youth-led organizations
4. Promote youth engagement and leadership in policy, advocacy, and programming in support of youth and broader national development

Drivers and Assumptions

Sufficient Resourcing and capacity building

- Sufficient human, financial and technology resources
- Sufficient governance, institutional, human and physical capital/infrastructural capacity built
- Quality data, statistics and information that are accessible and timely



Social Marketing and Change Management

- Mainstreaming of population in public policies and development strategies
- Behaviour change to support “population and development” outcomes

Developmental Stability

- Macro-Economic Stability
- Social cohesion strengthened
- Environmental sustainability strengthened
- COVID-19 pandemic managed - low transmission, hospitalization and death rate & minimal social disruption



Risks / Limitations



Resourcing, Change, Stability

- Insufficient resourcing
- Capability building outcomes not achieved according to schedule and quality specifications
- Internal and external shocks
- Insufficient change management and necessary cultural reorientations

Policy- and Outcome- Driven Strategy Map

A Healthy Population



Sector Goal

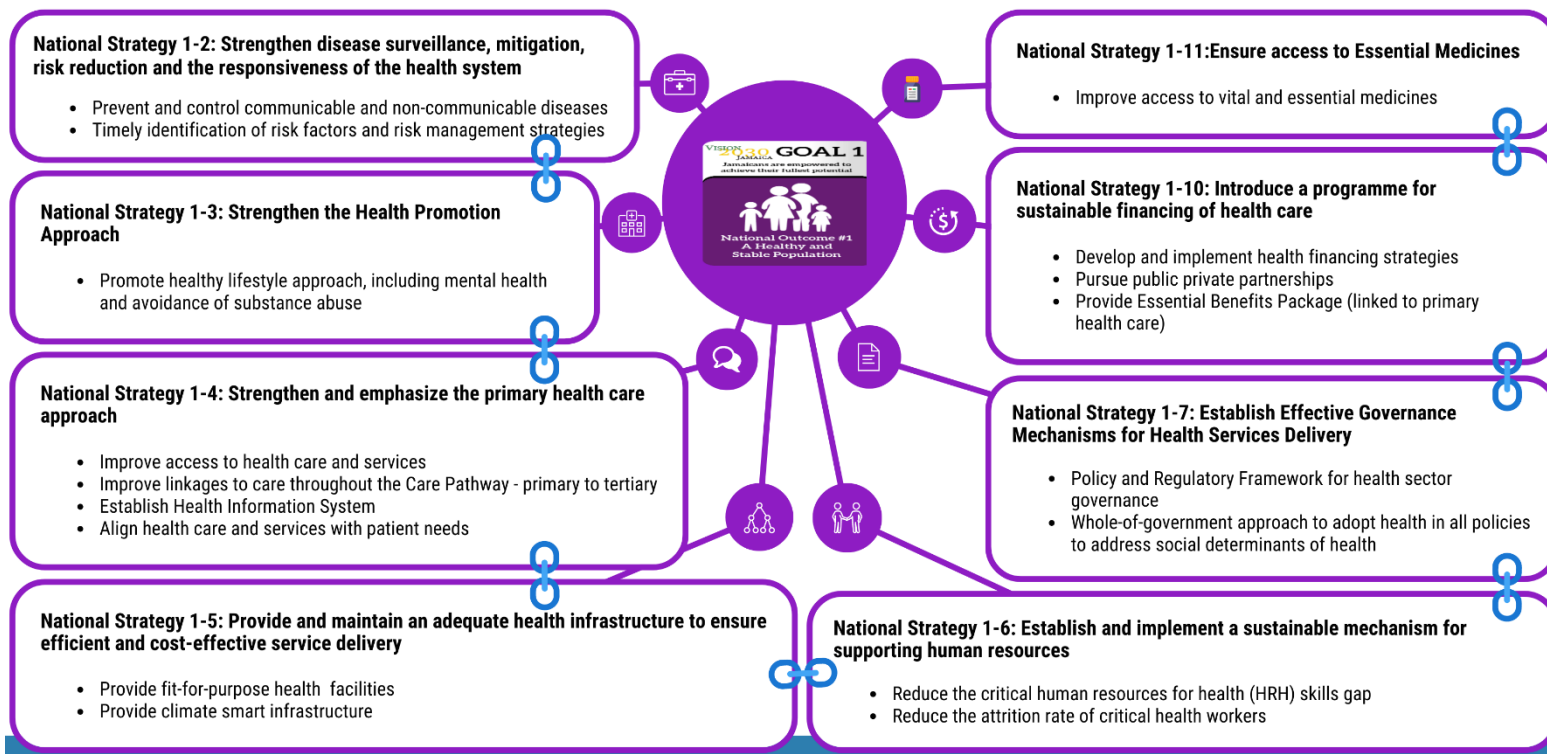
What the Jamaican People envision for A Healthy Population

"Healthy People, Healthy Environment"

Long, physically and mentally healthy lives with access to adequate health services and care, within a healthy environment

Select Sector Outcome: Reduce Morbidity and Pre-Mortality from Diseases

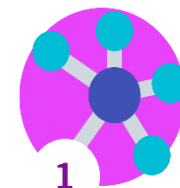
- Increase by 10%, the access to equitable, comprehensive & quality health care for patients living with non-communicable diseases who use the public health sector by 2024.
- Reduce mortality from priority communicable diseases by 5% by 2024



Drivers and Assumptions

Sufficient Resourcing and capacity building

- Sufficient human, financial and technology resources
- Sufficient governance, institutional, human and physical capital/infrastructural capacity built
- Quality data, statistics and information that are accessible and timely



Social Marketing and Change Management

Health Promotion through:

- Social Marketing
- Stakeholder engagement
- Change Management



Developmental Stability

- Macro-Economic Stability
- Social cohesion strengthened
- Environmental sustainability strengthened
- COVID-19 pandemic managed - low transmission, hospitalization and death rate



Risks / Limitations

Resourcing, Change, Stability

- Insufficient resourcing
- Capability building outcomes not achieved according to schedule and quality specifications
- Internal and external shocks
- Insufficient change management and behaviour change



The planned strategies and development programming for “A Healthy and Stable Population” are aligned with SDGs 2, 3, 4, 5, 8, 9 10, 16 and 17.

Figure 1B – Alignment of National Outcome 1 “A Healthy and Stable Population” and the SDGs

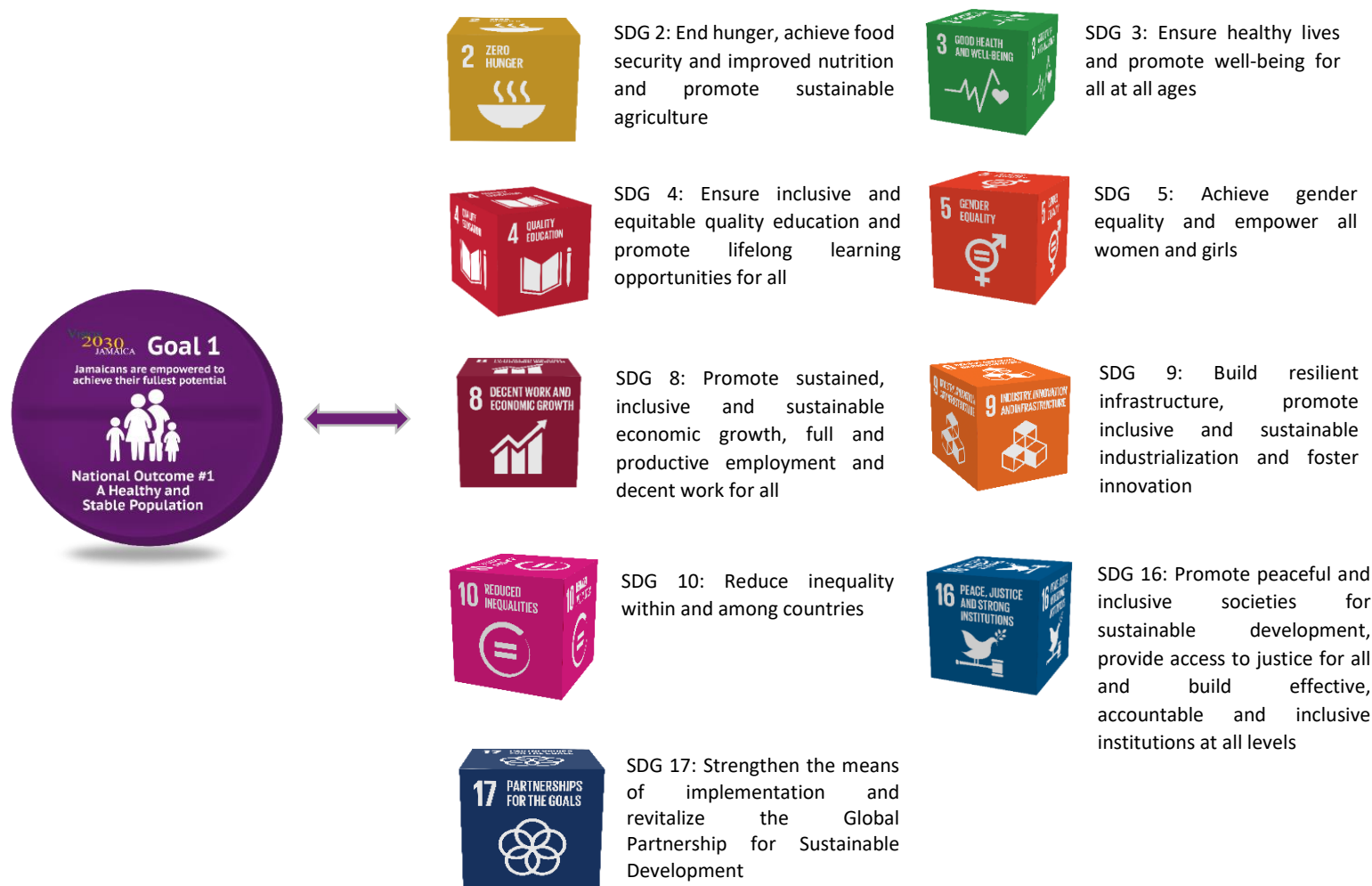




Table 1B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “A Healthy and Stable Population” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 1B: National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “A Healthy and Stable Population”

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Population and Development – Governance, Planning and Data												
Sector Strategy: Strengthen the policy, legislative and data/statistical environment for population and development								Aligned SDGs Targets: 3.1, 3.2, 3.3,4.4, 5.6,16.9,17.18, 17.19				
1. Population Policy, Legislation and Planning	2009	2030	To provide an evidence-based regulatory and strategic planning framework for population and development to support the achievement	Evidence-based regulatory/governance and planning framework for Population and Development strengthened	Enabling environment for the sustainable and inclusive development of the population			PIOJ and key stakeholders				
Main actions include:												
i. Develop and implement National Population Policy						Extent population and development policy developed/ mainstreamed/ implemented	Revised National Population Policy titled “National Population and Sustainable Development (NPSD) Policy” (White Paper) and Programme of Action (PoA) approved by Cabinet, by FY 2022/23			Outputs produced within schedule and quality specification	Delays in the delivery of outputs Insufficient stakeholder buy-in	

National Strategy 1-1:			Maintain a Stable Population			National Strategy Outcome: A Stable Population					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
				Development Results							
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
ii.Integrate country agreed international and regional frameworks for population and development in national policy and planning			t of national development goals and advance the achievement of global commitments				Strong regulatory and planning framework for “Population and Development”	Extent country agreed international and regional frameworks for population and development integrated in national policy and planning	POA(s) covering the period April 2022 to March 2024 <ul style="list-style-type: none">- 90% implemented- planned outputs achieved		
				2 Policy Briefs produced							
						Country agreed international and regional frameworks for population and development integrated in national policy and planning: <ul style="list-style-type: none">- Programme of Action of the International Conference on Population and Development- Agenda 2030 for Sustainable Development Global Compact for Safe, Orderly and Regular Migration.- Montevideo Consensus on Population and Development for Latin					

National Strategy 1-1:			Maintain a Stable Population			National Strategy Outcome: A Stable Population							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Respo nsible Entity/ ies	Costs (‘000)	Assumptio ns	Risks/Limitat ions		
Name of Programme/ Sub- Programme Areas	Schedule/Du ration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
	Start Date	End Date											
							America and the Caribbean						
2. Demograp hic Data and Statistics	2009	2030	To provide quality demographi c data and statistics including forecasts and projections	Access to quality demogr aphic data and statistics improve d	Enabling environme nt for the sustainable and inclusive developme nt of the population  Quality data and statistics								
Main actions include:													
i. Produce Scheduled/ planned/p eriodic demograp hic data and official statistics						Extent Scheduled/planned/ periodic demographic data and official statistics produced within quality frameworks (incl. schedule)	(10 yearly) Population and Housing Census and main report(s) completed	STATI N, PIOJ, Acade mia		Sufficient resources (human, financial, technology) and capacities available within schedule	Access to required inputs, including data/docu mentation	Insufficient resources Lags in access to data and/or challenges with data quality Insufficient risk management	
ii.Provide up- to-date population projections and forecasts							Annual Intercensal estimates on key demographic indicators made available within schedule						
iii.Develop research/ methodolo gy/applied papers on			Extent population projections and forecasts no older than xxx years produced/made available	Up-to-date population projections and forecasts available									

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
demography and population												
3-Civil Registration and Vital Statistics	2010	2030	To provide world-class civil registration services and complete, accurate and timely vital event data to meet development needs, including local and national development planning	Access to quality civil registration services, vital statistics , and related data by agencies and public improved	Enabling environment for the sustainable and inclusive development of the population  World-class civil registration and vital statistics system & quality vital			PIOJ/RGD		Sufficient resources (human, financial, technology) available within schedule Access to required inputs, including data/documentation Sufficient risk management strategy in place	Lags in access to data and/or challenges with data quality Insufficient risk management Insufficient stakeholder buy-in	

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024					Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
				Development Results								
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
				statistics and related data								
Main actions include:												
i. Strengthen legislative/regulatory framework for civil registration and vital statistics	2009	2030	To provide relevant legislative/r regulatory framework for civil registration and vital statistics that is aligned with planned development outcomes			Extent civil registration and vital statistics legislative/regulatory framework developed/implemented	Registration of Births and Deaths (Amendment) Act approved in FY 2023/24	RGD, OPM			Insufficient resources	
ii. Improve Civil Registration and Vital Statistics Services			To improve efficiency in the provision, maintenance,			Outcome Indicator: % Level of satisfaction of customers and stakeholders with the products and		RGD, OPM			Stakeholder participation/buy-in	

National Strategy 1-1:			Maintain a Stable Population			National Strategy Outcome: A Stable Population					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
				Development Results							
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
			preservation and conservation of civil information and registration for all events			services of the Registrar General’s Department					
Sub-Actions						Breakdown of Indicator:	Targets				
a. Develop and implement civil (birth, death, and marriage) registration services			To improve the coverage of civil registration and quality of vital event data and statistics			% Of institutional births registered	95%				
						% Of institutional death registered	90%				
						% Of Marriages entered in marriage officers’ database are keyed into finalized database	95%				
b. Evidence-based modernization of the CRVS System	2021 (proxy)	2030	To modernise the CRVS System for improved quality,								

National Strategy 1-1:			Maintain a Stable Population			National Strategy Outcome: A Stable Population						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024								
C. Provide Policy and Research to inform modernization of CRVS				# Of civil registration policy development/research initiatives	Three (3) civil registration initiatives (incl. policy briefs, empirical studies) completed	PIOJ/RGD						
d. Implement new Civil Registration Solution				% Of databases linked	95% of databases linked	RGD, OPM						
e. Implement Customer Service Strategy						RGD, OPM						
f. Provide online access to products and services				Outcome Indicator								
				% Customers accessing services online	≥50% of customers accessing services online							
				Output Indicator								
g. Implement Electronic Customer Queuing Management				% Of products and services online	70% of products and services accessible online							
			% Change in customer service delivery time	10% reduction in waiting/processing time								

National Strategy 1-1:		Maintain a Stable Population				National Strategy Outcome: A Stable Population						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
				Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
Name of Programme/ Sub-Programme Areas	Schedule/Duration											
	Start Date	End Date										
System												

National Strategy 1-1:		Maintain a Stable Population			National Strategy Outcome: A Stable Population achieved and maintained through 2030						
Development Programme Area(s) & Schedule/Duration			Objective (s)		April 2021-March 2024						
					Development Results				Responsible Entity/ies	Costs ('000)	Assumptions
Name of Programme/ Sub-Programme Areas	Schedule/Duration				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024			
		Start Date	End Date								
Development Area: Sexual and Reproductive Health											
Sector Strategy: Strengthen policies, plans, systems, and mechanisms to support the achievement of medium- to long-term country targets for the sexual and reproductive health of the population							Aligned SDGs Targets: 3.1, 3.2, 3.3, 3.7, 5.6				
4. Sexual and Reproductive Health (SRH)	2009	2030	To develop and implement evidence- and results-based SRH policies, plans, programme	Access to relevant SRH information, commodities, and	Enabling environment for good sexual and reproductive health throughout the life course	Outcome Indicators:		MOHW		Sufficient human, financial, technology resources and capacities	Insufficient resources
						Fertility rate among women of reproductive age cohort	2.1/1,000				Inadequate capture of data from surveys, administrative records,

			s, and projects towards the achievement of (SRH) development outcomes and goals	services improved		Contraceptive prevalence rate	≥70%			Methodologically sound and adequate data capture and availability of administrative records and standardized reporting	and standardized reports
						Extent 90-90-90 target attained: - % of people living with HIV (PLHIV) diagnosed that are aware of their status - % Of PLHIV aware of their status retained in care and on Antiretroviral (ARV) - % Of PLHIV virally suppressed who are retained in care and on ARVs	90-90-90 (by 2025) (2021 baseline – 86% - 51% - 78%)			Stakeholder buy-in and participation	Insufficient stakeholder buy-in and/or demand
Main actions include:											
i.Establish a Sexual and Reproductive Health Policy Framework						Extent Sexual and Reproductive Health Policy/Policies and Programme of Actions developed/implemented	Sexual Reproductive Health Policy developed National Strategic Plan for HIV developed, approved, and implemented				
4.1. Reproductive Health											
i.Provide adequate maternal and child			To promote family planning/planned			Maternal mortality ratio	≤ 90 maternal deaths per 100,000 live births (Baseline, 100, FY 2018/19)	MOH W		Sufficient human, financial and	Insufficient resources

health care and services (pre-natal, anti-natal and neo-natal care to reduce maternal, neo-natal mortality)			fertility and reproductive and infant/child health			Neonatal mortality ratio	≤12 neonatal deaths per 1,000 live births (Baseline, 20, FY 2018/19)			technology resources	Insufficient contraceptive commodities and services
ii. Provide quality reproductive health data and statistics						Extent quality reproductive health data and/or statistics produced/disseminated (to inform policy and planning)	Reproductive health data and statistics available - Reproductive Health Survey (RHS) 2022 completed (last RHS, 2008) - RHS data compiled, and report completed - Policy Documentation to inform National Family Planning Policy prepared			Sufficient contraceptive commodities and services available Stakeholder buy-in Cultural values and practices in favour of replacement fertility (2.1 children)	Social, economic, environmental factors influence age-specific fertility rates that are lower or higher than replacement
iii. Develop and implement Contraceptive Logistics Management Information System (CLMIS)						Extent CLMIS data collection activities and reports completed	1 Contraceptive Logistics Management Information System (CLMIS) survey				
						Reports/documentation produced	≥ 4 reports/documentation completed, including: - Report on Clinic Audits - Evaluation Report based on use of OECD-DAC and Kirkpatrick models				
iv. Support improved awareness						Extent information/training on contraceptives	Adolescents (16 years and older) sensitized on contraceptive options,				

of contracepti ves by adolescent girls (16 years and older)						provided to adolescent girls, 16 years and older	with focus on Long Acting Reversible Contraceptives (LARC), in communities and health facilities					
							≥50 adolescents trained to administer LARC method					
4.2. Sexual Health:												
i. Provide access to HIV Testing and Counselling (HTC) and Syphilis services as well as informatio n and treatment, particularly to vulnerable groups			To reduce the incidence/p revalence of Sexually Transmitted Infections (STIs) and reduction in morbidity and mortality among those infected			Outcome Indicators			MOH W		Sufficient human, financial and technology resources	Insufficient resources
						% Change in newly diagnosed HIV cases		7% decline (from 1165 in 2018)				
						% Change in newly diagnosed syphilis cases		Approx. 7% decline (baseline not established)				
						% Change In males/fem ales with knowledge in preventing HIV/STI	Male	3% increase from baseline (baseline 46.6, FY 2018/19)				
							Female	3% increase from baseline (baseline 39.3, FY 2018/19)				
						# Global AIDS Monitoring (GAM) Reports		1 GAM report and uploaded to the UN Platform on or before March 30 each year				
# National Commitments and Policy Instruments (NCPi) Report		1 NCP1 report produced and uploaded to the UN Platform on or before March 30 each year										
ii. Fulfil internation al obligations regarding reporting on developme nt performan ce												

regarding HIV											
4.3. Sexual and Reproductive Health Rights											
i. Develop policy and legislative framework to create an enabling environment for sexual and reproductive health rights			To enable stakeholders to support and access SRH rights	Access to information and forums to inform policy on SRH-related rights by key and vulnerable populations improved Programmes and initiatives are implemented to target specific vulnerable groups	Comprehensive policy, legislative framework that facilitates accessing SRH-related rights	Extent stakeholders are engaged in knowledge building and advocacy regarding SRH-related rights	Multi-sectoral stakeholders engaged in training and policy dialogue with 2 advocacy reports produced.	MOHW		Sufficient human, financial and technology resources Stakeholder participation and buy-in	Insufficient resources Insufficient stakeholder participation, demand and /or buy-in

				within the populati on							
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National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas		Schedule/Duration		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
		Start Date										End Date
Development Area: Migration and Development												
Sector Strategy: Integrate international migration policy, processes, and considerations into national development planning							Aligned SDG Targets: 8.8, 10.7, 10.c, 16.2					
5. International Migration and Development (IMD)	2009	2030	To integrate international migration processes and considerations into development planning and related processes	Integration of migration management strategies into national development policy, planning and related processes improved	Comprehensive policy, legislative and institutional frameworks that facilitate, enable, reciprocate, and promote safe, regular, and orderly migration			Coordinated by PIOJ		Requisite resources and capacities are available to support implementation of the NPIMD	Adequate resources may not be available and/or invested to implement the NPIMD	
Main actions include:												
i. Develop and implement Migration Policy and Programme								Extent National Policy on International Migration and Development (NPIMD) developed/implemented	Policy outputs partially achieved (approx. 50%) (IMD Policy approved in 2017)			

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Child Development, Care and Protection												
Sector Strategy: Develop and strengthen the regulatory framework and environment (incl. policies, legislation, plans, systems, and spaces) for the holistic development, care, and protection of children									Aligned SDG Targets: 16.2			
6. Regulatory Framework and Planning for the Development and Care of Children	2009	2030	To develop and strengthen the regulatory framework and environment (incl. policies, legislation, plans, systems, and spaces) for the holistic development	Policies, legislation, plans, systems, and spaces for the holistic development, care, and protection of children developed and strengthened	Effective Regulatory Framework and Environment for the Development and Care of Children			MOEYI and partners		Sufficient resources – human, financing, and technology	Insufficient resources, particularly financing	
Main actions include:												
i.Strengthen the framework and systems of the Child						Extent frameworks and systems of Child Care and Protection Act (CCPA) for	Child Care and Protection Act amended	MOEYI, CPFSA				Quality data/statistics/information available to support evidence based

National Strategy 1-1:			Maintain a Stable Population			National Strategy Outcome: A Stable Population achieved and maintained through 2030					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Child Development, Care and Protection											
Care and Protection Act (CCPA) for child development and wellbeing			nt, care, and protection of children			advancing the development and well-being of children developed/implemented	CCPA Children’s Home Regulations amended			decision making and results based management	
ii.Modernize and strengthen the regulatory framework and plans for the adoption of children						Extent regulatory framework for the adoption of children developed/implemented	Amend Children (Adoption of) Act			MOEYI , CPFSA	
							Commence implementation of amended Act				
							Policy on the Adoption of Children developed				
iii.Develop and implement National Policy on Children						Extent National Policy on Children developed/implemented	To be stated	MOEYI , CPFSA		Effective stakeholder engagement and	
iv.Establish and maintain			Extent Child Protection Committees	Operations of Child Protection Committees	MOEYI , CPFSA						

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030				
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Child Development, Care and Protection											
Child Protection Committees (CPCs)						(CPCs) established/maintained	(CPCs) re-established and maintained			partnerships	
v.Develop and implement Child Case Management System (CCMS)						Extent CCMS developed/implemented	Automated real-time communication between Investigations Units and Registry	MOEYI , CPFSA		Change management and institutional capacity building prioritized	
							Outcome: Reduced turnaround time in investigations				
vi.Fulfil country obligations regarding international protocols and agreements on the developme					Extent Jamaica Country Report to the UNCRC (in keeping with the requirements as stipulated by the Convention on the Rights of the Child (CRC)) prepared/submitt	Country Report to the UNCRC prepared and submitted	MOEYI , CPFSA				

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Child Development, Care and Protection												
nt, care, and protection of children						ed within schedule						
Sector Strategy: Develop and institutionalize frameworks and systems for evidence and results based decision making and management in advancing child development, care, and protection								Aligned SDGs Targets: 17.19				
7. Evidence and Results Based Decision Making and Management in Child Development, Care and Protection			To develop and institutionalize frameworks and systems for evidence and results based decision making and management in advancing child development, care, and protection	Frameworks and systems for evidence and results based decision making and management in advancing child development, care, and protection developed and institutionalized	Strong Framework for evidence and results based decision making and management in advancing child development, care, and protection			MOEYI , CPFSA		Sufficient resources – human, financing, and technology	Insufficient resources, particularly financing	
Main actions include:										Quality data/statistics/information available to support evidence based decision making and	Insufficient stakeholder buy-in	
i. Conduct and report on studies/ass			nt, care, and protection	ation advanced		Extent studies/assessments/analyses to inform policy and	Knowledge, Attitudes, Practices and Behaviour				Gaps in data quality	

National Strategy 1-1:		Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Child Development, Care and Protection											
essments/ analyses to inform policy and planning for child development, care, and protection						planning for child development, care and protection conducted/report s completed	(KAPB) study conducted, and report prepared			results based management Effective stakeholder engagement and partnerships	
Sector Strategy: Deliver appropriate intervention services to all children in care and at risk and their families							Aligned SDGs Targets: 16.2, 16.3				
8. Children and Family Welfare Services			To deliver appropriate intervention services to all children in care and at	Access to appropriate services to address the needs of children in care and at	Effective Child and Family Welfare System			CPFSA		Sufficient resources – human, financing, and technology	Insufficient resources, particularly financing
Main actions include:											

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Child Development, Care and Protection												
i. Place children in appropriate environments using suitability and necessity principles			risk and their families	risk, and their families increased		Extent/Ratio of children in foster care, familial environments, and in state institutions	To be stated			Quality data/statistics/information available to support evidence based decision making and results based management	Insufficient stakeholder buy-in	
ii. Engage children and families to provide holistic interventions to aid capacity development and wellbeing of families served						# Of engagement sessions held with children and their families to provide holistic development interventions	At least 50,000 annually			Relevant regulatory framework, guidelines	Gaps in data quality	

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030						
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations		
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
	Start Date	End Date											
Development Area: Child Development, Care and Protection													
iii. Develop and implement plans and programmes for improving access to appropriate Foster Care services						Extent Plans/Programmes for improving Foster Care Services developed/implemented	2018-2023 Foster Care Improvement Plan (FCIP) implemented			and plans are in place for effective service delivery			
iv. Strengthen and implement the Transitional Living Project for Children in State Care						Extent Transitional Living Project for Children in State Care developed/implemented	Vocational Skills training delivered						Effective stakeholder engagement and partnerships
							Life Skills training delivered						
							Mentorship programme implemented						
							Mental Health Support for						

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030				
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Child Development, Care and Protection											
							Caregivers provided				
							4 GOJ operated Transitional Living Housing Complexes supported maintained				
						Extent project institutionalized in CPFSA	To be stated				
v. Establish and operationalize Therapeutic Centre						Extent Therapeutic Centre developed/operationalized	Psychological services to treat with children displaying mild to severe behavioural/emotional and mental disorders consolidated and centralized				
Sector Strategy: Develop and implement frameworks and plans for protecting children against physical and psycho-social violence and related vulnerabilities								Aligned SDGs Targets: 10.3, 16.3, 16.2			

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Child Development, Care and Protection												
9. Frameworks and plans for protecting children against physical and psycho-social violence and related vulnerabilities			To develop and implement frameworks and plans for protecting children against physical and psycho-social violence and related vulnerabilities	Frameworks and plans for protecting children against physical and psycho-social violence and related vulnerabilities developed and implemented	Strong Frameworks and plans for protecting children against physical and psycho-social violence and related vulnerabilities			MOEY, CPFSA		Sufficient resources – human, financing, and technology Quality data/statistics/information available to support evidence based decision making and results based management	Insufficient resources, particularly financing Insufficient stakeholder buy-in Gaps in data quality	
Main actions include:												
i. Implement National Plan of Action for an Integrated Response to Children and								Extent National Plan of Action for an Integrated Response to Children and Violence (NPACV) implemented	To be stated			MOEYI /CPFSA, MOJ, MNS

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Child Development, Care and Protection												
Violence (NPACV)										Relevant regulatory framework, guidelines and plans are in place for effective service delivery		
ii. Continue the implementation of the Anti-Bullying Framework of Action and its provision						Extent Anti-Bullying Framework of Action developed/implemented	To be stated	MOEYI , CPFSA		Effective stakeholder engagement and partnerships		
iii. Develop and strengthen the operations of the Ananda Alert						Extent operations of the Ananda Alert System developed/implemented		MOEYI , CPFSA				

National Strategy 1-1:		Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Child Development, Care and Protection											
System to aid in the recovery of missing children and provide psychosocial support to children and families											
iv. Implement recommendations from the street and working children study						Extent recommendations from street and working children study implemented	Plan of Action implemented				

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Youth Development												
Sector Strategy: Strengthen the evidence, policy, and strategic frameworks for coordinated youth development action across the island									Aligned SDG Targets: Youth is considered cross-cutting across the SDGs. Targets to be highlighted include : 8.5, 8.6 & 8.b, 10.2			
10. Youth Policy, Strategy and Research	2009	2030	To create the conditions necessary for youth development and empowerment through youth focused/youth-directed policies, strategies, regulations, and programming	Policies, strategies, regulations, and programming for empowering youth and enabling youth development strengthened	Enabling environment for empowered and socially integrated youth	Extent the National Youth Policy (2017) outcomes are achieved	Partially achieved by March 2024	MOEYI and partners		Sufficient resources – human, financing, and technology	Insufficient resources, particularly financing	
Main Actions include:												
i. Mainstream the National Youth Policy	2017	2030				Extent stakeholders engaged and/or capacities built to mainstream and implement the National Youth Policy (2017)	≥ 25% of secondary schools engaged in policy sensitization	MOEYI				
					Intersectoral Working Group on the National Youth Policy established and operationalized							

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Youth Development												
ii. Develop and implement initiatives to produce quality data and statistics on youth development issues						Extent research and analysis, including surveys, are undertaken to inform National Youth Policy Implementation	Youth Programmatic Gap Analysis and Report completed National Youth Survey conducted, and findings published	MOEY, HEART Trust/ NSTA MOH W and gov. and non-gov. partners		nt and partnerships		
Sector Strategy: Increase inclusive access to youth development services and opportunities, particularly for the vulnerable									Aligned SDGs Targets: 10.3, 16.7 , Youth is considered cross-cutting across the SDGs			
11. Youth Development Programmes and Services			To create the conditions necessary for youth development and empowerment through youth focused/yo	Access to youth development services, particularly by vulnerable and at-risk youth, increased	Enabling environment for empowered and socially integrated youth					Sufficient resources – human, financial, and technology	Insufficient resources, particularly financial	
Main actions include:												
i. Establish and create access to									Extent Youth Information Centres (YICs) are	≥ 2 mobile YICs in each parish per year with ≥	MOEY, HEART Trust/	

National Strategy 1-1:		Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030						
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Youth Development												
Youth Information Centres			youth-directed policies, strategies, regulations, and programming			made accessible to youth	2000 youth targeted	NSTA MOH W and gov. and non-gov. partners		engagement and partnerships		
ii. Provide Youth with a range of development services						Extent youth are provided with a range of development services	≥ 8000 youth per year (FY) are provided with access to a range of development services (including entrepreneurship and job readiness training and support; social interventions for the at-risk youth; mentorship programmes)					
iii. Establish and implement National Unattached						Extent relevant/up-to-date NUYP is developed and/or implemented	National Unattached Youth Programme (NUYP) reviewed					

National Strategy 1-1:		Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Youth Development											
d Youth Programme (NUYP)							New format of NUYP developed and roll-out				
iv. Provide youth with adolescent-friendly health and educational services						Extent youth are provided with adolescent-friendly health service	10,000 youth access health and educational services annually				
							13 Adolescent Friendly Clinics established				
Sector Strategy: Enhance the capacity of youth to engage in self-directed leadership and governance within youth-led organizations								Aligned SDG Targets: 10.2, 16.7			
12. Youth-Led Organizational Governance			To strengthen capacity within youth-led organizations for self-directed leadership and governance	Youth-led institutional leadership and governance strengthened	Enabling environment for empowered and socially integrated youth			MOEYI, youth organizations and partners		Sufficient resources – human, financial, and technology	Insufficient resources, particularly financial
Main actions include:											Insufficient stakeholder buy-in
i. Establish youth-led governance and institutional arrangement						Extent youth governance and development organizations are developed,	Youth development organizations are supported with key bodies			Effective stakeholder engagement and	

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030				
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Youth Development											
s						supported and operational	operational, including: - National Secondary (school) Student’s Council (NSSC) - Jamaica Youth Ambassador Programme (JAYAP) - Youth Advisory Council of Jamaica (NYCJ) - National Youth Parliament of Jamaica (NYPJ) - Youth Arms of the main political parties (Generation 2000 (G2K) and the PNP Youth			partnerships Programmes and services are demand-driven and accessible to youth	

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030					
Development Programme Area & Schedule/Duration			Objective (s)		April 2021-March 2024							
					Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration				Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date										
Development Area: Youth Development												
							Organization (PNPYO)) - Parish and community level youth organizations					
Sector Strategy: Promote youth engagement and leadership in policy, advocacy, and programming in support of youth and broader national development								Aligned SDG Targets: 10.2, 16.7				
13. Youth Engagement in Policy and Advocacy			To create the conditions necessary for youth development and empowerment through youth focused/youth-directed policies, strategies, regulations, and	Policy recommendations, advocacy campaigns and programming developed by youth strengthened	Enabling environment for empowered and socially integrated youth			Youth organizations with support from state entities and non-governmental partners		Sufficient resources – human, financing, and technology	Insufficient resources, particularly financing	
						Main actions include:						
i. Promote Youth engagement in policy development and advocacy on youth development issues						Extent youth are engaged in making policy recommendations and advocacy on youth development	≥ 3 policy recommendations from youth groups ≥ 5 advocacy campaigns and/or programming to support advocacy and empowerment			Relevant legislations and guidelines are in place for effective service delivery	Insufficient stakeholder buy-in	

National Strategy 1-1:			Maintain a Stable Population				National Strategy Outcome: A Stable Population achieved and maintained through 2030				
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
				Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
Name of Programme/Sub-Programme Areas	Schedule/Duration										
	Start Date	End Date									
Development Area: Youth Development											
			programmimg				(baseline not established)			Effective stakeholder engagement and partnerships	

National Strategy 1-2: Strengthen disease surveillance, mitigation, risk reduction and the responsiveness of the health system							National Strategy Outcome: Strong disease surveillance, mitigation, risk reduction and responsive health system					
Development Programme Area(s) & Schedule/Duration			Objective (s)		April 2021-March 2024							
					Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
					Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
Name of Programme/Sub-Programme Areas	Schedule/Duration											
	Start Date	End Date										
Development Area: Disease Surveillance and Management, and Health System Responsiveness												
Sector Strategy: Deliver timely and quality disease surveillance and implement effective mitigation, risk reduction and responsive health systems strategies							Aligned SDG Targets: 3.1,3.2, 3.3.,3.4, 3.8, 3.d, 3.8					
14. Disease Surveillanc	2009	2030	To deliver timely and	The delivery	Strong health	Outcome Indicator:		MOHW,		Sufficient human,	Insufficient resources	

National Strategy 1-2: Strengthen disease surveillance, mitigation, risk reduction and the responsiveness of the health system							National Strategy Outcome: Strong disease surveillance, mitigation, risk reduction and responsive health system													
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024																
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations									
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024													
Start Date	End Date	Indicator (s)										Target (s) 2024								
e, Mitigation, Risk Reduction and Health System Responsiveness							quality disease surveillance and implement effective mitigation, risk reduction and responsive health systems strategies						of prevention, early detection and treatment programmes for NCDs and communicable diseases improved	systems framework for supporting reduced morbidity and premature mortality from diseases	Extent targeted reduction in morbidity and premature deaths from non-communicable diseases (NCDs) and infectious diseases (by 2030) achieved	Partial				
		i. Implement NCD Prevention Programme																	Unconditional probability of dying between ages of 30 and 70 from cardiovascular diseases, cancer, diabetes or chronic respiratory	15.6
																			Prevalence rate for hypertension by sex	Males (31.7)
																				Females (35.8)
Prevalence rate for diabetes mellitus by sex	Males (9.0)																			
	Females (14.6)																			

National Strategy 1-2: Strengthen disease surveillance, mitigation, risk reduction and the responsiveness of the health system						National Strategy Outcome: Strong disease surveillance, mitigation, risk reduction and responsive health system																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											
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ii. Deliver National Immunization Programme (to reduce morbidity and mortality from vaccine preventavb le diseases)																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	</

National Strategy 1-2: Strengthen disease surveillance, mitigation, risk reduction and the responsiveness of the health system						National Strategy Outcome: Strong disease surveillance, mitigation, risk reduction and responsive health system					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024							
iv. Advance the COVID-19 Programme	2020	-			COVID-19 positivity rate	<5%			collaboration between government entities		
v. Reinforce the governance, policy, and strategic framework for Essential National Health Research				Periodic updating, dissemination, and funding of the National Research Agenda	Improved availability of empirical evidence to strengthen disease surveillance and programme strategies	Output Indicators:		MOHW			
						Extent National Research Agenda developed/implemented	National Research Agenda revised				
						Extent ten-year survey plan developed and costed /implemented	Ten-year survey plan developed and costed				

National Strategy 1-3: Strengthen the Health Promotion Approach						National Strategy Outcome: A culture of responsibility for wellness in the Jamaican society					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Healthy Lifestyle Approach											
Sector Strategy: Empower communities to support enhancement of the healthy lifestyle approach							Aligned SDG Targets: 2.1, 3.4, 3.6, 3.a, 3.d, 3.5				
15. Deliver Mental Health Reform	-	2030	To increase access to mental health services	Access to mental health services increased	Enabling environment for mental health and wellness	Outcome Indicator		MOHW		Sufficient human, financial and technology resources	Insufficient resources
Main actions include:						% Of people with psychoses receiving consistent treatment	90%				
i. Strengthen the provision of community-based mental health services						Extent Mental Health Policy developed/implemented	Mental Health Policy and Action Plan submitted for approval			Stakeholder demand	Cultural resistance to mental health diagnoses and treatment
ii. Deliver accessible and de-institutionalized mental health care						Extent Costed deinstitutionalization plan developed	Costed deinstitutionalization plan for Bellevue Hospital prepared and submitted for Cabinet approval			Increased culture of acceptance and understanding	

National Strategy 1-3: Strengthen the Health Promotion Approach						National Strategy Outcome: A culture of responsibility for wellness in the Jamaican society					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
and services											
iii. Deliver services to reduce drug use and associated harms			To increase access to drug treatment and harm reduction services	Access to drug treatment and harm reduction services improved	Enabling environment for the avoidance of substance abuse	Outcome Indicators		NCDA, MOH W			
						# Of participants enrolled in prevention programmes (universal, selective, and indicated)	5,500				
						% Of clients enrolled in treatment programmes progressing annually	60%				

National Strategy 1-4:		Strengthen and emphasize the primary health care approach				National Strategy Outcome: Effective Primary Health Care					
Development Programme Area(s) & Schedule/Duration		Objective (s)		April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
				Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
Name of Programme/Sub-Programme Areas	Schedule/Duration										
	Start Date	End Date									
Development Area: Primary Health Care											

National Strategy 1-4:		Strengthen and emphasize the primary health care approach					National Strategy Outcome: Effective Primary Health Care				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Sector Strategy: Deepen and expand the shift to primary health care and reduce reliance on long-stay hospital care							Aligned SDGs Targets: 3.1, 3.2, 3.4, 3.8				
16. Primary Health Care Reform	2009	2030	To create an improved, technology enabled primary health care system providing quality, comprehensive, compassionate, and patient-centric primary health care	Access to primary health care that meets the demands of the changing epidemiological and demographic profile of Jamaica improved.	An enabling environment for effective primary health care	Extent Primary Health Care Reform Agenda developed/implemented (See actions, indicators, and targets below)	Partial	MOH W and partners		Sufficient financial, technology and human resources /technical expertise Population takes greater responsibility for their health and engage in appropriate health-seeking behaviour	Attrition of Primary Care Reform project personnel Increased stress on health system Unprecedented surge in COVID-19 cases
Main actions include:											

National Strategy 1-4:			Strengthen and emphasize the primary health care approach				National Strategy Outcome: Effective Primary Health Care				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
i. Reorient and Restructure Primary Health Care						Extent primary health care is reoriented and restructured:	Partially				
						- Extent implementation Plan for Primary Health Care Reform is established	Implementation Plan for Primary Health Care Reform is approved by Cabinet in 2022				
						- Extent institutional structure to lead primary health care reform is established and/or operationalized	Primary Care Reform Project Unit established in 2022				
						- Extent policies/legislations applicable for the implementation of the new primary care model are developed/updated and made effective	To be stated (TBS)				
ii. Upgrade the infrastructure of primary health care facilities						# Of health centres with major, moderate, and minor infrastructural works completed	50				

National Strategy 1-4:		Strengthen and emphasize the primary health care approach				National Strategy Outcome: Effective Primary Health Care					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
iii. Review and upgrade organizational structure in primary health care (PHC) facilities					Organizational structure in primary health care (PHC)	- Organizational structure for health departments completed - Organizational structure for health centres completed					
iv. Develop comprehensive quality primary care service					Scope for each primary care service: - % Of service areas with micro plans developed	100%					
Sector Strategy: Ensure the effectiveness of the care pathway							Aligned SDGs Targets: 3.8, 3.d				
17. Establish an integrated health system network			To ensure the effectiveness of the care pathway	Systems and mechanisms for linkages and effective service delivery along	Effective care pathway	Extent linkages for integrated health system established	Partially	MOHW		Sufficient financial, technology and human resources /technical expertise	Attrition of Primary Care Reform project personnel Increased stress on health system

National Strategy 1-4:		Strengthen and emphasize the primary health care approach				National Strategy Outcome: Effective Primary Health Care					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
				the care pathway developed						Population takes greater responsibility for their health and engage in good health-seeking behaviour	Unprecedented surge in COVID-19 cases or any other public health threat
Main actions include:											
i. Establish Health Information System						# Of health centres with improved ICT infrastructure	130	MOHW			
ii. Establish systems, protocols and procedures for provision of appropriate services based on established care pathways for						% Of health care workers trained in use of Revised Linkage Manual	65% of health care workers trained in the use of the protocols				
						% Of patients placed on appropriate care pathways	65% of primary care patients have a care pathway plan				
						Extent Chronic Care Model framework developed and operational	Chronic Care Model framework finalized				
						# Of community care access points	130				

National Strategy 1-4:		Strengthen and emphasize the primary health care approach				National Strategy Outcome: Effective Primary Health Care					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
each stage of the life cycle					% Of patients linked to other levels of care	65% of primary health care patients linked to other levels of care					
iii. Deliver Telemedicine solutions					% Of telemedicine solutions implemented	100% Telemedicine Solutions Plan developed	MOH W, Partners				
						50% of Telemedicine Solutions Plan infrastructure implemented					
iv. Institute personal health information protection within RHAs	2022	2030	To safeguard personal health information of users of the public health system	Personal health information mechanisms and policy guidelines developed and in effect	Personal health information protected	# Of RHAs with PHIP mechanisms in place	PHIP mechanisms in place in all RHAs	MOH W		Ministry of Finance and Public Service support for establishment of data protection officer posts for the ministry and RHAs	Delay in realignment of organisational functions to meet obligations under the Data Protection Act, 2020
v. Expand Emergency Medical			To provide pre-hospital care and	Access to pre-hospital	Effective pre-hospital care and	# Of EMTs trained	120 firefighters trained as EMTs	JFB/M LGRD,		Sufficient, human, financial,	Insufficient funding for expansion

National Strategy 1-4:		Strengthen and emphasize the primary health care approach				National Strategy Outcome: Effective Primary Health Care						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024								
Name of Programme/Sub-Programme Areas	Schedule/Duration			transportation of patients, as necessary, to the closest receiving medical facility	care and transportation of patients to the closest receiving medical facility increased	transportation	# Of EMTs recertified					375 EMTs recertified
Service (EMS) coverage island-wide	Start Date	End Date					# Of new EMS sites launched					Six (6) new sites launched

National Strategy 1-5			Provide and maintain an adequate health infrastructure to ensure efficient and cost effective service delivery				National Strategy Outcome: Strong health infrastructure					
Development Programme Area(s) & Schedule/Duration			Objective (s)			April 2021-March 2024						
						Development Results				Responsible Entity/ies	Costs ('000)	Assumptions
Name of Programme/Sub-Programme Areas		Schedule/Duration		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
		Start Date	End Date									
Development Area: Health Infrastructure												
Sector Strategy: Create resilient, environmentally-friendly, and efficient physical infrastructure and facilities							Aligned SDG Targets: 3.8 , 9.1					

National Strategy 1-5			Provide and maintain an adequate health infrastructure to ensure efficient and cost effective service delivery				National Strategy Outcome: Strong health infrastructure				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
18. Health Infrastructure	2009	2030	To establish a modern, fit-for-purpose health infrastructure which provides an enabling environment for the delivery of quality health care and services at all levels of care	Access to primary, secondary, tertiary health care and services improved	Enabling environment for delivery of quality health care and services	Extent access to quality health care and services in fit-for-purpose infrastructure improved	Partial (with medium term targets met)	MOHW, RHAs and partners		Required expertise and budgetary and/or partner (donor etc.) support are available	Cost overruns are a significant risk for rehabilitation works Budgetary resources are limited Implementing SMART standards may be cost prohibitive
Mian actions include:											
i. Establish new and/or upgrade existing health facilities to increase inclusive access to care and improve resilience and climate proofing :						Extent health facilities are resilient and climate-adapted	130 health facilities meet SMART criteria				
						Extent minimum standards for health facilities developed and implemented	Minimum standards for health facilities finalized				
						Extent targeted construction/rehabilitation of health facilities completed	New hospital for St. Catherine commissioned				
							100% of construction works completed on Western Child and Adolescent Hospitals				
							100% rehabilitation works on Cornwall Regional Hospital completed				
			50% of targeted new health centres to be constructed, completed								

National Strategy 1-6		Establish and implement a sustainable mechanism for supporting human resources					National Strategy Outcome: Health human resources are adequate, and the level and quality of outputs are high						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
				Development Results									
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
	Start Date	End Date											
Development Area: Health Human Resources													
Sector Strategy: Review the required competencies for the health sector and establish and implement an evidence-based Human Resources Strategic Plan to ensure a sustainable supply of skills and competencies for the sector							Aligned SDG Targets: 3.c						
19. Human Resource s for Health (HRH) Planning	2009	2030	To ensure human resources are sufficient in number, requisite competenci es and distribution aligned to the model of care and committed to the mission	Informa tion, policy, and planning for human resource s are strength ened	HRH is strengthen ed and aligned with model of care	Extent HRH is strengthened to ensure sufficient alignment with model of care	Partial	MOH W		The technical expertise is available to conduct HRH modelling	Continued high levels of migration among health care workers		
i. Develop and implement the policy, regulatory and planning framework for Human Resources for Health (HRH)						Extent evidence is available to inform HRH Policy				Consisten t policy support	Training institution output remain below required levels		
						Sub-Indicators	Targets						
						# Of annual HRH needs estimates and modelling tools produced	3						
						Extent strategies to address HRH needs are established (developed and implemented)	HRH Strategic Plan developed and approved						
										Labour market and output from health care worker			

National Strategy 1-6		Establish and implement a sustainable mechanism for supporting human resources				National Strategy Outcome: Health human resources are adequate, and the level and quality of outputs are high				
Development Programme Area(s) & Schedule/Duration		Objective (s)	April 2021-March 2024							
			Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Output (s)	Outcome (s)		Indicator (s)	Target (s) 2024						
Name of Programme/Sub-Programme Areas	Schedule/Duration									
	Start Date	End Date								

National Strategy 1-7			Establish Effective Governance Mechanisms for Health Services Delivery					National Strategy Outcome: The Health Sector is effectively governed					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations		
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
	Start Date	End Date											
Development Area: Health Sector Governance													
Sector Strategy: Strengthen the policy and regulatory framework of the health sector to address issues such as customer service, equity, human rights, delivery guidelines, research, among other areas								Aligned SDG Targets: 3.8					
20. Health System Leadership and Governance	2009	2030	To improve the effectiveness and efficiency of service delivery for public health	Policy, regulations and institutional quality and relevance improved	Enabling environment for health sector governance and performance management	Extent governance/regulatory framework developed and operational	Relevant policies, legislation and regulations are partially in place, by March 2024, including:	MOHW		Changes to policies, regulations and legislations supported	Lack of consensus, including push back from Special Interest Groups regarding legislative and policy changes		
Main actions include:													
i. Implement Policy, Legislative and Regulatory Programme						# Of policies, legislation and regulation settled for approval	Harmful Reduction of Alcohol Policy submitted to Cabinet					Restructuring propositions are supported	Outbreaks diverting policy attention
							Tobacco Legislation settled and submitted to Legislation Committee						
							Draft Food and Drugs Amendment Bill settled and forwarded to Legislation Committee						
ii. Establish Governance and Performance						# Of Service Level Agreements (SLAs) established/implemented	4 new SLAs established for regions and councils and monitored					Insufficient stakeholder buy-in	
	Outcome Indicator:												

National Strategy 1-7			Establish Effective Governance Mechanisms for Health Services Delivery					National Strategy Outcome: The Health Sector is effectively governed				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
Monitoring Framework for Portfolio Entities	Start Date	End Date					% Of SLA Targets met	70%				
iii. Reform the Ministry of Health & Wellness (MOHW) Corporate Structure					Extent corporate structure of MOHW reformed	8 areas reformed						
	Outcome Indicator											
			% Customer Satisfaction Rating	70%								
Sector Strategy: Facilitate social participation in health care delivery							Aligned SDG Targets: 3.8					
21. Partnerships for Health Access			To increase service availability through social participatory partnership modalities	Access to health services improved through increased public-private partnerships	Enabling Environment for equitable and inclusive access to quality health service delivery							
Main actions include:												
i. Increase public and private service points for patients with	2009	2030				Extent public and private service points for patients with hypertension and diabetes increased	To be stated	MOHW, Private Sector Partners		Sufficiently resourced and capable partners	Insufficient partnership engagement to meet service delivery needs	
					Outcome Indicators							

National Strategy 1-7		Establish Effective Governance Mechanisms for Health Services Delivery				National Strategy Outcome: The Health Sector is effectively governed				
Development Programme Area(s) & Schedule/Duration		Objective (s)	April 2021-March 2024							
			Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Output (s)	Outcome (s)		Indicator (s)	Target (s) 2024						
			Name of Programme/Sub-Programme Areas	Schedule/Duration						
	Start Date	End Date								
hypertension and diabetes					% Of patients in programme with conditions controlled	70% of the patients in the programme conditions are controlled/managed			engage in public-private partnerships to meet service delivery needs	

National Strategy 1-10		Introduce a programme for sustainable financing of health care				National Strategy Outcome: The health sector is adequately financed					
Development Programme Area(s) & Schedule/Duration		Objective (s)	April 2021-March 2024								
			Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date									
Development Area: Sustainable Health Financing											
Sector Strategy: Establish a sustainable financing mechanism for the public health system						Aligned SDG Targets: 3.8					

National Strategy 1-10			Introduce a programme for sustainable financing of health care					National Strategy Outcome: The health sector is adequately financed			
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date									
22. Public Health Financing	2009	2030	To identify sustainable financing mechanisms for execution in the public health sector	Adequacy of health financing improved	Enabling environment for sustainable health financing			MOHW, Private sector partners and CSOs		Fiscal space is available to support funding of priority programmes	Insufficient funding
Main actions include:											
i. Develop and implement Health Financing Strategies											
	Outcome Indicator										
	% Of priority programmes with funding needs met	80%									
ii. Establish an Essential			To advance universal access and universal coverage			Output Indicator					
	Extent Health Financing Strategies developed and implemented					Health Financing Strategy Paper finalized and submitted to Cabinet					
						Fiscal space study completed					
					Extent Essential Benefits Package is developed and implemented	Benefits package finalized and approved for delivery within the public health system			Budget support is provided to fully fund and resource the	Insufficient financial resources available to fully fund the benefits package	

National Strategy 1-10			Introduce a programme for sustainable financing of health care					National Strategy Outcome: The health sector is adequately financed					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
				Development Results									
Name of Programme/Sub-Programme Areas		Schedule/Duration		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
		Start Date	End Date										
Benefits Package ¹¹												benefits package	

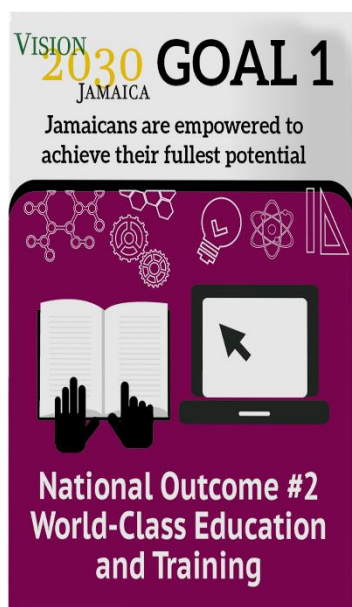
National Strategy 1-12		Ensure access to Essential Medicines					National Strategy Outcome: Adequate Access to Essential Medicines					
Development Programme Area(s) & Schedule/Duration		Objective (s)		April 2021-March 2024					Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
				Development Results								
Name of Programme/Sub-Programme Areas	Schedule/Duration		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
	Start Date	End Date										
Development Area: Access to Medicines												
Sector Strategy: Improve access to vital and essential medicines							Aligned SDG Targets: 3.8, 3.b					
23. Access to pharmaceuticals and medical supplies			To increase the proportion of population accessing pharmaceutical	Access to pharmaceuticals and medical supplies	Enabling environment for access to pharmaceuticals and							
Main actions include:												

¹¹ This forms a part of the Primary Health Care Reform

i. Improve access to prescription medicines at Drug Serv and partner pharmacies	2009	2030	icals and medical supplies	increase d	medical supplies	Average wait time (minutes) at Drug Serv pharmacies	<50 (Baseline FY 2018/19, 56)	MOH W MOH W, Private sector partners and CSOs		Fiscal space is available to support funding of priority programmes	Insufficient funding
						% Minimum fill rate on prescriptions at the pharmacies	85 (Baseline FY 2018/19, 85.6)				

National Outcome #2 “World-Class Education and Training”

Medium Term Strategic Policy Framework



Overview

The national outcome “World-Class Education and Training” represents the prioritization of creating an education and training system and realizing outcomes that advance human capital and national development, and global competitiveness.

“Education and Training” serves as a central axis for development under Vision 2030 Jamaica. The school is largely recognized as the most critical secondary agent of socialization as it holds a captive audience within an institutionalized rules-based environment. It is responsible for the transmission of society’s acceptable values and norms, the development of productive skills and establishing universal standards for conduct that are essential for social integration, bargaining and negotiation. The “hidden curriculum” in school, a concept commonly associated with

the work of sociologists Bowles and Gintis, transmits to students, society’s structural arrangements and in the absence of deliberate strategies to create school environments based on equity and inclusion, can serve to recreate structural barriers to mobility and social integration. Education as the most prominent indicator of human capital development also serves as an axis for development as well as a representation of the outcomes of the other tenet of human capital development under Vision 2030 Jamaica – health and wellbeing, effective social protection, and culture.

“Education and training” are unexchangeable tenets of the toolkit that has supported Jamaica’s pursuit of a paradigm shift from reliance on the lower forms of capital – fixed and finite – to development that gives primacy to the higher forms of capital – human, cultural, knowledge and institutional. The higher forms of capital are intended to accelerate growth driven by increased productivity and competitiveness in innovation based value-chains. The Jamaican government, supported by local and international development partners (IDPs) and cultural values for education, has made significant investments in education and training. Government’s policy imperatives have also been demonstrated in models that position “education and training” as a critical determinant of social, economic, and environmental development. This has been evidenced in several areas, such as the positioning of the institutional drivers for training within the policy-based structures for economic growth and job creation, and the utilization of education and training as transformational tools in crime reduction initiatives. From the citizenry perspective, this is evidenced by close to universal enrolment of the eligible population up to the secondary level of education.

An assessment of the learning outcomes of education and training since the implementation of Vision 2030 Jamaica commenced in 2009, show that the country has fallen short of critical targets regarding participation/attendance and the extent and quality of certification. There is also evidence of inequities in access and outcomes associated with socio-economic status, locale, gender, and differences in abilities. However, these challenges pre-date Vision 2030 Jamaica. The transformation of the education system towards world-class quality service and outcomes commenced prior to the launch of Vision 2030 Jamaica. This transformation has been geared towards addressing gaps in the approaches, structures and institutional arrangements for teaching and learning as well as learning outcomes. Also, there have been efforts to strengthen the relationships between the school and communities and families in recognition that coherence in the cultural elements transmitted by the primary and secondary agents of socialization is critical to students gaining and owning integrated productivity and social skills.

Accordingly, MTF 2021-2024 consists of an overarching two pronged policy imperative – improved inclusive access to quality education and training, and improved inclusive learning outcomes from accessing quality education and training. This includes continued focus on universal enrolment and regular attendance in early childhood, primary and secondary level education. It also includes advancing a standards-driven, outcome-based approach to education at all levels, including implementing the National Standard Curriculum (NSC) for Grades 1-9 and developing frameworks around increased focus on teaching and learning during contact time between schools and students. There is also focus on ensuring that education and training is evidence-based through strengthening of data and information systems and implementing a new National Assessment Programme (NAP). A focus on inclusion and equity is demonstrated in initiatives geared towards developing, implementing, and continuously improving the integration of flexible pathways to learning, competency and skills building, and certification from early childhood to higher education. The focus on inclusion and equity also extends to addressing the special needs of students regarding differences in abilities, socio-economic status of families and talents, and gender. These differences impact ability to interact with school administration, learning facilitation methods and styles, and the physical infrastructure of schools, among other areas. The alignment between education and training and national development and labour market needs continues to be prioritized. While the MTF provides a policy-driven strategic framework for advancing the achievement of “World-Class Education and Training” the programming presented in the document is not exhaustive and there is consideration that revisions may be made in response to changes in the development environment as well as innovations based on lessons learned and emerging good practice.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 2A below presents medium-term targets for “World-Class Education and Training” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 2A: Table of Indicators - National Outcome #2 – “World-Class Education and Training”

National Outcome # 2 – World Class Education and Training																
National Outcome Indicators	Baseline	Actual						Targets								
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2027	2030
Adult Literacy Rate (15 and over) - Both sexes (%)	86.0	91.7	91.7	91.7	91.7	91.7	91.7	89.7	≥ 91.6	≥ 91.6	≥ 93.3			≥ 93.3		≥ 98.3
Adult Literacy Rate (15 and over) – Male (%)	80.5	89.4	89.4	91.7	91.7	91.7	91.7	84.4	≥ 88.2	≥ 88.2	≥ 90.7			≥ 90.7		≥ 98.3
Adult Literacy Rate (15 and over) – Female (%)	91.1	93.5	93.5	93.5	93.5	93.5	93.5	93.0	≥ 94.9	≥ 94.9	≥ 94.9			≥ 94.9		≥ 98.3
Grade 4 literacy rates (%) – Both sexes (1)	63.5	73.7	86.3	82.8	84.0			75	86.5	≥ 86.5	≥ 86.5			≥ 86.5		≥ 96.0
Grade 4 literacy rates (%) – Male	53.2	64.6	79.9	75.5				65	67.9	≥ 73	≥ 81.6			≥ 81.6		≥ 96.0
Grade 4 literacy rates (%) – Female	76.6	83.2	92.5	90.3				86	87	≥ 89	≥ 92.5			≥ 92.5		≥ 96.0
% of students sitting CSEC exams passing 5 or more subjects including English Language and/or Maths	29.5	31.9	39.5	36.2	38.2	42.9	29.5	31.9	39.5	45	45			45		60-80 (prov.)
Gross Enrolment Rate at the tertiary level (%)	31.4	35.4	33.0	28.7				35	35-45	38	38			38		50-70 (prov.)
% of Labour Force (14 to 65) that is certified - Both sexes	18.52	23.5	-	-				25 (prov.)	25	30	30			30		50 (prov.)
Grade 4 Numeracy Rates		54	63.6	65.6				55.0	65.7	85	85			85		≥ 96.0
Secondary level enrolment rates (%)	94.4	91.9	97.4	88.5	107.6			91.9	95	98-100	98-100			98-100		98- 100

Attendance rates – Early Childhood (%)	76.6	79.4	78.0	73	79.4			79.4	79.4	85	85			85		≥ 95.0
Attendance rates – Primary (%)	83.1	86.8	85.3	82.8	86.1			86.8	86.8	86.8	88.9			88.9		≥ 95.0
Attendance rates – Secondary (%)	82.7	84.9	81.8	79.2	75.3			84.9	84.9	84.9	87.4			87.4		≥ 95.0

The planned strategies and development programming for “World-Class Education and Training” are aligned with SDGs 4 and 8.

Figure 2A - Alignment of National Outcome 2 “World Class Education and Training” and the SDGs



Table 2B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “World-Class Education and Training” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 2B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “World-Class Education and Training”

National Strategy 2-1:		Ensure that children 0-8 years old have access to adequate early childhood education and development programmes				National Strategy Outcome: Children 0-8 years old are appropriately educated and developed						
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Early Childhood Care and Development												
Sector Strategy: Improve inclusive and equitable access to developmentally appropriate early childhood education and development programmes										Aligned SDG Targets: 4.2, 4.5		
1. Inclusive Access to quality and developmentally appropriate early childhood education <i>Institutions that are maintained at the highest standards / safe learner-centred, well-maintained ECI facilities</i>	2009	2030	To provide inclusive and equitable access to developmentally appropriate early childhood education and development programme	Access to developmentally appropriate early childhood education and development programmes increased	Inclusive and equitable access to developmentally appropriate early childhood education and development programmes	Outcome Indicators:		ECC / MOEYI		Sufficient resources and capacities – human, financial, technology Cultural norms supportive of early childhood educational participation Families have sufficient resources to engage with early childhood education	Insufficient resources and capacities – human, financial, technology Insufficient stakeholder buy-in Disruptions owing to the COVID-19 pandemic and/or other shocks	
						% Of children 3-5 years enrolled in early childhood institutions	To Be Stated					
						% Of children aged 6 performing at the required Grade 1 Readiness level	To Be Stated					
Main actions include:						Outcome Indicators:						
i. Provide early stimulation programmes						% Of targeted children 0-3 years	To Be Stated					

National Strategy 2-1:		Ensure that children 0-8 years old have access to adequate early childhood education and development programmes			National Strategy Outcome: Children 0-8 years old are appropriately educated and developed																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
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ii. Provide universal access to early childhood education																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							

National Strategy 2-1:		Ensure that children 0-8 years old have access to adequate early childhood education and development programmes		National Strategy Outcome: Children 0-8 years old are appropriately educated and developed						
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programme Area	Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date								
					institutions (ECIs)					
					# Of Infant schools rationalized (of targeted # to be transitioned from private to government run schools)	108 basic schools transitioned to form 51 infant schools and 47 infant departments				
iii. Establish Regulatory and Standards-Driven Framework for the delivery of early childhood education and care services (including certification of ECIs)					Outcome Indicators:					
					% Of ECIs registered with the ECC	≥96%				
					#Of ECIs receiving certificate of registration	40 per year / 120 total (Baseline 2)				
					# Of ECIs without certificate of registration	50 per year / 150 total				

National Strategy 2-1:		Ensure that children 0-8 years old have access to adequate early childhood education and development programmes			National Strategy Outcome: Children 0-8 years old are appropriately educated and developed						
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
						with permit to operate					
						Ratio of trained teachers to students aged 0-6 years	To Be Stated				
iv. Equip basic and infant schools with trained teachers						Average completion rate of planned number of hours of teaching per academic year by age for students 3-6 years	To Be Stated				
					% Of students receiving learning interventions at age 5 based on Age	To be stated					
v. Implement Assessment Programme for early childhood education											

National Strategy 2-1:		Ensure that children 0-8 years old have access to adequate early childhood education and development programmes				National Strategy Outcome: Children 0-8 years old are appropriately educated and developed						
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
				Development Results								
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
	Start Date	End Date										
							Four (4) Readiness Assessment					
2. Effective Parenting Education and Support												
Main actions include:												
i. Establish and maintain Parent Places						# Of Parent Places established and maintained	120 Baseline 74, FY 2020/21)					

National Strategy 2-2:		Enable a Satisfactory Learning Environment at the Primary Level				National Strategy Outcome: Each primary school graduate has achieved his/her fullest potential/talents and is fully prepared and ready to access secondary education							
Development Programme Areas & Schedule/Duration			Objective (s)		April 2021-March 2024								
					Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme Area		Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
		Start Date											End Date
Development Area: Primary Level Curriculum and Learning													

National Strategy 2-2:		Enable a Satisfactory Learning Environment at the Primary Level				National Strategy Outcome: Each primary school graduate has achieved his/her fullest potential/talents and is fully prepared and ready to access secondary education					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Sector Strategy: Deliver an integrated and comprehensive curriculum that fosters an enquiry-based approach to learning, cultivates the skills and attitudes of reflective learning and self-disciplined study, effectively addressing new and emerging issues at both local and global levels								Aligned SDG Targets: 4.1, 4.a			
3.Primary Education Curriculum, Assessment and Learning Outcome	2009	2030	To develop and implement an integrated and comprehensive curriculum that fosters an enquiry-based approach to learning, cultivates the skills and attitudes of reflective learning and self-disciplined study, and addresses new and emerging issues at both local and global levels	Integration of internationally relevant teaching towards enquiry-based and reflective learning, and self-disciplined study in primary level curriculum advanced	Integrated and comprehensive primary education curriculum fostering enquiry-based approach to learning, cultivating the skills and attitudes of reflective learning and self-disciplined study, and effectively addressing new and emerging issues at			MOEY		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology
Main actions include:											
i. Implement programmes in support of universal enrolment, regular student attendance and completion of primary level education (Grades 1-6)						Outcome Indicators:				Families have sufficient resources to engage with primary education	Insufficient stakeholder buy-in
						Primary school completion rate	To be stated				
						Primary school Drop-out rate	To be stated			Instructional delivery modes cater to the range of learning needs and student resources	Disruptions owing to the COVID-19 pandemic and/or other shocks
ii. Implement National Standard Curriculum (NSC) and National						Outcome Indicators:					
						% Of primary school students achieving at	To be stated			Stakeholder support for a	

National Strategy 2-2:		Enable a Satisfactory Learning Environment at the Primary Level		National Strategy Outcome: Each primary school graduate has achieved his/her fullest potential/talents and is fully prepared and ready to access secondary education							
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
	Assessment Programme (NAP) at the Primary level						both local and global levels	or above minimum scores in Grade 4 literacy examinations per year			
						% Of primary school students achieving at or above minimum scores in Numeracy examinations per year		To be stated			NSC and NAP implemented according to schedule meeting key performance targets
			% Of primary school students achieving proficiency in national examinations at the grade 6 level per year	- 65% Lang. Arts - 55% Science - 65% Social Studies				Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic			

National Strategy 2-2:		Enable a Satisfactory Learning Environment at the Primary Level				National Strategy Outcome: Each primary school graduate has achieved his/her fullest potential/talents and is fully prepared and ready to access secondary education					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024						Assumptions	Risks/Limitations
				Development Results				Responsible Entity/ies	Estimated Costs (000)		
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
						Output Indicators:					
						Extent NSC developed and implemented in Primary schools	To improve the relevance of the curriculum offerings to all levels of the education system by 2023	Curriculum and Support Services Branch, Schools Operation			
					Extent NAP developed and implemented in Primary Schools	To be stated					

National Strategy 2-3:		Ensure that the secondary school system equips school leavers to access further education, training and/or decent work					National Strategy Outcome: Secondary school leavers attain standards necessary to access further education, training and/or decent work and be productive and successful Jamaicans					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Secondary Level Curriculum and Learning												
Sector Strategy: Establish and implement curricula to create internationally competitive Jamaican graduates with skills, competencies, values and attitudes, and interests which meet globally accepted norms (a well-rounded individual who achieves academically, has a skill and is conversant in a foreign language, is IT literate and has exposure to sports and the arts)								Aligned SDG Targets: 4.1, 4.5, 4.4				
4. Multiple Learning Pathways to equip secondary graduates to transition to higher education and/or work	2009	2030	To apply standards-based curricula to create internationally competitive secondary level graduates with the requisite certification and skills to transition to post-secondary/tertiary education and/or work	Implementation of curricula to create internationally competitive Jamaican graduates at the secondary level of education advanced	Internationally competitive Jamaican graduates, at the secondary level of education, with skills, competencies, values and attitudes, and interests which meet globally accepted norms	Secondary school completion rate (7 years of secondary schooling)	To be stated	MOEYI		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology	
						% Of students passing at least five CSEC subjects at Grade 11 at grades 1-3 (including Mathematics and English Language)	To be stated					
										Families have sufficient resources to engage with secondary education	Insufficient stakeholder buy-in	
										Instructional delivery modes cater to the range of	Disruptions owing to the COVID-19 pandemic and/or other shocks	

						% Of Students completing post Grade 11 secondary schooling with requisite certification	To be stated			learning needs and student resources	
Main Actions:										Stakeholder support for a standards-driven outcome-based secondary education system	
i. Alternative Pathways to Secondary Education (APSE)						Extent students are assigned to pathways based on assessments of learning needs	To be stated			NSC and NAP implemented according to schedule meeting key performance targets	
ii. Fully integrate STEAM and TVET across all programmes at the secondary level						% STEM institutions (6) and performing arts institution (1) constructed and/or operational	To be Stated			Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic	
iii. Provide university and college credit programmes in high schools						Extent university and college credit programmes provided in high schools	10% increase in the number of students obtaining college credit in high school Baseline: 12 high schools offer the	MOEY, MOT, AHLA, Secondary and Tertiary Principals		Additional institutions will readily participate in offering the	Students upon transitioning to tertiary institutions

							HTMP/OAD Customer Service in partnership with 7 tertiary institutions (5 public and 2 private)			HTMP. There will remain a steady market over the years which attract students with this qualification	and the world of work may change their career focus leading to the continued gap in technical expertise required in areas of the tourism and hospitality sector
iv. Provide sixth form programme with dual pathways – CAPE, and Career Advancement Programme (CAP) and occupational associate degrees	2010	Ongoing				Extent students exit high school with marketable skills and/or meeting matriculation requirements for tertiary education	Each student leaves high with a minimum of one marketable skills to facilitate transition to work and/or tertiary studies	MOEY, CCCJ, Public Tertiary Institutions, Private tertiary and post-secondary institutions, National, Regional, and International Examination Bodies		Large number of students will choose the available pool of opportunities	Learning Loss from the COVID-19 pandemic could see a reduction in the number of students qualifying for Pathways 1 and 2, which is where the majority of students usually rank
						Extent CAPE, CAP and occupational associate degrees accessible to students as pathways in sixth form programme	100% accessible to all students exiting Grade 11 each academic year			Adequate technical experts in the teaching cohort	
										Adequate numbers of students will continue to meet the entry requirements to access Pathways 1 and 2	

v. Support school-to-work transition: a. Reactivate/Implement the Work Experience Programme at the Secondary Level						% Of Grades 10 and 11 students participating in Work Experience Programme	At least 75% of Grades 10 and 11 students pursuing technical courses exposed to work experience			Funding available to continue with the initiative on a wide scale	Resource limitations to meet operational and programme support needs of some technical areas
						% Of students completing Occupational Associate Degree participate in internship	100% of students completing an Occupational Associate Degree participate in internship as a requirement for course completion			Industry stakeholders will readily partner with the MOEY	Insufficient opportunities for industry exposure in some geographic locations

National Strategy 2-4:		Accelerate the process of creating and implementing a standards-driven and outcomes-based education system				National Strategy Outcome: A standards-driven outcomes-based education system					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Standards-driven and outcomes-based education system											
Sector Strategy: Develop curricula at all levels that create well rounded, eager to learn self-driven students with inquiring minds to garner requisite skills and competencies, and values and attitudes to effectively move them through each progressive stage									Aligned SDG Targets: 4.1, 4.2, 4.5		

National Strategy 2-4:		Accelerate the process of creating and implementing a standards-driven and outcomes-based education system				National Strategy Outcome: A standards-driven outcomes-based education system					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
5. Build capacity for differentiated learning	2009	2030	To provide a standardized framework for the holistic and inclusive development of students through achieving targets set for academic performance, and meeting expectations for attitudes and behaviour	Curricula at all levels that create well rounded, eager to learn self-driven students with inquiring minds to garner requisite skills and competencies, values and attitudes to effectively move them through	Well-rounded graduates with requisite skills and competencies, values and attitudes to effectively transition through the progressive stages of education and from school to work					Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology
Sub-Programmes and Actions											
i. Develop/Strengthen policy and regulatory framework						Extent policy framework for standards-driven, outcome-based education system strengthened	National Pathways in Education Policy completed			The regulatory and institutional frameworks are relevant and agile	Insufficient stakeholder buy-in
ii. Develop and implement National Standard Curriculum (NSC)						Extent NSC developed/implemented	To be stated			Instructional delivery modes cater to the range of learning needs and student resources	Disruptions owing to the COVID-19 pandemic and/or other shocks
iii. Develop and implement new National Assessment Programme (NAP)			Extent NAP developed/implemented	To be stated			Stakeholder support for a standards-driven				

National Strategy 2-4:		Accelerate the process of creating and implementing a standards-driven and outcomes-based education system				National Strategy Outcome: A standards-driven outcomes-based education system					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsibl e Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limitat ions
Name of Programme Area	Schedule/Durati on			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
iv. Implement the Curriculum for Students with Moderate to Profound Intellectual Disabilities			each progressiv e stage implemen ted		Extent Curriculum for Students with Moderate to Profound Intellectual Disabilities implemented	To be stated			outcome-based education system NSC and NAP implemented according to schedule meeting key performance targets Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic		
v. Implement gender-based learning programme (to address learning disparities between males and females)							Extent gender differences in learning and learning outcomes addressed in gender-based learning programme	To be stated			
vi. Institutionalize a structured Citizenship Education (Character Education/Values and							Extent Character Education developed/i mplemented	To be stated			

National Strategy 2-4:		Accelerate the process of creating and implementing a standards-driven and outcomes-based education system				National Strategy Outcome: A standards-driven outcomes-based education system					
Development Programme Areas & Schedule/Duration			Objective (s)		April 2021-March 2024						
					Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programme Area	Schedule/Duration				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024			
	Start Date	End Date									
Attitude Programme) within the curriculum for implementation in schools up to the secondary level											
vii. Support equity in access to textbooks (through Textbook Programme)			To promote equity in access to required textbooks	Students' access to required textbook improved		Ratio of access to textbooks across the 5 socio-economic quintiles	1 – 0.85 (quintile 5 – quintile 1) Target 1:1				
Sector Strategy: Provide a teaching and learning environment that facilitates equitable access and caters to the psycho-social and intellectual development needs of all teachers and students										Aligned SDG Targets: 4.c	
6. Teaching and Learning Environment	2009	2030	To provide a teaching and learning environment that facilitates equitable access and caters to the psycho-social	Access to teaching and learning environment that facilitates equitable access and caters to the psycho-social	Teaching and learning environment that facilitates equitable access and caters to the psycho-social					Sufficient resources and capacities – human, financial, technology The regulatory and	Insufficient resources and capacities – human, financial, technology
Main actions include:											
i. Develop and implement systems for											

National Strategy 2-4:		Accelerate the process of creating and implementing a standards-driven and outcomes-based education system				National Strategy Outcome: A standards-driven outcomes-based education system						
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
	Start Date	End Date										
quality assurance and accountability in schools				and intellectual development needs of all teachers and students	caters to the psycho-social and intellectual development needs of all teachers and students	and intellectual development needs of all teachers and students					institutional frameworks are relevant and agile	Insufficient stakeholder buy-in
Sub-actions include												
a. Strengthen the capacity of the National Education Inspectorate (NEI) to deliver on its mandate							Extent capacity of NEI developed	NEI established as Executive Agency				Stakeholder support for a standards-driven outcome-based education system
			NEI Training Course accredited									
											Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic	
ii. Institute in schools the support and conditions that teachers need to develop (teacher pupil ratio, school wide criteria for/vision of good teaching												

National Strategy 2-4:		Accelerate the process of creating and implementing a standards-driven and outcomes-based education system				National Strategy Outcome: A standards-driven outcomes-based education system					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
in place, mentors identified, time tabled sessions for discussion of teaching etc.)											
Sub-actions include:											
a. Establish and institutionalize a professional teaching workforce	-	-	To establish and maintain teaching as a profession, including professional standards, governance arrangements and the enabling environment for strengthened professionalism	Delivery of professional standards-driven teaching improved	Professional standards-driven teaching at all levels of the education system	Extent relevant legislation developed and in effect	Jamaica Teaching Council Bill enacted				
						Extent to which Teacher appraisal framework in place and operationalized	Revised Teacher Appraisal Model developed by 2021				
							Revised Teacher Appraisal Model implemented and updated				

National Strategy 2-4:		Accelerate the process of creating and implementing a standards-driven and outcomes-based education system				National Strategy Outcome: A standards-driven outcomes-based education system					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									

National Strategy 2-5:		Develop and establish financing and management mechanisms for schools				National Strategy Outcome: Effective financing and management of schools						
Development Programme Areas & Schedule/Duration			Objective (s)		April 2021-March 2024							
					Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme Area	Schedule/Duration				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date										
Development Area: Financing of Education and Management of Schools												
Sector Strategy: Develop and implement strategies to support sustainable and equitable financing of education and schools										Aligned SDG Targets: 4.1		
7. Sustainable Financing of Education and Schools	2009	2030	To support sustainable and equitable financing of education and schools	Regulatory and institutional frameworks and resources for financing of education	Sustainable and equitable financing of education and schools			MOEYI		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology	
Main actions include:												
i. Continue the implementation of the Medium Term Results								Extent MTRBB utilized as budgeting	To be stated			The regulatory and institutional frameworks

National Strategy 2-5:		Develop and establish financing and management mechanisms for schools			National Strategy Outcome: Effective financing and management of schools									
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024										
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations			
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024							
	Start Date	End Date												
Based Budgeting (MTRBB) in schools				and schools strengthened		framework in schools			are relevant and agile			Disruptions owing to the COVID-19 pandemic and/or other shocks		
ii. Implement the standardization of the financial management reporting system						Extent standardized financial management reporting system developed/operationalized	To be stated							Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic
iii. Continue the implementation of the non-mandatory tuition fee policy in public schools						Extent compliance with non-mandatory tuition fee policy in public schools	To be stated							
iv. Continue the implementation of full support						Extent PATH beneficiaries in schools receive targeted benefits and	190,000							

National Strategy 2-5:		Develop and establish financing and management mechanisms for schools				National Strategy Outcome: Effective financing and management of schools					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
for the students on PATH ¹²						within schedule					

National Strategy 2-6:		Ensure a physical environment in all schools that is safe and conducive to learning at all levels of the school system				National Strategy Outcome: A physical environment in all schools that is safe and conducive to learning at all levels of the school system							
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024						
	Start Date	End Date											
Development Area: Physical Environment in Schools													
Sector Strategy: Create 21 st century physical environment in all schools that is safe and conducive for teaching and learning								Aligned SDG Targets: 4.a					
8. Physical Environment in Schools	2009	2030	To create a physical environment in schools that is	School facilities are designed	A physical environment in all schools that is safe					Sufficient resources and capacities – human,	Insufficient resources and capacities –		

¹² Books, transportation, insurance, lunch etc.

National Strategy 2-6:		Ensure a physical environment in all schools that is safe and conducive to learning at all levels of the school system				National Strategy Outcome: A physical environment in all schools that is safe and conducive to learning at all levels of the school system					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Main actions include:				safe and conducive to teaching and learning	and managed for safety and learning	and conducive for teaching and learning					financial, technology
i. Develop regulatory framework for safe schools			Extent policy framework for safety in schools developed/implemented				Safe School policy /to be further stated	MOEYI			

National Strategy 2-7:		Ensure that adequate and high quality tertiary education is provided with an emphasis on the interface with work and school					National Strategy Outcome: Adequate and high quality tertiary education is provided with an emphasis on the interface with work and school				
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Tertiary Education											
Sector Strategy: Develop a fit-for-purpose higher education sector with broad based, relevant curricula capturing new and emerging trends that enable the student to access the labour market (national, regional, global) readily upon completion							Aligned SDG Targets: 4.3, 4.4				
9. Tertiary Education Development	2009	2030	To establish a fit-for-purpose higher	Access to tertiary education	Fit-for-purpose higher					Sufficient resources and capacities –	Insufficient resources and

National Strategy 2-7:		Ensure that adequate and high quality tertiary education is provided with an emphasis on the interface with work and school				National Strategy Outcome: Adequate and high quality tertiary education is provided with an emphasis on the interface with work and school							
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024									
Name of Programme Area		Schedule/Duration		Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
		Start Date		End Date	Output (s)	Outcome (s)	Output Indicator (s)					Target (s) 2024	
Main actions include:					education sector	curricula and programmes that meet national development and student needs increased	education sector					human, financial, technology Students value higher education as providing them with increased employability Adequate financing options for higher education are available to students The regulatory and institutional frameworks are relevant and agile	capacities – human, financial, technology Insufficient stakeholder buy-in Disruptions owing to the COVID-19 pandemic and/or other shocks
i. Strengthen the legal and policy framework for the Higher Education Sector								Extent legal framework for higher education sector developed and operationalized	To be stated				
								Extent policy framework for higher education sector developed and operationalized	Higher Education policy completed				
ii. Establish, staff and fund Jamaica Tertiary Education Commission (JTEC) with				Extent JTEC Bill developed and in effect				JTEC Bill enacted					
				Extent Quality Management				ISO 9001:2015 certification maintained					

National Strategy 2-7:		Ensure that adequate and high quality tertiary education is provided with an emphasis on the interface with work and school				National Strategy Outcome: Adequate and high quality tertiary education is provided with an emphasis on the interface with work and school						
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024								
Name of Programme Area		Schedule/Duration		Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
		Start Date		End Date	Output (s)	Outcome (s)	Output Indicator (s)					Target (s) 2024
mandate to include the collection/analysis of institutional research data							System developed/operationalized	ISO/IEC 17020:2012 acquired			Instructional delivery modes cater to the range of learning needs and student resources Stakeholder support for a standards-driven outcome-based education system Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic	
							Extent Tertiary Education Management Information System (TEMIS) Developed and operationalized	Comprehensive higher education research database completed within timeframe (repository developed and populated)				
							Annual National Student Satisfaction Survey (NSSS) Reports published within agreed timeframe					
						Annual Survey of Tertiary Institutions						

National Strategy 2-7:		Ensure that adequate and high quality tertiary education is provided with an emphasis on the interface with work and school				National Strategy Outcome: Adequate and high quality tertiary education is provided with an emphasis on the interface with work and school					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
Name of Programme Area				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
							(ASTI) Reports Published				
iii. Facilitate Flexible Learning Pathways					Extent access to tertiary education information	Databases on scholarship and programme tuition fees published within schedule					
					Extent training to support student access to flexible learning pathways developed/implemented						
iv.Reorganize the funding support for tertiary institutions					To be stated	To be stated					

National Strategy 2-7:		Ensure that adequate and high quality tertiary education is provided with an emphasis on the interface with work and school				National Strategy Outcome: Adequate and high quality tertiary education is provided with an emphasis on the interface with work and school							
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024						Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
				Development Results									
Name of Programme Area		Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024						
		Start Date	End Date										
Sector Strategy: Strengthen the systems, institutional arrangements, and mechanisms for quality assurance for Higher Education ¹³										Aligned SDGs Targets: 4.3, 4.4			
10. Quality Assurance for Higher Education			To strengthen the systems, institutional arrangements, and mechanisms for quality assurance for Higher Education	Systems, institutional arrangements, and mechanisms for quality assurance for Higher Education strengthened	Strong systems, institutional arrangements, and mechanisms for quality assurance for Higher Education			JTEC, MOEY, UCJ		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology		
Main actions include:													
i. Monitor and support the compliance of Higher Education Institutions (HEIs) with quality and regulatory standards						Extent HEIs registered with relevant certification and accreditation bodies	To be stated					The regulatory and institutional frameworks are relevant and agile	Insufficient stakeholder buy-in
ii. Strengthen the Registration Framework for Higher Education Institutions (HEIs)						Extent Registration Framework for HEIs developed/implemented	To be stated						

¹³ Higher Education is accepted at the chosen term to be used instead of Tertiary Education (Higher Education Summit Committee)

National Strategy 2-7:		Ensure that adequate and high quality tertiary education is provided with an emphasis on the interface with work and school				National Strategy Outcome: Adequate and high quality tertiary education is provided with an emphasis on the interface with work and school					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
										Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic	

National Strategy 2-8:		Expand Mechanisms to provide education and training for all, including unattached youth				National Strategy Outcome: Education and Training for all						
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Inclusive and Equitable Education and Training												
Sector Strategy: Improve access to training and improve the range of training programmes available to all								Aligned SDG Targets: 4.4, 4.5, 8.6				
11. Training and Certification of Population/Work force			To provide inclusive and equitable access to training for all	Inclusion and equity in access to	Enabling environment for certified Jamaican population/w			HEART/N STA Trust, MOEYI, tertiary level		Sufficient resources and capacities – human,	Insufficient resources and capacities –	

National Strategy 2-8:		Expand Mechanisms to provide education and training for all, including unattached youth				National Strategy Outcome: Education and Training for all					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsibl e Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limitat ions
Name of Programme Area	Schedule/Durati on			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
			Jamaicans and build and sustain a globally competitive Jamaican labour force, responsive to the demands and complexities of the modern workplace	relevant/ marketabl e education and training througho ut the life course increased	orkforce in training and vocational skill			institutions, other training institutions		financial, technology Students value certification as providing them with increased employability The regulatory and institutional frameworks are relevant and agile	human, financial, technology Insufficient stakeholder buy-in Disruptions owing to the COVID-19 pandemic and/or other shocks
Main actions include:											
i. Strengthen regulatory framework for delivery of world class training and certification						Extent relevant/target ed laws/regulati ons/policies developed and operationaliz ed	HEART/NSTA regulations completed				
ii. Provide access to globally relevant and certified training through the HEART/NSTA Trust and other approved institutions						% Rate of Certification in TVET and Other Training Programmes	70% (58,390)				
iii. Transform HEART/NSTA into an institution delivering world						Extent HEART/NSTA reorganized/ capacity built	Strategic Review of HEART Trust/NSTA completed				Stakeholder support for a standards-

National Strategy 2-8:		Expand Mechanisms to provide education and training for all, including unattached youth				National Strategy Outcome: Education and Training for all				
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsibl e Entity/ies	Estima ted Costs (000)	Assumptions
Name of Programme Area	Schedule/Durati on			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024			
	Start Date	End Date								
class STEAM education						to deliver work class STEAM education				driven outcome- based education system
iv. Establish National Mentorship Programme						Extent National Mentorship Programme developed and implemented				Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic

National Strategy 2-10:			Establish a National Qualification Framework				National Strategy Outcome: National Qualification Framework					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: National Qualification Framework												
Sector Strategy: Create a system of recognized quality, articulated learning, and career paths							Aligned SDG Targets: 4.4					
12. National Qualification Framework			To establish a National Qualification Framework towards achieving internationally comparable high population/workforce certification rates and global competitiveness	Access to multiple pathways for competency building and certification increased	Internationally recognized National Qualification System (NQS)			MOEYI, JTEC		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology	
Main actions include:												
i. Establish National Qualifications System Policy (NQSP)						Extent NQSP developed and operationalized	National Qualifications System Policy (NQSP) Completed			Stakeholders value the range of options provided for competency building and certification	Insufficient stakeholder buy-in	
ii. Implement National Human Capital Development Strategy (NHCDS)						Extent NHCDS developed/implemented	NHCDS Implemented on schedule					
iii. Register higher education qualifications						# Of higher education qualifications registered	>100			The regulatory and institutional frameworks are relevant and agile	Disruptions owing to the COVID-19 pandemic and/or other shocks	
			# Of partnerships promoting student	To be stated	Stakeholder support for a							

National Strategy 2-10:		Establish a National Qualification Framework				National Strategy Outcome: National Qualification Framework					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsibl e Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limitat ions
Name of Programme Area	Schedule/Durati on			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
iv. Establish Jamaica Credit Accumulation and Transfer System (JCATS)						mobility, qualifications portability and linkages in international system			standards- driven outcome- based education system		
					Extent access to learning records (general workforce) under JCATS	JCAT developed and system operationalize d		Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic			

National Strategy 2-11:		Strengthen the mechanisms to align training with demands for the labour market				National Strategy Outcome: Training aligned with demands for the labour market							
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024						
	Start Date	End Date											
Development Area: Training and Labour Market Alignment													
Sector Strategy: Develop data and information systems on the labour market and the education and training sectors to inform programme offerings and selection							Aligned SDG Targets: 8.b, 17.18						
13. Data and information for aligning education and training with labour market needs			To develop data and information systems on the labour market and the education and training sectors to inform programme offerings and selection	Access to information on education and training programmes and labour market needs increased	Quality data and information systems to inform alignment of education and training with demands for the labour market					Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology		
Main actions include:													
i. Strengthen labour market data and information systems						To be stated	To be stated					Key stakeholders provide required data and/or utilize data and information systems in decision making	Insufficient stakeholder buy-in
ii. Develop and implement National Central Repository on the Education and Training Sector (data)						To be stated	To be stated						

National Strategy 2-11:		Strengthen the mechanisms to align training with demands for the labour market				National Strategy Outcome: Training aligned with demands for the labour market				
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsibl e Entity/ies	Estima ted Costs (000)	Assumptions
Name of Programme Area	Schedule/Durati on			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024			
	Start Date	End Date								
									Stakeholder support for a standards-driven outcome-based education system	
									Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic	

National Outcome #3 “Effective Social Protection”

Medium Term Strategic Policy Framework

Overview



National Outcome #3 “Effective Social Protection” encapsulates the realization of a national development context where there are systems in place to provide the citizenry, particularly those experiencing vulnerabilities, with social and income security. These provisions are intended to ensure that living standards are above policy-based minimum thresholds. Within the context of Vision 2030 Jamaica, an “Effective Social Protection” system is established through government exercising its regulatory and developmental functions, and empowering and enabling stakeholders, including the citizenry, to align corporate, philanthropic, individual, and other investments to create sustainable and inclusive mechanisms for offering guaranteed minimum standards of social protection.

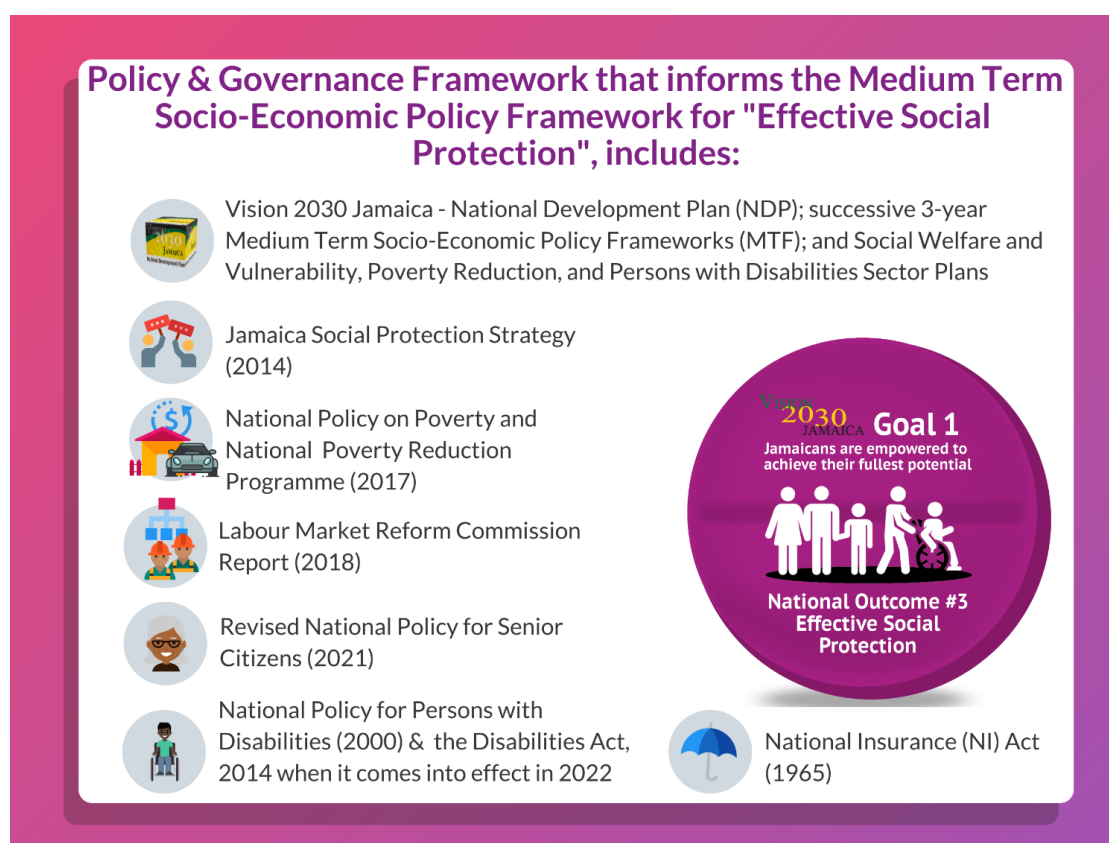
The developmental approach to social protection has evolved over the course of the implementation of Vision 2030 Jamaica. In 2009, the focus for social protection was largely advancing social and income security within the context of poverty reduction and protection of the vulnerable. The Jamaica Social Protection Strategy (2014) introduced a paradigm shift in the definition, strategic approaches, and programming around social protection. This paradigm shift led to an expansion of the definition and developmental strategic framework around establishing an effective social protection system. The policy focus on social protection has widened to prioritize addressing integrated, universal, and life course social protection demands that cross-cut and transcend demographic, cultural, geographic/spatial, and gender-based needs. This approach has also facilitated greater appreciation for the structural factors that create vulnerabilities and the transient and unpredictable movement of individuals in and out of the ranks of the vulnerable. While there has been continued focus on vulnerabilities associated with gender, age, socio-economic status, and abilities, among other areas, there is also greater recognition that the vulnerabilities associated with these are not automatic, intrinsic, or inevitable.

The medium term socio-economic policy framework for social protection for 2021-2024, and its theory of change, continues to advance the development agenda commenced under previous MTFs. The creation of an effective social protection system and an enabling environment for the citizenry to experience effective social protection remain at the centre of policy focus and strategic planning. It includes strengthening the legislative and policy framework that directly relates to the social protection system as well as related legislation and policy that address key tenets of social protection, including the social protection floor. Specifically, the areas covered include advancing a multi-dimensional poverty approach; social transfers and welfare provisions for the poor and other vulnerable groups; expanded social security coverage; empowerment and enablement towards asset creation; and inclusive provision of goods and services to meet the needs of persons with disabilities. Related areas include employment and earnings, such as decent work provisions for a

minimum wage and unemployment insurance. Change management is also a critical tenet of the development programme for creating an effective social protection system. Institutional arrangements for the coordination of planning and the delivery of policy based programming is a critical driver of establishing an effective social protection system. The enhancement and expansion of digital delivery systems and registries are also among the priorities for institutional capacity building. Cultural sensitization and social marketing to build capacity to conceptualize, action and accept change across sectors and at the national and local levels of development are also among the main development drivers. The role of the citizenry cannot be overstated as it is through their active participation in crafting and effecting social protection provisions that the overarching objectives can be met.

The Story Board below includes graphics/charts/table presenting key tenets of the legislative, strategy, and policy framework as well as the National Outcome Indicators and alignment of the SDGs with the National Outcome “Effective Social Protection”.

STORY BOARD



Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 3A below presents medium-term targets for “Effective Social Protection” and selected data. The medium-term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 3A. Table of Indicators: National Outcome #3 – “Effective Social Protection”

National Outcome # 3 – Effective Social Protection ¹⁴															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024 ¹⁵	2030
National Poverty Rate (prevalence)	9.9	19.9	21.2	12.6	11.0			12.1	-	16.5 - 19.5	12.5 - 15.0	12.5 - 15.0	12.5 - 15.0	12.5 - 15.0	≤10
National Food Poverty Prevalence	2.9		6.9	3.5	4.0					5.0 - 6.5	2.5 - 5.0	2.5 - 5.0	2.5 - 5.0	2.5 - 5.0	3.0
Child Poverty rate	12.0		27.9	15.7	13.3					19.5 - 23.5	15.5 - 18.5	15.5 - 18.5	15.5 - 18.5	15.5 - 18.5	≤10
Percentage of children in quintile 1 receiving PATH benefits	65.8	80.3	80.0	77.8				-	80	90	90 (prov.)	90 (prov.)	90 (prov.)	90 (prov.)	-
Percentage of PATH beneficiaries in consumption quintiles 1 and 2	75	61.7	66.6	72				-	75	75	75 (prov.)	75 (prov.)	75 (prov.)	75 (prov.)	-

¹⁴ Due to changes to the JSLC methodology in 2018, data prior are not directly comparable.

¹⁵ These are preliminary and will be revised when more up-to-date data become available to inform more accurate target setting.

The planned strategies and development programming for “Effective Social Protection” are aligned with SDGs 1, 2, 8, 10 and 11.

Figure 3A

Policy-Driven Strategy Map - "Effective Social Protection"



Effective Social Protection "Sector Outcome"

What the Jamaican People envision for
Effective Social Protection

“Self-Help Within a Supportive Framework”

Effective Social Protection: Reduce Vulnerabilities and Empower and Enable All Jamaicans for Income and Social Security

- Social Protection - life course social protection, social protection floor and universal design
- Poverty reduction and elimination of extreme poverty & asset creation
- Enabling environment for Persons with Disabilities (PWDs)
- Sustainable livelihoods and decent work (incl. minimum wage)
- Social insurance and pensions
- Social assistance provisions, incl. social welfare, income transfers, exit (from poverty) strategies

National Strategy 3-1: Infuse Poverty and Vulnerability Considerations in All Public Policies

Sector Strategies:

- Ensure structured national policy and plan of action for poverty reduction
- Strengthen national capacity at all levels (including local and organizational) to monitor poverty trends
- Promote asset creation among the poor

National Strategy 3-2: Expand opportunities for the poor to engage in sustainable livelihoods

Sector Strategies:

- Promote and support human capital development and entrepreneurship
- Continue to establish and enforce minimum wage and promote policies that support decent work

National Strategy 3-3: Create and sustain an effective, efficient, transparent, and objective system for delivering social assistance services and programmes

Sector Strategy: Strengthen social assistance delivery to vulnerable population groups

National Strategy 3-4: Promote greater participation in, and viability of social insurance and pension schemes

Sector Strategy: Improve efficiency, sustainability, and access to the delivery of state and private pension schemes and social insurance arrangements

National Strategy 3-7: Create and Sustain an Effective Social Protection System

Sector Strategy: Create an enabling environment for the establishment of an effective social protection system

National Strategy 3-6: Create an enabling environment for Persons with Disabilities (PWDs)

Sector Strategy: Advance the policy, regulatory, institutional, and legislative framework for PWDs

Drivers and Assumptions

Sufficient Resourcing and Capacity Building

- Sufficient human, financial and technology resources and capacity
- Sufficient policy, governance, regulatory and institutional environment
- Sufficient data/statistics/information for evidence-based policy, planning and programming



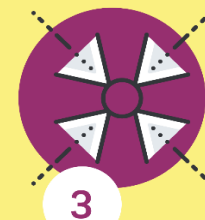
Social Marketing and Change Management

- Attitudes and Behaviours support effective social protection throughout the life course
- Stakeholders comply with and support provisions for sustainable livelihoods, asset creation among the poor, social insurance and pensions, universal design of public goods and services, the creation of an enabling environment for Persons with Disabilities (PWDs), among other areas



Developmental Stability

- Macro-Economic Stability
- Social cohesion strengthened
- Environmental sustainability strengthened
- COVID-19 pandemic managed - low transmission, hospitalization and death rate



Risks / Limitations



Resourcing, Change, Stability

- Insufficient resourcing
- Capability building outcomes not achieved according to schedule and quality specifications
- Insufficient compliance and stakeholder buy-in
- Internal and external shocks

The planned strategies and development programming for “Effective Social Protection” are aligned with SDGs 1, 2, 8, 10 and 11.

Figure 3B - Alignment of National Outcome 3 “Effective Social Protection” and the SDGs



Table 3B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Effective Social Protection” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 3B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Effective Social Protection”

National Strategy 3-1:		Infuse Poverty and Vulnerability Considerations in All Public Policies				National Strategy Outcome: Poverty and Vulnerability Considerations infused in all Public Policies						
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Poverty Reduction												
Sector Strategy: Ensure structured national policy and plan of action for poverty reduction							Aligned SDG Targets: 1.1, 1.2, 1.4, 1.a, 1.b					
1. National Poverty Reduction Policy and Planning	2009	2030	To establish a policy framework for poverty reduction and mainstream poverty reduction policy imperatives in public policies	Efficient and inclusive delivery of goods and services for poverty reduction strengthened	An enabling environment for poverty reduction (including the elimination of extreme poverty and promoting income and social security)			PIOJ, National Poverty Reduction Programme Committee (NPRPC), and implementing partners		The Poverty Reduction Policy is mainstreamed and related policies are aligned	Insufficient stakeholder participation in poverty reduction coordination efforts	
Main actions include:												
i. Establish policy framework for poverty reduction and coordinate planning and delivery of programming												Extent policy framework for poverty reduction is established and operationalized
							Annual Monitoring Reports to			Stakeholder buy-in and participation		

National Strategy 3-1:			Infuse Poverty and Vulnerability Considerations in All Public Policies			National Strategy Outcome: Poverty and Vulnerability Considerations infused in all Public Policies					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsibl e Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limitat ions
Name of Programme/Sub- Programme Areas	Schedule/Durati on			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
			Multi-sectoral National Poverty Reduction Programme Committee (NPRPC) delivers on medium term plan of action								
Sector Strategy: Strengthen national capacity at all levels (including local and organizational) to monitor poverty trends						Aligned SDG Targets: 1.1, 1.2, 1.4					

National Strategy 3-1:			Infuse Poverty and Vulnerability Considerations in All Public Policies			National Strategy Outcome: Poverty and Vulnerability Considerations infused in all Public Policies					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsibl e Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limitat ions
Name of Programme/Sub-Programme Areas	Schedule/Durati on			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
2. National Poverty Reduction – Data, Statistics and Results-Based Management	2009	2030	To strengthen evidence and results based management in poverty reduction policy, planning, and programming	Access to quality data, statistics, and informati on from research and other sources to inform evidence and results-based policy, planning and program ming for poverty reduction, increased	An enabling environment for poverty reduction (including the elimination of extreme poverty and promoting income and social security)			PIOJ, STATIN,		Sufficient human, financial and technology resources Stakeholders buy-in and participation in evidence-gathering activities Effective change management in integrating consumption-based within multi-dimensional poverty approach	Shocks, crises, disruptions may impact data collection Insufficient capacities within and across organizations to support and/or institutionaliz e evidence and results based management
Main Actions include:											
i. Conduct periodic national survey(s) and other evidence-gathering activities on Poverty						# Of Periodic Poverty Surveys	1 Jamaica Survey of Living Conditions Survey (JSLC) completed annually				
ii. Develop and implement Monitoring and Evaluation (M&E) Framework and						Extent monitoring and evaluation (M&E) framework	Up-To-Date M&E Framework in place and 90% of outputs from Plan for				

National Strategy 3-1:			Infuse Poverty and Vulnerability Considerations in All Public Policies			National Strategy Outcome: Poverty and Vulnerability Considerations infused in all Public Policies					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Plan for Poverty Reduction						and plan for poverty reduction policy and programme in place and/or implemented	FY 2021/22 – FY 2023/24 achieved				
Sector Strategy: Promote asset creation among the poor							Aligned SDGs Targets: 1.4				
3. Improve and expand access to social housing	2009	2030	To support the acquisition of basic assets and amenities by the poor to support exit from poverty and resilience building	Acquisition of assets by the poor increased	Enabling environment for asset creation among the poor			MLSS, MLGRD, NGOs, NLA		Sufficient human, financial and technology resources	Insufficient resources
Main actions include:											
i. Deliver social housing						# Of houses built/repai red for Registered Poor	≥120 houses built for Registered Poor				
							(Baseline FY 2020/21, 45) 600 houses repaired for Registered Poor				

National Strategy 3-1:			Infuse Poverty and Vulnerability Considerations in All Public Policies			National Strategy Outcome: Poverty and Vulnerability Considerations infused in all Public Policies							
Development Programme Areas & Schedule/Duration			Objective (s)			April 2021-March 2024							
						Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration					Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date							(Baseline FY 2020/21, 209)				
	ii. Improve land ownership (secure tenure) through the provision of affordable land, land titling/regularization and the reduction of squatting (see National Outcome #15)												
			# Of lands regularized/titled	TBD									

National Strategy 3-2:		Expand opportunities for the poor to engage in sustainable livelihoods				National Strategy Outcome: Sustainable livelihoods						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas		Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
		Start Date	End Date									
Development Area: Sustainable livelihoods												
Sector Strategies: Promote and support human capital development and entrepreneurship								Aligned SDG Targets: 1.4, 8.5, 10.1, 10.2				
4. Support the Vulnerable to engage in Sustainable livelihoods		2009	2030	To empower and enable the vulnerable to engage in sustainable livelihoods	Access to services in support of sustainable livelihoods increased	An enabling environment for sustainable livelihoods for the vulnerable			MLSS		Sufficient human, financial and technology resources	Insufficient resources
Main actions include:												
i. Build the capacity of vulnerable youth to engage in sustainable livelihoods							# Of youths assisted through Education & Entrepreneurship Grants	≥475 youth assisted through Education and & Entrepreneurship Grants				
							Outcome Indicators					
							# Of youth placed in employment	≥1240				
							# Of On-Job Training participants	≥680				
ii. Build the capacity of vulnerable elderly to engage							# Of entrepreneurship workshops	≥14				

National Strategy 3-2:		Expand opportunities for the poor to engage in sustainable livelihoods				National Strategy Outcome: Sustainable livelihoods						
Development Programme Area(s) & Schedule/Duration			Objective (s)		April 2021-March 2024							
					Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Output (s)	Outcome (s)	Output Indicator (s)			Target (s) 2024							
						Start Date	End Date					
in sustainable livelihoods						held for seniors						
Sector Strategy: Continue to establish and enforce minimum wage and promote policies that support decent work								Aligned SDGs: 8.5, 8.7, 8.8, 8.8.1, 8.8.2				
5. Minimum Wage and Decent Work		2009	2030	To establish and enforce a national minimum wage and promote policies that support decent work to protect the rights and social and income security of workers	Delivery of minimum wage and decent work conditions strengthened	Enabling environment for meaningful wages and decent work			MLSS, PIOJ (advisory) and key stakeholders		Macro-economic security	Prolonged COVID19 pandemic and/or other shocks disrupt the society and economy
Main actions include:												
i. Establish system for minimum wage that is relevant, transparent, and enforceable							Extent minimum wage is established, reviewed and/or revised.	Minimum wage is in force and periodically reviewed with consideration for changes in cost of living (to be further defined)				
							Enforcement mechanisms for minimum wage	State-run complaints, mediation, and remediation mechanisms operational and accessible to the public (to be further defined)				
ii. Deliver labour standards and enforcement											Stakeholders buy-in, participation and compliance	Insufficient buy-in and compliance

National Strategy 3-2:		Expand opportunities for the poor to engage in sustainable livelihoods				National Strategy Outcome: Sustainable livelihoods					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
	a. Deliver efficient resolution of industrial disputes						% Of disputes disposed of in nine months of assignment	≥20%			
	b. Implement programme to protect children from child labour						% Of MLSS’ National Action Plan activities and Child Labour Risk identification model implemented (by March 2027)	40% of NAP and CLRISK activities implemented			

National Strategy 3-3:		Create and sustain an effective, efficient, transparent, and objective system for delivering social assistance services and programmes					National Strategy Outcome: An effective, efficient, transparent, and objective system for delivering social assistance services and programmes							
Development Programme Area(s) & Schedule/Duration			Objective (s)		April 2021-March 2024									
					Development Results					Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas		Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024						
		Start Date	End Date											
Development Area: Social Services														
Sector Strategy: Strengthen social assistance delivery to vulnerable population groups								Aligned SDG Targets: 1.1, 1.3, 1.4, 1.5						

National Strategy 3-3:		Create and sustain an effective, efficient, transparent, and objective system for delivering social assistance services and programmes					National Strategy Outcome: An effective, efficient, transparent, and objective system for delivering social assistance services and programmes				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
6. Public Assistance and Support to Vulnerable Groups	2009	2030	To improve the well-being and socio-economic resilience of vulnerable groups through the delivery of public assistance and support	Access to public assistance and support by vulnerable groups, improved	Effective delivery of social assistance to vulnerable population groups / Enabling environment for citizenry well-being and socio-economic resilience			MLSS, MLGRD		Macro-economic conditions remain stable or improve	Major natural or manmade disasters
Main Actions include:						Sub-Indicators include:	Sub-Indicator Targets:				
i. Strengthen and implement programmes for social transfers (with exit strategies) to support social and income security of households						# Public assistance grants disbursed	14, 232 public assistance grants disbursed	MLSS			
						Extent the coverage/inclusiveness of the PATH is strengthened	- Programme conditionalities for PATH revised in FY 2022/23 - 5% increase in rural and semi-rural beneficiaries - 10% increase in value of cash grants - 283,000 PATH beneficiaries paid	PATH, MLSS		The requisite support services are responsive and effective	Increasing needs and expectation of beneficiaries and stakeholders that exceed service delivery capacity
									No reduction in the Ministry's budget ceiling/allocation	High acceptance of transformation and modernization changes	

National Strategy 3-3:		Create and sustain an effective, efficient, transparent, and objective system for delivering social assistance services and programmes				National Strategy Outcome: An effective, efficient, transparent, and objective system for delivering social assistance services and programmes					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
Name of Programme/Sub-Programme Areas				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
ii. Strengthen the delivery of social assistance to the elderly					Extent Plan of Actions are established to address the needs of the elderly	Undertake Strategic Review	MLSS, National Council for Senior Citizens				
		% Change in beneficiaries covered/served by actions geared to improve services and food security	Approx. 5% year over year increase								

National Strategy 3-3:	Create and sustain an effective, efficient, transparent, and objective system for delivering social assistance services and programmes					National Strategy Outcome: An effective, efficient, transparent, and objective system for delivering social assistance services and programmes					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
							# Of elderly provided with information and tools for healthy lifestyle/healthy aging practices				

National Strategy 3-4:	Promote greater participation in, and viability of social insurance and pension schemes					National Strategy Outcome: Citizen participation in social insurance and pension schemes / Viable social insurance and pension schemes / An Enabling environment for income security through social insurance and pension schemes						
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024</i>					
	Start Date	End Date										
Development Area: Social Insurance and Pension												
Sector Strategy: Improve efficiency, sustainability, and access to the delivery of state and private pension schemes and social insurance arrangements								Aligned SDG Targets: 1.3				
7. Social Insurance and Pension	2009	2030	To increase access to social	Access to social	An enabling environment			MLSS, NIS, Private		Support from financial sector	Major natural or	

National Strategy 3-4:	Promote greater participation in, and viability of social insurance and pension schemes					National Strategy Outcome: Citizen participation in social insurance and pension schemes / Viable social insurance and pension schemes / An Enabling environment for income security through social insurance and pension schemes					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
			insurance and pension schemes through increased coverage of eligible population and promotion of compliance by employers and other relevant parties	insurance and pension increased	for inclusive and equitable access to adequate social insurance arrangements and state and private pension schemes			Pension Providers and key stakeholders		to promote financial inclusion of the elderly	manmade disasters
Main actions include:										The cadre of investigators is in place and maintained throughout the year	Insufficient reach of technology services in rural Jamaica
i. Establish a viable and sustainable framework for social insurance and occupational pension coverage and delivery (public and private pension)										The requisite support services are responsive and effective	Insufficient willingness/a adaptability of senior citizens to technology
										Sufficient financial, human and technology services	Services insufficient to meet increasing needs and expectations of beneficiaries

National Strategy 3-4:	Promote greater participation in, and viability of social insurance and pension schemes					National Strategy Outcome: Citizen participation in social insurance and pension schemes / Viable social insurance and pension schemes / An Enabling environment for income security through social insurance and pension schemes					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
						(Baseline 2019, 20%)				and stakeholders	
					% Change in compliance by employers	≥0.5% increase in compliance by employers				Adverse effects of the COVID-19 pandemic	
						(Baseline 2019, 30%)					

National Strategy 3-6:	Create an enabling environment for Persons with Disabilities					National Strategy Outcome: Enabling environment for Persons with Disabilities					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Empowerment and Enablement of Persons with Disabilities											
Sector Strategy: Advance the policy, regulatory, institutional, and legislative framework for Persons with Disabilities								Aligned SDG Targets: 1.5, 8.5, 10.2			
8. Policy Development and	2009	2030	To strengthen the	Access to public	Effective policy,			MLSS, JCPD and partners		Macro-economic	Major natural or

National Strategy 3-6:		Create an enabling environment for Persons with Disabilities				National Strategy Outcome: Enabling environment for Persons with Disabilities						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas		Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
		Start Date	End Date									
Programme Implementation				governance and regulatory framework for creating an enabling environment for inclusive development of Persons with Disabilities	goods and services geared towards the empowerment and enablement of Persons with Disabilities increased	regulatory, institutional, and legislative frameworks and service environment for Persons with Disabilities				conditions remain stable or will improve	manmade disasters	
Main actions include:							Sub-Indicators:	Targets:				
i. Mainstream and operationalize the Disabilities Act (2014)							Extent Disabilities Act established as legislative framework for Persons with Disabilities	- The Disabilities Act comes into force/effect in FY 2021/22				MLSS, JCPD
							# Of Codes of Practices and Regulations supporting the Disabilities Act completed	3 Codes (preliminary) (Baseline FY 2018/19, 1)				MLSS, JCPD
							% Of governance and organizational structure of the new Jamaica Council for Persons with Disabilities	75% of planned governance arrangements, structure and staffing for the “new” JCPD implemented (preliminary)				JCPD

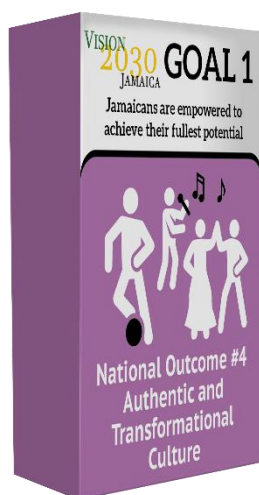
National Strategy 3-6:		Create an enabling environment for Persons with Disabilities				National Strategy Outcome: Enabling environment for Persons with Disabilities				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024			
	Start Date	End Date								
						(JCPD) established	Baseline, FY 2018/19, 0)			
			% Increase in Persons with Disabilities served over the medium term			11% (preliminary) Baseline, FY 2018/19, 6.9%)	JCPD			
ii. Deliver early intervention services for children with disabilities					% Of young children with developmental disabilities (0-6 years) receiving Developmental Assessment Physiotherapy Community-Based Intervention	≥20% (Baseline FY 2018/19, 45%)	MLSS, ESP, MOEYI, ECC and key stakeholders			

National Strategy 3-7:		Create and Sustain an Effective Social Protection System					National Strategy Outcome: Effective Social Protection System				
Development Programme Areas & Schedule/Duration			Objective (s)		April 2021-March 2024						
					Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programme/Sub-Programme Areas		Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024			
		Start Date	End Date								
Development Area: Social Protection System											
Sector Strategy: Create an enabling environment for the establishment of an effective social protection system							Aligned SDG Targets: 1.3, 2.1, 10.2, 10.4				
9. Establish framework for and coordinate the Implementation of the Jamaica Social Protection Strategy				To establish a social protection system in Jamaica which offers minimum guarantees for social and	Regulatory framework, including standards , for income and social	An enabling environment for an effective social protection system			PIOJ, MLSS, National Social Protection Committee (NSPC)		
Main actions include:											

National Strategy 3-7:	Create and Sustain an Effective Social Protection System					National Strategy Outcome: Effective Social Protection System						
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024								
Name of Programme/Sub-Programme Areas				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
i. Develop Policy Briefs on social protection issues			2014	2030	income security to all throughout the life course	security throughout the life course strengthens	#Policy Briefs from National Social Protection Committee	3	PIOJ, MLSS, National Social Protection Committee (NSPC)		Sufficient human, financial and technology resources Stakeholder participation in coordination mechanisms continues and strengthened Planned mainstreaming of the Jamaica Social Protection Policy achieved	Insufficient resources Insufficient stakeholder alignment of policies and plans with the Jamaica Social Protection Strategy

National Outcome #4 “Authentic and Transformational Culture”

Medium Term Strategic Policy Framework



Overview

Jamaica is known for the authenticity and transformational impact of its culture. The Jamaican culture has a global reach with the music, dance and heritage inspiring social consciousness, innovation, and creativity in many peoples. The power of the authentic Jamaican culture and transformational applications of the culture in advancing greater levels of inclusion, growth and promoting good governance have been demonstrated in the prioritization of culture in development policy and planning.

National Outcome #4 “Authentic and Transformational Culture” demonstrates recognition of the central role of

advancing and institutionalizing cultural change that reflects the seven (7) Guiding Principles of Vision 2030 Jamaica geared towards multi-dimensional justice outcomes. It also reflects the importance of change management, participatory development and meeting the psychosocial, identity and ontological security needs of the Jamaican people in engaging them as critical change agents in achieving social transformational national development goals. Within the context of the formation of the modern Jamaican society on a foundation of inequities and divisions, and the country’s efforts at dismantling remaining vestiges towards equity and inclusion, the role of interventions geared towards cultural transformation is critical. The country’s history was also marked by the deconstruction of cultural identities and subsequent focus on identity formation as a central tenet of creating the Jamaican personhood and “smaddiness”. These considerations are critical in addressing issues of marginalization, social instability, insufficient social cohesion and weakening social capital in advancing strengthened and relevant governance arrangements, trust building and higher levels of employability, productivity, and equity in the distribution of national income.

Under Vision 2030 Jamaica, the national strategy framework for National Outcome #4 has given focus to cultural continuity and change. This has encompassed developing relevant structures and enabling the Jamaica people to inform and drive what elements of the culture are preserved, promoted, developed, and/or updated to respond to changing realities and operationalizations of the evolving modern Jamaican society. The development areas covered in the national strategy framework include the preservation of the tangible and intangible culture, promoting consensus and standards-based operationalizations of values and norms, defining and protecting Jamaica’s nation brand, advancing the infusion of sport as a cultural tool in national development, and strengthening the capacity of agents of socialization, with focus on the family, to share coherent and socially desirable values and norms. Medium Term Socio-Economic Policy Framework (MTF) 2021-2024 continues the policy-driven strategic development programming commenced under previous MTFs. It also reflects lessons learned

and responses to a changing development environment, including increased focus on risk management in navigating the post COVID-19 era.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 4A below presents medium-term targets for “Authentic and Transformational Culture” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 4A. Table of Indicators- National Outcome #4- “Authentic and Transformational Culture”

National Outcome Indicators	National Outcome # 4 – Authentic and Transformational Culture															
	Baseline	Actual						Targets ¹⁶								
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2027	2030
“Use of cultural resources” Index (Tourism Competitiveness Index)	1.7 (2008)	-	1.4	-	1.4			2.1	2.1	2.1	2.1	1.7	1.7	1.7		4.7

Under Agenda 2030, culture is viewed as a cross cutting theme related to education, sustainable cities, food security, the environment, economic growth, sustainable consumption and production patterns, peaceful and inclusive societies. The planned strategies and development programming for “Authentic and Transformational Culture” are, however, directly aligned to SDG 11.

Figure 4A. Alignment of National Outcome 4 “Authentic and Transformational Culture” with the SDGs



¹⁶ Targets for 2022-2024 and 2030 are provisional

Table 4B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Authentic and Transformational Culture” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 4B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Authentic and Transformational Culture”

National Strategy 4-1: Promote core/transformational values							National Strategy Outcome: Institutionalized Core/transformational values				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Core and transformational values											
Sector Strategy: Establish a sustainable programme to institutionalize national core values and attitudes							Aligned SDG Targets: Cultural values are the underpinning and defining component of the goals to which a country aspires. Hence, values permeate each SDG though not explicitly addressed.				
1. Values and Attitudes			To establish a sustainable programme to institutionalize national core values and attitudes	Programmes to institutionalize national core values and attitudes	Institutionalized national core values and attitudes					Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology
Main actions include:											
i. Develop and implement frameworks and programmes towards						Extent national values and attitudes programme developed/implemented	To be stated				

National Strategy 4-1: Promote core/transformational values						National Strategy Outcome: Institutionalized Core/transformational values					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
consensus on and institutionalizing core and transformational values					Extent stakeholder-driven programmes/social marketing for values and attitudes developed/implemented	To be stated			Partnership driven planning and programming	Disruptions owing to the COVID-19 pandemic and/or other shocks	
									Chance management, social marketing and consensus building prioritized		
									Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic		

National Strategy 4-2: Promote the family as the central unit of development							National Strategy Outcome: Family is the central unit of development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Primary Socialization and the Family											
Sector Strategy: Build Parenting Capacity							Aligned SDG Targets: The family is the primary agent of socialization and parenting is considered the key function of the family. Through the process of socialization, families share and transmit culture among and to its members, particularly young members, and this impacts all spheres of development and therefore cross-cuts the SDGs.				
2. Parenting Support			To build parenting capacity	Access to interventions to build parenting capacity increased	Effective parenting					Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology
Main actions include:											
i.Develop and implement effective parenting intervention programmes						Extent parenting intervention programmes developed/implemented	To be stated				

National Strategy 4-2: Promote the family as the central unit of development						National Strategy Outcome: Family is the central unit of development								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024										
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations			
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024							
	Start Date	End Date												

National Strategy 4-3: Preserve, develop, and promote Jamaica’s cultural heritage							National Strategy Outcome: Jamaica’s cultural heritage is developed, preserved, and globally recognized							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024										
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations			
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024							
	Start Date	End Date												
Development Area: Arts and Culture Preservation and Promotion														
Sector Strategy: Implement appropriate measures to develop, protect and preserve cultural expression							Aligned SDG Targets: 11.4							
3. Preserve/Develop national tangible and intangible culture			To implement appropriate measures to develop, protect and preserve cultural expression	Measures to develop, protect and preserve cultural expression	Cultural expression developed, protected and preserved					Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology			
Main actions include:														
i.Strengthen culture legislation						Extent culture legislation developed/operationalized	To be stated					Initiatives are policy driven	Partnership driven planning and programming	Disruptions owing to the COVID-19 pandemic and/or other shocks
ii.Develop and implement Jamaica’s World Heritage Programme						Extent Jamaica’s World Heritage Programme developed/implemented	To be stated							
iii.Expand social interventions to						Extent social interventions developed	To be stated							

National Strategy 4-3: Preserve, develop, and promote Jamaica’s cultural heritage						National Strategy Outcome: Jamaica’s cultural heritage is developed, preserved, and globally recognized					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
	cultural communities for community cultural development and cultural preservation							/implemented for cultural communities			consensus building prioritized Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic
	iv.Collate and store cultural materials							# Of print and non-print resources digitized	15,850 (Baseline 2,688 print resources digitized; 2,154 audio resources digitized)	NLJ	
	v.Conserve the National Collection		# Of items conserved and preserved from the National Collection					27,050 (Baseline FY 2018/19, 3,550 paper resources preserved and conserved)			
vi.Develop national adaptation plan for cultural heritage –		Extent national adaptation plan for cultural heritage is developed and implemented	Plan developed								

National Strategy 4-3: Preserve, develop, and promote Jamaica’s cultural heritage					National Strategy Outcome: Jamaica’s cultural heritage is developed, preserved, and globally recognized					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024			
	Start Date	End Date								
tangible and intangible aspects										
vii.Ratify Cultural Conventions &Conservation						Extent international conventions ratified	Ratification instruments for the UNESCO Convention on the Means of Prohibiting and Preventing the illicit Import, Export and Transfer of Ownership of Cultural Property and the UNIDROIT Convention on Stolen or Illegally Exported Cultural Objects in collaboration with UNESCO, submitted and follow-up undertaken			
viii.Develop legislative framework for cultural conservation						Extent legislative framework for cultural conservation developed/operationalized	Draft amendment to the JNHT Act developed			
ix.Preserve Jamaica’s intangible						Output Indicator:				
						% Of planned events staged	90% of planned events stage			

National Strategy 4-3: Preserve, develop, and promote Jamaica’s cultural heritage					National Strategy Outcome: Jamaica’s cultural heritage is developed, preserved, and globally recognized					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions
Name	Schedule/Duration		Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024			
	Start Date	End Date			Outcome Indicator:		Extent targeted number of participants in cultural events and main activities met		90% of targeted numbers of participants met	
culture through the promotion of social participation in cultural events and main activities					Extent participation in Annual Festival of Arts Competitions	# Of persons entering the competitions	48,000			
						# Of persons reached	144,000			
					Extent participation in main events in recognition of national holidays/festivities/commemorations	# Of patrons in attendance at events held nationally and islandwide	Approx. 120,000 (Baseline FY 2018/19 approx., 165,000)			
						# Of patrons viewing	Approx. 600,000			

National Strategy 4-3: Preserve, develop, and promote Jamaica’s cultural heritage						National Strategy Outcome: Jamaica’s cultural heritage is developed, preserved, and globally recognized					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results					Responsible Entity/ies	Costs ('000)	Assumptions
Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024							
				(Baseline FY 2018/19 150,000)							
		% Change in revenue from gate receipts and ticket sales for paid events		Approx. 30% increase (Baseline FY 2018/19, 14% increase over previous years)							
						% Customer service satisfaction rating for paid events staged		Minimum 85% (Baseline FY 2018/19, 80%)			

National Strategy 4-4: Integrate Jamaica’s nation brand into developmental processes					National Strategy Outcome: Jamaica’s nation brand integrated in development processes						
Development Programme Area(s) & Schedule/Duration		Objective (s)	April 2021-March 2024								
			Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name	Schedule/Duration		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date									
Development Area: Brand Jamaica											
Sector Strategy: Strengthen the regulatory and institutional frameworks for the development of brand Jamaica							Aligned SDG Targets: 11.4				

National Strategy 4-4: Integrate Jamaica’s nation brand into developmental processes						National Strategy Outcome: Jamaica’s nation brand integrated in development processes						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
4. Integration of Jamaica’s nation brand in national development			To strengthen the regulatory and institutional frameworks for the development of brand Jamaica	Regulatory and institutional frameworks for the development of brand Jamaica strengthened	Strong regulations and institutions for the development of brand Jamaica					Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology	
Main actions include:											Initiatives are policy driven	Insufficient stakeholder buy-in
i.Develop and implement regulatory and institutional frameworks for the development and protection of Jamaica’s nation brand								Extent regulatory/institutional frameworks for developing and protecting Jamaica’s nation brand developed/implemented	To be stated			Partnership driven planning and programming
									Chance management, social marketing and consensus building prioritized			

National Strategy 4-5: Strengthen the role of sport in all aspects of national development						National Strategy Outcome: Sport integrated in all aspects of national development							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations		
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
	Start Date	End Date											
Development Area: Culture and Sport													
Sector Strategy: Provide an enabling environment for advancing the social development, health, and welfare of the citizenry through sport							Aligned SDG Targets: 11.7						
5. Social development through sport			To provide an enabling environment for advancing the social development, health, and welfare of the citizenry through sport	Access to sporting goods and services to support social development, health and welfare increased	An enabling environment for advancing the social development, health, and welfare of the citizenry through sport					Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology		
Main actions include:													
i.Develop and implement policy and regulatory framework for safeguarding children in sport						Extent policy/regulatory framework for safeguarding children in sport developed/implemented	To be stated	MCGES				Initiatives are policy driven	Partnership driven planning and programming
ii.Advance implementation of programmes/interventions						Extent programmes/interventions to develop schools and communities through sport	To be stated	SDC and partners					

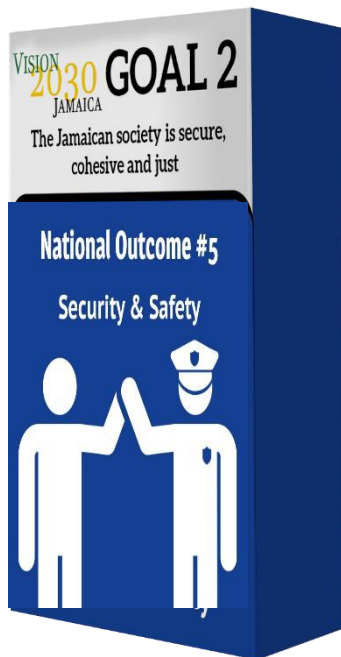
National Strategy 4-5: Strengthen the role of sport in all aspects of national development					National Strategy Outcome: Sport integrated in all aspects of national development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024					
				Development Results				Responsible Entity/ies	Costs ('000)
Output (s)	Outcome (s)	Indicator (s)		Target (s) 2024					
		developed/implemented							
		Outcome indicators:							
		# Of participants participated in the competitions		≥49,200					
		# Of teams participated in the competitions		≥13,800					
		# Of schools participated in the competitions		≥3000					
		# Of communities participated in the competitions		≥1300					
		Extent sport-related/infused initiatives in support of healthy lifestyles and civic responsibility developed/implemented		To be stated					
ntions to develop schools and communities via sport						ent, social marketing and consensus building prioritized	Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic		
iii.Advance the infusion of sport in the development and implementation of initiatives in support of healthy						MOHW, MCGES, Private Sector and other partners			

National Strategy 4-5: Strengthen the role of sport in all aspects of national development					National Strategy Outcome: Sport integrated in all aspects of national development						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
lfiestyles and civic responsibility											
iv.Develop community infrastructure and facilities to accommodate sporting activities							Extent sport-related/infused initiatives in support of healthy lfiestyles and civic responsibility developed/implemented	To be stated	SDF, JSIF and other partners		
v.Develop national institutional capacity for sport development through support to national sporting associations, schools,							Extent sport-related/infused initiatives in support of healthy lfiestyles and civic responsibility developed/implemented	To be stated	SDG, INSPO RTS, private sector		

National Strategy 4-5: Strengthen the role of sport in all aspects of national development					National Strategy Outcome: Sport integrated in all aspects of national development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024					
				Development Results				Responsible Entity/ies	Costs ('000)
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024		
	Start Date	End Date							
and community-based entities supporting sport development									
vi.Develop and implement protocols and procedures for building sport resilience to shocks/crises									
						Extent risk management/business continuity strategy for sport developed/implemented	To be stated		
			Extent provisions for safeguarding sporting participants from public health and/or other risks developed/implemented	To be stated					

National Outcome #5 “Security and Safety”

Medium Term Socio-Economic Policy Framework



Overview

National Outcome #5 “Security and Safety” represents the vision of a secure and safe Jamaica. This “security and safety” is not limited to public safety and the protection of property, lives, and public assets. It also includes the psychosocial well-being and ontological security that is associated with social stability, cohesion, and confidence in experiencing desirable social outcomes from interactions in public and private spaces. These tenets of security and safety encompass a reduction in the rates of crime and violence, recidivism as well as sustainability and entrenchment of these gains to facilitate confidence building in the realization of a Jamaican society that is safe and secure. They also encompass the realization of a predictable social order that is characterized by multi-dimensional justice and the rule of law underpinned by rights-based principles. Accordingly, in investing in Vision

2030 Jamaica, the Government of Jamaica (GoJ) and the Jamaican people are pursuing a path that is aligned with a multi-dimensional approach to “security and safety”.

Global security issues are integrated with the security and safety considerations of the Jamaican government and people. Technology, geo-politics, and the global political economy as well as multi-lateral organizations have influenced Jamaica’s national security agenda. These factors have impacted an expansion from the traditional spatial areas of focus – interior and border, including transborder; and territorial waters – with the digital, cyber-space and social media space being significant additions to the spatial areas of security concern. Whilst the development and “globalization” of cyber-space and social media have been largely driven by technology, their impact on national security and safety have been equally driven by geo-politics and the relationships among states. Cyber-space and social media have exponentially compounded long-standing dynamics in global relations and has increased the number and spread of actors from largely national players to the local and household levels. Globally, information/knowledge, people, culture, and social and economic institutions have been demonstrated to be “weaponized” within digital, cyber, and social media spaces and then transferred to physical spaces and interactions. This has been evident in a more agile and sophisticated global network for transnational crimes, including lottery scamming and cross-border human trafficking.

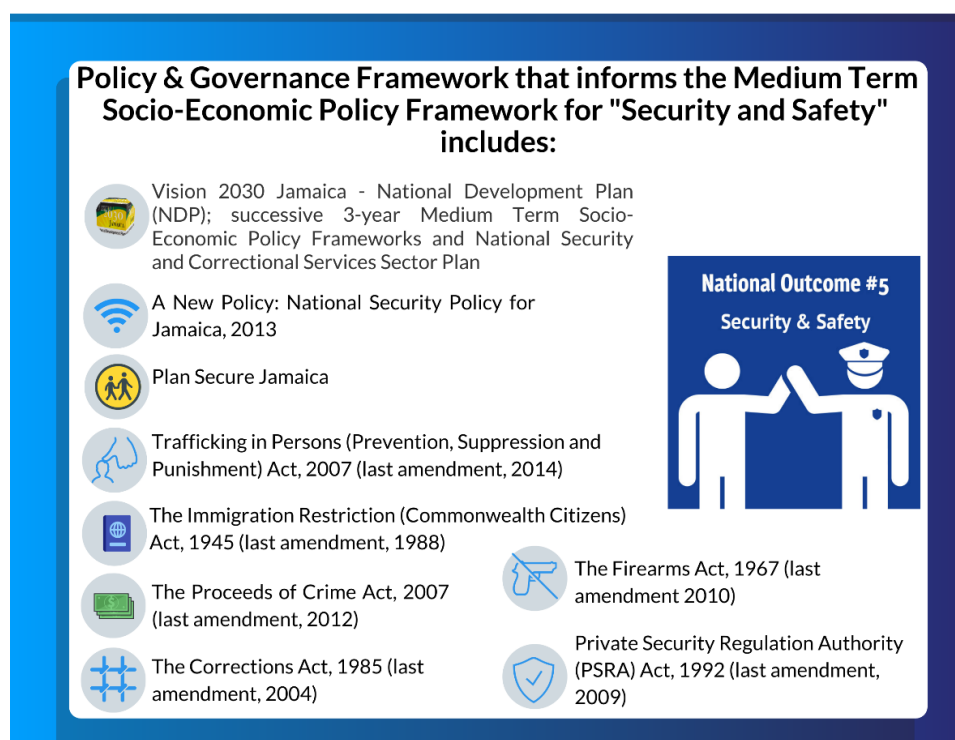
Accordingly, the Vision 2030 Jamaica National Strategy Framework for “Security and Safety” coalesces around a whole-of-society approach to the protection of the land, border, and territorial waters of the sovereign territory of Jamaica as well as administering the rule of law within the digital, cyber, and social media spaces as they impact and/or impacted by Jamaican citizens. Specific tenets of the National Strategy Framework include focus on enabling community safety; reform and modernization of the national security system and strengthening its anti-crime capabilities; security of the border and territorial waters; and rehabilitation and reintegration of criminal offenders. There is also focus on maintaining the

relevance of the national security architecture and the integration of modern and transformative strategies, tools, and mechanisms. The strategy framework is operationalized through a legislative framework, development strategies, and public policy. These determine programming and resourcing that are captured in the successive 3-year Medium Term Socio-Economic Policy Frameworks (MTF) of Vision 2030 Jamaica. The policy-based programming is intended to be iterative and geared towards the achievement of sector level outputs and outcomes which function within a change pathway to facilitate the achievement of the national outcome “Security and Safety” and the national goal “The Jamaican society is secure, cohesive and just”.

STORY BOARD

Policy/Regulatory Framework, Quasi- Results and Strategy Mapping, and
Assumptions/Drivers and Risks/Limitations

& Alignment of Vision 2030 Jamaica/MTF and the SDGs



Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 5A below presents medium-term targets for “Security and Safety” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 5A. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Security and Safety”

National Outcome Indicators	National Outcome #5 – Security and Safety														
	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Category 1 Crimes/100,000 population *	280	406	276	211	208.63	207.29	190.94	216	216	216	216	187.74 (p) ¹⁷	184.54	181.34 (p)	43 (p)
Murder Rate/100,000 population	59.5	40.6	44.3	47.19	45.88	48.37	53.49	50	35	35	35 ¹⁸	35 (p)	35 (p)	35 (p)	10 (p)
% Recidivism†		29.4	45.5	42.3	43	41			≤ 40	≤ 40	≤ 40	≤ 41	≤ 40	≤ 38 (p)	≤ 10

The planned results, strategies, and development programming for “Security and Safety” under MTF 2021-2024 are aligned with SDGs 3, 10 and 16.

Figure 5A - Alignment of National Outcome 5 “Security and Safety” and the SDGs



¹⁷ “p” stands for provisional

¹⁸ Revised from 30

Figure 5B

Policy and Outcome Driven Strategy Map - "Security and Safety"



Security and Safety "Sector Outcome"

What the Jamaican people envision for our system of National Security

"A system of National Security that promotes shared values of respect for law and order and guarantees safety, security, human rights and dignity for all"

(National Security and Correctional Services Sector Plan, 2009-2030 (2009))

Featured Programme: "Plan Secure Jamaica"

Objectives include:

- * Improve Public Safety & Rule of Law
- * Reduce Criminal Violence
- * Reduce Entry into Crime and Violence (first offence) and Recidivism

Strategies include, Strengthening:

- The institutional and operational efficiency of the Jamaica Constabulary Force (JCF)
- Evidence-based decision making and focus on achieving planned results
- Whole-of-government approach to social investment
- Cultural re-orientation and behaviour change

National Strategy 5-1: Strengthen the capacity of communities to participate in creating a safe and secure society

Sector Strategy: Create an enabling environment for citizens to adhere to the rule of law

- Community safety and security & reduce entry into crime and violence
- Trust and cooperation between the police and citizens
- Implement "Plan Secure Jamaica"

National Strategy 5-2: Reform and modernize the law enforcement system

Sector Strategy: Strengthen governance and institutional capacity of the law enforcement system

- Increase use of forensic science
- Increase capacity for evidence- and results- based management
- Modernize/Transform the Jamaica Constabulary Force - policing with adequate physical infrastructure, mobility, communications, surveillance, law enforcement and data and case management capacity

National Strategy 5-3: Improve the security of the border and territorial waters

Sector Strategy: Strengthen border management through legislative and regulatory review, modernization and the use of technology, institutional strengthening, and strategic partnerships

- Protect Jamaica's Interior, Border, Territorial Waters, Cyberspace

National 5-5: Strengthen the management, rehabilitation and reintegration of clients of correctional services

Sector Strategy: Strengthen the legislative, governance and monitoring and evaluation frameworks for the administrative management, rehabilitation, and reintegration of criminal offenders

National Strategy 5-4: Strengthen the anti-crime capability of law enforcement agencies

Sector Strategy: Develop and modernize the legislative, strategic, and institutional frameworks for enforcing the rule of law

- Create an enabling environment for **NO** criminal violence, trafficking in persons, corruption, bribery and benefitting from proceeds of crime

Drivers and Assumptions

Sufficient Resourcing and Capacity Building

- Sufficient human, financial, technology and scientific (esp. forensic science) resources and capacity
- Sufficient policy, governance, regulatory and institutional environment
- Sufficient data/statistics/information for evidence-based policy, planning and programming



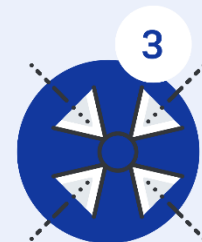
Social Marketing and Change Management

- Cultural re-orientation and behaviour change
- Trust building
- Whole-of-Government approach to social investments



Developmental Stability

- Policy Coherence
- Macro-Economic Stability
- Social cohesion strengthened
- Continued trend reduction in Serious Crimes
- Environmental sustainability strengthened
- COVID-19 pandemic managed - low transmission, hospitalization and death rate
- Strengthened capacity for adaptation, agility and resilience towards increased efficiency and effectiveness



Risks / Limitations

Resourcing, Change, Stability

- Insufficient resourcing
- Capacity building outcomes not achieved according to schedule and quality specifications
- Insufficient compliance and stakeholder buy-in
- Lags in establishing partnerships and operationalizing policy integration
- Internal and external shocks



Table 5B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Security and Safety” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 5B. Table of National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Security and Safety”

National Strategy 5-1:			Strengthen the capacity of communities to participate in creating a safe and secure society					National Strategy Outcome: Safe and secure communities / Strong communities for creating a safe and secure society				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021 – March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Citizen Safety and Security												
Sector Strategy: Create an enabling environment for citizen safety and security							Aligned SDGs Targets: 16.1, 16.3					
1. Community Safety and Security	2009	2030	To enhance citizen safety and security through evidence-driven policy-based crime and violence management strategies for communities	Sufficiency of access by communities to public goods and services that support the reduction of crime and violence and adherence to the rule of law, improved	An enabling environment for citizen safety and security	% Reduction in Murders and shootings for all CSP communities	6% reduction by 2024	MNS (and key partner)		Sufficient resources available within schedule – human, financial and technology	Insufficient budgetary allocation / reliance on external funding would impact programming and the achievement of targets	
						Aggregate % reduction in Risk to violence for targeted communities <i>% of youth who show an improvement in their overall risk to violence level.</i>	20%					
										Activities will be implemented within schedule	Weather-related and/or other shocks and disasters may cause	

National Strategy 5-1:			Strengthen the capacity of communities to participate in creating a safe and secure society					National Strategy Outcome: Safe and secure communities / Strong communities for creating a safe and secure society					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021 – March 2024									
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations		
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
	Start Date	End Date											
Main actions include:			Sub-Objectives										
i.Develop and implement Citizen Security Plan (CSP)	2020 /21	2023 /24									To reduce citizen risk, as victims and/or perpetrators, to community and other spatial/institutional based crime and violence	Extent to which multi-agency crime prevention interventions are established	
													80% of recommendations from Monitoring Evaluation and Learning (MEL) Reference Group implemented
													2 inter-agency collaboration initiatives supported/developed
													13 MOUs signed

National Strategy 5-1:			Strengthen the capacity of communities to participate in creating a safe and secure society				National Strategy Outcome: Safe and secure communities / Strong communities for creating a safe and secure society				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021 – March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
ii.Implement Violence Prevention in Targeted Vulnerable Communities and Schools in Jamaica Programme (USAID supported)	2022 /23	2023 /2024	To enhance safety and security in targeted communities and schools		<u>Outcome Indicator</u> % Change in number of reports made to the police	10% increase in reports made to the police	MNS				
iii.Improve data quality for evidence-based policy, planning and programming	2009	2030	To establish datasets, including household baseline data, for targeted at-risk communities to improve social investment services delivery		# Household baseline data reports completed for communities and/or targeted spaces (a total of 35 for FY 2019/20 – FY 2025/26)	19	MNS, PIOJ/CRP				
					% Change in the number of communities receiving the full suite of social investment	73% increase	MNS				

National Strategy 5-1:			Strengthen the capacity of communities to participate in creating a safe and secure society				National Strategy Outcome: Safe and secure communities / Strong communities for creating a safe and secure society				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021 – March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
						interventions (as required)					
iv.Establish Case Management Support Systems for Crime Prevention and Community Safety	2022 /23	2025 /26	To provide case management services to at-risk individuals to support the reduction of crime and violence			# Of case managed clients (of total targeted 400)	300				
						Outcome Indicator % Of clients whose risk levels are reduced by at least one level	45%				

National Strategy 5-2:		Reform and modernize the law enforcement system				National Strategy Outcome: Reformed and modernized law enforcement system						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Reform and modernization of law enforcement system												
Sector Strategy: Strengthen governance, institutional and technological capacity of the law enforcement system							Aligned SDG Targets: 16.5, 16.6					
2. Reform and Modernization of Crime Management Systems and Technology	2009	2030	To modernize and/or transform national security provisions, including major technology services and national security facilities	Access to adequately equipped national security provisions, including facilities and technology services, improved <i>(incl. Case Management System SRMS, Citizen's Portal, Network connectivity-GOVNET, Jail Management System, Asset Management System)</i>	Strong governance, institutional and technological capacity of law enforcement system	% Fulfilment of the National Security major technology transformation and infrastructure modernisation agenda	50% fulfilment	MNS, Key Partners		Project implementation will be on schedule Effective Change Management	Legislative strengthening and other supporting activities may not be completed within schedule and/or not sufficiently prioritized Project management and resource mobilization may not deliver within schedule and/or expected outputs	
Main Actions include:												
i.Implement Project Rebuild, Overhaul and Construct (ROC)			To improve the infrastructure and services of national			% Of targeted national security facilities with infrastructure improvement works completed (136/149 in total)	91% (Baseline, FY 202/21, 66% completed)	MNS				

National Strategy 5-2:			Reform and modernize the law enforcement system			National Strategy Outcome: Reformed and modernized law enforcement system						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/ Sub-Programme Areas	Schedule/Duration		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
	Start Date	End Date			security facilities	Sub-Indicators and Targets						
						# Of renovation projects completed	132					
						# Of new construction projects completed	7					
ii.Implement Jamaica Eye	2018 /19	2025 /26	To implement major technology transformation projects focused on islandwide installation of CCTV cameras in parish capitals and main townships				% Coverage of targeted parish capitals and/or major towns that have CCTV networks implemented	86%				Weather-related and/or other shocks and disasters may cause delays in the execution of project activities.
					# Of cameras installed islandwide		950					
												Insufficient compliance with system requirements

National Strategy 5-2:			Reform and modernize the law enforcement system			National Strategy Outcome: Reformed and modernized law enforcement system				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024			
	Start Date	End Date								
iii.Upgrade and replace hybrid digital/analogue sites and implement new broadcast sites	2019 /19	2025 /26	To provide islandwide coverage for modernized police radio network			% Coverage for police radio across the island	75%			
						# Of sites completed (i.e., upgraded/replaced/implemented) per year (22 in total targeted)	5 per year (15 total)			
iv.Expand the JCF Microwave Network	2018 /19	2024 /25	To connect 100% of critical mass police facilities to the secured Microwave Data Network			% Of critical mass facilities connected	73%			
						# Of new sites completed (i.e., implemented, and integrated)	57			
v.Enhance the Traffic Ticketing Management System	2016 /17	2023 /24	To support improved police traffic manageme			% Handheld devices delivered to the JCF	100%			

National Strategy 5-2:			Reform and modernize the law enforcement system		National Strategy Outcome: Reformed and modernized law enforcement system						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Respo nsible Entity/ ies	Costs ('000)	Assumpti ons	Risks/Limitati ons
Name of Programme/ Sub- Programme Areas (TTMS)	Schedule/Du ration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date				# Of handsets procured	3000				
vi.Establish automated Station Manageme nt Systems	2022 /202 3	2023 /202 4	nt operations through implementa tion of the Traffic Ticketing Manageme nt System (TTMS)	Case Management SRMS		Extent automated Station Management Systems installed and operational	i. Installation completed for the Jamaica Constabulary Case Managemen t System Station Records Managemen t System (SRMS)	MNS			

National Strategy 5-2:			Reform and modernize the law enforcement system			National Strategy Outcome: Reformed and modernized law enforcement system					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
vii.Establish relevant regulatory framework for the Private Security Sector			To provide a regulatory framework for the Private Security Sector that is harmonized with national security arrangements and protects the rights of citizens and other stakeholders			Extent regulatory framework for Private Security Sector is developed and operational	Private Security Regulation Authority (PSRA) (Amendment) Bill submitted for approval	MNS, Private Sector			

National Strategy 5-3:			Improve the Security of the Border and Territorial Waters					National Strategy Outcome: Secure Border and Territorial Waters				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Pogramme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Security of Border and Territorial Waters												
Sector Strategy: Strengthen management of the border and territorial waters through legislative and regulatory review, modernization and the use of technology, institutional strengthening, and strategic partnerships							Aligned SDGs Targets: 10.7, 16.2, 16.4, 16.6, 16.a					
3. Security of Jamaica's Broder and Territorial Waters	2009	2030	To strengthen the security of Jamaica's sovereign territory through modernizing and harmonizing the regulatory and institutional frameworks for immigration, border security and	State capacity strengthened to deliver national security services in the areas of passport, immigration, and citizenship; and management of border and territorial waters	Enabling environment for a secure border and territorial waters			MNS		Adequate resources and capacity across all relevant entities to support timely completion of activities	Legislative strengthening and other supporting activities may not be completed within schedule and/or not sufficiently prioritized	
Main actions include:						Sub-Indicators include:	Targets:					
i.Develop and implement maritime domain awareness programme						% Completion of the maritime domain awareness programme	100%					
						The border security policy (maritime strategy included), ICT improvements, Infrastructure. – for PICA, JDF, JCF, Jamaica Customs					Lack of synergy and buy-in from external stakeholders may affect the development and/or	

National Strategy 5-3:			Improve the Security of the Border and Territorial Waters				National Strategy Outcome: Secure Border and Territorial Waters			
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions
Name of Pogramme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024			
	Start Date	End Date								
ii.Strengthen governance/regulatory framework (amend, revise and/or introduce new legislation/policies/strategies/regulation) for the management of Immigration, border security and anti-terrorism efforts			territorial waters		Extent governance/regulatory framework for immigration, border security and anti-terrorism is strengthened	100% completion of drafting requirements for Amendment to the Immigration Restriction (Commonwealth Citizens) Act and Aliens Act	MNS, PICA			
iii.Strengthen the capacity and					Extent PICA is sufficiently capacitated/strengthened, including	Implementation of the Border Management System	PICA, MNS			

National Strategy 5-3:			Improve the Security of the Border and Territorial Waters				National Strategy Outcome: Secure Border and Territorial Waters				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Pogramme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
operations of the Passport, Immigration and Citizenship Agency (PICA)					in the use of technology, to deliver services	Implementation of Government Gate-way Portal	MNS, JCF				
						Installation of e-Gates					
						Establishment of Document Forensic Lab					
iv.Develop and implement programmes for border security management and protection of Jamaica’s territorial waters					% Completion of the maritime domain awareness programme	100%					
					Development of a National Border Security Policy and Strategy	Strategy submitted as a White Paper to the Houses of Parliament					
v.Develop and					Extent Anti-Terrorism	Development of					

National Strategy 5-3:			Improve the Security of the Border and Territorial Waters					National Strategy Outcome: Secure Border and Territorial Waters				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Pogramme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
implement plans for anti-terrorism						Plans/Projects implemented	National Counter Terrorism Strategy					

National Strategy 5-4:		Strengthen the anti-crime capability of law enforcement agencies				National Strategy Outcome: Strong anti-crime capability of law enforcement agencies													
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024															
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations								
Name of Programme/ Sub- Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024												
	Start Date	End Date																	
Development Area: Anti-Crime Capability of Law Enforcement																			
Sector Strategy: Develop and modernize the regulatory, strategic, and institutional frameworks for anti-crime law enforcement								Aligned SDGs Targets: 3.5, 16.1, 16.3, 16.4, 16.5											

National Strategy 5-4:		Strengthen the anti-crime capability of law enforcement agencies					National Strategy Outcome: Strong anti-crime capability of law enforcement agencies				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
				Development Results							
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
4. Modernize Anti-Crime Legislative Framework	2009	2030	To strengthen the state’s anti-crime capability to reduce major crimes, corruption and proceeds from crime	Relevance of anti-crime legislative framework strengthened	Strong regulatory environment for anti-crime law enforcement	% Of priority legislations, policies, and strategies (completed) submitted for approval	30% of priority legislations submitted for approval.	MNS		Sufficient resources, particularly, human resources for timely drafting of legislation Stakeholder participation and buy-in	Insufficient resources Insufficient stakeholder buy-in Shocks that divert focus may lead to delays
Main actions include:											
i.Modernize legislative framework for the reduction of illicit enrichment through criminality, corruption, and	2009	2030	To modernise the legislative framework towards mitigating and prosecuting illicit enrichment	Legislative framework for the reduction of illicit enrichment strengthened	Modern legislative framework for the reduction of unexplained wealth through corruption and bribery in all their forms	Extent modernization of legislative framework for the reduction of illicit enrichment completed	Partial				
							Proceeds of Crime (Amendment) Act tabled in parliament				
							Amendment to MOCA Act (7th Schedule)				

National Strategy 5-4:			Strengthen the anti-crime capability of law enforcement agencies				National Strategy Outcome: Strong anti-crime capability of law enforcement agencies					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name of Programme/ Sub-Programme Areas bribery	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
ii.Modernize legislative framework for the identification and prosecution of firearms and offensive weapons violations			while eliminating deficiencies in existing legislations	while eliminating deficiencies in existing legislations	Relevance of laws governing access to, and use of firearms strengthened	Modern legislative framework that empowers law enforcement to sufficiently identify and prosecute firearms and offensive weapons violations.	Extent modernization of legislative framework for enforcement and prosecution of offensive weapons violations completed	Partial				
								An Act to Repeal and Replace the Firearms Act tabled in parliament				
								Offensive Weapons (Prohibition) (Amendment) Act tabled in parliament				

National Strategy 5-4:			Strengthen the anti-crime capability of law enforcement agencies				National Strategy Outcome: Strong anti-crime capability of law enforcement agencies				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
				Development Results							
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
iii.Strengthen The Anti-Trafficking in Persons ITIP) regulatory framework	2009	2030	To strengthen the anti-trafficking in persons regulatory framework	Relevance of policy and legislation on trafficking in persons strengthened	Enabling environment for effective enforcement of anti-trafficking in persons policy and legislation	Extent regulatory framework for Anti-Trafficking in Persons (TIP) revised/modernised and in effect	100% completion of drafting requirements for Trafficking in Persons (TIP) (Amendment) Act				
							Draft Policy on Trafficking in Persons completed				
iv.Establish National Cyber Security Strategy and Programming Framework						Extent National Cyber Security Regulatory and Programming Framework established	Cybersecurity Strategy reviewed and updated	Cabinet Office, MNS			
							Cybersecurity Strategy Implementation Plan developed				
							Medium term outputs/outcome of and medium term outputs/outcome achieved				

National Strategy 5-5:			Strengthen the Management, Rehabilitation and Reintegration of Clients of Correctional Services				National Strategy Outcome: Rehabilitated and Reintegrated Clients of Correctional Services (Offenders)					
Development Programme Area(s) & Schedule/Duration			Objective (s)		April 2021-March 2024							
					Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/ Sub-Programme Areas	Schedule/Duration		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
	Start Date	End Date										
Development Area: Offender Management, Rehabilitation and Reintegration												
Sector Strategy: Strengthen the regulatory, governance and management frameworks for the administrative management, rehabilitation, and reintegration of criminal offenders									Aligned SDGs Targets: 10.7, 16.1; 16.3			
5.Offender Management, Rehabilitation and Reintegration	2009	2030	To modernize the regulatory and governance framework and management systems of the Department of Correctional Service (DCS) and the management	Relevance of legislation, policies and systems for offender management , rehabilitation and reintegration strengthened	Enabling environment for the rehabilitation and reintegration of criminal offenders	% Recidivism rate	38% recidivism rate by 2024	DCS, MNS DCS, MNS		Sufficient resources and capacity Sufficient stakeholder participation and buy-in Effective change management	Insufficient stakeholders buy-in and/or conflicting interests among stakeholders	
Main actions include:												
i.Strengthen policy and legislation framework for offender management, rehabilitation, and	-	-				Extent legislative and policy framework for offender management and rehabilitation is modernized	Partial - Completion of Drafting Requirements for Development of the Offender Management Policy					

National Strategy 5-5:			Strengthen the Management, Rehabilitation and Reintegration of Clients of Correctional Services				National Strategy Outcome: Rehabilitated and Reintegrated Clients of Correctional Services (Offenders)				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name of Programme/ Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Offender Management, Rehabilitation and Reintegration											
Sector Strategy: Strengthen the regulatory, governance and management frameworks for the administrative management, rehabilitation, and reintegration of criminal offenders								Aligned SDGs Targets: 10.7, 16.1; 16.3			
reintegration			nt of Offenders				- Review of the Corrections Act and Bill submitted for tabling				
ii.Introduce Electronic Jail Management System	-	-	To digitize custodial management operations			Extent Electronic Jail Management System installed and operational	System procured and implementation commenced				

National Outcome #6 “Effective Governance”

Medium Term Strategic Policy Framework



Overview

National Outcome 6 “Effective Governance” gives focus to Jamaica’s operationalization of the type of governance system that is required to drive the realization of a developed Jamaica, which offers a good quality of life to all its citizens in accordance with the principles of multi-dimensional justice. Effective governance also represents the aspirations of the Jamaican people for ontological security, cohesion, empowerment, and enablement within a dynamic social order that is responsive to their evolving needs regarding their rights and obligations within society. It envelopes the principles and practices around transformational leadership and participatory development. The strategic approach to the achievement of “Effective Governance” has been driven by policies geared towards strengthening government effectiveness; capacity for

citizenry engagement in national and local governance; greater efficiencies in the delivery of justice services that are timely, equitable and restorative; access to human rights institutions and services; open access to information, and quality data and statistics within a coordinated National Statistics System (NSS); recognition of personhood and citizenship of each Jamaican, including through efforts towards the establishment of a National Identification System (NIDS); and structures and institutional arrangements to support gender equality and equity; among other areas. There will be continued prioritization of these in policy and planning

Jamaica has improved in government’s effectiveness to deliver state services, including justice. The country has also advanced in integrating the rights-based approach in governance systems, institutions, and practices. This has included increasing access to justice services as well as advancing alternative justice, especially restorative justice. There have been significant strides towards establishing a National Identification System with plans for the operationalization of the system and implementation commencing under MTF 2021-2024. However, there are recognized structural and institutional impediments to achieving the desired outcomes for governance. This is reflected in insufficient progress in several areas of governance based on local assessments of development performance and global indicators. Development gaps are evident in institutional processes for coordination of national data and statistical systems, local governance, and rule of law. There remain inequities in access and outcomes to governance processes and justice services. The COVID-19 pandemic has also negatively impacted performance under key governance indicators such as government effectiveness, with governments across the globe stretched to respond to a multitude of competing challenges.

Medium Term Socio-Economic Policy Framework (MTF) 2021-2024 builds on the existing strategic approach with focus on further developing the regulatory and institutional framework for governance. There is also an intertwining of increasing opportunities for

citizenry empowerment and enablement to effectively engage with governance and justice arrangements towards the realization of “Effective Governance” for all. Improving government effectiveness will remain among the top priorities as Jamaica continues along an economic development path focused on macro-economic stability and accelerated growth. These will be driven by increased efficiencies and productivity, a low debt-burden and an enabling environment for increased public and private investments in development-oriented initiatives. Accordingly, strengthening the regulatory and institutional framework and structures for integrated results-based management, including Medium Term Results-Based Budgeting (MTRBB) is critical. Also important is institutionalizing a service excellence culture towards greater efficiencies and effectiveness in government meeting citizens’ needs. The continued strengthening of local governance structures, access to quality data and information, the justice system and the framework and institutional arrangements around aligning constitutional rights with an evolving Jamaican society are demonstrations of the prioritization of enabling multi-dimensional justice outcomes. The revised structure of the MTF with greater focus on development results and the inclusion of programming for updating the Vision 2030 Jamaica Sector Plans and developing a Cost Estimation Framework for the MTF are testament to Jamaica’s focus on establishing a strong, accountable planning framework that is continuously improved toward currency, relevance, and agility in adapting to a dynamic global context.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 6A below presents medium-term targets for “Effective Governance” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 6A. Table of Indicators: National Outcome #6 – “Effective Governance”

National Outcome # 6 – Effective Governance															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Voice and Accountability Index	0.60	0.45	0.55	0.58	0.61	0.63		0.78	0.88	0.88	0.88	0.78	0.78	0.78	1.27
Rule of Law Index	-0.44	-0.41	-0.23	-23	-0.31	-0.24		-0.30	0.04	0.04	0.04	0.04	0.04	0.04	1.41
Government Effectiveness Index	0.30	0	0.25	0.5	0.49	0.41		0.18	0.45	0.45	0.55	0.45	0.45	0.45	1.51
Control of Corruption Index	-0.46	-0.35	-0.23	-0.18	-0.07	-0.01		-0.24	0.13	0.13	0.13	0.13	0.13	0.13	1.59
Regulatory Quality Index	0.31	0.24	0.11	0.2	0.17	0.09		0.33	0.53	0.53	0.33	0.33	0.33	0.33	1.35
Case Clearance Rate (%)	93.78	92.09	87.0	94.31	101.6	96.47		-	95	95 (prov.)	95	95	95	95	100

The planned results, strategies, and development programming for “Effective Governance” under MTF 2021-2024 are aligned with SDGs 5, 10, 16 and 17.

Figure 6A - Alignment of National Outcome 6 “Effective Governance” and the SDGs



Table 6B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Effective Governance” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 6B. Table of National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Effective Governance”

National Strategy 6-1: Strengthen the process of citizen participation in governance							National Strategy Outcome: Participatory Governance				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Participatory local governance											
Sector Strategy: Improve local governance by building and strengthening citizen and civil society institutional capacity to engage in dialogue, decisions and actions that promote development							Aligned SDG Targets: 10.2,16.7, 17.17				
1. Participatory Governance Framework (PGP)	2009	2030	To increase participation in local governance by establishing and building the capacity of community organizations to participate in decision making at all levels	Capacity of community organizations to participate in local governance decision making strengthened	Enabling environment for citizen participation in local governance and development planning			MLGRD, SDC		Sufficient human, financial and technology resources	Insufficient human, financial and technology resources
Main actions include:										Relevant regulatory framework in place	Stakeholders lack sufficient capacity and/or buy-in to advance participatory governance
i.Promote and facilitate citizen participation in local governance						# Of Civil society organizations strengthened /established	- 105 CSOs strengthened and 10 established			Stakeholder buy-in and participation	

National Strategy 6-1: Strengthen the process of citizen participation in governance						National Strategy Outcome: Participatory Governance					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						# Of Advocacy Plans completed/implemented	- 70 Advocacy Plans completed and partially implemented				
2. Community Research and Development Planning (CRDP)			To increase evidence-based community planning actions for local and national development through priority plans, projects and programmes	Access to community listings, maps, profiles, and plans for the 775 communities as a basis to guide policy, programme development and evaluation, improved							
Main actions include:											
i.Develop/Expanded databases on communities						Extent database on communities (listings, maps (asset), profiles and plans, updated geographical borders and boundaries) expanded	28 Community Profiles	MLGRD, SDC			
							18 Asset Maps				
							4 Community Borders and Boundaries redefined				

National Strategy 6-1: Strengthen the process of citizen participation in governance						National Strategy Outcome: Participatory Governance					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						4 National Institutional listings updated					
						30 Community Priority Plans completed					

National Strategy 6-2: Reform the Justice System				National Strategy Outcome: Multi-dimensional justice outcomes for all / inclusive and equitable access to justice and justice outcomes																
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024																
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations									
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)													
	Start Date	End Date																		
Development Area: Justice System Reform and Modernization																				
Sector Strategy: Enhance access to justice services, including the administrative system in the courts												Aligned SDG Targets: 16.3, 16.6, 16.10								
3. Justice System Reform and Modernization	2009	2030	To create a modern justice system that facilitates equitable access to justice in an					Access to timely, equitable and restorative justice services	Enabling environment for inclusive and equitable access to multi-	Extent Justice System Modernization and Reform achieved	Partially achieved/completed	MOJ		Sufficient human, financial and technology resources	Insufficient human, financial and technology resources					

National Strategy 6-2: Reform the Justice System			National Strategy Outcome: Multi-dimensional justice outcomes for all / inclusive and equitable access to justice and justice outcomes								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
			efficient and effective manner, engendering public confidence and trust	improved	dimensional justice and justice outcomes					Products and services meet stakeholder demand Stakeholder buy-in and utilization of services	Process related delays in procurement and implementation
Main Actions include:											
i.Infrastructure development: a. Construct/renovate courthouses and establish Parish Justice Centres						To create modern justice infrastructure	Extent infrastructural development completed	Partial			
			12 Alternative Justice Services (AJS) facilities : (5 Restorative Justice Centres , 7 Parish Justice Centres); 3 Judicial Complexes and 3 Parish Judicial Complexes constructed/established and operational at approximately 50% completion by 2026								

National Strategy 6-2: Reform the Justice System			National Strategy Outcome: Multi-dimensional justice outcomes for all / inclusive and equitable access to justice and justice outcomes								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas		Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii.Policy Planning and development			To formulate, implement and administer policies, plans, projects and initiatives that enable the effective and efficient delivery of justice services			Extent relevant policies developed and implemented	Partial				
							- One Stop Shop Minister’s Licence - Marriage Act - Revised Restorative Justice Policy				
iii.Integrated Case Management: a. Implement Judicial Case Management System (JCMS) b. Case Management Solutions provided to Justice Sector Facilities delivering Restorative			To implement Integrated Case management Solutions across justice sector facilities			Extent Integrated Case Management system developed and implemented	Partial implementation of Integrated Case Management Solutions:				
							- 6 Courts in select parishes benefit from Judicial Case Management System (JCMS) - Case Management Solutions provided to				

National Strategy 6-2: Reform the Justice System			National Strategy Outcome: Multi-dimensional justice outcomes for all / inclusive and equitable access to justice and justice outcomes								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date					justice sector facilities delivering RJ, CD, VS				
	Justice (RJ), Child Diversion (CD), and Victim Services (VS)										
iv.Social Justice Services: a. Provide victims of crime with adequate and requisite victim services b. Provide appropriate rehabilitation services to children who are in conflict with the law			To facilitate access to justice through the increased utilization of Alternate Justice Services (AJS) in Parish Justice Centres and Restorative Justice Centres islandwide			% Increase in use of Restorative justice services	- 46% increase in use of Restorative Justice services				
						% Increase in Victim Services	- 204% increase in Victim Services				
						% Increase in Child Diversion	- 359% increase in Child Diversion				

National Strategy 6-2: Reform the Justice System			National Strategy Outcome: Multi-dimensional justice outcomes for all / inclusive and equitable access to justice and justice outcomes								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
v. Legal Assistance: a. Provide legal assistance to the vulnerable			To enhance access to justice for all persons, especially the poor and marginalized (Increase representation in Parish Courts by 20% annually and Duty Counsel assignments by 10% annually)			% Increase in access to legal assistance	- 10% (1,331) increase in the number of the poor/indigent suspects represented in Parish Court by 2024 - 20% or 2,332 of Duty Counsel visits/representation as per request by 2024				

National Strategy 6-4: Engage in Constitutional Reform						National Strategy Outcome: Modern Constitutional Framework				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
Development Area: Legal and Constitutional Affairs										

National Strategy 6-4: Engage in Constitutional Reform							National Strategy Outcome: Modern Constitutional Framework				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Sector Strategy: Engage in Constitutional review and reform towards advancing the rights-based approach to development, effective governance, and multi-dimensional justice outcomes							Aligned SDG Targets: 16.3, 16.6, 16.10				
4. Legal and Constitutional Reform	2009	2030	To advance legislation and constitutional reform in furtherance of the Government’s development agenda and enablement of citizen’s rights	Legislative output and environment in support of development and citizen’s rights improved	Enabling environment for accessing legal and constitutional rights			MOJ ¹⁹ /MLCA ²⁰		Sufficient human, financial and technology resources	Insufficient human, financial and technology resources
Main actions include:											
i.Advance legal and constitutional reform						Extent legal and constitutional reform achieved	Partial				
						- Extent (number, type etc.) bills and subsidiary legislation produced (Based on 2030 target	- 9 Bills and 6 subsidiary legislation produced by March 31, 2024		Timely Implementation	Process related delays in procurement and implementation	
							- Constitutional Reform Bill tabled in Parliament by				

¹⁹ Up to December 2021

²⁰ Ministry of Legal and Constitutional Affairs

National Strategy 6-4: Engage in Constitutional Reform						National Strategy Outcome: Modern Constitutional Framework					
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date					March 31, 2024. ²¹				

²¹ Please note that this timeline could be changed against the background of the possible need to undertake further consultations, which would necessitate adjustments to the draft Bill, etc. The final decision regarding timing of the Bill's tabling in Parliament rests with the political directorate.

National Strategy 6-5: Strengthen public institutions to deliver efficient and effective public goods and services						National Strategy Outcome: Public Institutions deliver efficient and effective public goods and services					
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Public Sector Modernization and Transformation – Performance Management and Learning											
Sector Strategy: Establish a Performance Management and Learning Framework across Government to strengthen government effectiveness						Aligned SDG Targets: 16.6					
5. Deliver Service Excellence Programme			To improve efficiency and effectiveness in the delivery of public goods and services To improve Customer Service Experience across GOJ	Service delivery in government improved	Enabling environment for effective government	Outcome Indicators		Cabinet Office		Sufficient human, financial and technology resources Effective Change management across government and within institutions Effective results-based monitoring and evaluation (M&E) system to inform evidence-	Insufficient resources and capacity Insufficient change management and resistance to change Insufficient monitoring and evaluation
						% Change in customer satisfaction score	10% improvement in customer satisfaction score attained for those entities performing below 80%				
						# Of Ministries operating in accordance with the Service Excellence Policy	Six (6) ministries operating in accordance with the Service Excellence (SE) Policy				
Main actions include:						Output indicators:					

National Strategy 6-5: Strengthen public institutions to deliver efficient and effective public goods and services						National Strategy Outcome: Public Institutions deliver efficient and effective public goods and services							
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
	i.Establish Service Excellence policy, plan and learning framework								Extent Service Excellence Programme developed and implemented	Service Excellence Policy and implementation Plan developed and approved			based policy, planning and action
			6 Customer Service Improvement Plans (CSIPs) for ministries completed										
Service Excellence Learning Pathway and Curriculum developed													
					The Service Excellence Function 100% operational								
6. Strengthen Ministries to manage performance					IADB Civil Service Development Index score	Score of 59 as of 2022 and 61 as of 2024	Cabinet Office						

National Strategy 6-5: Strengthen public institutions to deliver efficient and effective public goods and services						National Strategy Outcome: Public Institutions deliver efficient and effective public goods and services					
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
across their portfolios							(Baseline 2017, 54)				
Main actions include:											
i.Deliver performance improvement programme						Extent Machinery of Government (MOG) Strengthened	Partial				
				Recommendations to improve the MOG developed and approved							
					Extent the Houses of Parliament (HOP) strengthened	Partial					
				ICT Development Plan and recommendation for Institutional strengthening approved							
ii.Strengthen management of public sector human resource:											

National Strategy 6-5: Strengthen public institutions to deliver efficient and effective public goods and services						National Strategy Outcome: Public Institutions deliver efficient and effective public goods and services					
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Output (s)	Outcome (s)	Output Indicator (s)		Target (s) 2024 (FY 23/24)							
					Name of Programmes/Sub-Programmes Areas	Schedule/Duration					
						Start Date	End Date				
a. Establish/Operationalize Employee Management Policy (EMP) Framework in GOJ					Extent Employee Management Policy (EMP) framework established/operationalized	Capacity to fully adopt and operationalize the EMP Policy across the public sector partially developed	Cabinet Office, MOFPS, OSC				
b. Establish/Operationalize GOJ Learning and Development Policy Framework					# Of institutions operating in accordance with the GOJ Learning and Development Policy	5 Ministries	Cabinet Office, MIND				
Development Area: Public Sector Modernization and Transformation – Integrated Results-Based National Development Framework											
Sector Strategy: Establish and institutionalize an Integrated Results-Based Management (IRBM) culture and system in GOJ in support of achieving national development goals and aligned SDGs								Aligned SDG Targets: 16.6, 17.18, 17.19			
7. Establish regulatory, institutional, and operational framework for Integrated Results-Based			To establish regulatory, institutional, and operational framework for results- based	GoJ Capacity for results-based policy, planning	Integrated Results-Based Management (IRBM) culture and system in GoJ					Sufficient capacity and resources – human, financial/budgetary, and technology	Insufficient capacity and resources Insufficient stakeholder participation,

National Strategy 6-5: Strengthen public institutions to deliver efficient and effective public goods and services							National Strategy Outcome: Public Institutions deliver efficient and effective public goods and services				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Management (IRBM) in GOJ			national development policy, planning, budgeting and programming for achieving Jamaica’s national development goals and aligned SDGs	budgeting and program med improved					Timely production of deliverables Stakeholder buy-in, particularly by national leadership in government and non-government sectors Change management implemented	contribution, and/or ownership	
Main Actions include:					Indicators	Targets					
i.Establish Integrated Results Based Management Policy Framework in GOJ					Extent Integrated Results Based Management) IRBM) Policy Framework established and operationalized	Partial	Cabinet Office, MOFPS, PIOJ				
						- IRBM Policy promulgated - Governance and institutional framework established					
ii.Establish an integrated results-based management/performance based budgeting system in GOJ					Extent Results/Performance Based Budgeting is developed and rolled-out/implemented in the GOJ	Phase II Roll-Out of Results Based Budgeting (MTRBB) framework	MOFPS, PIOJ				
			Public Investment Management								

National Strategy 6-5: Strengthen public institutions to deliver efficient and effective public goods and services							National Strategy Outcome: Public Institutions deliver efficient and effective public goods and services				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date					Information System (PIMIS) aligned to MTF and SDGs				
							Cost Estimation Framework for MTF developed				
iii.Establish an integrated results-based planning system in GOJ											
a. Develop and Implement Vision 2030 Jamaica – National Development Plan (NDP) on a results-based management framework (RBM)					Extent Vision 2030 Jamaica results-based planning framework is maintained and strengthened	28 Sector Plan Documents (for period 2009-2030) are updated to reflect strengthened results-based planning	PIOJ, MOFPS				
						Medium Term Socio-Economic Policy Frameworks (MTFs) 2021-					

National Strategy 6-5: Strengthen public institutions to deliver efficient and effective public goods and services						National Strategy Outcome: Public Institutions deliver efficient and effective public goods and services					
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date					2024 and 2021-2027 are results based (framework for linking programme and sectoral results to national results)				
							% Increase in the average score for quality that Ministries receive for their annual business and operational plans	60% (Baseline 2021, 50%)	Cabinet Office		
b. Develop results-based Business and Operational Plans for MDAs						Extent Monitoring and Reporting on SDG Implementation (through Vision 2030 Jamaica)	Presentation of Jamaica’s 2 nd Voluntary National Review (VNR) Report at the High-Level Political Forum	PIOJ, STATIN, MFAFT			
c. Monitor the Sustainable Development Goals (SDGs) in Jamaica and Report at the national,											

National Strategy 6-5: Strengthen public institutions to deliver efficient and effective public goods and services							National Strategy Outcome: Public Institutions deliver efficient and effective public goods and services				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
regional, and global levels						(HLPF) on the Sustainable Development Goals (SDGs) – July 2022					
Development Area: National Identification System											
Sector Strategy: Establish and maintain a National Identification System (NIDS)									Aligned SDG Targets: 16.9		
8. National Identification System (NIDS)	2018	2030	To implement a new National Identification System to provide a secure, reliable, and unique method of verifying and authenticating an individual’s identity	Access to new national identification under secure identity verification and authentication via the National Identification System (NIDS)	Population enrolled			OPM <i>Partners: TAJ, E-Gov, ECJ, RGD, PICA, Jamaica Post, Ministry of Transport and Mining (MTM)</i>		Requisite legislation, policies, regulations, and institutional arrangements are in place, within schedule Adequate funding, relevant infrastructure, and technical expertise	Untimely establishment of necessary frameworks and systems Insufficient resources and capacity Inadequate sectoral and systemic adjustments to promote registration for and use
Main actions include											

National Strategy 6-5: Strengthen public institutions to deliver efficient and effective public goods and services							National Strategy Outcome: Public Institutions deliver efficient and effective public goods and services				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
i.Establish National Identification and Registration Authority (NIRA)						Extent NIRA operational	NIRA operational and issuing cards (legislation in place and governance arrangements)	OPM		Relevant sectors and societal systems are re-oriented towards requiring the NID for identity verification, authentication, use of digital signature, and data for national planning	of the NID by citizens
ii.Establish National Identification and Registration Inspectorate (NIRI - ECJ)						Extent ECJ role as oversight body for NIRA operationalized	New role as oversight body for NIRA assumed	ECJ			
iii.Register Jamaicans in the NIDS database and issue National Identification Card (NIC)						% Coverage of target population	Year 1 to 2 : 35% of the population; Year 3 to 4: 65% of the population; Year 5+ 70% of the population registered on				

National Strategy 6-5: Strengthen public institutions to deliver efficient and effective public goods and services							National Strategy Outcome: Public Institutions deliver efficient and effective public goods and services				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
							the NIDS database ²²				

National Strategy 6-6			Foster Equity in all Spheres of Society					National Strategy Outcome: Equitable Society				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Respon sible Entity/i es	Costs ('000)	Assumptions	Risks/Limita tions	
Name	Schedule/Dura tion			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Gender Equity												
Sector Strategy: Support and monitor a cohesive multi-sectoral policy, institutional and monitoring and evaluation framework on gender and gender mainstreaming							Aligned SDG Targets: 5.1, 5.a, 5.c, 10.3					
9. Gender Mainstrea ming			To foster gender equity in all spheres of society	Appropri ate policy framew orks to mitigate	Enabling Environmen t for gender equitable developme	Outcome Indicator						
	Gender Inequality Index Rating					0.400 (Baseline 2018/19 – 0.405)						
Main actions include:						Indicators		Targets				

²² Provisional. The NIDS Mid-Term Evaluation in 2022, will determine the revised target in calendar year 2022

National Strategy 6-6			Foster Equity in all Spheres of Society					National Strategy Outcome: Equitable Society						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024										
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations			
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024							
	Start Date	End Date												
i.Implement National Policy for Gender Eqlity	2011	2030						gender inequities established and implemented	nt outcomes	Number of legislation/policies/programmes established (reviewed and implemented) to support the advancement of gender equality	8 (Baseline 2019/20 – 6) Includes: Tabling and Adoption of the Prevention of Sexual Harassment legislation by FY 2021/22	BGA and partners		Sufficient human, financial and technology resources Stakeholders buy-in, ownership and participation
			# Of Statistical Reports generated											
				Extent males and females are empowered	Beneficiaries impacted by capacity building training and entrepreneurial grant support (numbers of beneficiaries and values of grant to be stated)									

National Strategy 6-6			Foster Equity in all Spheres of Society					National Strategy Outcome: Equitable Society			
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
ii.Establish National Shelters for Victims of Gender-based Violence (NSV-GBV)			To provide a safe haven and resources for women and their dependents who have experienced abuse, to recover and regain independent life	Access to gender-based social protection and welfare services from victims of GBV and abuse increased	Enabling environment for the prevention of and recovery from gender based violence and other forms of abuse	Extent National Shelter Policy developed and implemented	Policy approved and implementation commenced.	BGA and partners		Cultural attitudes and norms against GBV strengthened	the most vulnerable
						# Of shelters established	≥3				Prevailing gender ideologies negatively impact cultural change in support of gender equity and reduction in GBV
Sector Strategy: Transform the prevailing gender ideologies									Aligned SDG Targets: 5.1, 5.2, 5.6 5.a, 5.c, 10.3		
10. Gender Socialization			To transform the prevailing gender ideology	Access to provisions for gender-based socialization	Enabling Environment for gender equitable development outcomes						

National Strategy 6-6			Foster Equity in all Spheres of Society					National Strategy Outcome: Equitable Society			
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
				promoting gender equity increased							
Main actions include:											
i.Educate and sensitize the public and raise awareness of gender-based violence (GBV)			To increase knowledge, capacity, and advocacy around gender-based violence	Access to information and other capacity building to impact GBV increased	Enabling environment for gender equitable development outcomes	# Of participants engaged in partner/stakeholder capacity building on GBV	≥1500 participants engaged	BGA and partners		Sufficient human, financial and technology resources Stakeholders buy-in, ownership and participation Cultural attitudes and norms against GBV strengthened	Insufficient resources Insufficient stakeholder buy-in, ownership and participation COVID-19 pandemic impacts key stakeholder engagement , particularly the most vulnerable
ii.Implement Men and Masculinity Programme			To increase focus on men and masculinity issues to facilitate a more	Access to men and masculinity capacity building		# Of institutional focused capacity building and empowerment services for development-oriented male and	≥20 institutional focused capacity building and empowerment services delivered, including supporting partnerships and males groups	BGA and partners			

National Strategy 6-6			Foster Equity in all Spheres of Society					National Strategy Outcome: Equitable Society			
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						Assumptions	Risks/Limitations
				Development Results				Responsible Entity/ies	Costs ('000)		
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
			inclusive approach to gender equality	services improved		masculinity attitudes and behaviours					Prevailing gender ideologies negatively impact cultural change in support of gender equity and reduction in GBV
						Extent capacity building and support services for unattached youth provided	≥2 capacity building interventions delivered				
							Male Mentorship Programme (MMP) for at risk youth in selected secondary educational institutions developed, launched and medium term programme implemented				
iii.Support the development of adolescent parents:											
a. Implement Programme for						Extent developmental needs of adolescent mothers in state	Childcare, family planning, educational/skills training/certification, and nutrition and welfare support accessed by	WCFJ and partners			

National Strategy 6-6			Foster Equity in all Spheres of Society					National Strategy Outcome: Equitable Society				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Respon sible Entity/i es	Costs ('000)	Assumptions	Risks/Limita tions	
Name	Schedule/Dura tion			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
b. Adolescen t Mothers							sanctioned programmes are met					adolescent mothers in Women’s Centre of Jamaica Foundation programmes
c. Impleme nt the Young Fathers Initiatives						# Of young fathers engaged in capacity building to support responsible fathers/parenting	≥ 500 young fathers	WCFJ, BGA and partner s				

National Strategy 6-7: Strengthen accountability and transparency mechanisms							National Strategy Outcome: Accountable and transparent governance					
Development Programme Area(s) & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Data, Statistics, and Information												
Sector Strategy: Strengthen the coordination and capacity of national statistics, data, and information systems to support sustainable and inclusive national development							Aligned SDG Targets: 16.6, 16.10, 17.18, 17.19					
11. National Statistics System (NSS)	2009	2030		To establish a coordinated National	Quality of data and official	Coordinated National Statistical			STATIN, MDAs		Sufficient human, financial and	Insufficient resources

National Strategy 6-7: Strengthen accountability and transparency mechanisms						National Strategy Outcome: Accountable and transparent governance						
Development Programme Area(s) & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024								
Name of Programme/Sub-Programme Areas	Schedule/Duration			Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
	Start Date	End Date		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
Main Actions include:				Statistical System (NSS) to produce and make openly accessible, quality data and official statistics	statistics improved	System (NSS) with quality data and official statistics for evidence-based decision making	Sub-Indicators include:	- Target includes:			technology resources and capacities Relevant policy and regulatory framework in place Compliance and voluntary participation of data providers/respondents Marketing of open data/statistics platforms/dashboards/systems	and capacities Pandemics and other shocks that impact access to respondents Insufficient stakeholder participation as respondents/data providers
i.Establish a coordinated National Statistical System (NSS) and modernize the National Statistics Office (NSO)/Statistical Institute of Jamaica (STATIN)							Extent coordinated NSS is operational	Strategy and Regulatory Framework partially developed - Statistics Act revised - National Strategy for Development of Statistics (NSDS) and Statistics Master Plan partially completed	STATIN			
			Modernization of NSO				STATIN partially modernized					
ii.Produce and provide open access to quality data and official statistics			Extent census conducted and reports produced				National Census (2021/2022) conducted in 2022 and Main	STATIN				

National Strategy 6-7: Strengthen accountability and transparency mechanisms						National Strategy Outcome: Accountable and transparent governance							
Development Programme Area(s) & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024									
Name of Programme/Sub-Programme Areas	Schedule/Duration			Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
	Start Date	End Date		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024						
from periodic sample-surveys, censuses, and forecasts and projections								Report(s) completed					
								Extent scheduled periodic official statistics available					Periodic social, economic, and environmental official statistics produced and made accessible to the public
							Extent scheduled economic forecasts and projections available	Economic forecasts and projections produced and made available to the public and other key stakeholders					PIOJ, BOJ
iii.Establish online/electronic monitoring tools for Vision 2030 Jamaica and the SDGs	2019	2030					Extent online/electronic monitoring tools for Vision 2030 Jamaica	Online Monitoring Platform for Vision 2030 Jamaica and the SDGs and	PIOJ				

National Strategy 6-7: Strengthen accountability and transparency mechanisms							National Strategy Outcome: Accountable and transparent governance				
Development Programme Area(s) & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
						and the SDGs operational	Mobile Application launched in FY 2022/23				
							Statistical Dashboard for SDGs Indicators established and maintained	STATIN			
12. Records and Information Management	2009	2030	To support the establishment and institutionalization of Records and Information Management (RIM) systems across the Government of Jamaica (GoJ)	Access to official records and information increased	Institutionalized Records and Information Management System in GoJ	Extent legislative/regulatory/institutional framework for RIM established and operational	Partially established and operational by March 2024	OPM		Sufficient human, financial and technology resources	Insufficient and/or untimely provision of resources
Main actions include:										Change Management implemented	Legal, regulatory and compliance risks
i. Develop and promulgate the National Archives and Records						Extent regulatory framework developed	Partially			Stakeholder capacity built for system uptake	Systems damage owing to disaster
						- National Archives and Records Management					

National Strategy 6-7: Strengthen accountability and transparency mechanisms						National Strategy Outcome: Accountable and transparent governance					
Development Programme Area(s) & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024							
Name of Programme/Sub-Programme Areas	Schedule/Duration			Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
	Start Date	End Date		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
Management (NARM) Act						and/or operational	(NARM) Act passed by 2024				
ii.NARM Authority established					Extent institutional arrangements developed and/or operational	- Jamaica Archives and Records Department restructured as an autonomous entity by 2024 – NARM Authority established					
iii.MDAs incorporate RIM system					# Of MDAs incorporate RIM system	- 120 MDAs incorporating the RIM System by 2024					
13. Access to Information (ATI) Framework	2009	2030	To modernize the institutional framework for the Access to Information System	Access to information improved	Enabling environment for access to information	Extent planned outputs/actions to strengthen regulatory framework and outcomes for public access to	Partially achieved/completed, by March 2024	OPM		Sufficient human, financial and technology resources Delivery of services in	Insufficient human and financial resources and gaps in technological capacity

National Strategy 6-7: Strengthen accountability and transparency mechanisms							National Strategy Outcome: Accountable and transparent governance				
Development Programme Area(s) & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
						information achieved/completed				accordance with standards and guidelines	
Main actions include:										Stakeholders buy-in and demand for prioritized outputs	
i.Amend Access to Information Act (ATI) and Regulations						Extent amendment to Access to Information Act and Regulations completed and made into effect	ATI Act amended by 2023				
ii.Automate Access to Information Request System						Extent Access to Information Request System automated	ATI Request Platform developed and implemented by 2024				
iii.Utilize public education, communications, and institutional monitoring frameworks to promote and protect citizen’s						-	-				

National Strategy 6-7: Strengthen accountability and transparency mechanisms							National Strategy Outcome: Accountable and transparent governance						
Development Programme Area(s) & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024						Assumptions	Risks/Limitations		
				Development Results				Responsible Entity/ies	Estimated Costs (000)				
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024						
	Start Date	End Date											
rights to access information, including:													
a. Complaints Management Framework									Extent Complaints Management Framework developed and/or implemented	Complaints Management Framework fully developed, and implementation commenced			
b. Public Authority Access to Information Institutional Score Card					Extent Public Authority Access to Information Institutional Score Card developed and/or implemented	Public Authority Access to Information Institutional Score Card Framework fully developed, and implementation commenced							
						Outcome Indicators:							
						% Of Public authorities complying	100% Of public authorities meeting statutory						

National Strategy 6-7: Strengthen accountability and transparency mechanisms							National Strategy Outcome: Accountable and transparent governance				
Development Programme Area(s) & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
						with the ATI regulations	timelines for processing access to information requests				
						% Of Public authorities’ scoring an overall good benchmark score on ‘Access to Information Institutional Score Card Framework’	85% Of public authorities scoring an overall good benchmark score				
14. Data Collection and Information Sharing (DCIS)	2009	2030	To develop and strengthen the management of data collection and information sharing across the public sector	Access to data and information across government entities increased	Strong GoJ data collection and information sharing system	Extent data collection frameworks/sy stems developed and operational	Pilot DCIS System design completed	OPM		National Archives and Records Management Authority will be operationalized	Total funds required have not yet been secured
						Extent information sharing frameworks/sy stems developed and operational	Intra government Data Exchange Portal operationalised			Compatibility of the eGov Jamaica Limited’s Data	Resistance to change by critical stakeholders

National Strategy 6-7: Strengthen accountability and transparency mechanisms							National Strategy Outcome: Accountable and transparent governance				
Development Programme Area(s) & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Main actions include:										Exchange Portal and the GOJ DCIS Portal Regulatory Framework in place and operationalized Sufficient human, financial and technology resources and capacities	
i.Establish Data Collection and Information Sharing (DCIS) Portal						Extent DCIS Portal developed and/or implemented	Existing Data Exchange Portal operationalized into the DCIS Portal by 2024 and piloted in the MoHW and MoEYI				

National Outcome #7 “A Stable Macroeconomy”

Medium Term Strategic Policy Framework

Overview



National Outcome 7 “A Stable Macroeconomy” focuses on achieving a stable and predictable macroeconomic environment to foster sustainable economic growth and development for Jamaica. Macroeconomic stability lays a foundation for economic prosperity as it provides the conditions for the development of all economic sectors. This is based on the recognition that a stable macroeconomy reduces risk and uncertainty in decision making by economic actors. Vision 2030 Jamaica aims to create the macroeconomic conditions for high and sustained economic growth and improvements in the standard of living for Jamaicans. The domains of development for this national outcome centres on fiscal and debt sustainability, tax reform, financial stability, and price stability.

Since 2009, successive MTFs have given focus to stabilizing macroeconomic conditions to foster sustainable economic growth and development for Jamaica. The first MTF, 2009-2012, was prepared and implemented against the backdrop of the global economic downturn of 2008-2009. The impacts and legacies of the crisis have shaped the country’s strategic responses, as reflected in successive MTFs, to recover stronger and maintain focus on achieving the long-term outcome of a stable macroeconomy. By the end of FY 2019/20, the second year of implementation of the fourth 3-year MTF, covering 2018-2021, macroeconomic stability was considered largely entrenched evidenced by stable inflation levels, debt on a firm downward path, seven consecutive years of growth, strong external positions with sufficient international reserves, and financial sector stability with adequate loss reserves and a sufficiently capitalized banking system.

The entrenchment of macroeconomic stability established a strong foundation for higher levels of growth. However, the start of the third and final year of MTF 2018-2021 coincided with the early stages of the COVID-19 pandemic for Jamaica, which presented a severe public health crisis and evolved into an unprecedented socioeconomic crisis. The COVID-19 pandemic and measures employed to curb the spread of the disease disrupted lives and livelihoods. The gains made from stabilizing the macroeconomy acted as a buffer to some of the potentially most deleterious impacts associated with the pandemic. It supported a national response which sought to address the issues and challenges related to the crisis while safeguarding hard earned economic gains.

At the end of the implementation period of MTF 2018-2021, the pandemic remains a significant challenge for the country and threatens to further erode development gains and destabilize the macroeconomy. There continues to be increased uncertainty and risks in decision making by economic actors. Furthermore, the uncertainty regarding the pathway, duration and full impact of the pandemic adds an additional layer of complexity in determining the way forward.

The country also continues to place emphasis on addressing other macroeconomic issues and challenges that hamper its pursuit of sustainable economic growth and development. Some of these include:

- Low levels of economic growth
- Need for strengthening of the supervisory and regulatory framework of the financial sector
- High levels of public debt
- A complex and cumbersome tax system

In this regard, the planned priorities under MTF 2021-2024 seek to address these challenges to ensure the country preserves the gains it has made, builds economic resilience and places greater emphasis on achieving robust and inclusive economic growth. The medium-term strategic programme encompasses efforts aimed at ensuring fiscal and debt sustainability, maintaining financial system stability and price stability.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 7A presents medium-term targets for “A Stable Macroeconomy” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 7A. Table of Indicators:- National Outcome #7 - “A Stable Macroeconomy”

National Outcome Indicators	National Outcome #7 – A Stable Macroeconomy														
	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Nominal GDP per Capita (US\$)	4779.9	5460.31	5114.2	5729.4	5755.9	5102.7		5354	6629	5512	6047			6172.77	≥12055r
Real GDP annual growth rate (%)	1.43	-0.47	0.9	1.9	0.9	-9.9	4.6	3	1.7	2.7	3.0		1.7	1.0	5.0
Debt-to-GDP ratio	109.42	135.24	126.8	94.4	94.8	109.7	96.3	00	132	98.5	83.9	87.3	80.1	73.9	60r
Fiscal balance as % of GDP	-4.61	-4.07	-0.4	1.2	0.9	-3.1	0.3	0	0	1.4r	1.6	0.3	0.3	0.3	0
Inflation rate (CPI) (%)	16.8	8	3.7	2.4	6.2	5.2	7.3	0	≤10	6	4-6	4-6	4-6	4-6	≤10

The planned results, strategies, and development programming for “A Stable Macroeconomy” under MTF 2021-2024 are aligned with SDGs 10, 12 and 17.

Figure 7A - Alignment of National Outcome 7 “A Stable Macroeconomy” and the SDGs



Table 7B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “A Stable Macro-Economy” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 7B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “A Stable Macroeconomy”

National Strategy 7-1:		Ensure Fiscal and Debt Sustainability					National Strategy Outcome: Fiscal and Debt Sustainability					
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
				Development Results								
Name of Programmes/Sub-Programmes Areas		Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
Start Date	End Date											
Development Programme Area: Fiscal and Debt Sustainability												
Sector Strategy: Reduce the fiscal deficit towards a balanced budget							Aligned SDG Targets: 17.13					
1. Reduce Fiscal Deficit										Sufficient resources and capacities – human, financial, technology	Deviation of actual economic growth from forecast is expected to impact key fiscal variables, including revenue.	
Main Actions:												
i. Central Treasury Management System			To centralize the GoJ cash management function through the Accountant General Department (AGD)	Coverage and functionality of Central Treasury Management System expanded	Effective Treasury Management			AGD				
Sub-Actions include:												
a. Continue to expand the coverage and functionality of the Central Management						Extent expanded coverage/functionality CMS	Revenue management module implemented – to be fully stated					

System (CMS)										Assumptions regarding growth, inflation and revenue are on target	shortfall in revenue.		
i.Fiscal Responsibility Framework ²³			To strengthen Jamaica’s Fiscal Responsibility Framework	Fiscal Responsibility Framework strengthened	Strong Fiscal Responsibility Framework						Lower than programmed inflation can have a negative impact on revenue collection and nominal growth, thereby thwarting the achievement of fiscal and debt targets.		
<i>Sub-Actions include:</i>													
a. Establish an Independent Fiscal Commission								Extent Independent Fiscal Commission developed/operationalized	Fiscal Commissioner recruited by the end of FY 23/24		MOFPS		
b. Create Policy Framework for Disaster Risk Financing ²⁴ / Strengthen Policy								Extent National Natural Disaster Risk Financing Policy completed/promulgated	The draft policy submitted to Cabinet for approval by end-February 2022		MOFPS		
			The policy tabled in parliament by the first half of FY 2022/23										

²³ It aims to secure Jamaica's gains under successive economic reform programmes with the International Monetary Fund and build on the success of domestic partnership initiatives.

²⁴ To improve understanding of fiscal risks of natural disasters and recommend appropriate public financial management for natural disaster risk including the implementation of various financing strategies.

framework for Disaster Risk Financing											expenditure bill. Increasing interest rates are a risk to debt service costs, based on the interest rate composition of the debt stock. That is, the higher the percentage of the portfolio that is contracted on a floating rate basis, the greater the risk from an increase in the interest rate. Jamaica dollar depreciation could contribute to the external debt stock,
iii. Medium Term Results Based Budgeting (MTRBB)			To institutionalize Medium Term Results Based Budgeting in the public sector	Implementation of Medium Term Results Based Budgeting in the public sector advanced	Institutionalized Medium Term Results Based Budgeting for public sector						
<i>Sub-Actions include:</i>											
a. Establish the Medium Term Results Based Budgeting (MTRBB) Implementation Unit						Extent MTRBB Implementation Unit developed/operationalized	TBD	MOFPS			
b. Continue the roll-out of the Medium Term Results Based Budgeting system for the public sector						Extent MTRBB for public sector rolled out/implemented	TBD	MOFPS			
iv. Public Financial Management			To reform and modernize the Public Financial Management System	Public Financial Management System strengthened	Modern Public Financial Management System						
<i>Sub-Actions include:</i>											
a. Continue to implement the Public						Extent Public Financial Management	TBD	MOFPS			

Financial Management Reform Action Plan (PFM RAP) III						Reform Action Plan (PFM RAP) III implemented					debt service, and imports increasing in J\$ terms. However, a depreciation of the \$J will have a positive revenue effect through increased earnings primarily from international trade taxes and external grant receipts (in J\$ terms)
b. Develop/Implement Jamaica Integrated Financial Management Information System (JIFMIS)						Extent modern Jamaica Integrated Financial Management Information System (JIFMIS) developed/implemented	TBD	MOFPS			
v. Public Sector Pension Reform			To Reform the regulatory framework for public sector pension	Public sector pension regulatory framework reformed	Effective regulatory framework for Public Sector Pension			MOFPS			
Sub-Actions include:											
a. Create relevant regulatory framework for Public Sector Pension Reform						Extent regulatory framework for Public Sector Pension Reform developed/implemented	Accompanying regulations to the Pensions (Public Service) Act, 2017 finalized				Oil Prices - Oil prices directly impact both revenue and expenditure. Revenue is impacted through the SCT on
vi. Public Sector Compensation			To simplify public sector compensation while establishing	Transparency, equity, and competitiveness of Public Sector	Transparent, Equitable, and Competitive			MOFPS			
Sub-Actions include:											

b. Restructure Public Sector Compensation			greater transparency and internal equity and improving competitiveness.	Compensation improved	e Public Sector Compensation	Extent new compensation structure for public sector developed/implemented	A new compensation structure for the public sector developed				petroleum and petroleum products, whereas expenditure is impacted through the Government's housekeeping expenses.			
							A new compensation structure for the public sector implemented							
c. Implement public sector wage agreement						Extent periodic public sector wage agreement negotiated and implemented	TBD							
Sector Strategy: Reduce public debt stock in the medium term								Aligned SDG Targets: 17.13						
2. Debt Management Strategy			To ensure the GOJ's financing needs are satisfied at prudent levels of risk.	GOJ's financing needs are satisfied at prudent levels of risk.	Sustainable public debt	Outcome Indicator:		MOFPS		Same as above	Same as above			
						Public debt to GDP ratio	80.1 per cent							
Main Actions include:														
i. Implement Medium-Term Debt Management Strategies									Extent medium-term Debt Management Strategy implemented			Debt Management Strategy 2021/22 – 2024/25 fully implemented		
Sector Strategy: Manage the composition of the public debt to minimize servicing costs, taking account of risk								Aligned SDG Targets: 17.13						

3. Debt Management Strategy²⁵			To manage the composition of the public debt to minimize servicing costs, taking account of risk	Management of public debt to reduce servicing costs improved	Serviceable public debt			MOFPS		Sufficient resources and capacities – human, financial, technology The regulatory and institutional frameworks are relevant and agile Assumptions regarding growth, inflation and revenue are on target	Insufficient resources available within schedule Insufficient stakeholder buy-in Disruptions owing to the COVID-19 pandemic and/or other shocks
Main Actions include:											
i. Increase relative use of low-cost multilateral financing						% Change in use of low-cost multilateral financing	To be stated				
ii. Rebalance the debt portfolio towards greater reliance on domestic debt vis-à-vis external debt						Ratio of domestic to external debt in debt portfolio	To be stated				
iii. Reduce the debt portfolio's exposure to interest rate and refinancing risks by borrowing mainly at fixed interest rates across all tenors in the domestic debt market.						Extent domestic debt borrowed at fixed interest rates	To be stated				
iv. Continue to strengthen the						Outcome Indicator					

²⁵ Undertake measures to reduce public debt stock, including debt exchanges, debt buy-backs, debt-asset swaps and reductions in government-guaranteed debt

efficiency of the Debt Management Branch, MOFPS						Debt Management Branch efficiency	To be stated			Ability to attract/ac cess favourabl e terms of borrowin g	
						Extent domestic market developed (for borrowing)	To be stated				
						Output Indicators					
						% Of required staff complement met	To be stated				
						Extent of staff skills and competency requirements met	To be stated				
						Extent securities operations developed	To be stated				
Sector Strategy: Reduce the budgetary cost of public bodies (PBs) and public sector entities								Aligned SDG Targets: 8.1, 17.7, 12.7			
4.Reduce Budgetary Cost of Public Bodies and Public Sector Entities			To reduce the budgetary cost of public bodies (PBs) and public sector entities	Mechanisms for reducing the budgetary cost of public bodies and public sector entities strengthened	Sustainabl e and serviceabl e financing of public bodies and public sector entities			MOFPS		Sufficient resources and capacities – human, financial, technolog y	Insufficien t resources available within schedule Insufficien t
Main Actions include:											
i.Divestment of key public sector entities											

										The regulatory and institutional frameworks are relevant and agile	stakeholder buy-in
a. Complete key divestments of entities including Cocoa Industry Board, and Jamaica Railway Corporation						Extent divestment of public bodies/public sector entities completed	To be stated			Entities presented for divestiture are attractive to investors	Disruptions owing to the COVID-19 pandemic and/or other shocks
i. Implement the Public Bodies' Rationalisation Programme ²⁶						To be stated	To be stated				
ii. Implement Integrated HR and payroll system - MyHR+ (formally known as the HCMES system)						To be stated	To be stated				
iii. Implement the Procurement Planning						Extent Regulatory framework for	The Public Procurement Act amended				

²⁶ The Programme is aimed at reducing the number of public bodies. The consolidation of public bodies, which may take the form of mergers, closures, divestment or reintegration, is expected to reduce risks to the Central Government budget through, inter alia, curtailing losses, reducing operational costs and minimizing overlapping functions.

Processes (in line with strategic objectives)						procurement planning developed/in effect	The supporting pieces of legislation for the Public Procurement Act enacted. These are: - the Public Procurement Regulations 2018. - the Public Procurement (Reconsideration and Review) Regulations, 2018. - the Public Procurement (Registration and Classification of Suppliers) Regulations, 2018				
						Extent institutional framework for procurement planning developed/implemented	Office of Public Procurement established Public Procurement Commission Secretariat established				
						To be stated	To be stated	MOFPS			
iv.Enhance the Public											

Investment Management System											
Sub-Actions include:											
a. Implement the Public Investment Management Information System (PIMIS)						Extent PIMIS /developed/implemented	Web-based PIMIS completed and implementation commenced				
b. Strengthen regulatory and governance arrangements to support the Public Investment Management System (PIMS)						Extent governance/regulatory arrangements for PIMS developed/implemented	To be stated				

National Strategy 7-2: Develop an Efficient and Equitable Tax System					National Strategy Outcome: Efficient and Equitable Tax System						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsi ble Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limitat ions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Programme Area: Tax System											

National Strategy 7-2: Develop an Efficient and Equitable Tax System						National Strategy Outcome: Efficient and Equitable Tax System					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Sector Strategy: Implement fundamental tax reform to increase efficiency, simplicity, and equity of the tax system							Aligned SDG Targets: 17.1				
5. Modernization of Customs			To implement fundamental tax reform to increase efficiency, simplicity, and equity of the tax system	Efficiency, simplicity, and equity of the tax system increased	Efficient, simple, and equitable tax system			JCA		Sufficient resources and capacities – human, financial, technology The regulatory and institutional frameworks are relevant and agile Change management and stakeholder engagement employed	Insufficient resources available within schedule Insufficient stakeholder buy-in Disruptions owing to the COVID-19 pandemic and/or other shocks
Main actions include:											
i.Undertake Legislative Amendments						Extent targeted legislative amendments completed/in effect	The Customs Act repealed and replaced				
ii.Customs Management Programme: Revenue Collection Sub-Programme ²⁷						Extent targeted revenue collection achieved	≥ 95 per cent of revenue target forecasted in contributing to the GoJ budgeting initiatives achieved annually				

²⁷ To modernize customs administration for sustainable contribution to economic development by 2024

National Strategy 7-2: Develop an Efficient and Equitable Tax System					National Strategy Outcome: Efficient and Equitable Tax System							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
6. Domestic Tax Administration Programme								TAJ				
Main Actions include:												
i. Property tax Compliance: b. Implement a special property tax project					Extent property tax compliance	Property tax compliance increased						
					Extent risk management strategies developed/implemented	To be stated						
ii. Publish and implement a National Compliance Plan for each successive year,					Extent National Compliance Plan published/implemented	National Compliance Plan published and implemented for each successive year						

National Strategy 7-2: Develop an Efficient and Equitable Tax System					National Strategy Outcome: Efficient and Equitable Tax System						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
FY 2021/22 – FY2023/24							FY 2021/22 – FY2023/24				
iii.Improve Digital Services								TAJ			
Sub-actions include:											
a. Continue to Enhance the Revenue Administration Information System, RAiS (GENTAX) integrated tax software package and other eServices						Extent Revenue Administration Information System developed/implemented	To be stated				
b. Implement Phase 2 of the Enterprise Content Management						Extent Phase 2 of Enterprise Content Management System	To be stated				

National Strategy 7-2: Develop an Efficient and Equitable Tax System					National Strategy Outcome: Efficient and Equitable Tax System									
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024										
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations			
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)							
	Start Date	End Date												
	t System (ECM)										developed/implemented			
	c. Introduce an Electronic Content Management System (ECMS)									Extent Electronic Content Management System developed/implemented	To be stated			
d. Expand electronic filing and payment systems for all corporate, value added and labour-related taxes					Extent electronic filing and payment systems developed/implemented for all corporate, value added and labour-related taxes	To be stated								
Sector Strategy: Improve tax compliance in the informal sector by shifting the burden of taxation to consumption							Aligned SDGs Targets: 17.1							

National Strategy 7-2: Develop an Efficient and Equitable Tax System						National Strategy Outcome: Efficient and Equitable Tax System							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
7. Tax Compliance and Progressive Taxation			To improve tax compliance in the informal sector by shifting the burden of taxation to consumption	Proportion of consumption based taxes as percentage of total tax package increased	Indirect taxes form relatively larger share of taxes			TAJ		Sufficient resources and capacities – human, financial, technology	Insufficient resources available within schedule		
Main actions include:													
i.Increase the relative use of indirect taxes, accompanied by offsetting measures to maintain progressivity of the tax system						Extent change in relative use of indirect taxes	Relative use of indirect taxes increased					The regulatory and institutional frameworks are relevant and agile	Insufficient stakeholder buy-in
						Extent measures to maintain progressivity of tax system developed/implemented	To be stated						
Sector Strategies: Carry out reform of the incentives system to the productive sectors									Aligned SDGs Targets: 17.3				
8. Reform of the incentives system to the productive sectors			To reform the incentives system to the productive sectors	Reforms to the incentives system to the productive sectors	Reformed incentives system to the productive sectors			MOFPS, TAJ		Sufficient resources and capacities – human, financial, technology			
Main actions include:													

National Strategy 7-2: Develop an Efficient and Equitable Tax System					National Strategy Outcome: Efficient and Equitable Tax System				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024					
				Development Results				Responsible Entity/ies	Estimated Costs (000)
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)		
	Start Date	End Date							
i.Amend the Income Tax Relief (Large-scale Projects and Pioneer Industries) Act			e sectors advanced		Extent Amendment to Income Tax Relief (Large-scale Projects and Pioneer Industries) Act completed/in effect	To be stated			The regulatory and institutional frameworks are relevant and agile Change management and stakeholder engagement employed
ii.Develop a regulatory framework for the Large-Scale Projects and Pioneer Industries legislation					Extent regulatory framework for Large-Scale Projects and Pioneer Industries legislation developed/implemented	To be stated			

National Strategy 7-3: Maintain Financial System Stability						National Strategy Outcome: Stable Financial System									
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024											
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations				
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)								
	Start Date	End Date													
Development Programme Area: Financial System Stability															
Sector Strategy: Strengthen the legislative and regulatory framework for the financial system								Aligned SDG Targets: 17.13, 10.5							
9. Strengthen the governance and regulatory framework for the financial system			To maintain a stable financial system that carries low-levels of systemic risks and is resilient to shocks	Delivery of strengthened legislation, regulation, and institutional arrangements	An enabling environment for financial system stability			MOFPS, BOJ		Sufficient resources and capacities – human, financial, technology	Insufficient resources available within schedule				
Main actions include:															
i. Amend the Bank of Jamaica Act to to enhance BOJ’s governance and autonomy						Extent amendment to BOJ Act completed/in effect	Make effective Bank of Jamaica (Amendment Act) of 2020 (“the 2020 Amendments”) in FY 2021/22					The regulatory and institutional frameworks are relevant and agile	Change management and stakeholder engagement employed	Insufficient stakeholder buy-in	Disruptions owing to the COVID-19 pandemic and/or other shocks
ii. Strengthen the Financial System Institutional Arrangements						Extent Financial System Institutional Arrangements developed/implemented	Independence of the central bank/BOJ strengthened (to be further defined)								

National Strategy 7-3: Maintain Financial System Stability					National Strategy Outcome: Stable Financial System						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
iii. Make effective the supporting regulations of the Banking Services Act					Extent supporting regulations of the Banking Services Act completed/in effect	Banking Services (Capital Adequacy) Regulations passed					
iv. Enhance the legislative framework for the private sector pensions industry to deal with the second phase of private sector pension reform which includes issues such as vesting and portability ²⁸					Extent legislative framework for private sector pensions industry developed/in effect	The Pensions (Repeal and Replacement) Bill and the Income Tax (Amendment) Bill revised.					

²⁸ To ensure that there is an adequate level of pensions benefits, foster security of benefits for participants and ensure and effectively regulated private pensions industry by the Financial Services Commission (FSC)

National Strategy 7-3: Maintain Financial System Stability					National Strategy Outcome: Stable Financial System					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
	v.Finalize and promulgate the Credit Unions (Special Provisions) Bill and related amendments to the Cooperative Societies Act									
					Extent related amendments to the Cooperative Societies Act completed/in effect	To be stated				
vi.Develop Supervisory Anti-Money Laundering/Co mbating the Financing of Terrorism (AML/CFT) Rules under the Banking Services Act (BSA) and the Bank of Jamaica Act (BOJA)					Extent Supervisory Anti-Money Laundering/C ombating the Financing of Terrorism (AML/CFT) Rules under the Banking Services Act (BSA) developed/im plemented	To be stated				

National Strategy 7-3: Maintain Financial System Stability					National Strategy Outcome: Stable Financial System						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limita tions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
vii.Develop the methodology for and implement Risk-Based Supervision (Prudential and AML/CFT) to all						Extent Supervisory Anti-Money Laundering/C ombating the Financing of Terrorism (AML/CFT) Rules under the Bank of Jamaica Act (BOJA)develo ped/impleme nted	To be stated				
						Extent methodology for Risk- Based Supervision (Prudential and AML/CFT) developed	To be stated				

National Strategy 7-3: Maintain Financial System Stability					National Strategy Outcome: Stable Financial System						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limita tions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
licensees on phased basis							Extent Risk- Based Supervision (Prudential and AML/CFT) to all licensees implemented	To be stated			
viii.Implement a Special Resolution Regime (SRR) for Financial Institutions (including Financial Groups, Financial Holding Companies, Licensed Deposit taking Institutions, Securities Dealers and Insurance Companies)					Extent Special Resolution Regime (SRR) for Financial Institutions developed/im plemented	To be stated					

National Strategy 7-3: Maintain Financial System Stability					National Strategy Outcome: Stable Financial System					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
	ix.Revise the Financial Institutions (Special Resolution Framework) Bill ²⁹									Extent revision to Financial Institutions (Special Resolution Framework) Bill completed/in effect
x.Review the Credit Reporting Act and the development of legislative proposals ³⁰					Extent Credit Reporting Act reviewed	The Credit Reporting Act reviewed				

²⁹ The proposed legislation for the special resolution regime for financial institutions is intended to enhance the resilience and stability of the financial system in Jamaica by providing a framework to address the resolution of non-viable financial institutions in an orderly way that minimizes the resort to public funds whilst preserving vital economic functions.

³⁰ To enhance the credit reporting framework and improve the use of credit reporting.

National Strategy 7-3: Maintain Financial System Stability					National Strategy Outcome: Stable Financial System						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limita tions
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
xi.Develop and promulgate the Financial Services Commission (Amendment) Bill ³¹					Extent Financial Services Commission (Amendment) Bill developed and promulgated	To be stated					
xii.Develop Consumer Protection Framework for deposit taking institutions					Extent Consumer Protection Framework for deposit taking institutions developed/im plemented	The Bank of Jamaica (Financial Services Consumer Protection) Bill submitted to the Legislation Committee in FY 23/24					

³¹ To facilitate the development of the regime for consolidated supervision of non-deposit taking institutions (non-DTIs)

National Strategy 7-3: Maintain Financial System Stability					National Strategy Outcome: Stable Financial System						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
xiii.Develop the regulatory framework for Virtual Assets and Virtual Assets Service Providers						Extent regulatory framework for Virtual Assets and Virtual Assets Service Providers developed/implemented	Regulatory framework approved and established during fiscal year 2022/23				
xiv.Full rollout of the Central Bank digital currency						Extent roll-out of Central Bank digital currency	The Bank of Jamaica Act amended to facilitate the central bank digital currency				

National Strategy 7-4: Maintain Price Stability							National Strategy Outcome: Price Stability				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Programme Area: Price Stability											
Sector Strategy: Adoption of a full-fledged inflation targeting (FFIT) framework with the goal of price stability as its primary objective							Aligned SDG Targets: 17.13				
10. Establish Monetary Governance and Policy Framework for the delivery of low, stable, and predictable inflation		2030	To promote low, stable, and predictable inflation through the utilisation of full-fledged inflation targeting (FFIT) as Jamaica’s Monetary Policy	The delivery of monetary policy strengthens	Enabling environment for low, stable, and predictable inflation	12-month point to point inflation rate	4.0 per cent to 6.0 per cent	BOJ		Sufficient, human, financial and technology resources, and capacities Effective governance and regulatory environment Stakeholder confidence in the credibility of the BOJ Macro-economic and financial system stability Fiscal Policy objectives are met	Internal and external shocks Insufficient stakeholder confidence and/or buy-in Market instability and/or underperformance
Main Actions include:											
i.Develop and implement Monetary Policy								Extent Monetary Policy developed/implemented	Full-fledged inflation targeting established and implemented - inflation targeting regime Inflation targeting operating framework		

National Strategy 7-4: Maintain Price Stability						National Strategy Outcome: Price Stability				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
ii.Strengthen governance arrangements for Monetary Policy						Extent governance arrangements for Monetary Policy developed/implemented	BOJ restructured, including: Monetary Policy Committee (MPC) established and operationalized			
iii.Develop and implement framework/systems for Performance Management and Accountability					Extent targeted Performance Management and Accountability mechanisms developed/implemented	Annual Calendar of Decisions and Announcements (BOJ website) completed				
						Summary of Decisions published at the end of each MPC Meeting or shortly after (BOJ website)				
						Minutes of MPC Meeting published within 4 weeks (BOJ website)				
						Press Release per Monetary Policy Decision				

National Strategy 7-4: Maintain Price Stability						National Strategy Outcome: Price Stability								
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024										
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations			
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)							
	Start Date	End Date												
														Quarterly Press Conferences convened
										Quarterly Monetary Policy Report (QMPR) published – BOJ website, press and key stakeholders				

National Strategy 7-4: Maintain Price Stability							National Strategy Outcome: Price Stability				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	capacity (of BOJ) to ensure adequate resources for the efficient implementation of FFIT								resources available for implementation of FFIT		
v.Enhance the communication and education strategy for FFIT			Extent Communications Strategy developed/implemented	To be stated							
Sector Strategy: Improve monitoring, forecasting, data collection and policy analysis							Aligned SDG Targets: 17.13, 17.19				
11. Monitoring, forecasting, data collection and policy analysis			To Improve monitoring, forecasting, data collection and analysis to inform policy and planning for price stability	Provision of data and analysis to inform policy and planning for price stability improved	Quality data available to inform policy and planning for price stability			BOJ		Sufficient human, financial and technology resources	Insufficient data inputs within schedule and meeting quality standards
Main actions include:											
i.Establish comprehensive macro-economic forecasting						Extent system for Macro-economic forecasting developed implemented	Forecasting and Policy Assessment System (FPAS) established and implemented:	BOJ		Quality data available within schedule	

National Strategy 7-4: Maintain Price Stability						National Strategy Outcome: Price Stability					
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						- Quarterly comprehensive macro-economic forecasts (that accompany 4 of 8 annual monetary policy decisions) completed					
ii. Conduct Monetary Policy Assessment					Extent targeted Monetary Policy Assessment completed	Quarterly Monetary Policy (Assessment) Report (to inform Monetary Policy Decisions) completed					

National Outcome #8 “An Enabling Business Environment”

Medium Term Strategic Policy Framework



Overview

Jamaica’s prioritization of “An Enabling Business Environment” among the National Outcomes of Vision 2030 Jamaica and specifically under Goal 3 “Jamaica’s economy is prosperous” is demonstrative of an economic paradigm that engages responsive and transformational leadership in partnership with all stakeholders critical to the achievement of sustainable and inclusive economic growth. It is representative of an acknowledgement of the role of the state to create and institutionalize the requisite regulatory and institutional frameworks for the realization of economic participation in sustainable consumption and production processes, decent work,

and business confidence and investment that will drive competitiveness and growth.

The long-term National Strategy Framework of Vision 2030 Jamaica has proven agilely relevant in responding to shocks and crises, including the COVID-19 pandemic. This is evident in the coherence of the strategy framework with government’s policy priorities and responses as well as the demands from various sectors regarding the enabling business environment.

Jamaica’s performance in advancing intermediate/medium term outcomes toward the 2030 targets for the achievement of an enabling business environment have been mixed. While Jamaica has made demonstrable progress in improving the enabling environment, the country’s global competitiveness continues to be an area to be bolstered and its resilience strengthened. Also, the COVID-19 pandemic has had transformative structural impact on the environment, capacities, and resources available to achieve planned results. This is augmented by the dynamics of the business environment that closely intertwine national, regional, and global opportunities and threats, rendering Jamaica’s ability to navigate the external space equally critical as its ability to govern the national environment. The realities associated with the economies of scale, market size, climate and hazard related challenges, and global bargaining power of a Small Island Developing State (SIDS) compounds the considerations and challenges to be addressed and overcome.

The policy direction and therefore medium-term strategies and programming for “An Enabling Business Environment” is informed by existing policies and initiatives as well as those being developed such as the National Foreign Trade Policy, Ocean and Coastal Zone Management Policy, GOJ Customer Service Excellence Programme and National Diaspora Policy. The priorities to be advanced under MTF 2021-2024 include strengthening the business environment for increased higher value-added productivity, competitiveness, and resilience as Jamaica seeks to accelerate recovery and growth. The sectoral strategic objectives centre on the following:

- Maintain, expand, and leverage partnerships and participation regarding bilateral relations, the multilateral political system and multilateral bodies, and regional hemispheric frameworks towards
 - Securing increased access to development assistance, technical/economic cooperation, and trade/investment opportunities.
 - Advancing regional/hemispheric development and cooperation.
 - Securing multilateral outcomes that are aligned with Jamaica's national development goals and interests
- Strengthen national capacity to achieve planned outcomes for economic diplomacy through strategic programing including the continued implementation of the Economic Diplomacy Strategy and Action Plan through the MFAFT/JAMPRO Economic Diplomacy Programme.
- Promote and support the external/regional enabling business environment, in support of regional economic reform, integration and development, sustainable development financing and the achievement of Jamaica's national development goals, including in areas related to
 - The CARICOM Single Market and Economy (CSME), CARIFORUM-EU EPA;
 - and improving access to various forms of favourable financing to support debt-reduction and advancing Jamaica's efforts to achieve its national development goals and aligned Sustainable Development Goals (SDGs), including climate action.
- Safeguard and enhance Jamaica's marine and aviation interests.
- Advance the achievement of short to medium term outputs/outcomes of the National Diaspora Policy; and develop and maintain mechanisms to promote and facilitate increased Diaspora investments, knowledge transfers, social intervention initiatives and philanthropic contributions.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 8A below presents medium-term targets for "An Enabling Business Environment" and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 8A. Table of Indicators: National Outcome #8 – An Enabling Business Environment

National Outcome #8 – An Enabling Business Environment															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024 ³²	2030
Unemployment Rate (%)	9.7	13.9	13.5	9.1	7.7	10.2	8.4	10	7.5	10.6	8.4			4.0 – 6.0%	4
Labour Market Efficiency Index	4.42	4.32	4.28	³³ 67.2	67.5			4.50	4.60	4.60	4.60			65.7	4.75
Business Confidence															
Consumer Confidence															

Figure 8A National Outcome 8 - National Strategies



National Outcome #8 "An Enabling Business Environment"



³² Targets are provisional

³³ The methodology has changed

The planned strategies and development programming for “An Enabling Business Environment” are aligned with SDGs 1, 4, 5, 8, 9, 10, 16 and 17.

Figure 8B - Alignment of National Outcome 8 “An Enabling Business Environment” and the SDGs



Table 8B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “An Enabling Business Environment” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 8B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “An Enabling Business Environment”

National Strategy 8-1: Ensure a facilitating policy, regulatory and institutional framework for business development						National Strategy Outcome: A facilitating, policy, regulatory and institutional framework for business development						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
Development Area: Policy, regulatory and institutional framework for business development												
Sector Strategy: Improve and streamline bureaucratic processes for business establishment and operation								Aligned SDG Targets: 8.3				
1. Business Development			To improve and streamline bureaucratic processes for business establishment and operation	Bureaucratic processes for business establishment and operation improved and streamlined	Effective bureaucracy for business development					Sufficient, human, financial and technology resources, and capacities	Insufficient resources	
Main actions include:												
i.Streamline the process and reduce the processing time for development, environment and planning applications						Outcome Indicator		NEPA, MEGJC, Cabinet Office	Development processes are demand driven and implemented within schedule			
						Development/environment/planning applications process efficiency	TBD					
Sub-actions:						Output Indicator						
a. Implement the Development			Extent systems/processes for efficient	Development Applications Review Process (DARP) Public Portal II implemented								

National Strategy 8-1: Ensure a facilitating policy, regulatory and institutional framework for business development						National Strategy Outcome: A facilitating, policy, regulatory and institutional framework for business development					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Applications Review Process (DARP) Public Portal II				processing of development, environment and planning applications implemented	across all local authorities (LAs) and referral/commenting agencies		JAMPRO Cabinet Office, MLGRD, NEPA, MCs, MEGJC				
b. Implement the action plan of reforms to the development applications process (DAP)					The action plan of reforms to the development applications process (DAP) implemented						
c. Develop and operationalize the AMANDA Public Portal II					AMANDA Public Portal II operationalized						
Build the capacity of MCs and											

National Strategy 8-1: Ensure a facilitating policy, regulatory and institutional framework for business development							National Strategy Outcome: A facilitating, policy, regulatory and institutional framework for business development					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
NEPA to utilize the portal												
Sector Strategy: Improve processes related to land ownership, titling and transfer								Aligned SDG Targets: 1.4, 5.a				
2. Land Registration			To improve the efficiency of the land-registration process from the point of application through to the issuing of a legally binding proof of title.	The efficiency of the land-registration process from the point of application through to the issuing of a legally binding proof of title improved	Efficient land registration							
Main actions include:												
i.Implement Electronic Land Titling Project						Extent Electronic Land Titling Drafting Instructions prepared within targeted timeframe	Drafting instructions for electronic land titling	MEGJC, NLA		Sufficient, human, financial and technology resources, and capacities	Insufficient resources	
				Selected vendor for the supply of the electronic land titling database/software finalized	Development processes are demand driven and	Gaps in stakeholder demand and pace/schedule in which development outputs/services are provided						

National Strategy 8-1: Ensure a facilitating policy, regulatory and institutional framework for business development							National Strategy Outcome: A facilitating, policy, regulatory and institutional framework for business development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Output (s)	Outcome (s)	Output Indicator (s)		Target (s) 2024 (FY 23/24)							
				Installation of titling database/software commenced							
				Electronic land titling system introduced							
Name of Programmes/Sub-Programmes Areas	Schedule/Duration										
	Start Date	End Date									
ii.Amend relevant legislations to provide the appropriate legislative framework to support the implementation of an electronic land registration system						Extent Acts amended	Registration of Titles Act, Registration (Strata Titles) Act, Land Surveyors Act, Transfer Tax Act, Stamp Duty Act and the Legal Profession Act amended (schedule to be determined)			implemented within schedule Stakeholders have sufficient capacity and resources to interact with state led systems and processes	
Sector Strategy: Strengthen the legal and regulatory framework for e-commerce and protection of intellectual property (IP) rights and inclusive access to copyrighted material in accordance with international standards									Aligned SDG Targets:17.8, 17.14		
3. Legal and regulatory framework for			To strengthen the legal and regulatory	Access to regulatory mechanism	Strong regulatory framework			JIPO, MIIC,		Sufficient, human, financial and	Insufficient resources

National Strategy 8-1: Ensure a facilitating policy, regulatory and institutional framework for business development							National Strategy Outcome: A facilitating, policy, regulatory and institutional framework for business development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
e-commerce and protection of intellectual property (IP) rights and inclusive access to copyrighted material			framework for e-commerce and protection of intellectual property (IP) rights and inclusive access to copyrighted material	for e-commerce and protection of intellectual property (IP) rights and inclusive access to copyrighted material	for the protection of intellectual property rights and inclusive access to copyrighted material (incl. for PWDs) aligned with international standards Increased			OPC, MFAFT		technology resources, and capacities Development processes are demand driven and implemented within schedule	Gaps in stakeholder demand and pace/schedule in which development outputs/services are provided
Main actions include:											
i.Complete Jamaica’s accession to the Madrid Protocol for international registration of trademarks								Extent Jamaica’s accession to the Madrid Protocol for international registration of trademarks completed	New Patents and Design Bill and accompanying regulations enacted Institutional capacity of JIPO is strengthened to oversee implementation of Jamaica’s obligations under the Madrid Protocol		

National Strategy 8-1: Ensure a facilitating policy, regulatory and institutional framework for business development							National Strategy Outcome: A facilitating, policy, regulatory and institutional framework for business development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii.Update and implement Copyright Act					Extent Copyright Act amended and implemented	Copyright Act revised to implement the Marrakesh Treaty					
Sector Strategy: Strengthen mechanisms to protect consumer rights								Aligned SDG Targets:16.6			
4. Protection of Consumer Rights			To strengthen the regulatory framework for promoting and protecting the economic and other rights of consumers	Access to consumer rights protection increased	Strong regulatory framework for the protection of consumer rights			CAC, FTC		Sufficient, human, financial and technology resources, and capacities Regulations are demand driven enforceable Stakeholders have sufficient capacity and resources to interact with state led	Insufficient resources Gaps in stakeholder demand and pace/schedule in which development outputs/services are provided
Main actions include:											
i.Develop and promulgate the National Consumer Protection & Welfare Policy and						Extent National Consumer Protection & Welfare Policy and implementation Plan developed	TBD	CAC, MIIC			

National Strategy 8-1: Ensure a facilitating policy, regulatory and institutional framework for business development						National Strategy Outcome: A facilitating, policy, regulatory and institutional framework for business development					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
implementation Plan ³⁴						and promulgated				systems and processes	
Sector Strategy: Develop the framework for growth and innovation in emerging industries						Aligned SDG Targets: 8.1, 8.3					
5. Policy, Planning and Development			To improve the quality and responsiveness of policy planning and research	Development of Comprehensive planning and regulatory framework for emerging	Strong framework for growth and innovation in emerging industries					Sufficient, human, financial and technology resources, and capacities	Insufficient resources
Main actions include:			instruments to drive growth and innovation in emerging industries							Regulations are demand driven enforceable	Gaps in stakeholder demand and pace/schedule in which development outputs/services are provided

³⁴ The policy seeks to enhance and provide greater coordination and efficiency of consumer protection efforts

National Strategy 8-1: Ensure a facilitating policy, regulatory and institutional framework for business development					National Strategy Outcome: A facilitating, policy, regulatory and institutional framework for business development									
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024										
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations			
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)							
	Start Date	End Date												
	i.Develop Policy and Planning Frameworks for emerging industries:								industries advanced		# of select industries with supporting planning and policy framework	2	MIIC	
	a. Cannabis Industry							Extent regulatory framework for Cannabis Industry developed implemented				MIIC/C LA		
The Cannabis Industry Regulations streamlined														
The Dangerous Drugs (Cannabis Import and Export Licensing) Regulations promulgated														
			Extent policy and planning framework for medical cannabis industry		Medical Cannabis Industry Plan implemented									
					Revised Cannabis Alternative Development Plan for the integration of traditional cannabis grower into the									

Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024												
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations					
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)									
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			industries advanced			# of select industries with supporting planning and policy framework	2	MIIC		Stakeholders have sufficient capacity and resources to interact with state led systems and processes					
	Start Date	End Date														
i.Develop Policy and Planning Frameworks for emerging industries:																
a. Cannabis Industry			Extent regulatory framework for Cannabis Industry developed implemented											The Cannabis Industry Regulations streamlined	MIIC/C LA	
														The Dangerous Drugs (Cannabis Import and Export Licensing) Regulations promulgated		
				Medical Cannabis Industry Plan implemented												
				Extent policy and planning framework for medical cannabis industry	Revised Cannabis Alternative Development Plan for the integration of traditional cannabis grower into the											

National Strategy 8-1: Ensure a facilitating policy, regulatory and institutional framework for business development							National Strategy Outcome: A facilitating, policy, regulatory and institutional framework for business development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date					developed/implemented ³⁵				
b. Develop and implement National Bamboo Industry Development Plan (Cross reference: National Outcome #12 Manufacture ³⁶						Extent comprehensive planning framework for Bamboo Industry developed/implemented	To be stated				

³⁵ To increase entrants into the local medical cannabis industry across the value chain

³⁶ To facilitate the structured and coordinated development of the Bamboo Industry

National Strategy 8-1: Ensure a facilitating policy, regulatory and institutional framework for business development							National Strategy Outcome: A facilitating, policy, regulatory and institutional framework for business development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii. Develop and implement the National Services Policy			To create a comprehensive and enabling framework to guide the sustainable long term development of a holistic and integrated services sector in Jamaica. <i>It is envisaged that the policy will create the cohesiveness that is currently lacking</i>	Regulatory framework for the development of the services sector strengthens	An enabling framework for the sustainable long term development of a holistic and integrated services sector in Jamaica	Extent National Services Policy developed/promulgated/implemented	TBD	MIIC		Sufficient, human, financial and technology resources, and capacities Policy development process is stakeholder and demand driven Policy development is within schedule	Insufficient resources and capacities Insufficient stakeholder buy-in
Sub-actions include:											
a. Develop and implement strategies and programmes for Improved export performance						Extent strategies and programmes for Improved export performance developed/implemented	To be stated				

National Strategy 8-1: Ensure a facilitating policy, regulatory and institutional framework for business development						National Strategy Outcome: A facilitating, policy, regulatory and institutional framework for business development						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Output (s)	Outcome (s)	Output Indicator (s)		Target (s) 2024 (FY 23/24)								
		b. Strengthen data collection and management systems in the services sector				within the sector, and provide the necessary guidelines and structure, which will help foster robust growth and development of the national economy. The policy will therefore create a structured framework for the sector and assist in providing important and relevant data that will allow the Government to address the gaps that now exist while creating opportunities for	Extent data collection and management systems in the services sector developed/implemented	To be stated				
							c. Improve access to market information and training			Extent access to market information and training improved	To be stated	
			d. Establish/Strengthen domestic regulations in the services sector									Extent domestic regulations established in the services sector

National Strategy 8-1: Ensure a facilitating policy, regulatory and institutional framework for business development						National Strategy Outcome: A facilitating, policy, regulatory and institutional framework for business development					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
e. Increase adoption of international standards				investment, trade, and strategic growth.			Extent adoption of international standards	To be stated			
f. Develop human and institutional capacity through targeted training programmes						Extent human capacity developed	To be stated				
						Extent institutional capacity developed	To be stated				

National Strategy 8-2: Increase access to capital						National Strategy Outcome: Adequate capital accessible to businesses					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
				Development Results							
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Access to Capital											
Sector Strategy: Develop and implement measures for expansion of the domestic capital market								Aligned SDG Targets: 8.1, 9.3, 8.10			
6. Business Productivity & Innovation			To develop and implement measures for expanding the domestic capital market	Mechanisms for expanding domestic capital markets strengthened	Eligible businesses sufficiently financed through capital market	# of entities registered under the IFS framework (utilizing new legislation)	To be stated	MIIC/JSEZ A/JIFA		Sufficient resources and capacities – human, financial and technology	Insufficient resources available within schedule
					Expanded domestic capital market	Value of FDI and LDI investment in SEZs	To be stated			Regulatory frameworks developed within schedule	Gaps in enforceability of regulations
						J\$M value of investments supported by DBJ	To be stated			Regulations are enforceable	
Main Actions include:											

National Strategy 8-2: Increase access to capital						National Strategy Outcome: Adequate capital accessible to businesses					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
i.Advance the provision of technical assistance to clients and intermediaries as well as training of MSMEs and umbrella organizations to increase access to credit						Extent technical assistance provided to clients and intermediaries to increase access to capital	To be stated				
						Extent MSMEs and umbrella organizations trained to increase access to credit	To be stated				
ii.International Financial Services			To boost Jamaica’s competitiveness in the International Financial Services Sector.	Relevant regulatory framework to boost Jamaica’s competitiveness created	Jamaica is competitive in the International Financial Services Sector Interest in Jamaica as a credible	% completion of legislation to create special Investment Vehicles for IFS	Remaining Bills to complete suite of legislation to create special investment vehicles to facilitate international and domestic financial	JIFSA			

National Strategy 8-2: Increase access to capital						National Strategy Outcome: Adequate capital accessible to businesses					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
				Development Results							
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
			To increase interest in Jamaica as a credible jurisdiction which offers international financial services.	Jamaica promoted as credible jurisdiction which offers international financial services	jurisdiction which offers international financial services increased	# outstanding priority and non- priority Bills	investments enacted				
Sub-actions include:											
a. Develop and implement the legislation related to the international financial centre and other supporting regulations						Extent the legislation related to the international financial centre and other supporting regulations developed/implemented		JIFSA, MIIC, CPC, Legislative Committee, MOFPS			
							Segregated Accounts Companies Bill				
			Limited Liability Companies Bill								

National Strategy 8-3	Use trade and foreign relations to create an enabling external environment for economic growth					National Strategy Outcome: Enabling external environment for economic growth						
Development Programme Areas & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme Area	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Strategic bilateral foreign and trade relations												
Sector Strategy: Strengthen strategic bilateral foreign and trade relations									Aligned SDGs Targets: 17.16			
7. Foreign Affairs, Trade and Relations	2009	2030	To advance Jamaica’s national development, and regional and global position and influence through foreign relations, partnerships, and participation across the social, economic, and environmental spheres of decision-making and actions	Capacity for engagement in foreign trade and relations towards the achievement of development outcomes strengthens	Jamaica is a responsible global actor, enjoys mutually beneficial relations with partners, and a leader in regional and global development	Technical and economic cooperation arrangements are initiated / facilitated that support national development goals	New technical and economic cooperation arrangements are initiated/facilitated that supports GOJ’s medium term strategic priorities with a focus on Jamaica’s COVID-19 mitigation and recovery efforts	MFAFT		Continued ability/interests of traditional partners to provide support and willingness of new partners to increase engagement	Non-remunerative role of the Honorary Consuls, may impact ability to identify suitable candidates	
Main actions include:										Strong MDAs inputs and collaborations, as well as the capacity to implement projects or capitalize on assistance offered		
i.Establish and/or strengthen Diplomatic/Consular relations globally						Extent Diplomatic and/or Consular relations	To be stated					

National Strategy 8-3	Use trade and foreign relations to create an enabling external environment for economic growth				National Strategy Outcome: Enabling external environment for economic growth						
Development Programme Areas & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024							
Name of Programme Area				Development Results			Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
				Output (s)	Outcome (s)	Output Indicator (s)					Target (s) 2024
						established/s trengthened			Suitable/Eligible personnel are identified and available Favourable consideration and timely approval by host countries of candidates for appointment		
ii.Implement Foreign Trade Policy and Action Plan					Extent Foreign Trade Policy and Action Plan implemented	To be stated			The policy remains current and relevant in the existing global trading environment Buy-in and support by stakeholders Increase in Jamaica’s exports in		

National Strategy 8-3	Use trade and foreign relations to create an enabling external environment for economic growth				National Strategy Outcome: Enabling external environment for economic growth						
Development Programme Areas & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme Area		Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
									goods and services		
									Jamaican businesses possess the capacity to take advantage of access to strategic markets globally		
									Adequate financial resources and capacity in MDAs responsible for implementation of policy actions		

National Strategy 8-3: Use trade and foreign relations to create an enabling external environment for economic growth						National Strategy Outcome: An Enabling external environment for economic growth through use of trade and foreign relations					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Trade and foreign relations											
Sector Strategy: Promote Jamaica’s economic, social and environmental interest within the multilateral system								Aligned SDG Targets: 8.1, 17.10, 17.16			
8. Trade and foreign relations			To advance Jamaica’s national development, and regional and global position and influence through foreign relations, partnerships, and participation across the social, economic, and environmental spheres of decision-making and actions	Capacity for engagement in foreign trade and relations towards advancing Jamaica’s economic, social, and environmental interests within the multilateral system increased	Jamaica is a responsible global actor, enjoys mutually beneficial relations with partners, and a leader in regional and global development					Adequate capacity and resources, including suitably qualified personnel, in implementing/partner entities	An extension of the COVID-19 pandemic period will negatively impact the attainment of objectives and planned results
Main actions include:											
i.Advance maritime delimitation negotiations on Jamaica’s Exclusive Economic Zone (EEZ)						Extent maritime delimitation negotiations on Jamaica’s Exclusive Economic Zone (EEZ) initiated/concluded	To be stated	MFAFT, MIIC, MTM, PAJ, MAJ, NEPA			
ii.Advocate for attention to the special situation of highly indebted, vulnerable middle-income countries (MICs)			Extent advocacy initiated/advanced for attention to the special situation of highly indebted, vulnerable		MFAFT, MOFPS		Stability in the Currency Market (Exchange Rate)Existence of compatible sectors (where Jamaica has adequate competitiveness) for expanded trade and	Policy-based actions for both the Ministry and key stakeholders, particularly MDAs along with private sector			

National Strategy 8-3: Use trade and foreign relations to create an enabling external environment for economic growth					National Strategy Outcome: An Enabling external environment for economic growth through use of trade and foreign relations					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
including Jamaica						middle-income countries (MICs) including Jamaica				investment in countries with established diplomatic relations
iii.Utilize WTO negotiations on the Doha Development Round and the regular WTO work programme to promote Jamaica’s socio-economic, trade and environmental interests					Extent Jamaica’s socio-economic, trade and environmental interests are promoted in WTO negotiations on the Doha Development Round and the regular WTO work programme		MFAFT, JTAT		Adequate capacity and resources, including suitably qualified personnel, in MFAFT and partner entities Return to some level of normalcy as it relates to the impact of COVID-19 on the conduct of international affairs	
iv.Strengthen the role of economic diplomacy in supporting					Extent economic diplomacy developed/implemented		MFAFT			

National Strategy 8-3: Use trade and foreign relations to create an enabling external environment for economic growth						National Strategy Outcome: An Enabling external environment for economic growth through use of trade and foreign relations					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
national development objectives					in supporting national development objectives						
9. Economic Partnership Agreement (EPA) CARIFORUM-EU and CARIFORUM-UK			To implement the Economic Partnership Agreement (EPA) between the EU, UK and CARIFORUM	Implementation of Economic Partnership Agreement (EPA) between the EU and CARIFORUM advanced	Economic growth based EPA between the EU and CARIFORUM			MFAFT		Continued ties with the EU and EU’s interest to support market access by CARICOM/Jamaica	Shifts in geo-politics and global trade relations that impact EPA
Main actions include:										Regional consensus on the EPA	Gaps in regional/local capacity to effectively engage/leverage EPA
i.Implement EPA provisions including phased reduction of tariffs						Extent EPA provisions implemented	To be stated	MFAFT		Jamaica has sufficient capacity to meet obligations and leverage the EPA to its benefits	
ii.Ratify the CARIFORUM-EU and CARIFORUM-UK EPAs and coordinate the legislative and						Extent CARIFORUM-EU and CARIFORUM-UK EPAs ratified	CARIFORUM-EU and CARIFORUM-UK EPAs ratified	MFAFT			

National Strategy 8-3: Use trade and foreign relations to create an enabling external environment for economic growth					National Strategy Outcome: An Enabling external environment for economic growth through use of trade and foreign relations					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
other processes locally that will give full effect to these agreements										
iii.Participate in the CARIFORUM process to roll-over the EPA into CARIFORUM-UK trade ³⁷					Extent CARIFORUM process to roll-over the EPA into CARIFORUM-UK trade implemented /concluded	Sign, provisionally apply and complete the ratification process for the CARIFORUM UK EPA	MFAFT			
				Legislative, regulatory and policy changes to give full effect to the CARIFORUM-EU and CARIFORUM-UK EPAs implemented						

³⁷ To secure continued preferential access for Jamaica's goods and services to the United Kingdom Market

National Strategy 8-3: Use trade and foreign relations to create an enabling external environment for economic growth						National Strategy Outcome: An Enabling external environment for economic growth through use of trade and foreign relations							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
Sector Strategy: Create strong strategic bilateral foreign and trade relations								Aligned SDG Targets: 8.1					
10. Strategic bilateral foreign and trade relations			To create strong strategic bilateral foreign and trade relations	Strengthening of capacity for strategic bilateral foreign and trade relations advanced	Strong strategic bilateral foreign and trade relations			MFAFT		Continued ability/interests of traditional partners to provide support and willingness of new partners to increase engagement	The interest of partners may be diverted from Jamaica owing to shocks, crises or shifts in policy		
Main actions include:													
i.Maintain preferential access to the Canadian market						To be stated	To be stated	MFAFT				Strong MDAs inputs and collaborations, as well as the capacity to implement projects or capitalize on assistance offered	Non-remunerative role of the Honorary Consults, may impact ability to identify
ii.Implement CARICOM bilateral agreements with the Dominican Republic						Extent CARICOM bilateral agreements with the Dominican Republic implemented	To be stated	MFAFT					

National Strategy 8-3: Use trade and foreign relations to create an enabling external environment for economic growth					National Strategy Outcome: An Enabling external environment for economic growth through use of trade and foreign relations					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
iii.Implement the Foreign Trade Policy and Action Plan						Extent Foreign Trade Policy and Action Plan developed/implemented	Establish the Foreign Trade Policy Implementation Coordination Unit Implement short and medium term recommendations/policy actions stemming from the Revised Foreign Trade Policy	MFAFT		Suitable/Eligible personnel are identified and available to serve in diplomatic and counsel positions Adequate financial resources and capacity in MDAs responsible for implementation of policy actions
iv.Expand and leverage bilateral relations to increase to development assistance, technical/economic cooperation and trade/investme					Extent initiatives to expand/leverage bilateral relations developed/implemented	To be stated	MFAFT			

National Strategy 8-3: Use trade and foreign relations to create an enabling external environment for economic growth						National Strategy Outcome: An Enabling external environment for economic growth through use of trade and foreign relations					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
nt opportunities											
Sector Strategy: Promote the successful creation, implementation and effective use of the CARICOM Single Market and Economy (CSME)							Aligned SDG Targets:8.1				
11. CARICOM Single Market and Economy (CSME)			To promote successful creation, implementation and effective use of the CARICOM Single Market and Economy (CSME)	Development of the CARICOM Single Market and Economy (CSME) advanced through efforts of members states including Jamaica	CARICOM Single Market and Economy (CSME) created, implemented and effectively used by Jamaica	Extent to which planned outputs for initiatives/programming in support of advancing targeted reforms within the Caribbean Community are achieved.	Full achievement of planned outputs	MFAFT		Sufficient resources and capacities for advocacy and engaging opportunities emanating from CARICOM Continued regional/local commitment to CARICOM and CSME Shared goals and objectives	Gaps in regional commitment to CARICOM/C SME Gaps in regional capacity to effectively support the development of CARICOM/C SME
Main actions include:											
i.Advance Jamaica’s trade						Extent Jamaica’s	To be stated	MFAFT			

National Strategy 8-3: Use trade and foreign relations to create an enabling external environment for economic growth						National Strategy Outcome: An Enabling external environment for economic growth through use of trade and foreign relations					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						Assumptions	Risks/Limitations
				Development Results				Responsible Entity/ies	Estimated Costs (000)		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
interests in the work on the CARICOM Single Market and Economy (CSME)						trade interests promoted/advanced in CARICOM Single Market and Economy (CSME)					
ii.Ensure that the rights of Jamaican nationals are secured under the CARICOM Single Market (CSM) provisions for Free Movement of Persons within the region						Extent rights of Jamaican nationals under the CARICOM Single Market (CSM) provisions for Free Movement of Persons within the region promoted/secured	To be stated	MFAFT			
iii.Participate actively in the work of the						Extent participation in work of	Full implementation of the CSME	MFAFT, MIIC			

National Strategy 8-3: Use trade and foreign relations to create an enabling external environment for economic growth						National Strategy Outcome: An Enabling external environment for economic growth through use of trade and foreign relations					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
regional institutions towards the finalization of the Regional Strategies and Plans for the services sector					the regional institutions towards the finalization of the Regional Strategies and Plans for the services sector	Services Regime promoted to the benefit of Jamaica					
Sector strategy: Strengthen the involvement of the Jamaican Diaspora in national development							Aligned SDG Targets:17.16				
12. Engagement of the Jamaican Diaspora			To strengthen the involvement of the Jamaican Diaspora in national development	Access to mechanisms for engaging in Jamaica’s development by the diaspora increased	Strong involvement of the Jamaican Diaspora in national development			MFAFT		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology
i.Implement the National Diaspora Policy			To strengthen the relationship with the Jamaican Diaspora globally and increase participation			Extent National Diaspora Policy implemented	National Diaspora Policy promulgated National Diaspora Policy Action Plan completed by FY 2022/23			Significant portion of the diaspora interested and/or engaged in efforts to support national development	

National Strategy 8-3: Use trade and foreign relations to create an enabling external environment for economic growth						National Strategy Outcome: An Enabling external environment for economic growth through use of trade and foreign relations					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii.Stage Biennial Jamaica Diaspora Conference in 2022 and 2024			of the Diaspora in the process of national development.			Biennial Jamaica Diaspora Conference staged in 2022 and 2024	(Yes/No)	MFAFT		Mainstreaming of Diaspora engagement across GOJ MDAs	
iii.Coordinate the implementation of the recommendations emanating from Biennial Jamaica Diaspora Conferences						Extent recommendations emanating from Biennial Jamaica Diaspora Conferences implemented	Recommendations implemented from Biennial Jamaica Diaspora Conferences: - Jamaica 55 (2017) - 2019 - Jamaica 60 (2022)	MFAFT			
Sector Strategy: Build business capacity to take trade remedy defensive action								Aligned SDG Targets: 8.1			
13. Trade remedy defensive action			To build business capacity to take trade remedy defensive action	Access to capacity building for trade remedy defensive action by	Businesses effectively implement trade remedy defensive action			MIIC		Sufficient institutional capacity for the development and enforcement of regulations	Gaps in capacity for enforcement and engagement of key stakeholders
Main actions include:											
i.Pursue a multi-agency						Extent multi-agency	To be stated	MIIC			

National Strategy 8-3: Use trade and foreign relations to create an enabling external environment for economic growth					National Strategy Outcome: An Enabling external environment for economic growth through use of trade and foreign relations					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
Name of Programmes/Sub-Programmes Areas				Development Results			Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
				Output (s)	Outcome (s)	Output Indicator (s)				
Schedule/Duration				businesses sufficient	Business capacity built to take trade remedy defensive action	approach to trade enforcement issues developed/implemented through the Trade Enforcement Advisory Mechanism (TEAM)			Local businesses have sufficient resources and capacity to engage with and integrate capacity building on trade remedy defensive actions in their operations	Insufficient stakeholder buy-in
Start Date	End Date									
approach to trade enforcement issues through the Trade Enforcement Advisory Mechanism (TEAM)										
ii.Develop and implement the Customs Duties (Dumping and Subsidies) Act and accompanying regulations										
iii.Establish an Industry help desk to assist businesses, including					Extent Industry help desk (to assist businesses,	Phase I – Complete design and preparation of project proposal	ADSC			

National Strategy 8-3: Use trade and foreign relations to create an enabling external environment for economic growth					National Strategy Outcome: An Enabling external environment for economic growth through use of trade and foreign relations						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	MSMEs, to file and complete a trade remedy investigation									including MSMEs) for filing and completing a trade remedy investigation developed/implemented	Phase II – Secure first tranche of project funding to establish help desk and execute pilot support programme Phase III – Commence 2018 to 2020 roll-out of suite of support services

National Strategy 8-4: Strengthen Investment Promotion and Trade Facilitation					National Strategy Outcome: Strong Investment Promotion and Trade Facilitation								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
Development Area: Investment promotion and trade facilitation													
Sector Strategy: Streamline the administrative process for movement of goods through ports of entry							Aligned SDG Targets: 8.1, 17.11						

National Strategy 8-4: Strengthen Investment Promotion and Trade Facilitation						National Strategy Outcome: Strong Investment Promotion and Trade Facilitation					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
14. Investment promotion and trade facilitation	2009	2030	To streamline the administrative process for movement of goods through ports of entry	Streamlining of administrative process for movement of goods through ports of entry	Streamlined administrative process for movement of goods through ports of entry					Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule
Main actions include:											
i.Establish and operationalize an Electronic Single Window (ESW): ASYCUDA Enhancement Projects –										Development processes will be completed within schedule and budget	Gaps in stakeholder capacity to effectively engage new systems
Sub-Actions include											
a. Develop and implement Trade Facilitation and Compliance Modules											Effective regulations

National Strategy 8-4: Strengthen Investment Promotion and Trade Facilitation					National Strategy Outcome: Strong Investment Promotion and Trade Facilitation					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
b. Develop and Implement a Queen’s Warehouse Module to enable timely disposal of overtime goods from transit sheds to support revenue optimization					Extent Queen’s Warehouse Module developed/implemented	To be stated			capacity and resources to interact with state led systems and processes	
c. Develop and Implement a Post Clearance Audit Case Management Module to improve efficiency with the automation of Customs					Extent Post Clearance Audit Case Management Module developed/implemented	To be stated				

National Strategy 8-4: Strengthen Investment Promotion and Trade Facilitation					National Strategy Outcome: Strong Investment Promotion and Trade Facilitation						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	post-audit cases										
d. Develop and Implement a Valuation (ASYVAL) Module to improve compliance in the valuation of goods and calculation of customs duties with greater monitoring through automation					Extent Valuation (ASYVAL) Module developed/implemented	To be stated					
e. Develop and implement Advance Ruling Programme to mitigate inconsistent classification					Advance Ruling Programme developed/implemented	To be stated					

National Strategy 8-4: Strengthen Investment Promotion and Trade Facilitation					National Strategy Outcome: Strong Investment Promotion and Trade Facilitation							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
s and origin decision by traders to foster greater compliance and trade facilitation												
Sector Strategy: Create strong national regulatory and institutional capacity for investment and trade							Aligned SDG Targets: 8.1					
15. National regulatory and institutional capacity for investment and trade			To create strong national regulatory and institutional capacity for investment and trade	Strengthening of national regulatory and institutional framework for investment and trade advanced	Strong national regulatory and institutional capacity for investment and trade					Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule	
Main Actions include:												Development processes will be completed within schedule and budget
i.Develop an Investment Policy								Extent Investment Policy developed/implemented	Progression of action items in keeping with timelines outlines in the policy	MIIC, JAMPRO		Services are demand driven and meet
ii.Develop and implement the								Extent Tools for Trade	To be stated	MIIC		

National Strategy 8-4: Strengthen Investment Promotion and Trade Facilitation						National Strategy Outcome: Strong Investment Promotion and Trade Facilitation					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Tools for Trade capacity building programme						capacity building programme developed/implemented				quality standards	
										Effective regulations	
									Stakeholders have sufficient capacity and resources to interact with state led systems and processes		
Sector Strategy: Market and promote Jamaica as a premier destination for investment							Aligned SDG Targets: 8.1				
16. Marketing and Promotion – Investment			To market and promote Jamaica as a premier destination for investment	Marketing and Promotions of Jamaica as a premier destination for investment increased	Investors aware of Jamaica’s attractiveness as a premier destination for investment					Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule
Main actions include:											
i.Package and promote Shovel-Ready Investment Projects (SRIPs)									Extent Shovel-Ready Investment Projects (SRIPs) packaged/promoted	Additional lands for tourism and agriculture under the project packaged.	

National Strategy 8-4: Strengthen Investment Promotion and Trade Facilitation					National Strategy Outcome: Strong Investment Promotion and Trade Facilitation					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
									schedule and budget	Insufficient funding for SRIP
									Services are demand driven and meet quality standards	
									Effective regulations	
									Stakeholders have sufficient capacity and resources to interact with state led systems and processes	

National Strategy 8-5: Develop an efficient labour market						National Strategy Outcome: Efficient Labour Market					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: labour market efficiency											
Sector Strategy: Strengthen and improve access to electronic platforms and other media for dissemination of labour market information								Aligned SDG Targets: 8.1, 8.5			
17. Electronic platforms and other media for dissemination of labour market information			To strengthen and improve access to electronic platforms and other media for dissemination of labour market information	Access to labour market information improved	Labour market information readily accessible via electronic platforms and other media			MLSS		Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule
Main actions include:				Electronic platforms and other media for dissemination of labour market information						Development processes will be completed within schedule and budget	Gaps in stakeholder capacity to effectively engage new systems
i.Advance development, promotion and awareness of the National Labour Market Information System and other sources of labour market information including the Electronic Labour Exchange (ELE) and its activities						To be stated	To be stated			Services are demand driven and meet quality standards Effective regulations Stakeholders have sufficient	

National Strategy 8-5: Develop an efficient labour market					National Strategy Outcome: Efficient Labour Market					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
ii.Execute industry labour market studies to facilitate the development of a workforce that is more adaptable and flexible					Extent labour market studies executed	National Labour Market Study completed			capacity and resources to interact with state led systems and processes	

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction					National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas		Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
		Start Date	End Date								
Development Area: Labour Environment											
Sector Strategy: Undertake comprehensive labour market reform									Aligned SDG Targets: 8.8, 10.3		
18. Labour market reform			To undertake comprehensive labour market reform	Systems, mechanisms and tools of the Jamaican labour market reformed	Modern labour market that enhances the competitiveness of the Jamaican economy					Sufficient, human, financial and technology resources, and capacities Development processes will be completed within schedule and budget Services are evidence and demand driven and meet quality standards	Insufficient resources available within schedule Gaps in absorptive capacity of existing systems/gaps in supporting regulatory and policy frameworks
Main actions include:											
i.Implement comprehensive labour market reform								MLSS, PIOJ			
a. Undertake Labour Market Report Reform through developing and implementing recommendations of Labour						Extent targeted recommendations for Labour Market Reform (LMR) implemented	To be stated				

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction						National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Market Reform Commission (LMRC)									Effective regulations		
									Stakeholders have sufficient capacity and resources to interact with state led systems and processes		
Sector Strategy: Create a labour environment that promotes effective collective bargaining, the protection of workers (unionized and non-unionized) and employers, in accordance with labour legislation								Aligned SDG Targets: 8.5, 8.8			
19. Collective bargaining and the protection of workers (unionized and non-unionized) and employers			To create a labour environment that promotes effective collective bargaining, the	Mechanisms for implementing labour legislation towards improving the	A labour environment that promotes effective collective bargaining, the protection of			MLSS		Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule
Main actions include:											Gaps in absorptive capacity of

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction					National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
i.Strengthen supporting mechanisms for an improved labour environment			protection of workers (unionized and non-unionized) and employers, in accordance with labour legislation	effectiveness of collective bargaining, the protecting workers (unionized and non-unionized) and employers strengthened	workers (unionized and non-unionized) and employers, in accordance with labour legislation	Extent targeted mechanisms for improving labour environment developed/implemented	To be stated			Development processes will be completed within schedule and budget	existing systems/gaps in supporting regulatory and policy frameworks
ii.Improve the industrial dispute resolution mechanism						Extent industrial dispute resolution mechanism developed/implemented	To be stated			Services are evidence and demand driven and meet quality standards Effective and enforceable regulations Stakeholders have sufficient capacity and resources to interact with state led	

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction						National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
										systems and processes	
Sector Strategy: Strengthen the legal and regulatory framework and compliance to improve the environment for labour								Aligned SDG Targets: 8.8, 16.b			
20. Industrial Safety, Promotion and Supervision			To strengthen the legal and regulatory framework for the labour environment To increase the level of compliance among industrial establishments inspected to 96% by 2026	Legal and regulatory framework for the labour environment strengthened	Increased awareness of and compliance with safety and health responsibilities, rights and obligation by workers and persons conducting business or undertakings Strong legal and regulatory framework for the labour environment	Outcome: % increase in compliance with the OSH standards and legislation among industrial establishments	95%	MLSS		Sufficient, human, financial and technology resources, and capacities Development processes will be completed within schedule and budget Services are evidence and demand driven and meet quality standards	Insufficient resources available within schedule Gaps in absorptive capacity of existing systems/gaps in supporting regulatory and policy frameworks

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction						National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
i.Develop and implement the Occupational Safety and Health Act (OSHA)					Extent Occupational Safety and Health Act (OSHA) developed/implemented	OSHA implemented on phased basis Statutory body established			Effective and enforceable regulations Stakeholders have sufficient capacity and resources to interact with state led systems and processes		
ii.Strengthen the capacity of the Occupational Safety and Health division of the MLSS					Extent capacity of the Occupational Safety and Health division of the MLSS developed/operationalized	To be stated					
Sector Strategy: Promote non-discriminatory labour rights and remove discriminatory practices based on disability, age, sex, class, religion, sexual orientation, geographical location, HIV status and ethnicity							Aligned SDG Targets: 8.5, 10.3,10.4				
21. Labour and Industrial Relations			To increase awareness of employer/worker rights and greater	Access to mechanisms to support awareness	A responsive and adaptive labour force that enjoys decent work			MLSS		Sufficient, human, financial and technology resources,	Insufficient resources available within schedule
Main actions include:											

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction					National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
i.Promote reasonable arrangements to facilitate increased employment of Persons with Disabilities (PWDs) (Cross reference: National Outcome #3, 3-6)			observance of due process in labour matters	s of employer /worker rights and greater observance of due process in labour matters increased	Extent mechanisms developed/implemented for increasing employment of PWDs	To be stated			and capacities Development processes will be completed within schedule and budget Services are evidence and demand driven and meet quality standards	Gaps in absorptive capacity of existing systems/gaps in supporting regulatory and policy frameworks
ii.Implement and monitor the National Workplace Policy to prevent stigma of persons affected or infected by HIV/AIDS					Extent National Workplace Policy implemented /monitored	To be stated			Effective and enforceable regulations Stakeholders have sufficient capacity and resources to	

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction					National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
										interact with state led systems and processes	
Sector Strategy: Implement initiatives to improve labour productivity								Aligned SDG Targets: 8.2, 8.5			
22. National Productivity			To improve productivity consciousness at the national, enterprise and individual levels by 30 % over the medium term To increase research and knowledge in high impact areas that affect national productivity and	Greater awareness of the value of productivity and capacity for improved labour productivity	Improved labour productivity					Sufficient, human, financial and technology resources, and capacities Development processes will be completed within schedule and budget Services are evidence and demand driven and	Insufficient resources available within schedule Gaps in absorptive capacity of existing systems/gaps in supporting regulatory and policy frameworks

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction						National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
			development by 20%							meet quality standards	
i. Development and implement initiatives to Increase research and knowledge in high impact areas that affect national productivity and development						# Of productivity updates and forecasts completed	24	MLSS		Effective and enforceable regulations	
ii. Develop and implement National Productivity Policy						Extent National Productivity Policy developed/implemented	Policy finalised	MLSS		Stakeholders have sufficient capacity and resources to interact with state led systems and processes	
iii. Develop and implement initiatives promoting improvements in Workplace Productivity						Outcome: % change in level of public awareness among private and public sectors	15% increase	MLSS, JPC			

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction						National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						Outcome: % change in number of targeted firms adopting productivity best practices, standards and/or new productivity strategies	15% increase				
						Outcome: % change in level of job satisfaction among targeted firms	7% increase				
iv. Enhance the national productivity promotion programme						Extent national productivity promotion programme developed/implemented	To be stated				

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction						National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
v. Promote the use of improved technology for greater productivity						Extent new/more efficient technology used to increase productivity	To be stated			
vi. Increase opportunities for linkages with regional and global enterprises	April 2023	March 2024	To establish linkage opportunities with between local suppliers and international investors	B2B Business matchmaking introductions and/or meeting	Opportunities for linkages with regional and global enterprises increased with linkages opportunities secured	Extent mechanisms for linking local enterprises with regional and global enterprises developed/implemented	Interest from international enterprise for local good/service secured 60 linkages opportunities identified	JAMPRO		
vii. Encourage the development of programmes in the education and training systems to induce innovation and creativity						Extent education and training programmes to support innovation and creativity developed/implemented	To be stated	MOEY, HEART NSTA/Trust		

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction						National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Sector Strategy: Widen the modes of employment generation									Aligned SDG Targets: 8.5		
23. Develop and implement Employment Services			To widen the modes of employment generation	Access to services and mechanisms for employment increased	A labour environment conducive to employment generation	Outcome: % change in access to targeted employment opportunities	10% increase (25,000 by 2026)			Sufficient, human, financial and technology resources, and capacities Development processes will be completed within schedule and budget Services are evidence and demand driven and meet quality standards	Insufficient resources available within schedule Gaps in absorptive capacity of existing systems/gaps in supporting regulatory and policy frameworks
Main actions include:											
i. Develop a National Work Policy						Extent National Work Policy developed/implemented	To be stated				
ii. Promote compliance to the Employment Agencies Regulation ACT (EARA)						Outcome: % compliance to the Employment Agencies Regulation ACT (EARA)	50% increase (60% by 2026)	MLSS			

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction						National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	iii. Advance the implementation of the Housing, Opportunity, Production and Employment (HOPE) Programme							Extent Housing, Opportunity, Production and Employment (HOPE) Programme developed/implemented	To be stated		
	iv. Develop and implement the Peckham Bamboo Pre-processing Project						Extent Peckham Bamboo Pre-processing Project developed/implemented	To be stated			Stakeholders have sufficient capacity and resources to interact with state led systems and processes
Sector Strategy: Create a strong framework for optimal deployment of labour								Aligned SDG Targets: 8.8			
24. Framework for deployment of labour			To create a strong framework for the optimal	Framework for optimal deployment of labour	Strong framework for optimal deployment of labour					Sufficient, human, financial and technology resources,	Insufficient resources available within schedule
Main actions include:											

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction					National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
i. Enhance the work permit machinery to enforce adherence to the Foreign Nationals and Commonwealth Citizens (Employment) Act 1964			deployment of labour	strengthened	Extent work permit machinery developed/operationalized to enforce adherence to the Foreign Nationals and Commonwealth Citizens (Employment) Act 1964	New work permit system developed	MLSS/M OFPS		and capacities Development processes will be completed within schedule and budget Services are evidence and demand driven and meet quality standards Effective and enforceable regulations Stakeholders have sufficient capacity and resources to	Gaps in absorptive capacity of existing systems/gaps in supporting regulatory and policy frameworks

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction						National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
										interact with state led systems and processes	
Sector Strategy: Promote work experience programmes at secondary and post-secondary institutions to facilitate the development of employability skills and school-to-work transition									Aligned SDG Targets: 8.5, 8.6		
25. Development of employability skills and school-to-work transition			Promote work experience programmes at secondary and post-secondary institutions to facilitate the development of employability skills and school-to-work transition	Access to work experience programmes by students at the secondary and post-secondary levels of education increased	Improved employability skills and capacity for school-to-work transition by students at the secondary and post-secondary levels of education based on participation in work experience programmes					Sufficient, human, financial and technology resources, and capacities Development processes will be completed within schedule and budget Services are evidence and demand driven and	Insufficient resources available within schedule Gaps in absorptive capacity of existing systems/gaps in supporting regulatory and policy frameworks
Main actions include:											

National Strategy 8-6: Improve the labour environment to enhance labour productivity and worker satisfaction					National Strategy Outcome: Enabling Labour Environment for a Productive and Satisfied Labour Force						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
i. Advance implementation of apprenticeship programmes in conjunction with private sector (Cross reference: National Outcome #3, 3-3)					Extent apprenticeship programmes developed and implemented in conjunction with private sector	To be stated			meet quality standards Effective and enforceable regulations Stakeholders have sufficient capacity and resources to interact with state led systems and processes		

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)					National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
Development Area: Micro, small and medium-sized enterprises (MSMEs) development												
Sector Strategy: Strengthen the legislative, regulatory, institutional and policy framework for developing MSMEs to facilitate increased contribution to economic growth								Aligned SDG Targets: 8.3				
26. Development of micro, small and medium-sized enterprises (MSMEs)			To strengthen the legislative, regulatory, institutional and policy framework for developing MSMEs to facilitate increased contribution to economic growth	Legislative, regulatory, institutional and policy framework for developing MSMEs improved	Strong legislative, regulatory, institutional and policy framework for developing MSMEs to facilitate increased contribution to economic growth					Sufficient, human, financial and technology resources, and capacities Development processes will be completed within schedule and budget Services are evidence and demand driven and meet quality standards	Insufficient resources available within schedule Gaps in absorptive capacity of existing systems/gaps in supporting regulatory and policy frameworks	
Main actions include:												
i. Industrial Development and Regulation Programme			To increase by at least 5% the contribution of local industries to Gross Domestic Product by 2024	Profitability of the MSME sector increased			10%					

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)					National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii. Develop Micro, Small and Medium-sized Enterprise			To increase the capacity of Jamaican MSMEs and other industry stakeholders to take advantage of transformational and development opportunities. To increase, by 20%, the uptake and utilisation of financing opportunities by MSMEs.	Enhanced business development support provided to MSMEs					Effective and enforceable regulations	Stakeholders have sufficient capacity and resources to interact with state led systems and processes	
				Enhanced business development support provided to MSMEs		Outcome: \$ value generated in MSME revenue	1.05B				JBDC
				Profitability of the MSME sector Increased		Outcome: Value of loans for new SMEs (disaggregated)	3.443B				EXIM

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)					National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
Name of Programmes/Sub-Programmes Areas				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
				Business processes and systems improved		Outcome: # of new company (MSMEs) registrations	5,419	COJ			
						Outcome: # of new business (MSMEs) registrations	14,000	COJ			
						Outcome: # of registration notices (SIPP)		COJ			
						Output: # of standards published for local industries (MSMEs)	TBD	BSJ			
				Digital Transitioning Programme for Jamaica (Digital Jamaica)	Digitisation & Digitalisation of the MSME sector Target to be stated						

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)					National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date				Component 3					
						Output: # of MSMEs engaged through sensitization sessions on the BSJ and NQI	400	BSJ			
						MSMEs competitiveness and productivity enhanced	Output: # Of MSMEs that receive standards implementation, training, advisory services	280	BSJ		
			Increased use of standards (standards-led MSME sector)	Outcome: % Of MSMEs that have increased productivity through standards related services	30%	BSJ					

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)					National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Sub Actions include:											
a. Manage and implement the reviewed MSME & Entrepreneurship Policy						Extent MSME & Entrepreneurship Policy developed/implemented	To be stated	MIIC			
b. Establish a regulatory framework for greater participation of MSMEs in the Government of Jamaica’s						Extent regulatory framework for MSME participation in GOJ procurement process developed/implemented	Capacity building programmes for MDAs delivered	MIIC			
							Capacity building programmes for MSMEs delivered				

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)						National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas (GOJ) procurement process	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Sector Strategy: Increase and strengthen acquisition, analysis and application of data and information on MSMEs and the informal sector								Aligned SDG Targets: 8.3			
27. Data and information systems for MSMEs and informal sector			To increase and strengthen acquisition, analysis and application of data and information on MSMEs and the informal sector	Access to data and information on the MSMEs and informal sector increased	Strong data and information systems for MSMEs and informal sector			MIIC		Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule
Main actions include:											
i. Establish a database with relevant statistical data on MSMEs								Extent statistical database on MSME developed/implemented	To be stated	MIIC	

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)					National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
									Stakeholders have sufficient capacity and resources to interact with state led systems and processes		
Sector Strategy: Expand credit/financing facilities for MSMEs							Aligned SDG Targets: 8.3, 9.3				
28. Credit/Financing facilities for MSMEs			To expand credit/financing facilities for MSMEs	Credit facilities for MSMEs expanded	Adequately financed MSMEs					Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule
Main actions include:											
i. Implement DBJ MSME ecosystem development initiatives						\$ value of investments supported	To be stated	DBJ			
						# Of MSMEs benefitting from capacity building	To be stated				
ii. Develop and implement Access to						Extent Access to Finance for MSMEs Project developed/implemented	To be stated	DBJ			
								Quality data and information available			

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)					National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
Name of Programmes/Sub-Programmes Areas				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
Finance for MSMEs Project												
iii. Develop and implement Credit Enhancement Programme						\$ value of CEF supported loans	To be stated	DBJ				
iv. Develop and implement initiatives for Boosting Innovation, Growth and Entrepreneurship Ecosystems						# Of MSMEs benefitting from capacity building interventions	To be stated	DBJ				
Sector Strategy: Promote and develop entrepreneurship								Aligned SDG Targets: 8.3,4.4				
29. Entrepreneurship Development			To promote and develop entrepreneurship	Access to mechanisms for supporting entrepreneurs	Strong Framework for Entrepreneurship			MIIC				Sufficient, human, financial and technology
Main actions include:												

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)					National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth										
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024											
Name of Programmes/Sub-Programmes Areas				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations				
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)								
Start Date				End Date											
i. Develop and implement entrepreneurship facilitation and development services to rural communities through Mobile Business Clinic ‘office’ on wheels				urship development increased			Extent Mobile Business Clinic ‘office’ on wheels developed/implemented		To be stated		MIIC		resources, and capacities Development processes will be completed within schedule and budget Services are evidence and demand driven and meet quality standards		Gaps in absorptive capacity of existing systems/gaps in supporting regulatory and policy frameworks
ii. Foster the development of a Social Enterprise Business model in Jamaica						Extent legal structures/code of ethics developed/implemented		Proper legal structures and code of ethics for operation developed		MIIC		Effective and enforceable regulations			
						Extent Public Relations campaign for social enterprise developed/implemented		To be stated				Stakeholders have sufficient capacity and resources to interact with state led			

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)					National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
iii. Foster the development of entrepreneurship through public sensitization and marketing campaign in schools and the wider society					Extent public sensitization and marketing campaigns on entrepreneurship developed/implemented	To be stated	MIIC		systems and processes		
Sector Strategy: Provide training and capacity development for MSMEs							Aligned SDG Targets: 8.3				
30. Develop and implement capacity building programmes for the MSME sector and farmers			To provide training and capacity development for MSMEs	Access to training and capacity development by MSMEs increased	Strong framework for training and capacity building of MSMEs					Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule
Main actions include:										Development processes will be completed within schedule and budget	Gaps in absorptive capacity of existing systems/gaps in supporting regulatory
i. Develop and implement Small Business Development						Extent Small Business Development Centre	2	JBDC		Services are evidence and	

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)					National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
Name of Programmes/Sub-Programmes Areas				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
Centre (SBDC) project						(SBDC) project developed/implemented					demand driven and meet quality standards	and policy frameworks
						# of Small Business Development Centres (SBDC) established					Effective and enforceable regulations	
											Stakeholders have sufficient capacity and resources to interact with state led systems and processes	
ii. Develop and implement Mentorship Programme					Extent mentorship programme developed/implemented	Mmentorship programme developed						
iii. Strengthen the provision of extension support services to micro firms and agri-ventures					Extent extension support services to micro firms and agri-ventures developed/implemented	To be stated						
iv. Increase incubator and accelerator					Extent incubator and accelerator	To be stated						

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)					National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
support to MSMEs / Provide incubator support services to MSMEs in areas such as food processing, fashion, jewellery, and furniture manufacturing					support to MSMEs developed/increased/implemented						
v. Develop MSME operational and trade capacities					Extent MSME operational/trade capacities developed/implemented	Energy Audit Grant Programme to facilitate utilization of renewable energy and energy efficiency technologies developed					

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)						National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Output (s)	Outcome (s)	Output Indicator (s)		Target (s) 2024 (FY 23/24)						
				Exports and links to global supply chains facilitated						
Name of Programmes/Sub-Programmes Areas	Schedule/Duration									
	Start Date	End Date								
vi. Implement MSME tourism inclusion shared value project to facilitate business development through support to MSMEs to participate in the global value chain						Extent MSME tourism inclusion shared value project developed/implemented	To be stated			
vii. Increase MSMEs market access through Things Jamaican (TJ) e-store and brick						Extent change in MSMEs market access through	To be stated			

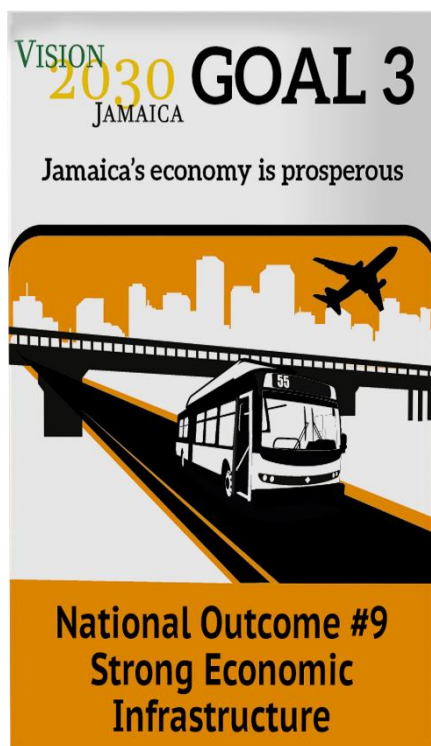
National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)						National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						Assumptions	Risks/Limitations
				Development Results				Responsible Entity/ies	Estimated Costs (000)		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
and mortar supply chain					Things Jamaica (TJ) e-store						
					Extent change in MSMEs market access through Things Jamaica (TJ) brick and mortar supply chain	To be stated					
viii. Develop and Implement Enterprise Development for export growth programme: 3-year programme	January 2023	December 2025	To provide focused capacity building, advocacy and market penetration support to exporters and export-ready firms.	Various capacity building initiatives -trade missions to secure export orders	Increase in export sales	Extent MSME support initiatives developed/implemented	Export Max (incubator) & Export accelerator programmes executed 60 incubator Participants (2 intakes of 30 companies	JAMPRO JBDC JMEA Other sponsors			

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)						National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						Assumptions	Risks/Limitations	
				Development Results				Responsible Entity/ies	Estimated Costs (000)			
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
ix. Develop a productivity based incentive programme for rural micro firms in agribusiness										Extent productivity based incentive programme for rural micro firms in agribusiness developed/implemented	To be stated	
x. Design and support projects that will strengthen linkages between the MSMEs, Manufacturing,						Extent projects to create linkages between MSMEs, Manufacturing,	To be stated					

National Strategy 8-7: Develop the capabilities of micro, small and medium-sized enterprises (MSMEs)						National Strategy Outcome: Micro, small and medium-sized enterprises (MSMEs) with strong capacity for productivity and supporting economic growth					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Agriculture, SEZs and Tourism						Agriculture, SEZs and Tourism developed/implemented					

National Outcome #9 “Strong Economic Infrastructure”

Medium Term Strategic Policy Framework



Overview

Under Vision 2030 Jamaica – National Development Plan (NDP), Jamaica is advancing the development of world-class transport, telecommunication, water supply and sanitation infrastructure that contribute to the competitiveness of producers in the country and improved quality of life for the people. National Outcome #9 “Strong Economic Infrastructure” represents the national thrust towards building high-quality infrastructure which facilitates the efficient movement of persons, goods, services, and information, and contributes to the integration of economic activities across regions and markets. Strong economic infrastructure also forms part of the enabling environment for increasing the productivity of economic processes and contributes to balanced and sustainable spatial development.

For the transport system, focus is given to expanding and adapting to the needs and requirements of economic actors while ensuring equitable access for all citizens as well as limiting the impact on the environment. This approach involves improving and rationalizing the road transport infrastructure, prioritizing road maintenance, and expanding land transport, including the revitalization of rail transport for passenger and cargo traffic. Emphasis has also been placed on improving coordination in the implementation of land transport policies and programmes, a longstanding issue affecting this area.

Priority is also given to the expansion of domestic and international air transport infrastructure and services to meet increasing demand by passengers. To accomplish this, infrastructure development will include the expansion and upgrading of existing aerodromes.

There are also efforts to establish Jamaica as an integrated maritime centre. Focus has been given to expanding and diversifying infrastructure and services to capitalize on Jamaica’s strategic location. Furthermore, the development of maritime infrastructure for cargo and passengers as well as the development of a maritime centre are also prioritized.

The development path covers ensuring adequate and safe water supply and sanitation services. This encompasses strengthening of the infrastructure for storage, treatment, distribution, and disposal of water. This development pathway also recognizes that water, sanitation, and hygiene is linked to human health, the protection of ecosystems and the

reduction of poverty. Therefore, priority has been given to improving coordination between planning and development of water supply, sanitation services, and human settlements.

The expansion of the broadband network is also recognized as a development priority. Focus has been given to creating the infrastructure required to provide affordable universal access to information and communications technologies for industrial, commercial, and residential users. The imperatives also include developing the policy and strategic planning framework for universal access to high-capacity networks and encouraging public and private sector partnerships to establish internet connectivity in publicly accessible spaces.

Vision 2030 Jamaica also acknowledges the increasing importance of managing logistics costs and the need to develop Jamaica's capacity to be a regional transportation and logistical hub with multimodal transport linkages. Jamaica is poised to leverage its strategic location and competitive advantages with existing transport infrastructure as well as developing and connecting major supporting logistics centres and facilities island-wide.

The path to the sustainable development of strong economic infrastructure encompasses a strategic response to the long-term issues and challenges while increasing agility in the policy response to changes. Jamaica has and continues to make progress in addressing some of the main issues and challenges. These include:

- Fragmented responsibility for the maintenance of the road network
- Inadequate maintenance of rural road networks which support the productive sectors
- Road safety
- An inadequate public transport system
- Regional and international competition for establishment and operation of a transport and logistics hub
- Constraints in the enabling environment for maritime transport
- Inadequate reliability and convenience of water and sanitation services, particularly in rural areas

The Covid-19 pandemic significantly disrupted the global supply chain and called for increased efforts to bolster value chains to sustain economic activity while continuing to improve efficiency. The strategic programme for the medium-term builds on progress made since the start of plan implementation and increases efforts to deepen and expand the country's connection with the global economy and moving up the value chain. Furthermore, the pandemic highlighted the need to accelerate efforts to build resilient and strong economic infrastructure which can adequately support the economic and social activities of the society without compromising the health of the environment.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 9A below presents the medium-term targets for “Strong Economic Infrastructure” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 9A. Table of Indicators: National Outcome 9 - “Strong Economic Infrastructure”

National Outcome #9 – Strong Economic Infrastructure															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Infrastructure Index	3.54	3.59	3.74	3863	63			3.69	3.84	4.00	4.20 (60)	60	60	60	68

The planned results, strategies, and development programming for “Strong Economic Infrastructure” are aligned with SDGs 3, 6, 8, 9, 11, 14 and 17.

Figure 9A - Alignment of National Outcome 9 “Strong Economic Infrastructure” and the SDGs



³⁸ Methodology changed

Table 9B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Strong Economic Infrastructure” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 9B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Strong Economic Infrastructure”

National Strategy 9-1: Expand and rationalize land transport infrastructure and services							National Strategy Outcome: Land transport infrastructure and services expanded and rationalized					
Development Programme Area(s) & Schedule/Duration Development			Objective (s)	April 2021-March 2024								
				Development Results				Responsib le Entity/ies	Estimate d Costs (000)	Assumptions	Risks/Limi tations	
Name of Programmes/Sub -Programmes Areas	Schedule/Duration			Output (s)		Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
Development Area: Land transport infrastructure and services												
Sector Strategy: Ensure an appropriate integrated legislative, regulatory and institutional framework for the transport sectors							Aligned SDG Targets: 9.1					
1. Regulatory and institutional framework for transport sector			To provide an integrated, regulatory, and institutional framework for the transport sector for expanded and rationalized land transport infrastructure and services	Regulation s, institutions , procedures and processes for the transport sector improved								
Main actions include:												
i. Implement the Road Traffic Act—Establish the Island Traffic Authority (ITA)						Extent to which the ITA restructured and/or operational	Partial (Schedule for targets to be determined)	MTM, ITA		Sufficient, human, financial and technology resources, and capacities	Insufficien t resources and capacities	

as a Statutory Body						as statutory body	Draft structure completed and approved Restructured ITA Body operational National Motor Vehicle and Traffic Offence Registries operational			Policy and legislative development are timely/on schedule Change management and stakeholder ownership	Delays in completing activities for restructuring of ITA as statutory body
ii. Advance the current and future legislative process through collaboration with the Chief Parliamentary Counsel (CPC), Legal Reform Dept., the AG's Chambers and the Legislation Committee of Cabinet and other stakeholders.						To be stated	To be stated				

Sector Strategy: Strengthen the institutional capacity and capabilities of road authorities to develop and maintain the road network								Aligned SDG Targets: 9.1				
2. Institutional capacity and capabilities to develop and maintain the road network			To strengthen institutional capacity and capabilities to develop and maintain the road network					MTW, MLGRD		Sufficient, human, financial and technology resources, and capacities	Insufficient resources and capacities	
Main actions include:										Clearly articulated and agreed partnerships and collaborations among relevant institutions	Gaps in partnership frameworks	
i. Improve the inter-institutional arrangements for construction, maintenance, and management of main parochial and farm road networks						To be stated	To be stated					
Sector Strategy: Advance the improvement and modernization of the road network and highway infrastructure								Aligned SDG Targets: 9.1				
3. Road Network and Highway Infrastructure			To improve and modernize the road network and highway infrastructure <i>(To improve efficiencies in use of personal and commercial resources,</i>	Road network and highway infrastructure improved	Modern road network and highway infrastructure					Demand-driven development informed by social and economic development and environment sustainability considerations	Insufficient resources/change management/engagement of the range of stakeholders	
Main actions include:												
i. Complete the construction of Highway 2000 by: construction of phase 2B of								To be stated	To be stated			

Highway 2000 Williamsfield to Montego Bay			<i>productivity and reduce damage and loss associated with use of road transport)</i>							Sufficient resources – human, financial and technology Outputs developed within quality specifications Change management and social marketing prioritized	ers/social marketing
ii. Implement the Southern Coastal Highway Improvement Project (SCHIP)				Extent Southern Coastal Highway Improvement Project (SCHIP) implemented	Partially implemented <i>(schedule for targets to be determined)</i>						
					Main south eastern road corridor from Harbour View, St Andrew to Port Antonio, Portland (110Km) improved						
					Section – Morant Bay to Cedar Valley, St Thomas (26Km) improved						
					Third phase of the East–West Highway (Highway						

							2000) from May Pen, Clarendon to Williamsfield in Manchester (27km) constructed				
iii. Undertake development of lands adjacent to the North-South Link of Highway 2000						Extent to which development plans for lands adjacent to the North-South link of Highway 2000 implemented	Development of the Mammee Bay Hotel commenced				
							Development of two other hotels commenced				
							570 housing solutions provided				
iv. Develop the enforcement mechanism for transport infrastructure standards						To be stated	To be stated				

(material, design, construction and climate change/environmental resilience, national roadway standards)											
v. Implement Montego Bay Perimeter Road Project ³⁹						Extent implementation Montego Bay Perimeter Road Project	15km of 4 lane carriageway from Iron shore to Bogue in Montego Bay constructed				

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To create a safe and reliable alternate route/road for motorist travelling across and within Montego Bay reducing congestion within the city and open up new lands to facilitate structured development.

							Intersections within the city of Montego Bay rehabilitated/improved over four-year period				
Sector Strategy: Improve the safety and security of roads for all users								Aligned SDG Targets: 3.6, 11.2			
4. Road Safety			To improve the safety and security of roads for all users	Infrastructure, standards, and other provisions for safe and secure road use improved	Enabling environment for safe and secure road use					Sufficient resources – human, financial and technology	Insufficient resources/ change management/engagement of the range of stakeholders/social marketing
Main actions include:											
i. Complete the revision of the National Road Safety Policy						To be stated	To be stated				
ii. Develop vehicle safety standards to promote the concept of crash-worthy vehicles operating on the road network						To be stated	To be stated				
iii. Implement Road Safety Programme						% Reduction in adult and child pedestrian accidents	15%			Regulatory framework developed within schedule and informed by evidence and stakeholder engagement	Change management and social marketing prioritized

Sector Strategy: Improve and modernize rail services								Aligned SDG Targets: 9.1, 11.2			
5. Revitalization of the Rail Services			To create a modern rail service for the movement of cargo and passengers and the development of rail-based tourism attraction tours.	Rail infrastructure rehabilitation	Modern rail service			MTM		Evidence- and demand driven development	Insufficient resources/ change management/engagement of the range of stakeholders
Main actions include:											
i. Implement phased rehabilitation of rail services						Extent completion of phased rehabilitation of rail services	Phase 1 (Schedule for targets to be determined)	MTM		Sufficient resources – human, financial and technology	
			Squatters relocation activities for Phase 1 of rehabilitation undertaken								
			Phase 2 (Schedule for targets to be determined)								
							Phase 2A— Spanish				

							Town to Ewarton				
							Phase 2B—Appleton Clarendon Park				

National Strategy 9-2: Develop a modernized public transport system						National Strategy Outcome: Modern public transport system					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Modernization of Public Transport System											
Sector Strategy: Create the framework for a modern transportation system							Aligned SDG Targets: 9.1, 9.4				
6. Modernization of Public Transport System	2009	2030	To create a framework for a modern public transport system	Framework for modernization of transport system developed	Strong framework for modern public transport system					Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:											
i. Complete the revision of the National Transport Policy						To be stated	To be stated			Timely production of outputs and within quality specifications	Delays in development of regulatory frameworks
ii. Ensure proper infrastructure and supporting facilities and equipment for the public						To be stated	To be stated				

National Strategy 9-2: Develop a modernized public transport system					National Strategy Outcome: Modern public transport system					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
	transport system, especially in rural areas and other urban centres (outside of the KMTR)									
iii. Implement the Rural-Urban Transport Plan					Extent implementation of Rural-Urban Transport Plan	Phase 2— Manchester and St Elizabeth completed (schedule for target to be determined)				

National Strategy 9-3: Expand the domestic and international air transport infrastructure and services						National Strategy Outcome: Expanded domestic and international air transport infrastructure and services					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Domestic and International air transport infrastructure and services											
Sector Strategy: Ensure strategic alliances for airport development and operation								Aligned SDG Targets: 9.1, 11.2			
7. Airport development and operation			To create strategic alliances for airport development and operation	Strategic alliances for airport development and operation improved	Strong strategic alliances for airport development and operation					Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:											
i. Develop and promote a strategic model for the operation of the existing aerodromes						To be stated	To be stated			Structures and mechanisms for engaging and maintaining effective partnerships in place	Global shocks and crises impact investment and partner interests
ii. Undertake activities of the Capital Development Programme – NMIA						Extent implementation of Capital Development Programme (NMIA)	Phase 1B completed		Fairly competitive and enabling business environment		
iii. Further upgrade of the Ian Fleming							Phase 2 commenced				
			To be stated	To be stated							

National Strategy 9-3: Expand the domestic and international air transport infrastructure and services					National Strategy Outcome: Expanded domestic and international air transport infrastructure and services					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
	International Airport (IFIA) ⁴⁰									
iv. Develop a model for the operation and promotion of the IFIA, Vernamfield and Lionel Densham aerodromes					To be stated	To be stated				

⁴⁰ To drive tourism and other economic development in north-eastern Jamaica

National Strategy 9-4: Expand and diversify maritime infrastructure and services						National Strategy Outcome: Expanded and diversified maritime infrastructure and services					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Maritime infrastructure and services											
Sector Strategy: Promote the development of maritime infrastructure and services through strengthening the regulatory framework and strategic infrastructure for cargo and passengers							Aligned SDG Targets: 9.1, 8.1, 14.7				
8. Maritime Regulatory Framework and Strategic infrastructure development	2009	2030	To strengthen the maritime regulatory framework and strategic infrastructure for cargo and passengers for developing maritime infrastructure and services	Maritime regulatory framework strengthened	Strong maritime infrastructure and services			MTM		Development plans are demand-driven	Insufficient resources available within schedule
Main actions include:				Maritime infrastructure for cargo and passenger improved						Sufficient resources and capacities – human (including technical skills), financial and technology	Delays in completing key activities
i. Revise Maritime Act						% Completion revision of Maritime Act	To be stated				Insufficient stakeholder consultation/engagement in partnerships
ii. Facilitate the sustainable development of cruise shipping, including home porting						To be stated	To be stated			Completion of planned activities in accordance with performance indicators	
iii. Increase the capacity of cruise ship						Extent change in capacity of cruise ship	Capacity of e Montego Bay (Berth 2) increased				

National Strategy 9-4: Expand and diversify maritime infrastructure and services					National Strategy Outcome: Expanded and diversified maritime infrastructure and services					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas berths and facilities	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date						Capacity of Reynolds Pier increased		
	iv. Establish Jamaica as an international shipping centre								berths/facilities	Provision services developed for dry docking/ship repairs, bunkering, ship registry

National Strategy 9-5: Develop Jamaica as a regional logistics hub with multimodal transport linkages						National Strategy Outcome: Regional logistics hub with multimodal transport linkages					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Logistics											
Sector Strategy: Develop and link major supporting logistics centres and facilities islandwide							Aligned SDG Targets: 8.1, 9.1				
9. Logistics Capacity Development	2009	2030	To develop and link major supporting logistics centres and facilities islandwide	Major supporting logistics centres and facilities developed and linked islandwide	Strong interlinked supporting logistics centres and facilities islandwide			MTM		Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:											
i. Develop the Public Rights of Way, Access Management and Enforcement Policy						% Completion Public Rights of Way, Access Management and Enforcement Policy	To be stated			Timely updates in regulatory environments and other enablers of logistics development	Global shocks and crises
ii. Develop a multi-phased logistics/transshipment port and industrial and commercial zones a. Logistics Zones b. Special Economic Zones						Extent development multi-phased logistics/transshipment port and industrial and commercial zones	Technical and feasibility studies completed Environmental impact assessments completed				
							Supportive/stable macro-fiscal environment	Unanticipated major			

National Strategy 9-5: Develop Jamaica as a regional logistics hub with multimodal transport linkages					National Strategy Outcome: Regional logistics hub with multimodal transport linkages							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
c.BPO facilities											Jamaica is able to navigate dynamics in global economy, relations, and geo-politics towards competitive advantage	changes in global demand for traded goods and services, supply chains and trade relations
iii. Implement the actions from the Global Logistics Hub Initiative Master Plan for the development of a Logistics Hub						Extent implementation of Global Logistics Hub Initiative Master Plan	Implementation roadmap of policy, legislative and infrastructural changes developed					
							Implementation Commenced					
iv. Review, reform and implement the legal framework for operation of a logistics-centred economy					Extent development /implementation of legal framework for operation of logistics-centred economy	Maritime legislation developed						
						Safety and security legislation and regulations developed						
v. Finalize and implement the new SEZ regime to replace free					Extent implementation on new SEZ regime	Special Economic Zone legislation and enabling						

National Strategy 9-5: Develop Jamaica as a regional logistics hub with multimodal transport linkages					National Strategy Outcome: Regional logistics hub with multimodal transport linkages							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
Name of Programmes/Sub-Programmes Areas				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
Start Date	End Date											
				zones, including the legislative and regulatory framework								
							Existing free zones transitioned to SEZs					
vi. Implement SEZ Land Bank Project							Extent SEZ Land Bank developed/operational	SEZ Land Bank established				
							# Of hectares/ value of lands held in the land bank	To be stated				
Sector Strategy: Promote increased economic impact and contribution from SEZs									Aligned SDG Targets: 8.1, 9.1			
10. Special Economic Zones			To increase economic impact and contribution from SEZs	Employment in SEZs increased	High economic value (impact and contributions) SEZs					Same as above	Same as above	
Main actions include:												
								# Of new SEZ jobs	1000 New SEZ jobs, FY2021/22			

National Strategy 9-5: Develop Jamaica as a regional logistics hub with multimodal transport linkages					National Strategy Outcome: Regional logistics hub with multimodal transport linkages							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
i. Implement Economic Impact Initiative												3000 New SEZ jobs, FY 2022/23
				Government revenue from SEZs increased	% Increase in PAYE	5% Increase in PAYE (FY2021/22) over previous year						
					10% Increase in PAYE (FY2022/23) over previous year							
					15% Increase in PAYE (FY2023/24) over previous year							
				% Increase in CIT	To be stated							
			Number and value	# Of new zones	To be stated							

Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
	Start Date	End Date		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
i. Implement Economic Impact Initiative						3000 New SEZ jobs, FY 2022/23						
						5000 New SEZ jobs FY, 2023/24						
			Government revenue from SEZs increased			% Increase in PAYE	5% Increase in PAYE (FY2021/22) over previous year					
							10% Increase in PAYE (FY2022/23) over previous year					
							15% Increase in PAYE (FY2023/24) over previous year					
		% Increase in CIT	To be stated									
Number and value		# Of new zones	To be stated									

National Strategy 9-5: Develop Jamaica as a regional logistics hub with multimodal transport linkages					National Strategy Outcome: Regional logistics hub with multimodal transport linkages						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
			of investments in SEZ increased		# Of SEZ occupants/single entity	To be stated					
					Total investment (foreign and Local Direct Investment in SEZ)	To be stated					
			Earnings from foreign exchange and exports increased		% Increase in FX and Exports	To be stated					

National Strategy 9-6: Expand the broadband network island-wide						National Strategy Outcome: Islandwide broadband network					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Broadband Network Expansion											
Sector Strategy: Develop the regulatory and planning framework for universal access to high-capacity networks								Aligned SDG Targets: 9.c,17.8, 17.6			
11. Regulatory and planning frameworks for broadband access			To develop regulatory and planning frameworks for universal access to high-capacity networks	Regulatory and planning framework for universal access to high-capacity networks developed	Universal access to high-capacity networks					Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:											
i. Develop a Broadband Policy						To be stated	To be stated				
ii. Develop a Spectrum Management Policy						To be stated	To be stated				
iii. Develop infrastructure sharing guidelines						To be stated	To be stated				
Sector Strategy: Encourage public and private sector partnerships to establish internet connectivity in publicly accessible spaces								Aligned SDG Targets: 9.c, 17.8			
12. Internet connectivity in publicly accessible			To promote public-private sector partnerships in	Public-private sector partners	PPP provided Internet connectivity in publicly			MSET		Sufficient resources and capacities – human,	Insufficient resources and capacities

National Strategy 9-6: Expand the broadband network island-wide						National Strategy Outcome: Islandwide broadband network					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
spaces – public and private sector partnerships			providing internet connectivity in publicly accessible spaces	hip (PPP) provided Internet connectivity in publicly accessible spaces increased	accessible spaces					financial and technology Partnership modalities are structured and sensitive to stakeholder needs and capacities	Insufficient incentivisation of partnerships
Main actions include:											
i. Advance the provision of internet access via community-based networks including avenues such as utilization of Television White Space (TVWS)						To be stated	To be stated				

National Strategy 9-7: Ensure adequate and safe water supply and sanitation services					National Strategy Outcome: Adequate and safe water supply and sanitation services						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limit ations
Name of Programmes/Su b-Programmes Areas	Schedule/Duration Start Date	End Date		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
Development Area: Safe Water Supply and Sanitation Services											

National Strategy 9-7: Ensure adequate and safe water supply and sanitation services						National Strategy Outcome: Adequate and safe water supply and sanitation services					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limit ations
Name of Programmes/Su b-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Sector Strategy: Develop infrastructure for efficient and sustainable supply of water							Aligned SDG Targets: 6.1, 6.2, 6.3, 6.4, 6.5				
13. Safe Water Supply and Sanitation Services	2009	2030	To develop infrastructure for the efficient and sustainable supply of water	Infrastru cture for water supply improve d	Efficient and sustainable water supply					Projects are evidence-based and demand- driven with key stakeholder buy-in and support Sufficient resources and capacities – human (incl. technical skills), financial and technology Performance- based project development and management Project implementation is efficient –	Insufficient stakeholder support, including protection of assets Insufficient resources available within schedule Inefficiencie s in the implementa tion of project lead to delays in producing deliverables and impact
Main actions include:											
i. Implement the KMA Water Supply Improvement Project						Extent implementat ion KMA Water Supply Improvemen t Project	Non-revenue water (NRW) reduction programme for KSA implemented	NWC			
							Other project targets are to be stated				
ii. Implement a comprehensiv e rural water supply upgrading and repairs programme			Extent implementat ion comprehensi ve rural water supply upgrading	Catchment tank rehabilitation projects implemented	NWC						
				Rain harvesting projects implemented							

National Strategy 9-7: Ensure adequate and safe water supply and sanitation services					National Strategy Outcome: Adequate and safe water supply and sanitation services					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions
Output (s)	Outcome (s)	Output Indicator (s)		Target (s) 2024 (FY 23/24)						
		and repairs programme		Other project targets are to be stated						
iii. (Cross reference: National Outcome #12 Agriculture, Action 20)					Extent implementat ion of Tank and Pump Programme	71 pump motor sets supplied and installed	NWC		within schedule and costs	resource needs
	30 tanks constructed									
70 tanks rehabilitated										
Tank/pump facilities rehabilitated										
iv. Implement the Tank and Pump Programme					Extent implementat ion Northern Parishes Water Supply Project Phase 1	To be stated	NWC			
v. Implement the Northern Parishes Water Supply Project Phase 1										

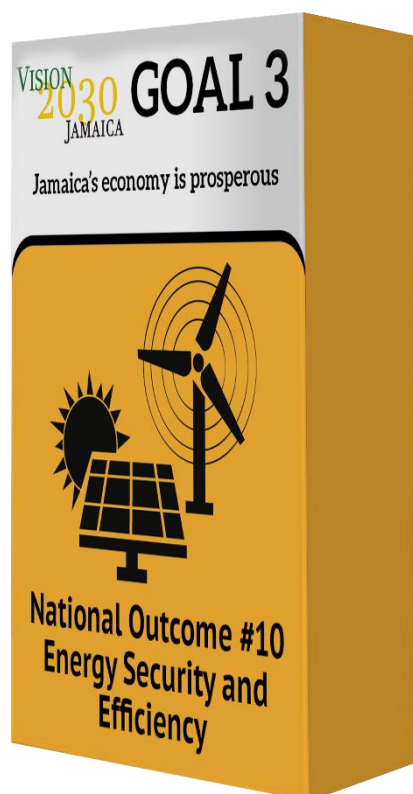
National Strategy 9-7: Ensure adequate and safe water supply and sanitation services				National Strategy Outcome: Adequate and safe water supply and sanitation services						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions
Output (s)	Outcome (s)	Output Indicator (s)		Target (s) 2024 (FY 23/24)						
Name of Programmes/Su b-Programmes Areas		Schedule/Duration Start DateEnd Date								
vi. Implement the Roaring River Water Supply Improvement Project – Additional water for Savanna-La-Mar & Negril						Extent implementat ion Roaring River Water Supply Improvemen t Project	To be stated	NWC		
vii. Implement the Rural Water Supply Programme – water supply projects in selected rural communities						Extent implementat ion Rural Water Supply Programme	To be stated	NWC		
viii. Construct a new 15 mgd water treatment plant for KMA under a public private partnership						Extent construction new 15 mgd water treatment plant for KMA	To be stated	NWC		

National Strategy 9-7: Ensure adequate and safe water supply and sanitation services					National Strategy Outcome: Adequate and safe water supply and sanitation services						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limit ations
Name of Programmes/Su b-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
arrangemen t											
Sector Strategy: Advance development of infrastructure for sewerage treatment and disposal							Aligned SDG Targets: 6.2, 6.3				
14. Developmen t of infrastru ctur e for sewerage treatment and disposal			To advance development of infrastructure for sewerage treatment and disposal	Infrastru ctur e for sewerag e treatmen t and disposal improve d	Effective sewerage treatment and disposal ↑ Strong infrastructure for sewerage treatment and disposal			NWC		Same as above	Same as above
Main actions include:											
i. Complete Stage 2 of the Port Antonio Water Sewerage and Drainage project						% Completion Stage 2 of the Port Antonio Water Sewerage and Drainage project	To be stated	NWC			
ii. Undertake expansion of the Soapberry						% Completion expansion of	To be stated	NWC			

National Strategy 9-7: Ensure adequate and safe water supply and sanitation services					National Strategy Outcome: Adequate and safe water supply and sanitation services							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limit ations	
Name of Programmes/Su b-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
	Treatment Plant						Soapberry Treatment Plant					
	iii. Extend sewer network in sections of Kingston and St. Andrew						Extent completion extension of sewer network in KSA	To be stated	NWC			
	iv. Rehabilitate selected wastewater treatment plants in St Catherine and Clarendon						Extent completion rehabilitatio n of selected wastewater treatment plants in St Catherine and Clarendon	To be stated	NWC			

National Outcome #10 “Energy Security and Efficiency”

Medium Term Strategic Policy Framework



Overview

Vision 2030 Jamaica – National Development Plan (NDP) recognizes the importance of energy as an essential input for modern economies and social life. National Outcome #10 “Energy Security and Efficiency” represents the national thrust to effect the changes necessary to provide a secure and sustainable energy supply for the country. The NDP advances the creation of a modern, efficient, diversified and environmentally sustainable energy sector that provides affordable and accessible energy supplies and contributes to long-term energy security and international competitiveness of economic sectors. The sustainable development of the energy sector continues to be impacted by, inter alia, the dependence on import petroleum, inefficiencies in the electricity system and use of energy as well as the impacts on human health and the natural environment. Over the years, Jamaica has made progress in addressing these challenges as well as remaining responsive to external factors such as volatility in oil prices.

The national strategic framework advances two main areas. These are “Energy Security” and “Energy Efficiency and Conservation”. With respect to energy security, Vision 2030 Jamaica aims to ensure that the country has adequate and affordable energy supplies to sustain economic performance and national development. Diversification of energy sources and suppliers is emphasized to increase energy security and improve cost efficiency. The medium term programme continues to give focus to ensuring an appropriate and integrated policy, legislative and institutional framework to increase both the share of alternatives and renewables in the energy mix as well as electricity generation. This will be underpinned by consideration for cost, efficiency, environmental sustainability, and clean technologies.

Regarding “Energy Efficiency and Conservation”, attention is given to increasing the efficiency of the energy sector in the generation, transmission, and distribution of electricity, in the use of energy in the transport sector, and in the consumption of electricity by industrial, commercial, and residential consumers. For the medium-term, emphasis is placed on enhancing the use of clean technologies to drive the competitiveness of economic sectors as well as demand side management to promote public awareness and responsible energy use as well as employing energy saving devices. Use of market mechanisms also will be promoted, especially in the areas of net billing and net metering.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 10A below presents medium-term targets for “Energy Security and Efficiency” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 10A. Table of Indicators: National Outcome 10 – “Energy Security and Efficiency”

National Outcome # 10 – Energy Security and Efficiency															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Percentage of renewables in energy mix	5	8.9	8.6	7.6				11	12.5	12.5	12.5			12.5	20
Percentage of renewables in electricity generation ¹	5.2			12.1	12	13				15				15	30
Net energy to the grid from alternatives ²	211819		254049	1475088											
Energy Intensity Index (EII) BTU/US\$1 unit of output (Constant Year 2007 US\$)	14,587	10319	10,467					12422	9359	6000	6000			6000	4422

The planned strategies and development programming for “Energy Security and Efficiency” are aligned with SDG 7.

Figure 10A - Alignment of National Outcome 10 “Energy Security and Efficiency” and the SDGs



Table 10B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Energy Security and Efficiency” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 10B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Energy Security and Efficiency”

National Strategy 10-1: Diversify the Energy Supply							National Strategy Outcome: Diversified Energy Supply				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsi ble Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limitat ions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Policy, Legislative, Regulatory, and Institutional frameworks supporting the Energy Sector											
Sector Strategy: Ensure an appropriate integrated policy, legislative, regulatory, and institutional framework to support the energy sector							Aligned SDG Targets: 7.1, 7.2, 7.3				
1. Energy Policy Administration	2009	2030	To create an appropriate integrated policy, legislative, regulatory, and	Strengthe ning of Policy, legislative and regulatory	Strong policy, legislative, regulatory, and institutional framework			MSET		Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule
Main actions include:											

National Strategy 10-1: Diversify the Energy Supply						National Strategy Outcome: Diversified Energy Supply					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
i. Attract and advance investments in the energy sector (for greater levels of security and efficiency based on diversification and greater reliance on renewables)			institutional framework to support the energy sector	framework for the energy sector advanced	for the energy sector	# Of new investments in the energy sector	2 new investments in the energy sector by FY 23/24			Enabling regulatory environment Sufficient infrastructure in place to facilitate development Public/private partnerships support development of the energy sector High level of private sector interest in RE developments. Completion of the relevant studies	Several disposal sites are approaching the end of their useful life. Reduce the percentage of uncollected waste. Limitations in resources for public investment. Reduced energy demand resulting from restrictions
						Extent investments focused on energy diversification/increasing proportion of renewables in energy mix engaged/operationalized	To be stated				
ii. Consolidate the petroleum legislation treating upstream and downstream activities						%/Extent Completion of legislation	To be stated				

National Strategy 10-1: Diversify the Energy Supply						National Strategy Outcome: Diversified Energy Supply						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
iii. Develop and implement the National Energy Policy						Extent National Energy Policy developed/implemented	National Energy Policy reviewed and updated	MSET			The need to reduce the level of pollutants and emissions arising from the use of petroleum and to ensure that petroleum products available to consumers are of the highest quality.	related to the COVID 19 pandemic Increased oil imports and inefficiencies in energy use.
iv. Develop and implement Energy from Waste Policy	April 2020	March 2030				Extent Energy from Waste Policy developed/implemented	Energy from Waste Policy completed	MSET				Ability of the Grid to accommodate intermittent renewable energy.
v. Develop and implement a Renewable Energy (RE) Policy	August 2021	March 2023			Extent Renewable Energy (RE) Policy developed/implemented	To be stated				Harmony within the electricity sector, and continued interests from private investors	Wheeling costs could be a prohibitive factor.	
vi. Develop and implement an Electric Vehicle Policy					Extent Electric Vehicle Policy	Electric Vehicle Policy completed					Not enough entities with	

National Strategy 10-1: Diversify the Energy Supply						National Strategy Outcome: Diversified Energy Supply				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
						developed/implemented				
vii. Develop and implement strategic framework for electromobility (Electric Vehicles)					Extent strategic framework for electromobility (Electric Vehicles) developed/implemented	Implementation Plan advanced				Insufficient consensus and collaboration among stakeholders
viii. Develop Energy Resources Planning Studies to include an Integrated Energy Plan (IEP), and implement IEP					Extent Energy Resources Planning Studies to include an Integrated Energy Plan (IEP) developed/IEP Plan implemented	To be stated				

National Strategy 10-1: Diversify the Energy Supply						National Strategy Outcome: Diversified Energy Supply					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ix. Develop and implement 2nd Integrated Resource Plan (IRP)						Extent 2nd Integrated Resource Plan (IRP) developed/implemented	2nd Integrated Resource Plan (IRP) developed				
x. Develop and implement the Energy Conservation and Efficiency Policy					Extent Energy Conservation and Efficiency Policy developed/implemented	Energy Conservation and Efficiency Policy completed					
xi. Develop and implement a National Biofuels Policy					Extent National Biofuels Policy developed/implemented	National Biofuels Policy developed by 2023					
xii. Develop and implement					Extent Regulations for Net Billing developed/implemented	Net Billing Regulations completed					

National Strategy 10-1: Diversify the Energy Supply						National Strategy Outcome: Diversified Energy Supply						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
	Regulations for Net Billing ⁴¹											
	xiii. Develop and implement Regulations for Power Wheeling ⁴²									Extent Regulations for Power Wheeling developed/implemented	Power Wheeling Regulations completed	
xiv. Develop and implement Petroleum (Downstream Activities) Bill ⁴³					Extent Petroleum (Downstream Activities) Bill developed/implemented	To be stated						

⁴¹ To provide an appropriate regulatory framework for the development and connection of self-generators to the electricity grid

⁴² To prepare framework regulations governing the development and connection of self-generators that provide electricity to one or more locations

⁴³ Comprehensive framework for governing the activities of the Petroleum Sector

National Strategy 10-1: Diversify the Energy Supply						National Strategy Outcome: Diversified Energy Supply					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
xv. Develop and implement the Electricity Act						Extent Electricity Act developed/implemented	Five Year Review of the Electricity Act, 2015 ⁴⁴ completed				
							New Electricity Act developed (schedule to be stated)				

⁴⁴ A comprehensive review of the existing Electricity Act to consolidate and modernize the laws relating to the generation, transmission, distribution, supply, despatch and use of electricity

National Strategy 10-1: Diversify the Energy Supply							National Strategy Outcome: Diversified Energy Supply				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Oil and Gas exploration											
Sector Strategy: Accelerate comprehensive oil and gas exploration programme							Aligned SDG Targets: 7.1				
2. Oil and Gas Exploration Programme			Create an appropriate regulatory framework and business environment to support oil and gas exploration and development which advances sustainable economic development and energy security	Regulatory framework and business environment supportive of oil and gas exploration strengthened	Enabling environment to support oil and gas exploration			MSET/ML GRD		Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule
Main actions include:											
i. Expand oil and gas exploration using 3D Seismic exploration techniques						# Of blocks explored	6 Blocks explored by 2025				

National Strategy 10.1: Diversify the Energy Supply							National Strategy Outcome: Energy Supply Diversified				
Development Programme Area(s) & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Energy Supply Mix Diversification											
Sector Strategy: Develop energy diversification priorities in a timely manner based on cost, efficiency, environmental considerations, and appropriate technologies.							Aligned SDG Targets: 7.1, 7.2				
3. Energy Supply Mix Diversification	2009	2030	Develop the electricity sector's medium- to long-term plans and schedule the next tranche of power generation mix to meet Jamaica's electricity needs	Generation capacity from renewable sources increased	Diversified energy sector			MSET		Strong private sector participation in the energy sector, in the area of Alternative energy to include Natural Gas and Renewable Energy.	Relative stability in the international oil market which sometimes pose a threat to alternative energy investments.
Main actions include:											
i. Diversify the energy supply mix	2023	2025				% Renewables in energy generation	27% Renewables in energy generation by 2025	MSET			

National Strategy 10-2		Promote Energy Efficiency and Conservation						National Strategy Outcome: Energy Efficiency and Conservation				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Programme Area: Energy Efficiency and Conservation												
Sector Strategy: Develop and implement programmes to influence market behaviour to promote efficient use of energy.							Aligned SDG Targets: 7.3, 7.b					
4. Energy Management			To provide energy efficiency and conservation opportunities that will result in increased efficiencies and conservation in energy use and reduce energy costs	Access to mechanisms and tools promoting and enabling energy efficiency and conservation increased	Enabling environment for efficiency and conservation in energy use	Extent to which energy within the public sector is reduced	Public Sector electricity consumption reduced by 2024 resulting in cost savings.	MSET		Sufficient human, financial and technology resources, and capacities	Insufficient resources available within schedule Legal, regulatory and compliance risks Systems damage owing to disaster	
Main actions include:							-					
i. Energy End Use Surveys ⁴⁵	2022	2023				Extent survey completed/ findings applied in energy sector planning	Energy End Use Survey Completed					

⁴⁵ To investigate the changes in electricity load patterns and end use consumption allocations to support load forecasts for energy sector/supply planning

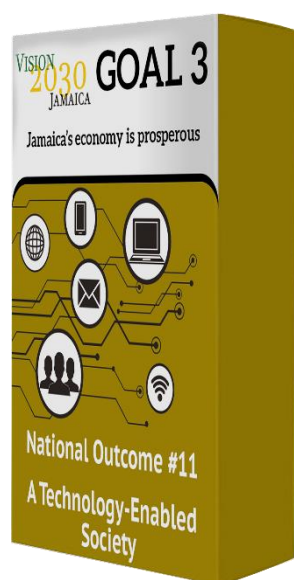
National Strategy 10-2		Promote Energy Efficiency and Conservation						National Strategy Outcome: Energy Efficiency and Conservation				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
	Start Date	End Date										
ii. Implement Urban Traffic Management System ⁴⁶						Extent Urban Traffic Management System developed/im plemented	Urban Traffic Management System implemented by 2023	MSET/ MEGJC				
							Outcomes: - Reduction in travel time - Reduction in fuel usage					
Sector Strategy: Establish a framework for timely development, decision making and implementation of the least cost expansion plan (LCEP) for generation, transmission, and distribution of electricity								Aligned SDGs Targets: 7.b				
5. Electrification Services			To support universal and	Improved access to	Universal access to			MSET/ML GCD		Sufficient human,	Insufficient resources	

⁴⁶ To save travel time and reduce fuel consumption with a Central Control Intelligent Traffic System.

National Strategy 10-2		Promote Energy Efficiency and Conservation					National Strategy Outcome: Energy Efficiency and Conservation				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Main actions include:				safe access to electricity through the electrification of areas in the country that are without electricity and upholding electrical safety standards in keeping with the Electricity Act	electrification services	safe and reliable electricity services					financial and technology resources, and capacities
i. Expand and improve electrification services towards the provision of universal access to safe and secure electricity			Extent (incl. % coverage and quality) electricity services provided to households				96% of households provided with electricity by 2025	MSET, MLGD, JPS and partners			
										35 Electrical inspectors licensed by 2025	
ii. Develop and implement the Rural Electrification Programme			Extent Rural Electrification and House Wiring Programme developed/implemented				Rural Electrification and House Wiring Programme implemented (to be specified)	MLGCD		Enabling regulatory environment	

National Outcome #11 “A Technology-Enabled Society”

Medium Term Strategic Policy Framework



Overview

National Outcome #11 “A Technology Enabled Society” is based on a shared vision of placing Jamaica firmly on the global map of excellence in “research and innovation” and its application for the benefit of the society. Vision 2030 Jamaica – National Development Plan (NDP) recognizes the fundamental role of science, technology, and innovation (ST&I) in advancing sustainable prosperity through economic development and the creation of wealth and employment, the design and commercialization of new products and services, and improvements in the quality of life for all citizens.

Under Vision 2030 Jamaica, strategic focus has been given to strengthening the policy framework governing ST&I and deepening the application of science and technology (S&T) to benefit all aspects of national development and unleash the full creative potential of Jamaicans. To this end, Vision 2030 Jamaica aims to deepen the engagement of all sectors in using S&T and to value the role of innovation in delivering greater economic, social, and environmental benefits to the country.

The path towards developing a technology enabled society faces a range of challenges, including low levels of investment in research and development, lack of a national innovation system, weak research and innovation culture, and gaps in intellectual property protections. The medium-term programme gives focus to addressing these challenges towards maximizing the contribution of S&T and laying the foundation for the long-term transition to a knowledge-based society and innovation-based economy. In fact, the national strategic framework is built on two key national strategies which reflect the sharp focus placed on systematically addressing the issues and challenges and building the appropriate structures for the long-term. The national strategies are:

1. Integrate Science and Technology in All Areas of Development.

- This national strategy places emphasis on the importance of integrating S&T in all areas of development towards creating a knowledge-based economy and fostering economic growth and global competitiveness.

2. Establish A Dynamic and Responsive National Innovation System

- This national strategy gives priority to advancing and developing an effective world-class National Innovation System (NIS) to contribute to the delivery of economic and social prosperity for our country.

The national strategies being pursued aim to ensure that the country's ST&I capacity is adequately developed to enable the country to, among other things:

1. Make demonstrable progress in addressing health and nutrition problems, avoid and/or mitigate the impacts of natural disasters, embark on a path of sustainable poverty reduction, improve spatial planning, and safeguard fragile ecosystems, and improve the quality of daily life for the rural and urban poor.
2. Transform our economy into one that is based on the production of more knowledge-intensive, higher value-added goods and services... concentrating our efforts towards developing the higher forms of capital stock – human, knowledge, cultural, and institutional.
3. Raise productivity, wealth, and standards of living by developing new, competitive economic activities to serve local, regional, and global markets.
4. Develop appropriate R&D capacity to support technology-based economic growth and to address social, economic, and ecological problems specific to our country.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 11A below presents medium-term targets for “A Technology Enabled Society” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 11A. Table of Indicators- National Outcome #11 - “A Technology Enabled Society”

National Outcome Indicators	National Outcome # 11 – A Technology Enabled Society														
	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
# of scientific publications/million population	48	38	32.2	85.1				≥55	≥62	≥66	≥66	≥66	≥66	≥90	≥105
Resident Patent Filing/million population	2.2	9.2	2.6	10	5.2	3.7	5.6	≥12	≥18	≥18	≥66	≥18	≥18	≥35	≥53
Global Innovation Rank		91	96	81	81					56	56	56	56	>50	

The planned strategies and development programming for “A Technology Enabled Society” are aligned with SDG 9.

Figure 11A - Alignment of National Outcome 11 “A Technology-Enabled Society” and the SDGs

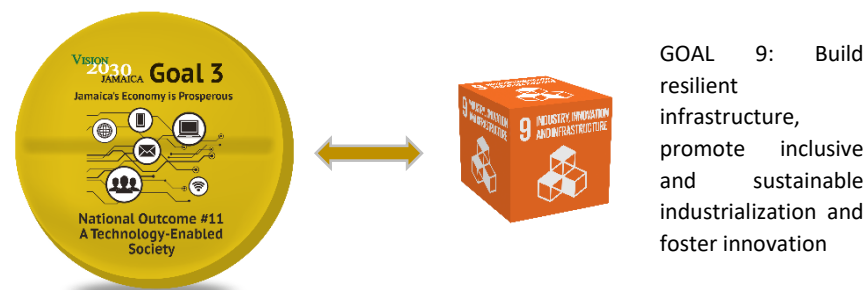


Table 11B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “A Technology Enabled Society” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 11B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “A Technology Enabled Society”

National Strategy 11-1: Integrate Science and Technology in all areas of development						National Strategy Outcome: Science and Technology integrated in all areas of development					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas		Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
		Start Date	End Date								
Development Area: Science and Technology											
Sector Strategy: Create an effective policy and legislative framework to support and advance ST&I								Aligned SDG Targets: 9.b,			

National Strategy 11-1: Integrate Science and Technology in all areas of development							National Strategy Outcome: Science and Technology integrated in all areas of development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
1. Programme— Science, Technology and Innovation (ST&I) Development			To create an effective policy and legislative framework to support and advance ST&I	Improved policy and legislative Framework that facilitates greater use of science, technology and innovation for economic growth	Culture of using science and technology in development thought and practice ↑ An enabling policy framework that facilitates greater use of science, technology and innovation for economic growth					Sufficient resources and capacities – human, financial, technology Initiatives are policy driven Appropriate frameworks to support strengthening policy and regulatory frameworks Partnership driven planning and programming	Insufficient resources and capacities – human, financial, technology Insufficient stakeholder buy-in

National Strategy 11-1: Integrate Science and Technology in all areas of development							National Strategy Outcome: Science and Technology integrated in all areas of development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						Assumptions	Risks/Limitations
				Development Results				Responsible Entity/ies	Estimated Costs (000)		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
1.a. Sub-programme— Science Policy and Regulatory Framework	2009	2030	To support policy creation and legal and regulatory framework to promote the modernization of the S&T sector	Modern legislations and effective Policies							
Main actions include:											
i. Develop and implement the National ST&I Policy to 2030						Extent policy developed and/or implemented	100% policy completed	MSET & NCST			
							10% implemented				
ii. Conduct a full resource audit and gap analysis of the ST&I landscape						Extent resource audit and gap analysis of the ST&I landscape / findings	100% completed	MSET/ NCST			

National Strategy 11-1: Integrate Science and Technology in all areas of development							National Strategy Outcome: Science and Technology integrated in all areas of development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						Assumptions	Risks/Limitations
				Development Results				Responsible Entity/ies	Estimated Costs (000)		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
							applied in policy and planning				
iii. Establish a national coordinating mechanism to facilitate planning and policy implementation towards optimal use of infrastructure and resources, maximizing the value and benefits of intellectual property (IP)						Extent national coordinating mechanism developed	50%	MSET/ SRC/ ICENS			
iv. Formulate and implement the National Monitoring						Extent National Monitoring and Evaluation	50%	MSET			

National Strategy 11-1: Integrate Science and Technology in all areas of development							National Strategy Outcome: Science and Technology integrated in all areas of development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
and Evaluation System							System developed/implemented				
Sector Strategy: Build capacity for effective science and technology education									Aligned SDG Targets: 9.5, 9.c		
2. Planning, Innovation and Popularisation		2030	To build capacity for effective science and technology education	Access to demand-driven science and technology education increased	Effective science and technology education					Sufficient resources and capacities – human, financial, technology There is stakeholder interest in investing in and applying STI Effective change management	Insufficient resources and capacities – human, financial, technology Insufficient stakeholder buy-in
Main actions include:											
i. Improve awareness and capacity in Science, Technology, Engineering and Math (STEM) in educational institutions						# Of schools programmes implemented	FY21/22— >124	SRC			
							FY22/23— >150				
			FY23/24— >190								

National Strategy 11-1: Integrate Science and Technology in all areas of development							National Strategy Outcome: Science and Technology integrated in all areas of development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Sector Strategy: Build strong linkages and create a two-way transfer of knowledge between research in tertiary institutions and the marketplace							Aligned SDG Targets: 9.b, 9.c, 9.5				
3. Linkages and Knowledge Transfer		2030	To build strong linkages and create a two-way transfer of knowledge between research in tertiary institutions and the marketplace	Mechanisms developed for creating a two-way transfer of knowledge between research in tertiary institutions and the marketplace	Strong Linkages and culture of two-way knowledge transfer between research in tertiary institutions and the marketplace					Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology
Main actions include:											
i. Establish institutional frameworks for building knowledge based partnerships and promoting collaboration between tertiary institutions and market leaders/private sector						Extent partnerships/bodies developed/operationalized to link research in tertiary institutions with market needs	10%	MSET, SRC, NCST, ICENS			

National Strategy 11-1: Integrate Science and Technology in all areas of development						National Strategy Outcome: Science and Technology integrated in all areas of development					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii. Develop digital/electronic platforms, registries, and other tools to facilitate open access to data/statistics and information on research in tertiary institutions and labour market needs					Extent digital/electronic platforms and registries developed/implemented	100% - Platform Implemented					
Sector Strategy: Commercialize research and innovation							Aligned SDG Targets: 9.5, 9.b				
4. Commercialization of research and innovation			To commercialize research and innovation	Access to frameworks and mechanisms to support commercialization	Commercialized research and innovation					Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology
Main actions include:											

National Strategy 11-1: Integrate Science and Technology in all areas of development						National Strategy Outcome: Science and Technology integrated in all areas of development					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
i. Develop and implement a structured programme or mechanism for commercializing innovations/pilot projects related to energy conservation			alization of research and innovation increased		Extent structured programme /mechanism for commercializing innovations/pilot projects related to energy conservation developed/implemented	To be stated	SRC		Enabling regulatory and institutional framework	Insufficient stakeholder buy-in	
ii. Develop an appropriate framework to support the sustainable utilization of STI to fully exploit the value and benefits of natural and genetic resources					Extent framework to support the sustainable utilization of STI to fully exploit the value and benefits of natural and genetic resources developed/implemented	To be stated	SRC		Effective change management		

National Strategy 11-1: Integrate Science and Technology in all areas of development							National Strategy Outcome: Science and Technology integrated in all areas of development				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
iii. Develop a framework for the coordination and standardization of the National Nutraceutical Industry (NNI) in Jamaica.					Extent framework for coordinating and standardizing National Nutraceutical Industry (NNI) developed/implemented	100%	NCST/SRC				
4.a. Product Research and Development			To support the country's efforts to resolve critical socio-economic challenges through integrated	Multi-disciplinary R&D research increased	New and improved products						
a. Support MSMEs in capacity						# Of new products developed and introduced in	To be stated	SRC			

National Strategy 11-1: Integrate Science and Technology in all areas of development						National Strategy Outcome: Science and Technology integrated in all areas of development					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	building, product development and accrediting analytical services 47					multidisciplinary R&D		market annually			
					# Of MSMEs Assisted annually	- FY21/22-350 - FY22/23-400 - FY23/24-450					

⁴⁷ Increased compliance of MSMEs to food safety, health and environmental regulatory standards

National Strategy 11-2: Establish a Dynamic and Responsive National Innovation System						National Strategy Outcome: A Dynamic and Responsive National Innovation System							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
Development Area: National Innovation System													
Sector Strategy: Strengthen the national research, development and innovation system to facilitate knowledge-based development								Aligned SDG Targets: 9.b					
5. Planning, Innovation and Popularisation			To strengthen the national research, development, and innovation system to facilitate knowledge-based development	Access to research and mechanism and tools for development and innovation increased	Strong national research, development and innovation system facilitating culture of knowledge-based development	Outcome: # of patents registered locally by innovators	50	NCST, SRC		Sufficient resources and capacities – human, financial, technology	Insufficient resources available within schedule		
Main actions include:												Enabling environment for strengthening the regulatory and institutional framework and promoting adherence	Insufficient stakeholder buy-in
i. Conduct a comprehensive review of legislation and regulations governing all agencies within the innovation system						Extent review of legislation and regulations completed/ findings applied in policy and planning	10%	MSET, NCST					
ii. Establish an ST&I database and information sharing mechanisms for						Extent ST&I database/information sharing mechanisms	100% completion	NCST/ MSET		National interest in advancing STI as key tenet of			

National Strategy 11-2: Establish a Dynamic and Responsive National Innovation System					National Strategy Outcome: A Dynamic and Responsive National Innovation System							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
	decision making processes (UNESCO-GoSPIN)								developed/implemented			
	iii.Popularise ST&I / Sensitize Audiences on ST&I							% Change in public engagement activities (through mass media, seminars, conferences)	20% increase	NCST, MSET SRC		
# Of targeted public education initiatives and engagements				60								
iv.Stimulate and encourage innovation			# Of youth participating in innovation competitions	50	NCST, SRC							

National Strategy 11-2: Establish a Dynamic and Responsive National Innovation System					National Strategy Outcome: A Dynamic and Responsive National Innovation System						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas among Jamaican Youth	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	v.Rationalize GOJ Laboratories								Extent programme to rationalize GOJ laboratories developed/implemented	Strategic review of GOJ Labs completed – 100%	NCST
>35 GOJ Scientific Laboratories rationalized (schedule to be stated)											

National Outcome #12 “Internationally Competitive Industry Structures”

Medium Term Strategic Policy Framework

Overview



National Outcome #12 “Internationally Competitive Industry Structures” addresses developing the competitiveness of existing industry structures and creating an enabling environment for translating innovation, discovery and creativity into new industries that capitalize on Jamaica’s comparative advantage towards global competitiveness. Under this national outcome, focus is given to developing the microeconomic conditions to increase the productivity of the country’s economic enterprises of all sizes and across sectors. This thrust is premised on the recognition that the creation of wealth is linked to

the efficient production of valuable goods and services. The foundation for the creation of wealth is built on, among other things, a stable macroeconomy, an enabling business environment, strong economic infrastructure and energy security and efficiency. This connection highlights the importance of an integrated approach to achieve sustainable economic growth and development.

Under this outcome, the national strategic framework centers on the cross-cutting factors that drive increased and sustained international competitiveness. These include the availability of inputs and support services, the development of economic linkages and clusters, the promotion of eco-efficiency and investment in the emerging green economy as well as conditions which compel productivity. Strategic focus is also given to developing and maintaining an effective regulatory framework for competition. Emphasis is placed on strengthening legislation and institutions to promote fair market competition; developing trade regimes that allow fair access to domestic and export markets; and ensuring an appropriate role of the government in regulating private sector economic activities.

As the country continues its transition towards an innovation-based economy, transforming the levels of sophistication of enterprises is among the main policy priorities. This includes employing global best practices in management, technology and production towards creating competitive products and services that are situated at the higher levels of demand and pricing in global value chains.

Vision 2030 Jamaica also embraces eco-efficiency and the greening of the economy, encouraging companies to simultaneously increase their profitability and efficiency while being environmentally and socially responsible.

While there has been notable progress over the years the international competitiveness of Jamaican enterprises continues to be impacted by several issues and challenges. These include weaknesses in sectoral linkages, and insufficient focus on customer service and controlling the channels of international distribution.

The medium-term strategies and programming advance efforts to develop the microeconomic conditions for competitiveness by advancing the application of standards and developing the national quality infrastructure. Emphasis will also be placed on efforts to drive demand-side efficiency and equity within the domestic market through efforts to spur inter-firm rivalry and create the conditions for more balanced market relationships between economic actors. Specifically, emphasis will be placed on strengthening the policy, legislative and regulatory framework, export capacity, and strategic regional and global partnerships. Other prioritized areas include developing and encouraging high-quality standards, promoting green jobs and ecoefficiency and good environmental practices.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12A below presents medium-term targets for “Internationally Competitive Industry Structures” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12A. Table of Indicators- National Outcome #12 - “Internationally Competitive Industry Structures”

National Outcome # 12 – Internationally Competitive Industry Structures: Services															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Percentage share of global GDP based on PPPs	0.029		0.021	0.02	0.02	0.02	0.02	0.035	0.026	0.027	0.031	0.031	0.031	0.031	0.032
Travel and Tourism Competitiveness Index	48	NA	76		76			54	48		58	58	58	58	35

The planned strategies and development programming for “Internationally Competitive Industry Structures” are aligned with SDGs 8, 10, 12 and 17.

Figure 12A - Alignment of National Outcome 12 “Internationally Competitive Industry Structures” and the SDGs



Table 12B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Internationally Competitive Industry Structures” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Internationally Competitive Industry Structures”

National Strategy 12-1: Develop company sophistication and productivity							National Strategy Outcome: Sophisticated and productive companies				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Programme Area: Company sophistication and productivity											
Sector Strategy: Develop and promote high-quality standards for globally competitive products and services							Aligned SDG Targets: 8.2				
1. Strengthen the National Quality Infrastructure towards a Standards-led, Market-driven economy			To develop and promote high-quality standards for globally competitive products and services	Frameworks, processes, and programmes of the National Quality Infrastructure developed	Strong National Quality Infrastructure for globally competitive products and services		-	MIIC, BSJ		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology
Main actions include:										The regulatory and institutional frameworks are relevant and agile	Insufficient stakeholder capacity/buy-in to meet regulatory standards
i. Develop and implement National Quality Policy						Extent National Quality Policy developed/operationalized	National Quality Policy developed and promulgation			Stakeholder capacity developed to meet	
							Implementation of National Quality Policy commenced				

National Strategy 12-1: Develop company sophistication and productivity							National Strategy Outcome: Sophisticated and productive companies				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii. Develop the regulatory framework for National Compliance Regulatory Authority (NCRA)						Extent regulatory framework for NCRA developed/operationalized	Legislative framework for the operation of NCRA developed			regulatory requirements Regulations are enforceable Change management implemented	
iii. Develop and implement the Standards Accreditation and Certification programme						Extent Standards Accreditation and Certification programme developed/implemented	Laboratories accredited	JANAA C, BSJ, NCBJ		Stakeholder buy-in and compliance	
							Support provided to Exporters in meeting requirements of the USFSMA, HACCP and ISO standards				
iv. Build the capacities of testing laboratories of agencies involved in the						Extent capacity of testing laboratories of agencies involved in	Access to Information on international standards and technical requirements in				

National Strategy 12-1: Develop company sophistication and productivity							National Strategy Outcome: Sophisticated and productive companies				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
export of agricultural and agro- processed products to the EU markets						the export of agricultural and agro-processed products to the EU markets built to meet market standards	the public sector increased Sensitization of and dialogue with the private sector on Technical Barriers to Trade (TBT) and Sanitary Phyto Sanitary (SPS) issues promoted				
v. Strengthen the Quality Compliance Programme						Extent Quality Compliance Programme implemented	# Of inspections conducted food (registrations assessments routine sampling) ports of entry, site domestic market non-food processors LPG Filling plants # Of weighting and measuring	NCRA, BSI			

National Strategy 12-1: Develop company sophistication and productivity							National Strategy Outcome: Sophisticated and productive companies				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
				# Of sampling completed (food establishments, ports of entry, site domestic market non-food processors, gas stations)							
Sector Strategy: Identify and strengthen export capacity in targeted areas							Aligned SDGs Targets: 8.1, 17.11				
2. Trade Promotion and Development	2009	2030	To foster an enabling environment for commerce and trade (export) through advocacy and investment promotion	Framework for building export capacity of local manufacturer and exporters strengthened	Strong export capacity of local manufacturers and exporters			MIIC		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology
Main actions include:											
i. Strengthen the export capabilities of small and medium sized enterprises to						Outcome Indicators:					
			# Of businesses involved in exporting goods and services	640 businesses involved in exporting goods and services by FY 2023/24							

National Strategy 12-1: Develop company sophistication and productivity						National Strategy Outcome: Sophisticated and productive companies					
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date						% Change in number and value of goods traded.	8% growth/increase in total exports		
enter the global business arena										Macro-economic conditions and business environment is stable and attractive to FDI	Disruptions owing to the COVID-19 pandemic and/or other shocks
Implement investment strategies designed to create awareness of Jamaican products and services among potential local, regional and foreign investors and to increase foreign direct investment in the Jamaican economy. and services for export									Systems are in place to support export readiness, market access and marketing of goods and services	Sufficient capacity to manage risks associated with new	

National Strategy 12-1: Develop company sophistication and productivity						National Strategy Outcome: Sophisticated and productive companies					
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii. Develop actionable initiatives to lay out to exporters in efforts to influence significant growth of the export sector					To be stated	To be stated			waves of the COVID-19 pandemic		

National Strategy 12-1: Develop company sophistication and productivity						National Strategy Outcome: Sophisticated and productive companies					
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
iii. Identify potential/ target markets for Jamaican products regionally and extra regionally						To be stated	To be stated				

National Strategy 12-4: Enhance the framework for competition among enterprises					National Strategy Outcome: Strong framework for competition among enterprises							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
Development Programme Area: Fair Trade												
Sector Strategy: Strengthen the regulatory and institutional framework for fair trading practices							Aligned SDG Targets: 10.a					

National Strategy 12-4: Enhance the framework for competition among enterprises						National Strategy Outcome: Strong framework for competition among enterprises							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
3. Framework for competition among enterprises			To strengthen the regulatory and institutional framework for fair trading practices	Regulatory framework for fair trading practices improved	Strong regulatory and institutional framework for fair trade			MIIC		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology		
Main actions include:													
i. Develop a Consumer Protection Policy								Extent to which consumer protection policy is developed	Draft Policy for consumer protection completed	MIIC, CAC		The regulatory and institutional frameworks are relevant and agile	Insufficient stakeholder capacity/buy-in to meet regulatory standards
ii. To strengthen the capacity of the portfolio ministry (Ministry of Industry, Investment and Commerce (MIIC) with responsibility for investment, commerce and trade and its								Extent regulatory capacity of MIIC and its entities developed/operationalized	Critical Divisions and Entities restructured				
			Sub-Indicators and Targets										
					% Of Consumer Affairs Commission and Fair-	Merger of the Consumer Affairs Commission and Fair-Trade			Regulations are enforceable				

National Strategy 12-4: Enhance the framework for competition among enterprises					National Strategy Outcome: Strong framework for competition among enterprises						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	entities to regulate fair trade and competition							Trade Commission CAC/FTC merger completed	Commission completed		Change management implemented

National Strategy 12-5: Promote Eco-efficiency and the Green Economy						National Strategy Outcome: An Eco-efficient and Green Economy						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
Development Programme Area: Eco-efficiency and the Green Economy												
Sector Strategy: Promote green jobs and industries							Aligned SDG Targets: 12.1, 12.2, 12.5, 12.6					
4. Green jobs and industries			To Promote green jobs and industries	Regulatory framework	Green jobs and industries			MEGJC		Sufficient resources and capacities –	Insufficient resources and	

National Strategy 12-5: Promote Eco-efficiency and the Green Economy					National Strategy Outcome: An Eco-efficient and Green Economy					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results			Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)				
	Start Date	End Date								
Main actions include:				k and programmes promoting green jobs and industries strengthened						human, financial, technology The regulatory and institutional frameworks are relevant and agile Stakeholder capacity developed to meet regulatory requirements/changes in operations to
i. Develop a comprehensive programme and a portfolio of projects in line with the investment priorities of the Green Climate Fund (GCF)			Extent programme (projects) aligned with investment priorities of GCF developed/implemented			To be stated				
ii. Finalize and Implement the Green Economy ⁴⁸			Extent Green Economy Investment Strategy			The Green Economy Investment Strategy	MEGJC			

⁴⁸ Towards creating an enabling environment to stimulate and generate green investments.

National Strategy 12-5: Promote Eco-efficiency and the Green Economy					National Strategy Outcome: An Eco-efficient and Green Economy					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Output (s)	Outcome (s)	Output Indicator (s)		Target (s) 2024 (FY 23/24)						
		developed/operationalized		approved by Cabinet						
		Extent sustainable consumption and production strategy and action plan developed/implemented		To be stated						
Name of Programmes/Sub-Programmes Areas		Schedule/Duration								
		Start Date	End Date							
Investment Strategy										
iii.Prepare a sustainable consumption and production strategy and action plan										

National Outcome #12 “Internationally Competitive Industry Structures-Agriculture”

Medium Term Strategic Policy Framework



Overview

National Outcome #12 “Internationally Competitive Industry Structures—Agriculture” represents the national thrust to advance the dynamic transformation of the agriculture sector. Vision 2030 Jamaica recognizes the importance of the industry for sustainable development that is interwoven across the economic, social, and environmental areas. The agriculture sector contributes and drives economic growth and development, employment, foreign exchange earnings, rural life, environmental sustainability, and food security. Its impact also extends to the area of health, including nutrition, and healthy lifestyles.

Under this outcome, focus is given to the development of the agriculture sector towards increasing international competitiveness. The industry has been impacted by several factors which have inhibited sustained and inclusive growth. Over the years, the performance of the industry has been impacted by inter alia:

- the vulnerability of the sector to adverse weather conditions, which continues to be exacerbated by climate change
- Inadequate infrastructure and equipment support services including the development and maintenance of farming and fishing feeder roads; irrigation works; packaging and storage facilities
- Limited access to resources necessary to increase production and productivity by women and youth
- A high incidence of larceny in crops and livestock and illegal, unreported, and unregulated (IUU) fishing
- Threats to the long-term development of Jamaica’s marine fisheries, including over-harvesting, habitat destruction and pollution, and incursions by fishing vessels from other countries.

Since the start of plan implementation, progress has been made in addressing some of the structural impediments affecting the sector. These efforts have however been counterbalanced by external factors such as the global financial and economic crisis and the Covid-19 pandemic. The global financial and economic crisis, which began in 2007 occurred amid plan development and called for necessary adjustment to priorities to ensure that the country was positioned to respond to the immediate to

long-term impacts of the crisis. The covid-19 pandemic started in the middle of the implementation of the fourth MTF (2018-2021). Both the crisis and pandemic has disrupted plan implementation, calling for agility in policy responsiveness and good stewardship of national planning and implementation.

The medium-term strategies and programming advance continued focus on a research-oriented, technological, market-driven and private sector led revolution, which revitalizes rural communities, creates strong linkages with other sectors and emphatically repositions the sector in the national economy to focus on the production of high value commodities and contribute to national food security.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12C presents the medium term targets that represent the national level outcomes to be realized. The medium term performance is based on achievement of the results from implementation of the policy-driven national and sector development strategies and programming (see next table). Partners in development contribute to the achievement of the medium term targets by aligning their planning to the strategies and programmes.

Table 12C. Table of Indicators- National Outcome #12 - “Internationally Competitive Industry: Agriculture”

National Outcome # 12 – Internationally Competitive Industry Structures: Agriculture															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Agriculture Production Index	100	119.8	116.6	132.4	133.4	131.7	141.2	124.6	132.2	135.1	138.3	138.3	138.3	138.3	176.4

The planned strategies and development programming for “Internationally Competitive Industry Structures - Agriculture” are aligned with SDGs 2, 6, 8, 13 and 14.

Figure 12B - Alignment of National Outcome #12 “Internationally Competitive Industry Structure: Agriculture” and the SDGs



The table 12D shows the National and Sector Strategies to advance Jamaica’s development towards its 2030 goals and the SDGs and main policy-driven programming that will be implemented by government and other partners in development. Align your planning to the strategies and programming and you will be aligning your efforts to government’s agenda for development.

Table 12D. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Internationally Competitive Industry Structures: Agriculture”

Sector Strategy: Create an enabling environment for agriculture research and development							Sector Strategy Outcome: Enabling environment for agriculture research and development					
							Aligned SDG Targets: : 2.5, 2.a					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limit ations	
Name of Programme/Sub- Programme Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
Development Programme Area: Agriculture Research and Development												
1. Agriculture Research and Development	2009	2030	To increase capacity for agricultural research and development towards the creation of new technologies, and improved climate resilience, production, and productivity	Increased animal genetic and forage resources, increased availabilit y of modern agricultur al tools, increased dissemina tion and usage of research findings from	Strong agriculture research institutions and programmes					Sufficient, human, financial and technology resources, and capacities	Insufficient resources Insufficient stakeholder buy-in and change manageme nt Disasters and other shocks impact agricultural research and productive capacity	
Main actions include:						Readily available animal genetic material and fodder resources for farmers						
i. Livestock Research a. Enhance livestock (including						Agricultural practices adapted in	Change in cost of production for select produce and livestock	Cost of production for select produce and livestock decreased				MOAF, RADA, JDDB

Sector Strategy: Create an enabling environment for agriculture research and development						Sector Strategy Outcome: Enabling environment for agriculture research and development						
						Aligned SDG Targets: : 2.5, 2.a						
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas		Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
		Start Date										End Date
Fisheries) research and conservation of animal genetic resources including through improved coordination and collaboration with industry stakeholders and NGOs				agricultural research institutions to the wider public; improvement in research programmes	the Jamaican farming community based on sound research	Availability of livestock genetic resources and fodder to farmers Change in the number of meaningful research work published Extent to which climate-resilient fodder varieties developed	Availability of quality breeding stock and fodder to farmers increased The number of research publications increased Climate-resilient fodder varieties developed					

Sector Strategy: Create an enabling environment for agriculture research and development							Sector Strategy Outcome: Enabling environment for agriculture research and development				
							Aligned SDG Targets: : 2.5, 2.a				
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limit ations
Name of Programme/Sub- Programme Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii. Soil Fertility Mapping Project	Oct 2021	2025	To create and develop a comprehensive web –based soil database To train technical staff in ALMD, RADA to use database to assist in crop selection and fertilizer recommendations To complete experimental trials for	Overall performance in crop production improved Soil resources protected and maintained	Integrated management of soils for durable increase in productivity and quality of agricultural products. Optimizing farmer’s profits and enhancing farming efficiency while maintaining good	Extent to which Soil Fertility Mapping Project completed	An information system and soil databases fully designed and developed Fertilizer recommendations for crops fully developed Fertilizer programmes developed and operational Geo-referenced soil fertility information system for the country	MOAF/ALMD/R&DD		Sufficient, human, financial and technology resources, and capacities	Disasters and other shocks impact agricultural research and productive capacity Lack of trained personnel with basic requirements in Soil Science, GIS and land use

Sector Strategy: Create an enabling environment for agriculture research and development						Sector Strategy Outcome: Enabling environment for agriculture research and development					
						Aligned SDG Targets: : 2.5, 2.a					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
			selected crops to determine fertilizer regime		environmental stewardship.		Human and technical capacity of farmers, extension officers and researchers in soil information and fertility monitoring and management, enhanced				planning to participate in the proposed training workshops

Sector Strategy: Create an enabling environment for agriculture research and development							Sector Strategy Outcome: Enabling environment for agriculture research and development				
							Aligned SDG Targets: : 2.5, 2.a				
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limit ations
Name of Programme/Sub- Programme Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
iii. Rehabilitation of Research Centres: Phase I	Oct 2019	Sep 2022	To increase capacity for agricultural research and development towards the creation of new technologies, and improved climate resilience, production, and productivity	Rehabilita tion of selected facilities at the Bodles Research Station	Select facilities: Bodles, Montpelier, Orange River, Hounslow and Top Mountain Research Stations Rehabilitated	Rehabilitatio n of Research Centers Phase I completed for Bodles Research Station	Activities completed up to 2022: Phase I of Research Centre Completed: 1. Small ruminant house 100% completed 2. Installation of Pond Liner at Fruit Tree Nursery completed 3. Water storage tank procured and installed 4. Renovation of Milk testing Laboratory 5. Construction of Calf Pen	MoAF/ R&DD		Sufficient, human, financial and technology resources, and capacities	Disasters and other shocks impact agricultural research and productive capacity

Sector Strategy: Create an enabling environment for agriculture research and development							Sector Strategy Outcome: Enabling environment for agriculture research and development				
							Aligned SDG Targets: : 2.5, 2.a				
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
							6. Construction of Bio-digester for dairy				

Sector Strategy: Create an enabling environment for agriculture research and development							Sector Strategy Outcome: Enabling environment for agriculture research and development				
							Aligned SDG Targets: : 2.5, 2.a				
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limit ations
Name of Programme/Sub- Programme Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
iv. Rehabilitation of Research Centres: Phase II	Oct 2023	Oct 2026	To increase capacity for agricultural research and development towards the creation of new technologies, and improved climate resilience, production, and productivity	Rehabilita tion of selected facilities at Orange River Research Station, Montpelie r Research Station, Hounslow Research Station, Top Mountain		% Rehabilitatio n of Research Centres Phase II implemented	Rehabilitation of Research Centre Phase II Commenced for Montpelier Research Station, Hounslow Research Station, Top Mountain and Orange River Research Station Pasture renovation (Montpelier and Hounslow) Irrigation paraphernalia - Orange River,	MoAF/ R&DD		Sufficient, human, financial and technology resources, and capacities	Disasters and other shocks impact agricultural research and productive capacity

Sector Strategy: Create an enabling environment for agriculture research and development							Sector Strategy Outcome: Enabling environment for agriculture research and development				
							Aligned SDG Targets: : 2.5, 2.a				
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limit ations
Name of Programme/Sub- Programme Areas	Schedule/Duratio n			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
							Hounslow completed Construction of Perimeter Wall				

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture						Sector Strategy Outcome: Competitive Agro-Industries					
						Aligned SDG Targets: 2.3, 2.5, 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas		Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
								Start Date	End Date		
Development Area: Agro-Industries Development											
2. Agro-Industries Development	2009	2030	To ensure National Food and Nutrition Security	National Food Security Council (NFSC) est.	Increase production of functional foods					Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:					Agribusiness Intelligence Unit est.	Reduce dependency on imported food produce and products					
i. Agri-Business Sector Strategy	2022	2026		% increase in select produce		20%	MoAF/AIC				
				% reduction in import bill		5%					
				# and type of systems established for Agribusiness sector	2- NFSC and Agribusiness Intelligence Unit						

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture						Sector Strategy Outcome: Competitive Agro-Industries					
						Aligned SDG Targets: 2.3, 2.5, 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
			To implement a Farmer Centric Ecosystem	Farmgate price index for priority crops est. One stop web-portal est.	Real-time marketing/agricultural research information system accessible to farmers	# of MOUs formed with farmers/farmer groups and research and/or educational institutions Agribusiness Transformation Team est. One stop portal information service est.	At least 10 MOUs with farmers/farmer groups, research and/or educational institution				
			To establish and operationalized business models for sustain rural economy	Orchards under Climate Smart Centralized Services (CSCS) Model	Increased agro-exports	Hectares of orchard of select crops established Duff House Agro-Park rehabilitated	1000 acre of mango orchards in the Mango Agro Park established	MoAF/AIC		Yields will not be realized until 2025/2026	Flooding, high incidents of fruitfly in mangoes leading to export ban

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture						Sector Strategy Outcome: Competitive Agro-Industries					
						Aligned SDG Targets: 2.3, 2.5, 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
					# of additional facilities added to transform Agro-parks to CSCS model						
					# Of Public-Private partnership formed						
					\$ amount garnered from international partners for piloting CSCS model						

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture							Sector Strategy Outcome: Competitive Agro-Industries				
							Aligned SDG Targets: 2.3, 2.5, 8.1				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsi ble Entity/ie s	Estimat ed Costs (000)	Assumptions	Risks/Limit ations
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
			To innovate and commercialize along the value chain for the benefit of farming enterprises	New agro-products developed	Income and rural livelihood Increased	# of new products developed and ready for market		MoAF/ AIC/ Ja 4H		Seed policy implemented	Market saturation
				Seed banks for priority crops established	Youth involvement increased in agro-enterprises	# and type of seed banks established				Appropriate youth interested in agriculture	Youth disinterested
				Youth investment seminars held		# of youth (under 35 years old) benefitting from initiative and own an agro-enterprise (disaggregated by sex – at least 30% is female, 5% PERSONS					
				Potential profitable agro-enterprise scaled-up							

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture						Sector Strategy Outcome: Competitive Agro-Industries					
						Aligned SDG Targets: 2.3, 2.5, 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						WITH DISABILITIES) # of agro-enterprises scaled-up % increase in income of beneficiaries					
ii. Agricultural Competitiveness Programme Bridging Project	2019	2022	To strengthen the local agribusiness environment To increase productivity in agro-enterprises To promote greater market access	Increased production of mangoes and strawberries	Strawberry and mango industries development strengthened	# Of agri-business industries developed and sustained	Strawberry and Mango industry plan commenced	MoAF/AIC		Adequate human resource Investors willingness to wait for med-long term results	Pest infestation Adverse weather

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture						Sector Strategy Outcome: Competitive Agro-Industries					
						Aligned SDG Targets: 2.3, 2.5, 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
			To promote value added production towards greater export <								

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture						Sector Strategy Outcome: Competitive Agro-Industries					
						Aligned SDG Targets: 2.3, 2.5, 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
			families and positively impact national food security.				Est 13.2 ha of lime Est 8.4 ha. of MD2 Pineapple Est 7.5 hectares of strawberry through greenhouse production. Est 64 ha. of yam Est 3,600 hectares of Irish Potato over the period Est 1,200 hectares of onion over the period Est 8 ha. fodder bank Est of 300 ha. Irish Potato			training sessions Good weather conditions Implementation of best practices by farmers Implementation of structure procurement plan Proper record keeping by farmers and extension officers	Shipping logistics Escalation of input costs (eg, agro-chemicals (fertilizers and pesticides). Praedial Larceny Farm labour COVID-19 Pandemic

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture						Sector Strategy Outcome: Competitive Agro-Industries					
						Aligned SDG Targets: 2.3, 2.5, 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
							Est of 1.5 ha. strawberry			Delivery of programme activities by specific programme co-ordinators	
							Est of 30,000 tissue culture sweet yam plantlets for the 1st generation production				
						Number of farmers trained	30,000				
						# of training sessions held	3000 training sessions held				
						# of small ruminants	Increase small ruminant population by 20 animals				
						# of Drones procured	12 drones				

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture						Sector Strategy Outcome: Competitive Agro-Industries					
						Aligned SDG Targets: 2.3, 2.5, 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
Name of Programmes/Sub-Programmes Areas				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
Start Date	End Date			# of catchment ponds established	Construction of three (3) water harvesting ponds						
				# of water storage tanks and irrigation kits procured and distributed	Distribute 2,000 Water Storage Tanks and 2,000 Drip Irrigation Kits						
				# of Tractors and implements procured	6 Rubber Wheel Tractors and 15 implements						
iv.Agro-Parks Development and Agro-Economic Zone Development	2021	2024	To increase the acreage of arable lands leased in production by 15%	Arable leased lands in production	Increased production of select food produce, livestock and fisheries	% Of arable lands utilized	70% of arable leased lands in production	MoAF/ AIC/ Ja 4H/ RADA		Praedial Larceny mitigation measures implemented	Lack of Irrigation Infrastructure limits the productivity of Agro Parks and
						# Of hectares of arable lands utilized	3076.25 hectares				

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture					Sector Strategy Outcome: Competitive Agro-Industries						
					Aligned SDG Targets: 2.3, 2.5, 8.1						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						# Of entrepreneurs operating in the Agro-Parks	500				
						# Of persons employed in the Agro-park	1500				
			# Of youth, women or targeted minority operating in the park			100					
				Kg harvested from the Agro- Park for import substitution and exports	72,437kg						
							\$2,000	Farmers/ Investors utilize Climate Smart Agriculture (CSA) Practices	Production Zones		
							\$1,000		Infrastructure works such and drains cleaned, roadways cleared and verges are a requirement to boost production on the Agro Parks and Production Zones		

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture					Sector Strategy Outcome: Competitive Agro-Industries						
					Aligned SDG Targets: 2.3, 2.5, 8.1						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						# Of developed value chains that mobilized production factors to support youth, women, and other target groups	4				
						# Of Agro Parks and Production Zones established	3 Agro Parks/ Production Zones newly established	AIC			
						# Of Agro Parks that are Good Agricultural Practices Certified (GAP)	5 Agro Parks/ Production Zones operationalized and are Good Agricultural				

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture						Sector Strategy Outcome: Competitive Agro-Industries					
						Aligned SDG Targets: 2.3, 2.5, 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						Extent to which contract farming scheme for local and export markets developed and	8 Clusters/ registered cooperative under contract farming scheme				

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture						Sector Strategy Outcome: Competitive Agro-Industries					
						Aligned SDG Targets: 2.3, 2.5, 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
						operationalized					
v.Implement the Agri-Business Cold Chain project (ABC Jamaica)	Jan – 2023	2026	To strengthen the national intra-logistics framework for agricultural produce, livestock and fisheries.	At least 10 cold storage units across the island	National intra-logistics framework for agricultural produce, livestock and fisheries strengthened .	Extent to which Agri-Business Cold Chain project implemented % reduction in post-harvest loss of perishable fruits and vegetables	Modular, solar-powered, walk-in cold rooms that provide unbroken, off-grid storage and preservation of perishable foods in close proximity to farming clusters Small, refrigerated trucks for transport of	RADA/AIC		Capacity to use new technologies Impacts to post-harvest loss is significant	Price surge of raw materials Electricity cost

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture						Sector Strategy Outcome: Competitive Agro-Industries					
						Aligned SDG Targets: 2.3, 2.5, 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date					produce to markets				
							A network of temperature data loggers in both cold rooms and trucks that farmers can monitor remotely using their cellular phones				
vi.Livestock industry development	2008	2030	To increase livestock production and the quality of local meats	200 small ruminants imported and employed into local small ruminant	Increased production and productivity in livestock sub-sector	Semen bank established and maintained Amount of cattle semen collected,	3,000 semen straws and banks 300 animals inseminated	MOAF/JDDB		Absence of disease outbreak among small ruminants in source country	Unexpected illness and mortality

Sector Strategy: Strengthen the framework for greater competitiveness of a diversified range of agricultural products and increase agricultural output particularly of crops, livestock and aquaculture						Sector Strategy Outcome: Competitive Agro-Industries					
						Aligned SDG Targets: 2.3, 2.5, 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
				multiplication. Semen and embryo bank est. for cattle and small ruminants		processed and stored. # of animals inseminated 200 small ruminants landed and subjected to quarantine # of offspring from imported small ruminants	400 offspring from imported small ruminant				

Sector Strategy: Provide adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities					Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities						
					Aligned SDG Targets: 2.3, 2.4, 6.4, 6.5						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
Development Area: Irrigation Services											
3. Irrigation Services			To provide adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities	Irrigation systems improved Water supply improved Agricultural Production and Marketing facilities systems enhanced	Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities Energy efficiency/ Renewable energy			MoAF		Sufficient resources – human, financial and technology Rainfall is within projected	Insufficient resources available within schedule Insufficient water to meet Limited Fiscal Space and GoJ Allocation to complete infrastructural and soft activities to achieve project outputs/outc

Sector Strategy: Provide adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities						Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities					
						Aligned SDG Targets: 2.3, 2.4, 6.4, 6.5					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Main actions include:	2017	2023	To increase by 15% irrigation systems on farmlands across the island by 2026	810 ha of land under irrigated agriculture	Improved irrigation systems	# of ha of farm land irrigated	At least one (1) off-farm irrigation system implemented	MoAF/ NIC			ome/indicators.
i. Essex Valley Agricultural Development Project				Six hundred (600)/80 % of farmers/s takeholders being serviced with improved irrigation systems. Farm roads, global gap and pack house	Enhanced Agricultural Production and Marketing facilities systems	Off-farm climate resilient irrigation system developed	At least 23 kilometers of farm/community roads restored				
					Energy efficiency/ Renewable energy	Farm/community restored	% of disability accessible facilities completed				
						Disability accessible infrastructure s developed	3.1 (MW) photovoltaic system implemented				
						Photovoltaic (PV) System developed					

Sector Strategy: Provide adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities					Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities						
					Aligned SDG Targets: 2.3, 2.4, 6.4, 6.5						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
				facilities rehabilitated and completed.							

Sector Strategy: Provide adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities						Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities					
						Aligned SDG Targets: 2.3, 2.4, 6.4, 6.5					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii.South Plains Agricultural Development Project	July 2019	June 2023	795 ha of land under irrigated agriculture Agricultural lands (200 ha) leased to youths, women and persons with disabilities	Enhanced productivity and access to markets for farmers in St Catherine and Clarendon Improved irrigation, drainage, farm roads and flood control systems Three (3) replacement wells	Land improved thru irrigation drainage and/or flood management	# of ha under irrigation At least 795 Ha of improved irrigation land in Parnassus and Amity Hall Bridge Pen	700 Stakeholders trained in improved production technology	MoAF/ NIC		Sufficient resources – human, financial and technology Rainfall is within projected	Covid-19 pandemic

Sector Strategy: Provide adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities						Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities					
						Aligned SDG Targets: 2.3, 2.4, 6.4, 6.5					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						completed and approved					
			23 Km of land constructed and/or rehabilitated								
iii. Conduct Feasibility Studies and Rehabilitation of Irrigation Infrastructure	April 2021	March 2024		Develop renewable energy utilization programme (solar)	Increased use of renewable energy Increased cost avoidance Reduction in energy costs from JPSCo.	# Of Feasibility Studies Extent to which irrigation infrastructure rehabilitated % energy use from renewable source (solar)	5 4% 15%	MoAF/ NIC		Sufficient resources – human, financial and technology Rainfall is within projected	Limited Fiscal Space to implement capital intensive projects. Availability of sufficient lands for implementation of projects. Supply chain disruptions

Sector Strategy: Provide adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities						Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities					
						Aligned SDG Targets: 2.3, 2.4, 6.4, 6.5					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
					Conveyance – Conversion of open canals to pressured systems	% energy cost avoided					associated with the Covid-19 Pandemic.
iv.Pedro Plains Agricultural development	June 21, 2021	Sept 30, 2029		4103 ha of land under irrigated agriculture Production wells drilled 4000 farmers/ stakeholders being serviced with	Renewable Energy systems installed Irrigation systems supplied and installed Technical assistance provided enhancing agricultural development	Feasibility study completed Environmental Impact Assessment (EIA) report approved Final engineering designs completed	% completion of feasibility study and preliminary designs EIA report approved by the end of FY 22/23 % completion of final engineering designs	MoAF/ NIC		Lack of funding to implement the Cadastral Survey and land acquisition activities. Delays in agreement with beneficiaries for irrigation tariff structure.	Pedro Plains Agricultural development

Sector Strategy: Provide adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities						Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities					
						Aligned SDG Targets: 2.3, 2.4, 6.4, 6.5					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
				improved irrigation systems		Land parcels along with easements acquired for project area	% completion of land parcel acquisition				
				Environm ental Permit acquisitio n.							
				Final Engineeri ng Designs							
				Land parcels acquired for infrastruc ture along with							

Sector Strategy: Provide adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities						Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities					
						Aligned SDG Targets: 2.3, 2.4, 6.4, 6.5					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
				easements.							
v.Yallahs West Agricultural development	June 21, 2021	Sept 30, 2029		162.5 ha of land under irrigated agriculture Production wells drilled Over one hundred and Twenty hundred (120) farmers/s takeholde	Renewable Energy systems installed Irrigation systems supplied and installed Technical assistance provided enhancing agricultural development	% completion of WRA of limestone aquifer At least two (2) production drilling wells completed % completion of final engineering designs	Water Resources Assessment (WRA) of the limestone aquifer completed. Design and drilling of two (2) production wells completed Final engineering designs	MoAF/ NIC		Sufficient resources – human, financial and technology Rainfall is within projected	Proof of adequate groundwater resources from the limestone aquifer. Availability of financial resources to undertake the project. Timely procurement of required contracts for

Sector Strategy: Provide adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities						Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities					
						Aligned SDG Targets: 2.3, 2.4, 6.4, 6.5					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
				rs being serviced with improved irrigation systems.			approved and completed				executing the required works.
				Final Engineering Designs							
				Land parcels acquired for infrastructure along with easements							

Sector Strategy: Provide adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities						Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities					
						Aligned SDG Targets: 2.3, 2.4, 6.4, 6.5					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
vi.Lucky Hill Pen/Hinds Town Agricultural Development	October 14, 2022,	March 20, 2026		191 ha of land under irrigated agriculture Over seventy (70) farmers/s takeholders being serviced with improved irrigation systems. Land parcels acquired for infrastruc	Improved irrigation systems Enhanced Agricultural Production and Marketing facilities systems Farmer capacity building – farmers trained, re-instated, etc.	Feasibility study completed Irrigation system integrating climate resilience measures developed Final engineering designs for Agricultural Production and Marketing infrastructure developed	% completion of feasibility study and preliminary designs % completion of climate resilient irrigation system implemented. % completion of final engineering designs	MoAF/ NIC		Sufficient resources – human, financial and technology Rainfall is within projected	Obtaining the required approvals for permits to implement critical aspects of the project. Lack of funding to execute project.

Sector Strategy: Provide adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities						Sector Strategy Outcome: Adequate water supply, irrigation and drainage to boost agricultural productivity and meet the needs of rural communities					
						Aligned SDG Targets: 2.3, 2.4, 6.4, 6.5					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
				ture along with easements. Installation of project infrastructure.							

Sector Strategy: Strengthen agricultural marketing structures						Sector Strategy Outcome: Strong agricultural marketing structures					
						Aligned SDG Targets: 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Agricultural Marketing Structures											
4. Agricultural Marketing Structures			To create an enabling environment for investment, cross-sectoral linkages and inclusive engagement of stakeholders in agricultural production and marketing	Mechanism to support investment, cross-sectoral linkages and stakeholder engagement strengthened	An enabling environment for investment, cross-sectoral linkages, and inclusive engagement of stakeholders in agricultural production and marketing					Sufficient resources – human, financial and technology Stakeholder buy-in and mechanisms are in place to facilitate cross-sectoral linkages Conditions support inclusive engagement of a range of stakeholders	Insufficient resources available within schedule Insufficient support for cross-sectoral linkages
Main actions include:											
i. Establish and operationalize marketing mechanisms	2008	2030				# of Marketing Mechanisms established and operational	5 marketing mechanisms: <ul style="list-style-type: none">Market Liaison for key commodities (eggs, small ruminants, etc)Industry linkages committee for pork and pork products	MoAF/ AIC/ RADA			

Sector Strategy: Strengthen agricultural marketing structures					Sector Strategy Outcome: Strong agricultural marketing structures					
					Aligned SDG Targets: 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
						<ul style="list-style-type: none">Updated and accessible marketing information on key produce, livestock and fisheriesAgri-linkages Exchange (ALEX)Rollout of mother farm concept				
Sector Strategy: Increase the resilience of the agriculture sector to natural hazards					Sector Strategy Outcome: agriculture sector resilient to natural hazards					
					Aligned SDG Targets: 2.4, 13.2					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								

Sector Strategy: Strengthen agricultural marketing structures					Sector Strategy Outcome: Strong agricultural marketing structures					
					Aligned SDG Targets: 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
	-Programmes Areas	Start Date	End Date							
Development Area: Agriculture Sector Resilience										
5. Agriculture Sector Resilience		2030	To create an agriculture sector resilient to natural hazards	Resources , capacities , and technologies to support resilience of the agriculture sector to natural hazards strengthened	Agriculture sector resilient to natural hazards					
Main actions include:										
i. Explore and advance integrated pest management technologies	2008	2030				Extent to which pest management technologies developed/implemented	Frosty Pod Rot Management Project implemented Management plans for other emerging pest diseases of economic importance developed and implemented	MOAF/ PQPI/ RADA/ R&DD		Sufficient resources – human, financial and technology Relevant resources, capacities and technologies are identified/developed/implemented

Sector Strategy: Strengthen agricultural marketing structures					Sector Strategy Outcome: Strong agricultural marketing structures						
					Aligned SDG Targets: 8.1						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii. Establish new fish sanctuaries and maintain existing fish sanctuaries to achieve increased fishing stock	2022	2023	To increase by 15% fisheries contribution to agricultural growth by 2026.	800 hectares of fishery protected area established on the Pedro Bank.	Protection of sensitive ecosystems and improvement in vulnerable fish stocks	Area approved and gazette. Boundary descriptions prepared.	Fishery protected area increased to 7%.	MoAF/ NFA		The necessary resources to establish the sanctuary will be provided.	Assessment for declaration might be impacted by adverse weather conditions.
						Extent to which capacity of fishing and fish farming communities	Capacity building and awareness raising activities conducted				

Sector Strategy: Strengthen agricultural marketing structures						Sector Strategy Outcome: Strong agricultural marketing structures						
						Aligned SDG Targets: 8.1						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
					are built to adopt climate resilient practices							
iii. Implement the agriculture sector components of the Strategic Pilot Programme for Climate Resilience Investment Project (IP)-Adaptation Programme and Financing Mechanism	–	–	To integrate climate resilience into development planning and investment	Improve Agriculture and Landscape Management	Climate resilient approaches integrated into development planning and investment	Extent to which agriculture sector component implemented	Partially Implemented:	MEGJC/RADA				
							- Vulnerability assessment for project prioritized sectors conducted					
							- Sustainable farming practices in selected communities facilitated					
							- Water harvesting and management initiatives implemented					

Sector Strategy: Promote national food and nutrition security and food safety						Sector Strategy Outcome: National food and nutrition security and food safety					
						Aligned SDG Targets: 2.1,2.2, 2.4					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: National food and nutrition security and food safety											
6. Agricultural Health and Food Safety	2008	2030	1. To reduce biological risk from plant and plant by-products, animal and animal by-products, and food. 2. To increase access of local industries to targeted export markets	Increased adherence to plant health, animal health, and food safety standards	National food and nutrition security and food safety	Extent to which Disease free status and Pest-free status for select animal diseases and plant pests (respectively) surveyed/ certified	On-going surveillance of select diseases and pests	MoAF		Sufficient resources – human, financial and technology Effective surveillance guided by minimum and certification standards Stakeholders adhere to regulations and standards	Insufficient resources available within schedule Insufficient stakeholder buy-in and/or capacity to adhere to regulations and standards
						% Of new quarantine pest identified and containment measures implemented	20% (1 pest in 5 years)				

Sector Strategy: Promote national food and nutrition security and food safety						Sector Strategy Outcome: National food and nutrition security and food safety					
						Aligned SDG Targets: 2.1,2.2, 2.4					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	Main actions include:										
i. Advance implementation of the Food and Nutrition Security Action Plan	2014	2030	To ensure that all individuals have access to sufficient quantity of nutritious food irrespective of shocks to the food supply (availability, access, utilization, and stability)	Risk profiles for select food items Increase in production of select produce, livestock and fisheries to meet	Healthy, sustainable, and equitable food systems.	Extent to which governance/management structure established FNS policy and action plan in reviewed and updated # of small scale food producers	Increase household food production and trading; Improve income generation and job creation opportunities; Improve nutrition and food safety; Increase safety nets and food emergency management systems;	MoAF		Consistent supply of food from both domestic and international markets Distribution of food across the island is stable and consistent	Disruptions in the food supply chain resulting from international conflicts. Adverse weather conditions, pest infestation and alternative use of grains.

Sector Strategy: Promote national food and nutrition security and food safety						Sector Strategy Outcome: National food and nutrition security and food safety					
						Aligned SDG Targets: 2.1,2.2, 2.4					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
				domestic demand Information system for critical food products			Improve analysis and information management system; Provide capacity building; and Facilitate stakeholder dialogue				
ii.Continue the implementation of the National Animal Identification and Traceability System (NAITS)	2015	2030	To increase traceability from farms to slaughterhouse	New livestock registered into the NIATS programme	Reduced biological risk from plant and plant by-products, animal and animal by-products, and food	# of animals ear tagged within agreed time frame	10,000 cattle	MoAF		Created an enabling environment for the traceability of livestock	Limited number of animals tagged as opposed to the number of animals within the country

Sector Strategy: Promote national food and nutrition security and food safety						Sector Strategy Outcome: National food and nutrition security and food safety					
						Aligned SDG Targets: 2.1,2.2, 2.4					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
iii.Continue the implementation of the Praedial Larceny Prevention Programme including illegal, unreported, and unregulated fishing	2015	2030	To create and/or operationalize policy, legislative and institutional frameworks for the reduction of incidences of praedial larceny and other farm theft island wide	Agricultural Wardens project funded Expansion of the praedial larceny prevention units across police divisions	Reduction in incidents of praedial larceny National food safety system strengthened	# of persons trained through collaborative learning initiatives # of Praedial Larceny units established and operational # of agricultural receipt books sold	16 Justices 440 personnel	MoAF		Increased reporting of incidents Greater levels of trust among farmers and fishers as it relates to the judiciary and the JCF Created an enabling environment for the traceability of agricultural produce and livestock.	Limited buy-in from stakeholders Lack of reporting

Sector Strategy: Strengthen the policy and regulatory frameworks for the agriculture sector					Sector Strategy Outcome: Strong policy and regulatory frameworks for the agriculture sector							
					Aligned SDG Target: 8.1							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
Development Area: Policy and Regulatory Frameworks												
7. Policy and Regulatory Frameworks			To develop and implement updated supporting policy, legal, planning frameworks that will protect agricultural resources ⁴⁹	Cabinet approved policies, legislations, strategies and action plans in response to key strategic issues	Strong policy and regulatory frameworks for the agriculture and fisheries sectors							
Main actions include:												
i. Modernisation of the Agriculture policy, legal and planning framework	2009	2030				# of policies approved # of legislations passed	At least six (6) national policies approved and commenced implementation by end year 2024 ⁵⁰	MoAF		White paper for policies will be completed and approved within agreed timeframe	Comment from key stakeholders on draft policies and legislations are late; very disparate;	

⁴⁹ Agricultural resources include lands, aquatic ecosystems, plant genetic resources, livestock genetic resources and fisheries resources

⁵⁰ The policies to be developed and implemented are (1) National Youth in Agriculture policy, (2) Livestock policy and Act , (3) National Organic Agriculture policy, (4) Animal Health and Welfare, (5) Agricultural Land Use Policy and (6) National fisheries policy

Sector Strategy: Strengthen the policy and regulatory frameworks for the agriculture sector					Sector Strategy Outcome: Strong policy and regulatory frameworks for the agriculture sector					
					Aligned SDG Target: 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
					Agri-business sector strategy approved and financed	At least 12 national legislations approved and commenced implementation by end year 2024 ⁵¹			Stakeholder consensus is reached for each legislation within agreed timeframe	and not forthcoming.
					10yr agricultural sector plan approved and financed	Agri-business sector strategy approved by second quarter of FY2022/23			Financial support for agri-business sector strategy and sector plan is approved for FY2022/23	Lack of necessary financial resources
					National livestock board established	10yr agricultural sector plan				

Sector Strategy: Strengthen the policy and regulatory frameworks for the agriculture sector					Sector Strategy Outcome: Strong policy and regulatory frameworks for the agriculture sector					
					Aligned SDG Target: 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
						approved in FY2023/24 National Livestock Development Board established by FY2024/25				

Sector Strategy: Strengthen the effectiveness of government in supporting role the development of the agriculture sector						Sector Strategy Outcome: Effective government in the development of the agriculture sector					
						Aligned SDG Targets: 2.a					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Effective Government services in Agriculture Sector development											
8. Effective Government Services in Agriculture Sector Development			To create an effective government apparatus for development of the agriculture sector	Access to quality, relevant government services increased	Effective Government in the development of the agriculture sector			MoAF		Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:										Wider plans for improved government effectiveness are on track	Delays in the development of policies, regulations, institutional arrangements
i. Continue the modernization of the Fisheries Division, Rural Agricultural Development Authority (RADA), Plant Quarantine and Produce Inspection						Extent to which fisheries modernization programme implemented	Phases 2 to 3 of the fisheries modernization programme implemented	MoAF		Stakeholders are engaged and services are demand-driven	Insufficient inclusiveness in the engagement
			Extent to which RADA modernization programme implemented	Phases 2 to 4 of the RADA modernization programme implemented							

Sector Strategy: Strengthen the effectiveness of government in supporting role the development of the agriculture sector					Sector Strategy Outcome: Effective government in the development of the agriculture sector						
					Aligned SDG Targets: 2.a						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas (PQ/PI) and Agriculture Land Management (ALMD) Division , Research and Development Division (R&DD)	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
					Extent to which ALMD modernization programme implemented	The ALMD modernization completed				of stakeholders	
					Extent to which modernization programme for government agricultural research entities and divisions (to improve service delivery and responsiveness to emerging trends and needs) implemented	Modernization programme for government agricultural research entities and divisions implemented					

Sector Strategy: Develop and improve farm roads and access to fish landing sites including rural road networks						Sector Strategy Outcome: Strong Road infrastructure for the agriculture sector					
						Aligned SDG Targets: 2.a					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Farm Roads Development											
9. Farm Roads Development			To assist in the rehabilitation of Farm Roads across Jamaica towards the growth and improvement of the agricultural sector, in specially targeted high production areas.	Rehabilitation of selected farm roads across all parishes	Farm roads rehabilitated and fully utilized by farmers			MoAF/RADA		Timely approval of roads by National Board of Directors	Natural Disasters/poor weather conditions
Main Actions include:											
i. Implement the national farm road rehabilitation programme	2008	2030				# Of farm roads rehabilitated/ maintained	240 farm roads rehabilitated (40 newly rehabilitated and 20 maintained per year)	MoAF/RADA		Good weather conditions Selection of suitable contractors as per procurement guidelines Timely completion of roads as per contracts.	Requirements not met by bidders during tender submission process escalation of the price of inputs

Sector Strategy: Increase access to resources and provide effective services to youth and women in agriculture						Sector Outcome: Youth and women in agriculture have adequate access to resources and effective services					
						Aligned SDG Targets: 2.3					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results		Performance Measurement		Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Youth and Women in Agriculture											
10. Youth and Women in Agriculture Entrepreneurship	2008	2030	To provide training of women and young people between the ages of fifteen (15) and thirty-five (35) in the areas of Agriculture, Entrepreneurship, and Business development	Increase involvement of women and youth in agriculture and agribusinesses	Youth and women in agriculture have adequate access to resources and effective services			MoAF		Sufficient resources – human, financial and technology	Insufficient resources available within schedule
		Outcome Indicators				JA4-H /RADA					
		Youth									
		% Change in youth involvement in the agricultural and agro-processing sector by 2024						Youth involvement in the agricultural and agro-processing sector increased by 15% by 2024			
		# Of trained youth entering the agriculture sector						2000 entrants (FY23/24)			
					Women				Stakeholders are engaged and services are demand-driven	Insufficient inclusiveness in the engagement of stakeholders	
											Fairly stable social and economic environment
										No major environmental	

Sector Strategy: Increase access to resources and provide effective services to youth and women in agriculture						Sector Outcome: Youth and women in agriculture have adequate access to resources and effective services					
						Aligned SDG Targets: 2.3					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results		Performance Measurement		Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
					% Change in women involvement in the agricultural and agro-processing sector by 2024	10%	MoAF/RADA				
Main actions include:											
i. Establish marketing groups with a special focus on strategies to address the	2008	2030	To establish 14 marketing group geared towards rural women and youth	Increased marketing opportunities for rural	Improved opportunities for the success of agricultural business	# Of trained women entering the agriculture sector	100	RADA/ MoAF/ Ja 4H		Women expressing interest in agribusiness opportunities	Disinterest Lack of appropriate venue for training

Sector Strategy: Increase access to resources and provide effective services to youth and women in agriculture						Sector Outcome: Youth and women in agriculture have adequate access to resources and effective services					
						Aligned SDG Targets: 2.3					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results		Performance Measurement		Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
needs of women and youth			To create a blended marketing infrastructure that promote the businesses of rural development	women and youth	owned to women and youth					Training delivered is appropriate for gender needs and wants	
						# of groups established	14 groups established				
ii. Rural Youth Economic Empowerment Programme (RYEEP)	2021	2030	To establish and support 1,534 youth farmers by 2024	Increased number of youth owned	Increased agricultural productivity through youth engagement in the sector	# of youth trained in entrepreneurship # of enterprises established	1534 trainees 1534 enterprises established	Ja 4H	76,700	Youth interests in agribusiness opportunities Sufficient resources along with capital are available of training	Alternative competing training programs Illegal competing activities that provide a high source of income and recognition
iii. Youth Development Roadmap	2021	2030	To develop and promote a Roadmap for youth pursuing careers in agriculture	Increased awareness of how to access the opportunity	Increased number of youth farmers accessing	# of person accessing and using the Youth in Agriculture Roadmap	3,000 youth farmer using the roadmap				

Sector Strategy: Increase access to resources and provide effective services to youth and women in agriculture						Sector Outcome: Youth and women in agriculture have adequate access to resources and effective services					
						Aligned SDG Targets: 2.3					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results		Performance Measurement		Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
				ties /resources within the sector	resources in the sector						
iv.Build a Road Map for Youth in Agriculture and Agribusiness			To select 200 youth farmers to receive available government farmlands	Increase number of youth involved in large scale agricultural production	Increase agricultural production	# of youth receiving government farmlands	200 youths selected	To select 200 youth farmers to receive available government farmlands			
v.Provide youths with access to agricultural lands with supporting infrastructure for primary production in the fresh and	2021	2030	To increase the number of arable lands leased by 20% for vulnerable groups (youth and women)	Increased access to resources for vulnerable groups	Increased vulnerable groups’ involvement in agriculture	% of arable lands available to vulnerable groups (youth and women)	20% of arable lands available to vulnerable groups (youth and women)	AIC	50,000	Available Agricultural Lands are directed to Agro-Invest for Management	Lack of access to finance from Commercial Banks Limited start-up

Sector Strategy: Increase access to resources and provide effective services to youth and women in agriculture						Sector Outcome: Youth and women in agriculture have adequate access to resources and effective services					
						Aligned SDG Targets: 2.3					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results		Performance Measurement		Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
value-added products markets											High cost of material inputs
vi.National School Garden Programme	2008	2030	To develop and maintain 625 public school garden by 2024	To develop and maintain 625 public school garden by 2024	Increased exposure of students to agriculture best practice. Increased production of inputs for the school feeding programme	# of gardens established and maintained	625 schools and institutional gardens established and maintained	Jamaica 4H clubs		Schools opened Land readily available for school farms	Schools returning to online learning

Sector Strategy: Advance the development of the Fisheries sub-sector						Sector Outcome: Developed Fisheries sub-sector					
						Aligned SDG Targets: 8.1, 14.2, 14.4,					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Fisheries Sub-Sector											
11. Fisheries Development			To improve the economic, social, and ecological value of capture fisheries and aquaculture while increasing fisheries contribution to GDP to 0.6% by 2024	Capacity of fisheries sector to meet food security needs and contribute to GDP increased	Developed Fisheries sub-sector	Outcome Indicator:		National Fisheries Authority (NFA)		Sufficient resources – human, financial and technology	Insufficient resources available within schedule
						% Change in fisheries contribution to GDP	Fisheries contribution to GDP increased by 0.6% by 2024				
Main actions include:											
i. Improve conservation and management of fishery resources						% Of select fisheries along the value chain optimised (7 mgmt plans implemented)	30% 7 Couch Fishery Mgmt Plan 2018, Sea Cucumber Mgmt Plan, Pelagic/ Tuna Mgmt Plan, Lobster Fishery Mgmt Plan, Oysters Mgmt Plan,			Wider plans for improved government effectiveness are on track Stakeholders are engaged and services are demand-driven	Delays in the development of policies, regulations, institutional arrangements Insufficient inclusiveness in the engagement of stakeholders

Sector Strategy: Advance the development of the Fisheries sub-sector					Sector Outcome: Developed Fisheries sub-sector					
					Aligned SDG Targets: 8.1, 14.2, 14.4,					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Respons ible Entity/i es	Estimat ed Costs (000)	Assumptions
Output (s)	Outcome (s)	Output Indicator (s)		Target (s) 2024 (FY 23/24)						
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n									
	Start Date	End Date								
ii. Increase investments in aquaculture										
iii. Increase benefits and access to markets from the Blue										

Sector Strategy: Advance the development of the Fisheries sub-sector						Sector Outcome: Developed Fisheries sub-sector								
						Aligned SDG Targets: 8.1, 14.2, 14.4,								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024										
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations			
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)							
	Start Date	End Date												
	Economy for Jamaicans												opportunities	
													Fish production from aquaculture (Tilapia)	1200 MT
				% Increase of seed stock for Tilapia & oysters	20%									
iv. National Online Fisheries Licensing and Registration System	2018	2024	To increase by 15% fisheries contribution to agricultural growth by 2026	Licensing and registration system designed and developed.	Creation of an operational integrated licensing and registration system that captures data,	% compliance to licensing requirement among fisheries and aquaculture	Supplier of licensing and registration system contracted							ICT infrastructure including Internet access will be available at all regional offices.

Sector Strategy: Advance the development of the Fisheries sub-sector						Sector Outcome: Developed Fisheries sub-sector					
						Aligned SDG Targets: 8.1, 14.2, 14.4,					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Respons ible Entity/i es	Estimat ed Costs (000)	Assumptions	Risks/Limitat ions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
				Software and user manuals for the system. ICT infrastructure and computer hardware installed and operational at project sites. Use of GIS applications in collecting data. Public awareness	manages it and provide timely, accurate reports to serve stakeholders	stakeholder s				Staff will be available to fully test system when required. Procurement of system will be approved by Cabinet. Satisfactory submissions are received for Requests for Proposals	Fisheries Authority). Inability of the Fishing Industry to play its part in ensuring the Government of Jamaica achieves its 5-in-4 Plan. Missed opportunity to improve how the Fishing Industry is viewed by fisher-folks and the public in general.

Sector Strategy: Advance the development of the Fisheries sub-sector						Sector Outcome: Developed Fisheries sub-sector					
						Aligned SDG Targets: 8.1, 14.2, 14.4,					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
				s of the new system.							Greater difficulty to generate timely and accurate statistical data, thus making decisions by the NFA, MoAF and the Government of Jamaica more difficult instead of better, more readily available, and more efficient.

Sector Strategy: Advance the development of the Fisheries sub-sector						Sector Outcome: Developed Fisheries sub-sector					
						Aligned SDG Targets: 8.1, 14.2, 14.4,					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Respons ible Entity/i es	Estimat ed Costs (000)	Assumptions	Risks/Limitat ions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
v. Production plan for new and underutilized Fisheries	2021	2026	To increase by 15% fisheries contribution to agricultural growth by 2026	Contracti ng Party status within the Internatio nal Commissi on for the Conservat ion of Atlantic Tunas (ICCAT).	Engagement in the sustainable harvesting of underutilized fisheries with the derived benefit from the Blue Economy.	% increase of targeted new or under- utilized fisheries developed within the next five years	Participation in ICCAT meetings as a Cooperating Party. Stock assessment of Pelagic fishery based on available data. Research and Development Experimental growth of oysters on cement substrate. Capacity building of oyster producer groups in Savanna- lar-mar, Westmoreland and	NFA/ MoAF		Adequate human resources assigned to programme.	Requirement s for Cooperating Party status delayed. Limited or untimely submission of data to ICCAT. Inadequate capital infrastru ctur e.

Sector Strategy: Advance the development of the Fisheries sub-sector						Sector Outcome: Developed Fisheries sub-sector					
						Aligned SDG Targets: 8.1, 14.2, 14.4,					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Respons ible Entity/i es	Estimat ed Costs (000)	Assumptions	Risks/Limitat ions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
				Demonstr ation Facility and an enhanced productio n system			Green Island, Hanover.				
vi. Promoting Community- Based Climate Resilience Fisheries Project	2018	2023	To increase by 15% fisheries contribution to agricultural growth by 2026 To increase the adoption of	Adoption of Climate resilience Practices within the Fisheries Sector	Policy and planning framework for the fisheries and aquaculture sector ⁵²	Consumptio n campaign launched. Strategy and Action Plan- Policy	Consumption campaign launched/ Behavioural change campaign launched.	NFA/Mo AF		Operational procurement and technical evaluation completed within agreed timeframe.	Project delays due to the global pandemic which will affect overseas consultants visit to

⁵² These include the development of 1. Strategy and Action Plan for the Fisheries and Aquaculture Policy; 2. Strategy and Action Plan for the Monitoring Control Surveillance and Enforcement (MCS&E) in Fish Sanctuaries; 3. Pelagic Marketing Plan; 4. Behaviour and change management campaign; 5. Agro Met Services and applications for the Fisheries Sector and 6. Climate projection Deliverables and Knowledge Attitude and Perception Surveys; 6. Ten (10) Sub-projects in targeted fishing and fish farming communities

Sector Strategy: Advance the development of the Fisheries sub-sector						Sector Outcome: Developed Fisheries sub-sector					
						Aligned SDG Targets: 8.1, 14.2, 14.4,					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Respons ible Entity/i es	Estimat ed Costs (000)	Assumptions	Risks/Limitat ions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
			Climate Resilient Practices within the Fisheries Sector.	Increase in Enforcement Activities in Sanctuaries	Upgrade of Aquaculture Facility using RAS Technology	regulation approved. # of business plans developed.	Draft strategy and Action Plan- Policy regulation. Completion of Pelagic Management Plans; Procurement of an Artisanal Vessel; Ten business plans for alternative livelihoods in fisheries sector. Modernized Hatchery with RAS system completed. 14 fisher groups trained in hatchery				Jamaica to execute their consulting services. Lengthy procurement delays due to under budgeted TORs.

Sector Strategy: Advance the development of the Fisheries sub-sector						Sector Outcome: Developed Fisheries sub-sector					
						Aligned SDG Targets: 8.1, 14.2, 14.4,					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Respons ible Entity/i es	Estimat ed Costs (000)	Assumptions	Risks/Limitat ions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
							development and/or alternative livelihoods in fisheries sector.				
vii. Fishing beach rehabilitation	2021	2026	To increase by 15% fisheries contribution to agricultural growth by 2026.	15 beaches have proper land tenure. 15 beaches have an establishe d managem ent organizati on in place. 15 beaches	15 beaches rehabilitated over the next 5 years	# of beaches rehabilitate d.	3 fishing beaching identified and investigated for land ownership. Pedro Cay beach facility repaired. Basic sanitation and support facilities on 3 fishing beaches constructed.	NFA/Mo AF		Land ownership information from the Beach Control Authority & National Land Agency received. Buy-in and support from fishing communities.	Weak fishing organizations in target communities . Transferring of lands to the NFA/MoAF.

Sector Strategy: Advance the development of the Fisheries sub-sector						Sector Outcome: Developed Fisheries sub-sector					
						Aligned SDG Targets: 8.1, 14.2, 14.4,					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Respons ible Entity/i es	Estimat ed Costs (000)	Assumptions	Risks/Limitat ions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
				have necessary sanitation , utilities, and support infrastruc ture.							

National Outcome #12 “Internationally Competitive Industry Structures- Manufacturing”

Medium Term Strategic Policy Framework



Overview

National Outcome #12 “Internationally Competitive Industry Structures—Manufacturing” focuses primarily on the development of the manufacturing sector to improve its international competitiveness. This thrust is underpinned by the recognition of the importance of the manufacturing sector to economic growth and development. Vision 2030 Jamaica also recognizes the interlinkages with the social and environmental areas and defines a development path that integrates economic growth with social development and good environmental management. As such, the plan pursues

a strategic approach which focuses on improving productivity levels, economic and market opportunities, environmental sustainability, and social responsibility.

The Plan calls for the transition to high levels of productivity and value added production. This transition includes the use of efficient and clean technologies and environmentally sustainable processes, with motivated, productive employees, within an enabling business and regulatory environment.

The sector remains the largest contributor to GDP among the goods producing sectors, providing goods for domestic and global consumption. Despite this, the sector has been unable to unlock high levels of sustained and inclusive growth. Some of the issues and challenges include:

- High cost of some productive inputs including energy
- High costs associated with crime and security issues
- Trade related issues including implications of regional and global trade liberalization
- Low levels of productivity
- Limited use of clean technologies
- Low levels of investment in modern technology and business practices
- Environmental pressures generated by the manufacturing sector, including contribution to solid and hazardous waste and emissions from manufacturing processes
- Shortage of skilled labour
- Global supply chain issues with difficulties in accessing raw materials and packaging materials
- Higher shipping rates
- Reduced and delayed transshipment

The manufacturing sector was disrupted by the COVID-19 pandemic with a decline in economic activities and lower levels of productivity. The pandemic, which started as a health crisis, evolved into a global socio-economic crisis with significant impacts on lives and livelihoods. The manufacturing sector was forced to make operational adjustments in response to the public health related impacts and disruptions to supply chains. This resulted in declines in revenues and exports, slowing down much of the progress made since the implementation of Vision 2030 Jamaica commenced in 2009. Notwithstanding, some sub-sectors were able to pivot and found opportunities to enter new export markets in North America and the Caribbean. While there has been some economic recovery, the country continues to grapple with some of the impacts of the COVID-19 pandemic and remains vulnerable to further disruptions caused by new waves of the pandemic.

The medium-term strategies and programming reflect medium to long term policy priorities which respond to the impact of the COVID-19 pandemic, the legacies of the global financial and economic crisis and a dynamic global economy. The priorities give focus to, inter alia providing an enabling business environment, developing and strengthening linkages across industries, climate proofing the sector, encouraging the adoption of hazard mitigation and emergency management practices and the use of clean, efficient, and environmentally friendly technology.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12E below presents medium-term targets for “Internationally Competitive Industry Structures – Manufacturing” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12E. Table of Indicators: National Outcome #12 - “Internationally Competitive Structures: Manufacturing”

National Outcome Indicators	Baseline	Actual						Targets ⁵³							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Percentage change in export earnings from manufacturers (rolling 3-year average)	26.26	12.12	-20.35	7.9	10.7	0.9	6.67	10	13	10	10	10	10	10	≥14

The planned strategies and development programming for “Internationally Competitive Industry Structures—Manufacturing” are aligned with SDGs 8, 9 and 13.

Figure 12C - Alignment of National Outcome #12 “Internationally Competitive Industry Structure: Manufacturing” and the SDGs



⁵³ Targets for 2022-2024 are provisional

The table 12F shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Internationally Competitive Industry Structures – Manufacturing” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12F. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Internationally Competitive Industry Structures: Manufacturing”

Sector Strategy: Create an enabling business environment which fosters and supports the establishment, growth and survival of manufacturing enterprises							Sector Strategy Outcome: An enabling business environment which fosters and supports the establishment, growth, and survival of manufacturing enterprises				
							Aligned SDG Targets: 8.1, 9.2				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Programme Area: Development and Regulation of Manufacturing Industry											
1. Regulatory Framework for Development of Competitive Manufacturing Sector			To strengthen the systems and regulatory and institutional frameworks for streamlining business facilitation, local industry development and expansion	Systems and regulatory and institutional frameworks for streamlining business facilitation, local	Competitive manufacturing industry	Outcome: % industry contribution to GDP (agriculture, manufacturing & WRTRIM, MSME)	45% (Baseline: 30.7%) / Contribution of local industries to Gross Domestic increased by at least 5% of GDP by 2025	MIIC		Sufficient, human, financial and technology resources, and capacities	Insufficient resources available within schedule

Sector Strategy: Create an enabling business environment which fosters and supports the establishment, growth and survival of manufacturing enterprises						Sector Strategy Outcome: An enabling business environment which fosters and supports the establishment, growth, and survival of manufacturing enterprises					
						Aligned SDG Targets: 8.1, 9.2					
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
Name of Programmes/Sub-Programmes Areas				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
Main actions include:				for manufacturers , producers, service providers and MSMEs. To improve and streamline business facilitation, local industry development and expansion for manufacturers , producers, service providers and MSMEs.	industry development and expansion for manufacturers strengthened						
i. Implement the National Five-Year Manufacturing Strategy						Outcome Indicators:		MIIC, JMEA, JAMPRO			
						Extent contribution of the manufacturing sector to GDP	Contribution of the manufacturing sector to GDP increased by 2025 resulting in manufacturing output of J\$81 b by FY 2025				
						Manufacturing value added as a proportion of GDP and per capita	15% or 3% average annual growth rate				
						Output Indicators:					
						% Implementation	Implementation of the strategy				

Sector Strategy: Create an enabling business environment which fosters and supports the establishment, growth and survival of manufacturing enterprises						Sector Strategy Outcome: An enabling business environment which fosters and supports the establishment, growth, and survival of manufacturing enterprises					
						Aligned SDG Targets: 8.1, 9.2					
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
Name of Programmes/Sub-Programmes Areas				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
						on of strategy on schedule	70% on schedule (preliminary)				
						Extent monitoring and evaluation framework for National Five-Year Manufacturing Strategy completed	To be stated				
ii. Establish a Manufacturing and Export Growth Team					Extent strategies geared at increasing and diversifying export products and markets are implemented	To be stated	MIIC, JAMPRO				

Sector Strategy: Create an enabling business environment which fosters and supports the establishment, growth and survival of manufacturing enterprises							Sector Strategy Outcome: An enabling business environment which fosters and supports the establishment, growth, and survival of manufacturing enterprises				
							Aligned SDG Targets: 8.1, 9.2				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
iii. Provide training to manufacturers on trade agreements and the opportunities that may exist in these agreements to harness these benefits					Participate in forums, workshops and training sessions to highlight the opportunities for Jamaican companies to utilize the Suspension and Safeguard mechanisms Under the RTC ⁵⁴	MIIC, BSJ					

⁵⁴ Revised treaty Of Chaguaramas

Sector Strategy: Create an enabling business environment which fosters and supports the establishment, growth and survival of manufacturing enterprises						Sector Strategy Outcome: An enabling business environment which fosters and supports the establishment, growth, and survival of manufacturing enterprises					
						Aligned SDG Targets: 8.1, 9.2					
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						Process flow developed for providing information to manufacturers utilizing the Suspension and Safeguard mechanisms					
			Other targets to be stated								

Sector Strategy: Create an enabling business environment which fosters and supports the establishment, growth and survival of manufacturing enterprises							Sector Strategy Outcome: An enabling business environment which fosters and supports the establishment, growth, and survival of manufacturing enterprises				
							Aligned SDG Targets: 8.1, 9.2				
Development Programme & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
iv.Develop a national Bamboo Industry Development Plan					National Bamboo Industry Plan developed/implemented	To be stated	MIIC				
v.Establish a Bamboo Industrial Demonstration Facility					Facilitating expansion in the Bamboo Industry Value Chain	Bamboo Industrial Demonstration Facility operational by the end of FY 2024-25	MIIC, BSJ, FCJ				

Sector Strategy: Ensure Competitive Infrastructure for Manufacturing						Sector Strategy Outcome: Competitive infrastructure for manufacturing					
						Aligned SDG Targets: 9.4					
Development Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Infrastructure for Manufacturing											
2. National Manufacturing Strategy - Infrastructure for manufacturing			To provide competitive infrastructure for manufacturing	Competitiveness of infrastructure for manufacturing increased	Competitive infrastructure for manufacturing			MIIC, Private Sector		Sufficient resources and capacities – human, financial and technology	Insufficient resources available within schedule
Main actions include:										Evidence-based, demand driven provision of manufacturing infrastructure aligned to best case value chain management and value-added production	Misalignment between infrastructure development and needs associated with changing global market demand
i. Develop modern factory space for manufacturers, including managing and promoting rentable factory space			To fulfil the increased demand for productive space	Factory space for manufacturers increased	Adequate productive space for manufacturers	Extent factory space for manufacturers meet demand	To be stated	FCJ			Unaffordable factory space etc. associated with uncompetitive alignment
Sub actions include:						Extent Garmex Freezone redeveloped/expanded	Garmex Freezone redeveloped and expanded (13 new buildings)				
a. Redevelopment and expansion of the										Cost effective/competitive pricing of factory space and	

Sector Strategy: Ensure Competitive Infrastructure for Manufacturing					Sector Strategy Outcome: Competitive infrastructure for manufacturing										
					Aligned SDG Targets: 9.4										
Development Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024											
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations				
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)								
	Start Date	End Date													
Garmex Freezone									constructed totalling 370,000 square feet upon completion)					other infrastructure	of industries and infrastructure provided
b. Create Morant Bay Urban Centre								Extent Morant Bay Urban Centre development completed	Morant Bay Urban Centre (436,000 square feet of space upon completion) Boundbrook' project (100,000 square metres of factory space)						
c. Provide incubators for small- and medium-sized manufacturers								To be stated	To be stated			JBDC			

Sector Strategy: Develop linkages between the manufacturing sector and purchasers in linkage sectors and industries					Sector Strategy Outcome: Strong linkages between the manufacturing sector and purchasers in linkage sectors and industries						
					Aligned SDG Targets: 8.1, 9.2						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Sector Interlinkages											
3. Develop trade linkages with other sectors/industries			To develop linkages between the manufacturing sector and purchasers in other sectors and industries for increasing demand and trade	Linkages between manufacturing sector and purchasers in linked sectors and industries strengthened	Strong linkages between manufacturing sector and purchasers in linked sectors/industries			MIIC, MOT, Private Sector		Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:										Evidence- and results- based stakeholder mapping and partnerships	Insufficient use of evidence to identify best case linkages and management of partnerships
i. Through the Tourism Linkages Council taskforces strengthen the linkages among the Tourism, Agriculture and Manufacture industries						Extent linkages among the Tourism, Agriculture and Manufacture industries developed and operationalized through Tourism Linkages Council taskforces	To be stated	MOT		Change management geared towards strengthening partnerships and identification of win-win scenarios	

Sector Strategy: Increase exposure and access by manufacturers to relevant, innovative, and cleaner production technologies						Sector Strategy Outcome: Manufacturers are adequately exposed to and can access relevant, innovative, and cleaner technologies					
						Aligned SDG Targets: 8.4, 9.4					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Innovative and Clean Technologies											
4. National Manufacturing Strategy – Innovative and clean technologies in manufacturing			To expose manufacturers and facilitate access to relevant, innovative, and cleaner technologies	Information and accessibility of relevant, innovative, and cleaner technologies increased	Accessible relevant, innovative, and cleaner technologies for manufacturing			MSET, MIIC		Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:										Clear, simple, and efficient procurement processes and guidelines	Cumbersome , lengthy procurement processes
i. Facilitate the procurement of innovative and cleaner technologies, equipment, and machinery through affordable financing (use of existing energy sector incentives –						To be stated	To be stated	MSET, MIIC, DBJ		Adequate and serviceable financing is available	Challenges with accessing appropriate technologies and machinery
							Technologies and machinery and accessible and cost effective				

Sector Strategy: Increase exposure and access by manufacturers to relevant, innovative, and cleaner production technologies					Sector Strategy Outcome: Manufacturers are adequately exposed to and can access relevant, innovative, and cleaner technologies						
					Aligned SDG Targets: 8.4, 9.4						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	zero rated taxes)										

Sector Strategy: Promote environmental awareness in the manufacturing sector as a means of improving efficiencies						Sector Strategy Outcome: An environmentally aware and efficient manufacturing sector					
						Aligned SDG Targets: 8.4					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Environmental Awareness based Efficiencies											
5. National Manufacturing Strategy – Environmental awareness based efficiencies in manufacturing			To promote environmental awareness in the manufacturing sector towards improving efficiencies	Environmental awareness in manufacturing sector increased	An environmentally aware and efficient manufacturing sector			MIIC, MEGJC, Private Sector		Sufficient resources and capacities – human, financial and technology	Insufficient resources available within schedule Insufficient stakeholder

Sector Strategy: Promote environmental awareness in the manufacturing sector as a means of improving efficiencies				Sector Strategy Outcome: An environmentally aware and efficient manufacturing sector								
				Aligned SDG Targets: 8.4								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
Name of Programmes/Sub-Programmes Areas		Schedule/Duration		Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
		Start Date		End Date	Output (s)	Outcome (s)	Output Indicator (s)					Target (s) 2024 (FY 23/24)
Main actions include:					Capacity to improve efficiency based on environmental sustainability practices increased							
i. Promote regular environmental and energy audits for manufacturers to improve energy efficiencies and international competitiveness							Extent environmental energy audits promoted in manufacturing sector	To be stated	JMEA, MSET, MIIC,			
ii. Promote the uptake of international standards and certifications ISO 14000 and ISO 22000 standards							Extent ISO 14000 and ISO 22000 standards promoted to manufacturers	To be stated	MIIC			

Sector Strategy: Improve quality and relevance of training and accreditation at educational and training institutions by strengthening linkages to the manufacturing sector						Sector Strategy Outcome: Strong linkages between education and training institutions and the manufacturing sector which fosters high-quality and relevant training and accreditation.						
						Aligned SDG Targets: 9.2						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
Development Area: Alignment of training and accreditation with manufacturing sector needs												
6. Alignment of training and accreditation with manufacturing sector needs	2009	2030	To improve quality and relevance of training and accreditation in meeting manufacturing sector needs through strengthening linkages between education and training institutions and the manufacturing sector	Linkages between education and training institutions and manufacturing sector increased	Alignment of training and accreditation with manufacturing sector needs	(Extent) Change in Jamaican Manufacturers (Firms) utilizing accreditation services increased	Jamaican Manufacturers (Firms) utilizing accreditation services	JANAAC, NQI bodies & MIIC		Sufficient resources and capacities – human, financial and technology	Insufficient resources available within schedule	
Main actions include:										Evidence-based planning and programming	Inadequate stakeholder buy-in/commitment to partnerships	
i. Strengthen links between educational and training institutions to supply sector skills						Aligning quality and relevance of training and accreditation with manufacturing sector	Extent linkages between educational and training institutions to supply sector skills developed/operationalized	To be stated	MOEYI, HEART/N STA Trust, JTEC		Partnerships cultivated and effectively managed	Change management and clearly defined results and M&E frameworks for
ii. Develop and strengthen links												

Sector Strategy: Improve quality and relevance of training and accreditation at educational and training institutions by strengthening linkages to the manufacturing sector					Sector Strategy Outcome: Strong linkages between education and training institutions and the manufacturing sector which fosters high-quality and relevant training and accreditation.					
					Aligned SDG Targets: 9.2					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
with HEART Trust/NTA, NCTVET, to certify training programmes			needs increased		Trust/NTA, NCTVET, to certify training programmes developed and operationalized		NSTA, MOE, MIIC		partnerships and programming	

Sector Strategy: Climate proof the sector as well as encourage adoption of hazard mitigation and emergency management practices					Sector Strategy Outcome: A climate proof manufacturing sector adopting hazard mitigation and emergency practices						
					Aligned SDG Targets: 13.2						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Climate Proofing and Hazard Risk and Emergency Management											

Sector Strategy: Climate proof the sector as well as encourage adoption of hazard mitigation and emergency management practices						Sector Strategy Outcome: A climate proof manufacturing sector adopting hazard mitigation and emergency practices					
						Aligned SDG Targets: 13.2					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
7. National Manufacturing Strategy – Climate Proofing and hazard mitigation and emergency management in manufacturing sector			To provide regulatory framework and support to climate proof the manufacturing sector and promote hazard mitigation and emergency management practices	Access to resources and capacities for climate proofing, hazard mitigation and emergency management increased	A climate proof manufacturing sector adopting hazard mitigation and emergency practices			MIIC, MSET, MEGJC		Sufficient resources and capacities – human, financial and technology	Insufficient resources available within schedule
Main actions include:										Change management and stakeholder buy-in	Lags in requisite changes in attitudes / Insufficient buy-in to support integration of climate proofing, and hazard mitigation and emergency management practices in manufacturing
i. Develop strategies that will promote or develop climate-smart manufacturing practices and products						Extent strategies to promote climate-smart manufacturing practices and products developed/implemented	To be stated	MIIC, MSET, MEGJC		Affordable and cost efficient strategies and technologies available	

Sector Strategy: Climate proof the sector as well as encourage adoption of hazard mitigation and emergency management practices					Sector Strategy Outcome: A climate proof manufacturing sector adopting hazard mitigation and emergency practices					
					Aligned SDG Targets: 13.2					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
										Cost-related barriers to uptake

National Outcome #12 “Internationally Competitive Industry Structures – Mining and Quarrying”

Medium Term Strategic Policy Framework



Overview

National Outcome #12 “Internationally Competitive Industry Structure—Mining and Quarrying” provides a path for Jamaica to regain its competitiveness in the bauxite and alumina industry and take greater advantage of its other mineral resources such as limestone. The most important metallic mineral in the sector is bauxite, the ore from which alumina and aluminium are derived. The bauxite industry is, however, at a mature stage and is increasingly vulnerable to international competition and to fluctuations in the global economy and commodity markets. The mature stage of the sector has called for increased focus on diversification of the mining and

quarrying industry to ensure global competitiveness and increase wealth creation. The development of value-added products based on limestone, which has the most diverse end-use structure of any industrial material, is among the emerging areas with high development potential.

The national thrust to improve the international competitiveness of the mining and quarrying industry centres on a sustainable and inclusive approach to, among other things, build resilience, develop higher value production, and contribute to the sustainable development of mining communities. This development will be underpinned by responsible environmental stewardship.

The medium-term strategies and programming under Medium Term Socio-Economic Policy Framework (MTF) 2021-2024 advance:

- Strengthening the supporting framework for the development of the industry. This includes ensuring an appropriate policy and regulatory framework for the long-term development of the industry, strengthening of partnerships and linkages between the minerals sector and research and academic institutions and facilitation of training and accreditation.
- Restoring the international competitiveness of the bauxite and alumina industry. This includes developing cost-efficient energy solutions for the bauxite and alumina industry, encouraging value-added production, rehabilitation of mined out lands and promoting higher levels of compliance with environmental standards.

- Fostering the growth of the non-metallic minerals/industrial minerals sub-sector. This encompasses developing the non-metallic minerals sub-sector such as limestones and promoting the marketing of non-metallic minerals.
- Enhancing the social responsibility and environmental stewardship of the sector. This incorporates the medium- to long- term focus on promoting compliance with relevant environmental standards and legislation, mining mineral resources with appropriate planning for the end use of land as well as improving the monitoring and enforcement of rehabilitation of mined-out lands.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12G below presents medium-term targets for “Internationally Competitive Industry Structures – Mining and Quarrying” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12G. Table of Indicators: National Outcome #12 – “Internationally Competitive Industry Structures: Mining and Quarrying”

National Outcome # 12 – Internationally Competitive Industry Structures - Mining and Quarrying															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Percentage change in export earnings from the bauxite industry	14.65	- 15.77	-2.7	84.5	- 34.3	- 35.2	- 10.8	2-4	2-4		1			1	

The planned strategies and development programming for “Internationally Competitive Industry Structures – Mining and Quarrying” are aligned with SDGs 7, 8, 9, 12 and 15.

Figure 12D - Alignment of National Outcome #12 “Internationally Competitive Industry Structure: Mining and Quarrying” and the SDGs

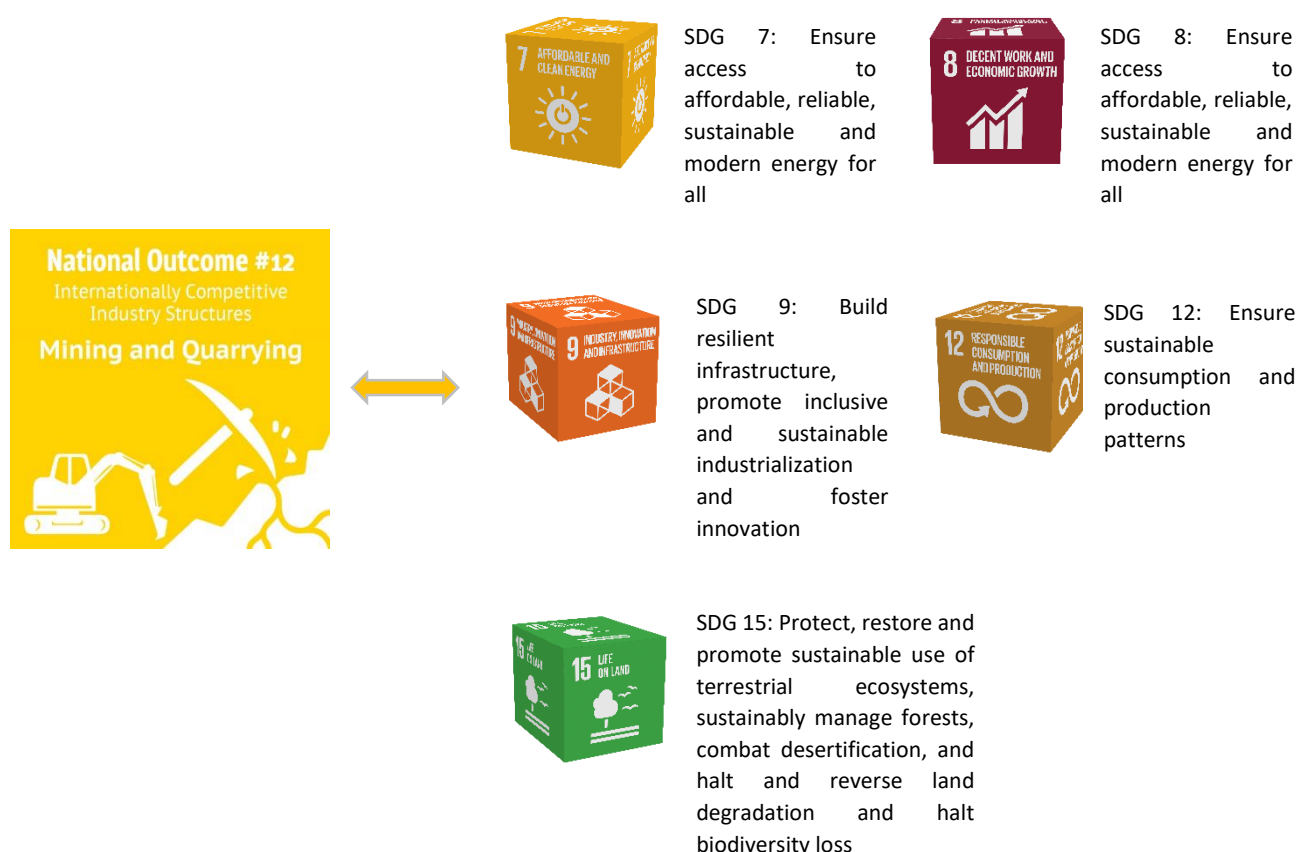


Table 12H shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Internationally Competitive Industry Structures – Mining and Quarrying” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12H. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Internationally Competitive Industry Structures: Mining and Quarrying”

Sector Strategy: Ensure an appropriate policy and legislative framework for the long-term development of the minerals industry					Sector Strategy Outcome: An enabling and appropriate policy and legislative framework for the long-term development of the minerals industry						
					Aligned SDG Targets: 8.1, 8.2, 12.2						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas		Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
		Start Date	End Date								
Development Area: Policy and legislative framework for development of the minerals industry											
1. Policy and legislative framework for development of the minerals industry			To create an appropriate policy and legislative framework for the long-term development of the minerals industry	Legislative framework for the long-term development of the minerals industry developed	An enabling and appropriate policy and legislative framework for the long-term development of the minerals industry			MTM		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology
Main actions include:											
i. Finalize and fully implement the National Minerals Policy								Extent National Minerals Policy and Action Plan developed/implemented	An addendum to the National Mineral Policy is developed giving more attention to the Industrial Minerals sector	MTM	

Sector Strategy: Ensure an appropriate policy and legislative framework for the long-term development of the minerals industry				Sector Strategy Outcome: An enabling and appropriate policy and legislative framework for the long-term development of the minerals industry						
				Aligned SDG Targets: 8.1, 8.2, 12.2						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Respons ible Entity/i es	Estima ted Costs (000)	Assumptions
Output (s)	Outcome (s)	Output Indicator (s)		Target (s) 2024 (FY 23/24)						
Name of Programmes/Sub -Programmes Areas	Schedule/Duration									
	Start Date	End Date								
and Action Plan ⁵⁵										
ii.Develop and implement the Industrial Minerals Policy ⁵⁶					% completion	Industrial Minerals Policy developed	MTM			
iii.Develop/Streng then and					Extent Mining Act	Mining Act reviewed and amended	MTM			

⁵⁵ To improve competitiveness through increases private sector participation, especially of Jamaicans, as well as increase transparency within the minerals sector; and create the framework to attract investment in the Industrial and Metallic Mineral subsector

⁵⁶ To, among other things, promote transparency, accountability, and sustainability, as well as increase competition and investment.

Sector Strategy: Ensure an appropriate policy and legislative framework for the long-term development of the minerals industry				Sector Strategy Outcome: An enabling and appropriate policy and legislative framework for the long-term development of the minerals industry							
				Aligned SDG Targets: 8.1, 8.2, 12.2							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date									
implement the Mining Act					developed/implemented	(schedule to be specified)					
iv.Create an enabling environment (dynamic taxation/royalty model) for mineral valorization					Extent framework for mineral valorization developed/implemented	To be stated					
v.Develop and implement an enabling policy framework to diversify and expand value chain progression					Extent policy framework to diversify and expand value chain progression developed/implemented	To be stated					

Sector Strategy: Integrate long-term development of the minerals sector into the overall land use planning and management objectives of the country						Sector Strategy Outcome: Long-term development of the minerals sector integrated into the overall land use planning and management objectives of the country					
						Aligned SDG Targets: 15.3					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Integration of minerals sector and land management and planning											
2. Integration of minerals sector and land management and planning	2009	2030	To integrate long-term development of the minerals sector into the overall land use planning and management objectives of the country	Mechanisms for integrating development of the minerals sector into the overall land use planning and management objectives of the country	Enabling framework for integrating development of the minerals sector into the overall land use planning and management objectives of the country			MTM		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology
Main actions include:										Initiatives are evidence- and demand-driven	Insufficient stakeholder buy-in
i. Create a framework to increase the manufacture of lime, hydrated lime, cement, grout, thin-set, boulders for coastal protection, and slabs (commercial marble/recrystallized limestone) for cladding, flooring,						Extent framework for valued-added manufacturing of limestone developed/implemented	To be stated	MTM		Enabling framework for timely development of policy and regulations and their implementation/enforcement	Partnership driven

Sector Strategy: Integrate long-term development of the minerals sector into the overall land use planning and management objectives of the country					Sector Strategy Outcome: Long-term development of the minerals sector integrated into the overall land use planning and management objectives of the country						
					Aligned SDG Targets: 15.3						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
furniture, and other purposes									planning and programming		
ii.Establish Zones (a zoning regime) for resource evaluation, exploration, allocation, and protection (mapping and land acquisition						Extent Zones created and implemented for resource evaluation, exploration, allocation, and protection	To be stated	MTM			
iii.Develop and implement Bauxite Land Titling Programme (BLTP) ⁵⁷					Extent Bauxite Land Titling Programme (BLTP) developed/implemented	To be stated	MTM				

⁵⁷ To provide land titles to persons that were resettled by bauxite mining companies

Sector Strategy: Boost research and development capabilities of industry players and build institutional capacity						Sector Strategy Outcome: Strong institutional capacity and research and development capabilities of industry players							
						Aligned SDG Targets: 9.5							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
Development Area: Research and Development / Institutional Capacity Building													
3. Research and Development / Institutional capacity building	2009	2030	To boost research and development capabilities of industry players and build institutional capacity	Access to mechanisms and tools for developing research and development capabilities increased	Strong institutional capacity and research and development capabilities of industry players			MTM		Sufficient resources and capacities – human, financial, technology	Insufficient resources available within schedule		
Main actions include:													
i.Develop and implement the Minerals for Development Project								Extent Minerals for Development Project developed/implemented	To be stated			Initiatives are evidence- and demand-driven	Insufficient stakeholder buy-in
ii.Institute necessary minerals education programmes at the universities and other levels							Frameworks for institutional capacity building developed	Extent minerals education programmes at universities and other levels developed/im	Bachelor’s Degree programme in Quarry Management developed	MTM			

Sector Strategy: Boost research and development capabilities of industry players and build institutional capacity				Sector Strategy Outcome: Strong institutional capacity and research and development capabilities of industry players						
				Aligned SDG Targets: 9.5						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Output (s)	Outcome (s)	Output Indicator (s)		Target (s) 2024 (FY 23/24)						
Name of Programmes/Sub-Programmes Areas	Schedule/Duration									
	Start Date	End Date								
v. Develop and implement the Mined lands Rehabilitation Policy, Strategy and Action Plan										
vi. Develop and implement a Mining Cadastral System ⁵⁸										

⁵⁸ To facilitate online monitoring of mines and quarries, as well as increased efficiency in responding to environmental breaches.

Sector Strategy: Develop cost-efficient energy solutions for the metallic and non-metallic minerals sub-sectors						Sector Strategy Outcome: Cost-efficient energy metallic and non-metallic minerals sub-sectors					
						Aligned SDG Targets: 7.3					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Cost-efficient energy											
4. Cost-efficient energy solutions	2009	2030	To Develop cost-efficient energy solutions for the metallic and non-metallic minerals sub-sectors	Access to cost-efficient energy solutions for the metallic and non-metallic minerals sub-sectors increased	Strong framework for energy cost-efficiency in the metallic and non-metallic minerals sub-sectors			MTM		Sufficient resources and capacities – human, financial, technology	Insufficient resources available within schedule
Main actions include:											
i. Use the annual productivity plan to drive a progressive reduction in share of energy in the overall bauxite and cost structure by increasing energy efficiency and promoting co-generation						Extent energy efficiency and co-generation increased in bauxite industry	To be stated				
											Extent annual productivity plan utilized to reduce share of energy in the overall bauxite and cost structure
ii.Coordinate conversion of energy sources						Extent energy diversification in	To be stated	MTM		Partnership driven	

Sector Strategy: Develop cost-efficient energy solutions for the metallic and non-metallic minerals sub-sectors					Sector Strategy Outcome: Cost-efficient energy metallic and non-metallic minerals sub-sectors					
					Aligned SDG Targets: 7.3					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
at bauxite/alumina plants with national decisions on diversification of fuel supply and underlying economics in energy markets						bauxite/alumina industry aligned with national policy on diversification of energy supply and/or cost-efficiencies linked to energy markets			planning and programming	
iii. Promote retooling of non-metallic minerals operations to introduce energy-efficient equipment including variable speed motors						Extent targeted re-tooling of non-metallic minerals operations with energy-efficient equipment implemented	To be stated			


Sector Strategy: Develop cost-efficient energy solutions for the metallic and non-metallic minerals sub-sectors					Sector Strategy Outcome: Cost-efficient energy metallic and non-metallic minerals sub-sectors						
					Aligned SDG Targets: 7.3						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
iv.Encourage more energy-efficient methods of drilling, blasting, loading, crushing and transport					Extent targeted energy-efficient mechanisms/tools/method for drilling, blasting, loading, crushing, and transport implemented	To be stated					

Sector Strategy: Provision of competitive infrastructure and technology					Sector Strategy Outcome: Competitive infrastructure and technology						
					Aligned SDG Targets: 9.4						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Infrastructure and technology											

Sector Strategy: Provision of competitive infrastructure and technology						Sector Strategy Outcome: Competitive infrastructure and technology							
						Aligned SDG Targets: 9.4							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
5. Competitiveness of infrastructure and technology	2009	2030	To create a framework for providing competitive infrastructure and technology in the mining and quarrying industry	Access to competitive infrastructure and technology in the mining and quarrying industry increased	Competitive infrastructure and technology in the mining and quarrying industry			ODPEM, MLGRD		Sufficient resources and capacities – human, financial, technology	Insufficient resources available within schedule		
Main actions include:													
i. Review and establish internal transportation routes to enhance the competitiveness of the minerals sector								Extent internal transportation routes developed/implemented to enhance the competitiveness of the minerals sector	To be stated			Initiatives are evidence- and demand-driven Enabling framework for timely development of policy and regulations and their implementation/enforcement	Insufficient stakeholder buy-in
ii. Ensure access to and development of port facilities for shipping of non-metallic minerals								Extent port facilities for shipping non-metallic minerals developed/functional	To be stated				

Sector Strategy: Provision of competitive infrastructure and technology					Sector Strategy Outcome: Competitive infrastructure and technology							
					Aligned SDG Targets: 9.4							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
							Extent access to facilities for shipping non-metallic minerals by industry players	To be stated				

Sector Strategy: Promote development of diversified value-added non-metallic minerals products						Sector Strategy Outcome: A developed, diversified and economically feasible mineral and non-metallic mineral sub-sector					
						Aligned SDG Targets: 8.1, 8.2					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Industry Diversification and Value Chain Management											
6. Industry Diversification and Value Chain Management	2009	2030	To promote the development of diversified value-added non-metallic	Access to frameworks and mechanisms supportin	Production of diversified value-added non-metallic minerals			ODPEM, MLGRD		Sufficient resources and capacities – human, financial, technology	Insufficient resources available within schedule

Sector Strategy: Promote development of diversified value-added non-metallic minerals products				Sector Strategy Outcome: A developed, diversified and economically feasible mineral and non-metallic mineral sub-sector							
				Aligned SDG Targets: 8.1, 8.2							
Development Programme Area(s) & Schedule/Duration			Objective (s) minerals products	April 2021-March 2024							
Name of Programmes/Sub-Programmes Areas Schedule/Duration Start Date End Date				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
Main actions include:				g the development of diversified value-added non-metallic minerals products increased	products increased  An enabling framework for developing diversified value-added non-metallic minerals products					Initiatives are evidence- and demand-driven Enabling framework for timely development of policy and regulations and their implementation/enforcement	Insufficient stakeholder buy-in
i. Promote investments in developing value added products						Extent targeted programmes to promote Investments in developing value added products developed/implemented	Minerals mapping and investment profiles completed				
						Economic Geological Assessment completed to established standards					
ii. Promote the growth of the Industrial, metallic and Rare Earth Minerals Sector			Extent initiatives to promote growth of the Industrial, metallic and Rare Earth Minerals Sector developed/implemented			To be stated			Partnership driven planning and programming		

Sector Strategy: Promote development of diversified value-added non-metallic minerals products					Sector Strategy Outcome: A developed, diversified and economically feasible mineral and non-metallic mineral sub-sector					
					Aligned SDG Targets: 8.1, 8.2					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
iii.Undertake study of Geotechnical Hazards and Mitigation of Negative Impacts					Extent study of Geotechnical Hazards and Mitigation of Negative Impacts completed/findings applied to policy and planning	To be stated				

National Outcome #12 “Internationally Competitive Industry Structures- Construction”

Medium Term Strategic Policy Framework

Overview



Under the National Development Plan (NDP), the development pathway for National Outcome #12 “Internationally Competitive Industry Structures – Construction” is geared towards creating a competitive construction sector that supports sustainable development with the flexibility to adopt and adapt new construction technologies. This outcome covers the constructions and installation sector, which has many linkages with other sectors in the domestic economy. The main components of the sector include residential construction, non-residential construction such as schools, hotels, electrical and water installations.

Vision 2030 Jamaica recognizes the role that the construction sector has played in building the Jamaica we inhabit today. Buildings, highways, bridges, roads, and other infrastructure represent outputs of the construction sector. They are key components of the built environment that defines the society, representing history, heritage and tradition, continuity, and change. With a view to improve long-term international competitiveness, the strategic framework under Vision 2030 Jamaica provides the means by which the construction sector we want by 2030 is being developed.

The medium-term strategies and programming advance continued focus on, inter alia, strengthening the policy, governance, and regulatory framework, aligning policy imperatives of the construction sector with other policies that affect the sector, and reducing the carbon footprint.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12I below presents medium-term targets for “Internationally Competitive Industry Structures – Construction” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12I. Table of Indicators: National Outcome #12 - “Internationally Competitive Structures: Construction”

National Outcome # 12 – Internationally Competitive Industry Structures: Construction															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Percentage change in labour productivity of Construction and Installation Sector	-0.26	2.93	-5.3	-0.5	-0.6		-6.2	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

The planned strategies and development programming for “Internationally Competitive Industry Structures: Construction” are aligned with SDGs 8, 11 and 16.

Figure 12E - Alignment of National Outcome #12 “Internationally Competitive Industry Structure: Construction” and the SDGs



The table 12J shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Internationally Competitive Industry Structures – Construction” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12J. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Internationally Competitive Industry Structures: Construction”

Sector Strategy: Strengthen the policy and regulatory environment and capital for the development of the Construction Sector						Sector Strategy Outcome: Strong policy and regulatory environment and capital for development of the Construction Sector						
						Aligned SDG Targets: 8.1, 8.3, 11.1, 16.6						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsib le Entity/ies	Estim ated Costs (000)	Assumptions	Risks/Limita tions	
Name of Programmes/Sub-Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
Development Area: Policy and Regulatory Environment and Capital for Construction Sector												
1. Development of policy and regulatory environment and human capital for construction sector			To strengthen the policy and regulatory environment and human capital for the development of the construction sector	Policy and regulatory framework for construction sector improved	Strong policy and regulatory environment and capital for development of the Construction Sector			MEGJC		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology	
Main actions include:				Training and certification opportunities to meet demand from construction						The regulatory and institutional frameworks are relevant and agile	Disruptions owing to the COVID-19 pandemic and/or other shocks	
i. Revise the Construction Industry Policy						Extent revision of Construction Industry Policy completed and	Revised Policy completed (schedule to be stated)	MEGJC		Alignment of education and training with industry labour and		

Sector Strategy: Strengthen the policy and regulatory environment and capital for the development of the Construction Sector						Sector Strategy Outcome: Strong policy and regulatory environment and capital for development of the Construction Sector					
						Aligned SDG Targets: 8.1, 8.3, 11.1, 16.6					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estim ated Costs (000)	Assumptions	Risks/Limita tions
Name of Programmes/Sub -Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii.Establish and operationalize the Construction Advisory Board with multi-stakeholder composition					operationaliz ed	Implementation Plan for the revised policy developed				development needs	
iii.Develop and implement plans and programming for safety and security of the construction environment					Extent Construction Advisory Board established/o perationalize d	Construction Advisory Board established	MEGJC			Instructional delivery modes cater to the range of learning needs and student resources	
iv.Strengthen the GoJ Procurement Framework					To be stated	To be stated				Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic	

Sector Strategy: Strengthen the policy and regulatory environment and capital for the development of the Construction Sector						Sector Strategy Outcome: Strong policy and regulatory environment and capital for development of the Construction Sector				
						Aligned SDG Targets: 8.1, 8.3, 11.1, 16.6				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsib le Entity/ies	Estim ated Costs (000)	Assumptions
<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>		<i>Target (s) 2024 (FY 23/24)</i>						
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n									
	Start Date	End Date								
(rules, regulations etc.) as applies to the Construction Sector										
v.Create a globally competitive workforce for the construction sector					Extent skills and certification need of construction sector met (including training)	To be stated				
					% Of targeted construction labour force (number of workers) employed in sector	To be stated				

Sector Strategy: Establish a licencing and improved registration system for contractors and professionals in the construction industry					Sector Strategy Outcome: Effective licencing and registration system for contractors and professional in construction industry						
					Aligned SDG Targets: 16.6						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: licencing and Registration System											
2. Licencing and registration system for construction industry			To establish a licencing and improved registration system for contractors and professionals in the construction industry	Framework and access to services for licencing and registering contractors and professionals in construction sector improved	Effective licencing and registration system for contractors and professional in construction industry			MEGJC		Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology
Main actions include:											
i.Establish regulatory framework for registration of professional enterprises in the construction industry						To be stated	To be stated				
ii.Establish and strengthen licencing authorities to enhance quality standards of the construction industry						To be stated	To be stated	MEGJC		Change management and institutional strengthening are prioritized	Disruptions owing to the COVID-19 pandemic and/or other shocks
								Sufficient capacity to			

Sector Strategy: Establish a licencing and improved registration system for contractors and professionals in the construction industry					Sector Strategy Outcome: Effective licencing and registration system for contractors and professional in construction industry					
					Aligned SDG Targets: 16.6					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>		<i>Target (s) 2024 (FY 23/24)</i>						
		To be stated		To be stated						
		To be stated		To be stated						
iii.Align the national licencing authorities with international/regional licencing bodies								manage risks associated with new waves of the COVID-19 pandemic		
iv.Advocate that the CARICOM Single Market and Economy requirements for free movement of artisans are met by locally certified practitioners										

National Outcome #12 “Internationally Competitive Industry Structures – Cultural and Creative Industries”

Medium Term Strategic Policy Framework



Overview

National Outcome #12 “Internationally Competitive Industry Structures – Cultural and Creative Industries” represents the pathway towards and achievement of a developed cultural and creative economy. The economy will be driven by harnessing the creative talents of the Jamaican people, within areas of comparative advantage, towards producing uniquely Jamaican valuable and tradeable goods and services.

The inclusion of the Cultural and Creative Industries (CCIs) among the nine industry structures highlighted under Vision 2030 Jamaica demonstrates the significance of their contribution to economic development, as the nine industries addressed do not represent an exhaustive list. It also demonstrates the importance of CCIs among the policy imperatives of government and within the framework of national development planning.

Under Vision 2030 Jamaica, focus is given to strengthening governance and coordination of the cultural and creative industries towards greater levels of efficiencies, productivity and profitability within sustainable enterprises that generate employment and benefits to entrepreneurs, workers, and the wider society. There is also policy focus on strengthening the protections around intellectual property rights and the economic value of the products of Jamaica’s culture and creativity in local, regional, and global markets. The development of systems and processes for promoting greater level of inclusion and equity in access to opportunities for capacity building, capital, and networks and markets is among the main priorities. Vision 2030 Jamaica is evidence- and results- based, and the focus on evidence-based decision making and results-based management is interwoven in the policies and strategic programming for developing internationally competitive cultural and creative industries. Owing to lessons learned within the context of the COVID-19 pandemic, resilience, and agility of CCIs have become elevated among the considerations for sustainability of the industries and the income and social security of participants. Efforts to strengthen resilience and agility have been linked with ongoing interventions towards advancing technology enablement and integrating scientific innovation within production and marketing processes.

MTF 2021-2024 continues the development and implementation of programming geared towards advancing the aforementioned strategies and policy imperatives. It builds on gains in strengthening regulatory and institutional frameworks and recognition of the economic growth potential of the sector. It also addresses gaps in performance and seeks to strengthen risk mitigation measures against vulnerabilities, including those brought to the fore during the COVID-19 pandemic.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12K below presents medium-term targets for “Internationally Competitive Industry Structures – Cultural and Creative Industries” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12K. Table of Indicators-: National Outcome #12 – “Internationally Competitive Structures: Cultural and Creative Industries”

National Outcome #12 - Internationally Competitive Structures: Cultural and Creative Industries															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Growth Rate of Recreational, Cultural and Sporting Activities	1.59	2.24	2.6	1.2				3.00	5.00	3.00	3.00 (pro v.)	2	2	3	5.00

The planned strategies and development programming for “Internationally Competitive Industry Structures: Cultural and Creative Industries” are aligned with SDGs 8, 9, 11 and 17.

Figure 12F - Alignment of National Outcome #12 “Internationally Competitive Industry Structure: Cultural and Creative Industries” and the SDGs



Table 12L shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Internationally Competitive Industry Structures – Cultural and Creative Industries” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12L. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Internationally Competitive Industry Structure: Cultural and Creative Industries”

Sector Strategy: Develop the creative economy including creating a framework for coordinated and structured cultural and creative industries					Sector Strategy Outcome: Creative economy with coordinated and structured cultural and creative industries						
					Aligned SDGs Targets: 8.1, 8.3						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Framework for Development of the Creative Economy / Cultural and Creative Industries											
1. Regulatory , Planning, Institutional Frameworks for Creative Economy / Cultural and Creative Industries			To develop the creative economy with coordinated and structured cultural and creative industries	Regulatory, planning , and institutional frameworks for coordination and structure of the cultural and creative industries	Coordinated and structured cultural and creative industries based on strong regulatory, planning, and institutional frameworks			MCGES		Sufficient human, financial and technology resources The regulatory and institutional framework ks are relevant and agile	Insufficient resources Insufficient stakeholder support and investments COVID-19 may impact all aspects of the entertainment industry and CCIs
Main actions include:											
i. Develop policy/regulatory framework						Extent policy/regulatory framework for Culture and Creative Economy	To be stated				

Sector Strategy: Develop the creative economy including creating a framework for coordinated and structured cultural and creative industries				Sector Strategy Outcome: Creative economy with coordinated and structured cultural and creative industries							
				Aligned SDGs Targets: 8.1, 8.3							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
				Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
Name	Schedule/Duration										
	Start Date	End Date									
Development Area: Framework for Development of the Creative Economy / Cultural and Creative Industries											
for Culture and Creative Economy				improved		developed/operationalized				Partners support the development of the cultural and creative industries	
ii. Develop and implement Business Plan for the Cultural and Creative Industry						Extent Business Plan for the Cultural and Creative Industry developed/implemented	To be stated			Local and foreign partners/ investors have confidence in the Jamaican entertainment and cultural and creative products and are	
iii. Establish and operationalize the National Cultural and Creative Industries Council (NCCIC) to support						Extent NCCIC developed/operational	To be stated				

Sector Strategy: Develop the creative economy including creating a framework for coordinated and structured cultural and creative industries					Sector Strategy Outcome: Creative economy with coordinated and structured cultural and creative industries						
					Aligned SDGs Targets: 8.1, 8.3						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Framework for Development of the Creative Economy / Cultural and Creative Industries											
development of the cultural and creative industries										willing to invest	
iv.Develop and implement the National Registry of Entertainment and Creative Industry Practitioners						Extent National Registry of Entertainment and Creative Industry Practitioners developed/ operationalized	To be stated				

Sector Strategy: Develop a comprehensive regulatory, institutional, and planning framework to facilitate and encourage the development of an internationally competitive entertainment industry						Sector Strategy Outcome: Comprehensive regulatory, institutional, and planning framework to facilitate and encourage the development of an internationally competitive entertainment industry						
						Aligned SDG Targets: 8.1, 8.3, 11.4						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Entertainment Industry												
2. Framework for Entertainment Industry Development			To develop a comprehensive regulatory, institutional, and planning framework for an internationally competitive entertainment industry	Development of a comprehensive regulatory, institutional, and planning framework for an internationally competitive Entertainment industry advanced	Comprehensive regulatory, institutional, and planning framework for developing an internationally competitive Entertainment Industry			MCGES		Sufficient human, financial and technology resources	Insufficient resources Insufficient stakeholder support and investments	
Main actions include:												Partners support the development of the entertainment industry
i. Establish Entertainment Policy and Strategy						Extent Entertainment Policy framework strengthened	Draft Policy developed and submitted to Cabinet for approval					
						Extent Entertainment Legislative framework strengthened	Entertainment Industry Act developed and tabled					
ii. Establish Entertainment Zones						Extent number of areas for entertainment events increased	≥5 Entertainment Zones designated and built out (Baseline, 2018/19, 1)			Local and foreign partners/ investors have confidence in the Jamaican		
iii. Develop and implement programming to streamline												

Sector Strategy: Develop a comprehensive regulatory, institutional, and planning framework to facilitate and encourage the development of an internationally competitive entertainment industry				Sector Strategy Outcome: Comprehensive regulatory, institutional, and planning framework to facilitate and encourage the development of an internationally competitive entertainment industry								
				Aligned SDG Targets: 8.1, 8.3, 11.4								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name	Schedule/Duration		Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
	Start Date	End Date										
and promote compliance and formalization of Entertainment sector:										entertainment product and are willing to invest		
Sub-actions include:										Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic		
a. Establish Entertainment Registry												
b. Stage Business of Entertainment Symposia						Outcome Indicator:						
						% Change in individual and company registration	30% increase (Baseline 2018/19, 20% increase)					
						Outcome Indicators:						
						% Change in cross sectoral projects related to Kingston Creative City of Music, Film, Visual Art, Literary Arts	30% increase (Baseline 2018/19, 20% increase)					
						Output Indicators:						
						% Change in number of Business of Entertainment symposia held	30% increase (Baseline 2018/19, 20% increase)					

Sector Strategy: Develop appropriate frameworks for improving business development and access to local, regional, and global markets for Jamaica’s cultural and creative industries							Sector Strategy Outcome: Strong frameworks for improving business development and access to local, regional, and global markets for Jamaica’s cultural and creative industries						
							Aligned SDGs Targets: 8.3, 8.9						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations		
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
	Start Date	End Date											
Development Area: Business Development in the Creative Economy / Cultural and Creative Industries (CCIs)													
3. Business Development and Trade Facilitation for Cultural and Creative Industries (CCIs)			To develop appropriate frameworks for improving business development and access to regional and global markets by Jamaica’s CCIs	Access by CCIs to mechanisms and tools in support of business development and trade facilitation mechanisms for local, regional, and global	Strong frameworks for improving business development and access to local, regional, and global markets by Jamaica’s CCIs			MCGES, Non-government partners		Sufficient human, financial and technology resources	Insufficient resources		
Main actions include:												Local and foreign partners/ investors have confidence in the Jamaican cultural and creative products and are	Insufficient stakeholder support and investments
i. Advocate for an equitable trade system, including for free movement								Extent advocacy programmes and interventions for equitable trade system for entertainment practitioners developed/implemented	To be stated				COVID-19 may impact all aspects of the CCIs

Sector Strategy: Develop appropriate frameworks for improving business development and access to local, regional, and global markets for Jamaica’s cultural and creative industries							Sector Strategy Outcome: Strong frameworks for improving business development and access to local, regional, and global markets for Jamaica’s cultural and creative industries				
							Aligned SDGs Targets: 8.3, 8.9				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs (‘000)	Assumptions	Risks/Limitations
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Business Development in the Creative Economy / Cultural and Creative Industries (CCIs)											
of entertainment practitioners				markets increased						willing to invest	
ii.Support entrepreneurship in the cultural and creative industries						Extent programmes/interventions to build capacity/the enabling environment for entrepreneurship in the cultural and creative industries developed/implemented	(Capacity building) To be stated			Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic	
							(Financing) To be stated				
iii.Develop and Implement programme to promote community tourism						Extent framework/plan for community tourism developed and implemented	To be stated				
						Extent stakeholder capacity built (training, grant support etc.) to provide community based tourism goods and services	To be stated				

Sector Strategy: Establish systems, structures, mechanisms and other arrangements for local and global marketing, promotion and distribution of Jamaica’s cultural and creative products and services						Sector Strategy Outcome: Systems, structures, mechanisms and other arrangements for local and global marketing, promotion and distribution of Jamaica’s cultural and creative products and services					
						Aligned SDGs Targets: : 9.5, 17.19					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs (‘000)	Assumptions	Risks/Limitations
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Framework for Development of the Creative Economy / Cultural and Creative Industries (CCIs)											
4. Marketing, promotion and distribution of Jamaica’s cultural and creative products and services			To establish systems, structures, mechanisms and other arrangements for local and global marketing, promotion and distribution of Jamaica’s cultural and creative products and services	Systems , structures, mechanisms and other arrangements for local and global marketing, promotion and distribution of Jamaica’s cultural and creative products and services	Systems, structures, mechanisms and other arrangements for local and global marketing, promotion and distribution of Jamaica’s cultural and creative products and services			MCGE S, Non-government partners		Sufficient human, financial and technology resources	Insufficient resources and/or technology enablement
Main actions include:											
i. Strengthen systems for developing digital distribution and promotion of Jamaican music,									Extent systems for developing digital distribution and promotion of Jamaican music, video and fashion developed/implemented	To be stated	

Sector Strategy: Establish systems, structures, mechanisms and other arrangements for local and global marketing, promotion and distribution of Jamaica’s cultural and creative products and services						Sector Strategy Outcome: Systems, structures, mechanisms and other arrangements for local and global marketing, promotion and distribution of Jamaica’s cultural and creative products and services					
						Aligned SDGs Targets: : 9.5, 17.19					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Respo nsible Entity/ ies	Costs ('000)	Assumpti ons	Risks/Limitatio ns
Name	Schedule/Dura tion			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Indicator (s)</i>	<i>Target (s) 2024</i>				
	Start Date	End Date									
Development Area: Framework for Development of the Creative Economy / Cultural and Creative Industries (CCIs)											
video and fashion				services develop ed							

Sector Strategy: Strengthen data, statistical and monitoring and evaluation systems for evidence-based development of Jamaica’s cultural and creative industries						Sector Strategy Outcome: Strong data, statistical and monitoring and evaluation systems for evidence-based development of Jamaica’s cultural and creative industries					
						Aligned SDGs Targets:					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Respo nsible Entity/ ies	Costs ('000)	Assumpti ons	Risks/Limitatio ns
Name	Schedule/Dura tion			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Indicator (s)</i>	<i>Target (s) 2024</i>				
	Start Date	End Date									
Development Area: Framework for Development of the Creative Economy / Cultural and Creative Industries (CCIs)											
5. Data, statistical and monitoring and evaluation (M&E) systems for			To strengthen data, statistical and results- based monitoring and evaluation	Access to quality data, statistics , informat ion to inform	Strong data, statistical and monitoring and evaluation systems for evidence- based			MCGE S, STATI N		Sufficient human, financial and technolog y resources and capacities	Insufficient resources Insufficient stakeholder support and investments

Sector Strategy: Strengthen data, statistical and monitoring and evaluation systems for evidence-based development of Jamaica’s cultural and creative industries						Sector Strategy Outcome: Strong data, statistical and monitoring and evaluation systems for evidence-based development of Jamaica’s cultural and creative industries					
						Aligned SDGs Targets:					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Respo nsible Entity/ ies	Costs ('000)	Assumpti ons	Risks/Limitatio ns
Name	Schedule/Dura tion			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Framework for Development of the Creative Economy / Cultural and Creative Industries (CCIs)											
Jamaica’s cultural and creative industries (CCIs)			(M&E) systems for evidence-based developme nt of Jamaica’s cultural and creative industries (CCIs)	develop ment of the CCIs increase d	developme nt of Jamaica’s CCIs					Access to quality data to produce statistics	COVID-19 may impact all aspects of the CCIs
Main actions include:										Prioritizati on of evidence- and results-based managem ent in CCIs	
i. Establish a Culture and Creative Industries Satellite Account						Extent Culture and Creative Industries Satellite Account developed/implemente d	To be stated				

National Outcome #12 “Internationally Competitive Industry Structures – Sport”

Medium Term Strategic Policy Framework



Overview

Participation and excellence in sport is considered a part of the Jamaican identity. Jamaica and Jamaican athletes are known for global dominance in track and field as well as world leading and/or celebrated performances in sport ranging from netball, cricket, swimming, table tennis, badminton, and racing. Sport is also recognized as a major marketing tool for Jamaica, an entertainment product, and among the main contributors to economic development. Accordingly, it is included among the major industry structures with potential for global competitiveness in advancing Jamaica’s economic prosperity.

Jamaica’s efforts to advance the achievement of National Outcome #12 “Internationally Competitive Industry Structures – Sport” is centred around the development of a regulated industry that provides social and income security to the range of stakeholders involved in the sector. This requires effective governance, partnership and collaboration based on clearly defined, communicated and enforceable rules and shared values and goals. Under MTF 2021-2024, Jamaica will continue to balance the development of sport and opportunities to participate in competitive sport with public health concerns and adhering to protocols associated with the COVID-19 pandemic. The development of the sector’s competitiveness will be driven by strengthening intersectoral linkages, developing human capital and harnessing talent for global competitiveness in athletes, coaches and the range of skilled personnel that provide technical and administrative support. Bolstering systems for resilience and agility in response to shocks and crises from COVID-19 and any other challenges will also be an area of focus. There will be strengthening of provisions for health insurance and access to requisite medical and therapeutic personnel at sporting events.

Jamaica will continue to engage the range of opportunities for partnerships, and technical exchanges available through sport diplomacy, its involvement in the membership of international sporting bodies as well as serving as host, participant and/or partner in sporting events. There will also be advanced efforts to strengthen the protections around the Jamaican sporting brand regarding its reputation as well as intellectual property rights. The county’s anti-doping strategy will be strengthened, including further developing governance frameworks and institutions, and building the capacity of stakeholders to support anti-doping efforts while protecting the rights of athletes. There will also be increased efforts to develop sustainable financing mechanisms around sport as well as advance equity and inclusion in distributing resources to sporting activities and in developing athletes across the various disciplines. This includes developing the facilities for providing financial support to student,

amateur and/or vulnerable athletes as well as sporting associations and clubs will also be prioritized. Through review of the National Sport Policy (2013) and application of the Results Framework and M&E System for Sport (2020), the measurement of the contribution of sport to economic development and social cohesion/peace will be advanced.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12M below presents medium-term targets for “Internationally Competitive Industry Structures – Sport” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12M. Table of Indicators:- National Outcome 12 - “Internationally Competitive Industry Structures: Sport”

National Outcome Indicators	Baseline	Actual						Targets								
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2027	2030
Note: No quantitative indicators are included for sport due to lack of data																

The planned strategies and development programming for “Internationally Competitive Industry Structures: Sport” are aligned with SDGs 3, 8 and 9.

Figure 12G - Alignment of National Outcome #12 “Internationally Competitive Industry Structure: Sport” and the SDGs



Table 12N shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Internationally Competitive Industry Structures – Sport” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12N. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Internationally Competitive Industry Structure: Sport”

Sector Strategy: Create an enabling environment for the development of an internationally competitive sport industry						Sector Strategy Outcome: An enabling environment for the development of an internationally competitive sport industry							
						Aligned SDG Targets: 3.5, 8.3, 9.1							
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results					Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024						
	Start Date	End Date											
Development Area: Sport Industry development													
1. Development and promotion of an internationally competitive sport industry			To establish an evidence-based policy and regulatory framework for the development of sport and recreation	Policy and regulatory framework for the development of sport and recreation strengthened	An enabling environment for the development of an internationally competitive sport industry					Sufficient human, financial and technology resources	Insufficient resources		
Main actions include:												Stakeholders align their plans to the National Sport Policy and governance	Insufficient stakeholder support and investments
i. Establish policy and regulatory framework for sport:													COVID-19 may impact all aspects of sporting – from training to hosting events
a. Develop and									Extent policy and regulatory framework	National Sport Policy reviewed and updated			

impleme nt the regulator y and planning framewo rk						for sport developed/operational ized	Draft Policy on Safeguarding and Protecting Children in Sport developed and submitted to Cabinet for approval as Green Paper			arrangem ents	
						Extent National Sport policy implemented	To be stated			Partners support the developm ent of the national sport industry	
ii.Promote regulatory compliance with internation al standards/ certificatio n for anti- doping in sport						Extent JADCO management process meets internationally recognised quality standards	JADCO meets requirements of ISO 9001 –Quality Management System	MCGE S, JADCO		Local and foreign partners/ investors have confidenc e in the	
a. Promote complan ce with the Anti- Doping in Sport conventi ons and legislatio ns						% Of cases disposed of within the specified timeframe by the Independent Anti- Doping Disciplinary Panel and Independent Anti- Doping Tribunal	100% per fiscal year (Baseline 2018/19, 100)	MCGE S, JADCO		Jamaican sport product and are willing to invest	
										Sufficient capacity to manage risks associate d with new waves of the	

											COVID-19 pandemic	
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Sector Strategy: Develop and package sport as a national product for domestic and international trade						Sector Strategy Outcome: Sport is a competitive national product for domestic and international trade					
						Aligned SDG Targets: 8.1, 8.3					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Sport Industry development											
2. Domestic and International Trade – Sport	2009	2030	To develop and package sport as a competitive national product for domestic and international trade	Mechanisms and institutional arrangements for developing and packaging sport as a competitive national product for domestic and international	Sport is a competitive national product for domestic and international trade			MCGES, Sporting Assoc. Track Clubs and other partners		Sufficient human, financial and technology resources	Insufficient resources Insufficient stakeholder support and investments COVID-19 may impact all aspects of sporting – from training to hosting events
Main actions include:											
i. Establish Strategic Partnerships to develop the international competitiveness of sport:											
a. Establish Sport Diplomacy Programme						Extent strategic partnerships with other countries and multi-lateral agencies established	≥5 Memoranda of Understanding established Jamaica participates in forums etc., engages in technical exchanges, and/or serves as a				

				trade strengthened			member of international sporting bodies			Partners support the developm ent of the national sport industry	
ii.Support the developme nt of the local sport product and services						# Of entities receiving sponsorship from government per Fiscal year	To be stated				
						# Of main sporting events/entities receiving corporate sponsorship annually	To be stated			Local and foreign partners/ investors have confidenc e in the Jamaican sport product and are willing to invest	
						Extent relevant institutional arrangements available to support athlete development/participa tion in competition/ governance of sporting disciplines	Sporting bodies for main and emerging sporting disciplines are operational, sufficiently resourced and offer relevant technical and other support to athletes and other sport practitioners, including referees and coaches (to be specified)				
iii.Package Jamaica's sport product to attract investment						Outcome Indicators:				Sufficient capacity to manage risks associate d with new waves of the COVID-19 pandemic	
						# Of Regional/international events held in Jamaica	≥29 <i>(Baseline 2018/19, 9)</i>				
						# Of participants	≥7000				
iv.Establish a Sport Museum						Extent to which Sport Museum is developed and operational	To be stated				

Sector Strategy: Strengthen systems and mechanisms for promoting the health and welfare of sportsmen and sportswomen						Sector Strategy Outcome: Strong systems and mechanisms for promoting the health and welfare of sportsmen and sportswomen					
						Aligned SDG Targets: 3.8, 8.8					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Sport Industry development											
3. Systems and mechanisms for promoting the health and welfare of sportsmen and sportswomen			To strengthen systems and mechanisms for promoting the health and welfare of sportsmen and sportswomen	Access by sportsmen and sportswomen to provisions promoting health and welfare improved	Strong systems and mechanisms for promoting the health and welfare of sportsmen and sportswomen			MCGES		Sufficient human, financial and technology resources, and capacities Demand-driven and accessible health and welfare provisions for sportsme	Insufficient resources/capacities Insufficient stakeholder buy-in
Main actions include:											
i. Establish Social Protection Framework for Athletes:									SDF, NHF, TEF, CHASE		

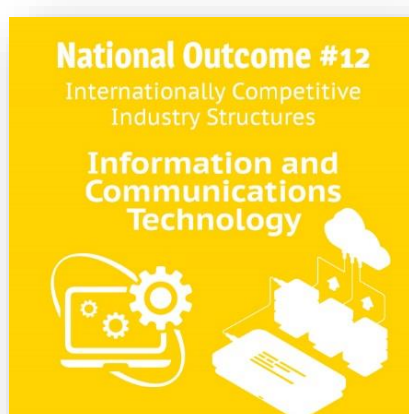
a.Establish Jamaica Althletes Insurance Plan						Outcome Indicator:				n and sportswo men	
						# Of athletes covered under Jamaica Insurance athletes Plan	1600 (Baseline 2018/19, 1500)				

Sector Strategy: Strengthen data, statistical and information systems for evidence-based policy and planning for sport industry development and measuring the contribution of sport to national development							Sector Strategy Outcome: Strong data, statistical and information systems for evidence-based policy and planning for sport industry development and measuring the contribution of sport to national development					
							Aligned SDG Targets: 3.8, 8.8					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Costs ('000)	Assumptions	Risks/Limitations	
Name	Schedule/Duration			Output (s)	Outcome (s)	Indicator (s)	Target (s) 2024					
	Start Date	End Date										
Development Area: Sport Industry development												
4. Data, statistical and information systems for the Sport Industry			To strengthen data, statistical and information systems for evidence-based policy and planning for sport industry development and measuring the contribution of sport to national	Access to data, statistical and information systems for evidence-based policy and planning for sport industry development and measuring the contribution of sport to national	Strong data, statistical and information systems for evidence-based policy and planning for sport industry development and measuring the contribution of sport to national					Sufficient human, financial and technology resources, and capacities	Insufficient resources/capacities Gaps in data quality and availability	
Main actions include:												
i. Develop and implement National Results Framework & Monitoring and Evaluation (M&E)									Extent National Results Framework & Monitoring and M&E System for Sport developed/implemented	Sport Research Agenda developed (incl. Gap Analysis and Needs Assessment Completed)		MGCE S, partners
			Performance Measurement Framework built out	Prioritization of evidence-based decision								
			Database of indicators developed and populated									

System for Sport			development	tion of sport to national improved			Mid-Term Evaluation of National Sport Policy completed			making and results-based management in government	
							Contribution of sport to national development measured				

National Outcome #12 “Internationally Competitive Industry Structures – Information and Communications Technology”

Medium Term Strategic Policy Framework



Overview

National Outcome #12—Internationally Competitive Industry Structures: Information and Communications Technology (ICT) focuses on the development of ICT as an industry. This development centres on the advancement of an ICT industry that achieves sustained global competitiveness, driven by private sector investment, and enhances the productivity of the country’s goods and services producing sectors.

In addition to its role as an internationally competitive industry, ICT also serves as an enabler of all other sectors and industries, including governance, and is recognized as a major contributor to national development – ICT for development (ICT4D). The integration and use of ICT is seen as a representation of modernization and responsiveness to the demand for agility, adaptation, and innovation in an increasing interdependent global economy. It serves as the basis for the transition to a digital and knowledge society which enables the leveraging of human, institutional, cultural, and environmental capital in producing demand-driven value-added goods and services.

Under Vision 2030 Jamaica, ICT covers the information technology industries, telecommunications industries, and the broadcast media. It is aligned with and contributes to the advancement of several areas including education, governance, science, technology, and innovation as well as the cultural and creative industries. Strategies for the development of the telecommunications network are also included in National Outcome #9 “Strong Economic Infrastructure”; and the role of ICT in innovation and as an enabler to advance other sectors is captured under National Outcome #11 “A Technology-Enabled Society”. The strategic approach for the development of the industry aims to create an efficient and enabling business environment and infrastructure which can support the development of value-added production in a range of ICT industries where competitive advantages already exist or may be built in the future.

The medium term socio-economic policy framework for ICT for 2021-2024, and its theory of change, continues to advance the development agenda commenced under previous MTFs. The package of priority strategies and actions to be pursued will focus on the following, among areas:

- Creating an appropriate policy and regulatory environment conducive to investments in ICT and network development
- Proliferating and promoting the delivery of first class easily accessible and secure e-government services
- Retrofitting and expanding community access points with renewable energy towards improving efficiencies and reducing costs of access to the internet within communities whilst at the same time increasing the number of persons with access to the internet

The medium-term strategies and programming advance continued focus on a research-oriented, technological, market-driven, and private sector led revolution, which revitalizes rural communities, creates strong linkages with other sectors and emphatically repositions the sector in the national economy to focus on the production of high value commodities and contribute to national food security.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 120 below presents medium-term targets for “Internationally Competitive Industry Structures – ICT” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 120. Table of Indicators: National Outcome #12 – “Internationally Competitive Industry Structures: ICT”

National Outcome # 12 – Internationally Competitive Industry Structures: ICT															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
ICT Development Index (Rank)	60		105							60	60			56	
Networked Readiness Index (Rank)	46		82	78						46	46			74 (p)	

The planned strategies and development programming for “Internationally Competitive Industry Structures - ICT” are aligned with SDGs 4, 8, 9 and 16.

Figure 12H - Alignment of National Outcome #12 “Internationally Competitive Industry Structure: ICT” and the SDGs

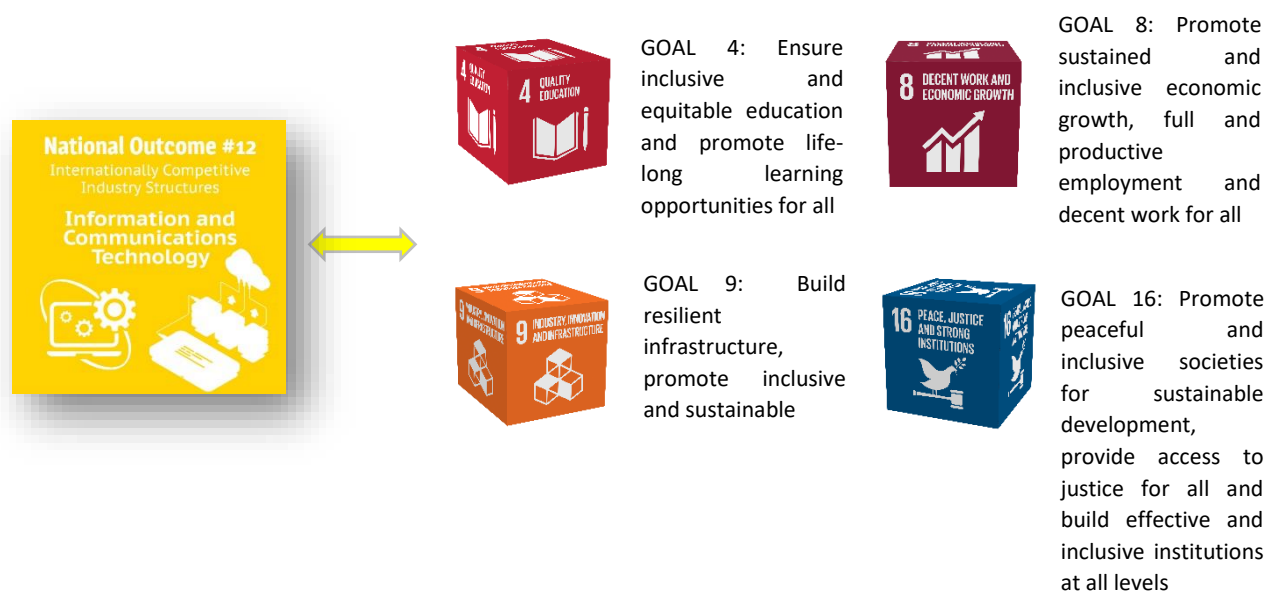


Table 12P shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Internationally Competitive Industry Structures – ICT” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12P. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Internationally Competitive Industry Structures: ICT”

Sector Strategy: Create an appropriate policy and regulatory environment conducive to investments in ICT and network development						Sector Strategy Outcome: Modern policy and regulatory environment conducive to investments in ICT and network development in support of a digital society					
						Aligned SDG Targets: 9.b, 9.c					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: ICT Development, Access and Use											
1. ICT Development Access and Use			To modernise the government of Jamaica ICT governance framework and support increasing investments, access and use of Information and Communications Technology	Relevant policies and modern legislation which repeal, replace and update existing laws	A modern policy and regulatory framework for enabling investments, access and use of ICT	ICT Development Index (Rank)	56	MSET		Sufficient resources – human, financial and technology Stakeholder buy-in and participation Effective Change Management	Insufficient resources available within schedule Insufficient stakeholder buy-in

Sector Strategy: Create an appropriate policy and regulatory environment conducive to investments in ICT and network development						Sector Strategy Outcome: Modern policy and regulatory environment conducive to investments in ICT and network development in support of a digital society					
						Aligned SDG Targets: 9.b, 9.c					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
			(ICT) in all sectors of the economy and society	New laws to govern the ICT sector and to support the development of a digital society						Development of a Knowledge/Digital Society remains a priority	
1.a Sub programme: ICT Policy and Regulation		2030	To create an appropriate policy and regulatory framework that supports ICT development and investments towards the country being a digital society	Policy and regulatory framework that supports ICT investments and the transition to a digital society improved	Policy and regulatory framework that supports ICT development , investments and transition to a digital society	Extent to which relevant regulatory/policy framework developed and in effect	Partial				
Main actions include:											
i. Promulgate the Information and Communication s Authority Act, 2019						Extent ICT Act promulgated in agreed timeframe	To be stated				

Sector Strategy: Create an appropriate policy and regulatory environment conducive to investments in ICT and network development				Sector Strategy Outcome: Modern policy and regulatory environment conducive to investments in ICT and network development in support of a digital society						
				Aligned SDG Targets: 9.b, 9.c						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date								
ii. Revise and implement the ICT Policy					Extent revision of ICT Policy completed/implemented	Partial				
iii. Implement an Open Data Policy					Extent Open Data Policy implemented	Partial implementation				
iv. Promulgate the Data Protection Act					Extent Data Protection Act in effect	Fully (100%)				
v. Develop and implement a Spectrum Management Policy					Extent Spectrum Management Policy developed	Fully (100%)				
vi. Develop and implement Open Source Software Policy (formerly FOSS)					Extent Open Source Software Policy developed	Fully (100%)				

Sector Strategy: Create an appropriate policy and regulatory environment conducive to investments in ICT and network development					Sector Strategy Outcome: Modern policy and regulatory environment conducive to investments in ICT and network development in support of a digital society						
					Aligned SDG Targets: 9.b, 9.c						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
1.b Sub programme: ICT Infrastructure Development			To support the implementation of a modern ICT system and integrated GOJ Wide Area Network (GovNet) for the country that will facilitate a digital culture in doing business across government	Access to modern ICT System increased	Modern ICT Infrastructure to support digital culture in Jamaica	Network Readiness Index	46	MSET, eGov			
Main actions include:											
i. Establish the ICT Authority ⁵⁹								Extent ICT Authority created/operational	Partially created – approx. 70% of transitional activities for ICT authority completed		

⁵⁹ To optimize government's investment in ICT, transform ICT service delivery within the GOJ; and improve the ease of doing business

Sector Strategy: Expand universal access to ICT through the deployment of Community Access Points (CAPs) and community multimedia centres within publicly accessible spaces					Sector Strategy Outcome: Universal Access to ICT through Community Access Points (CAPs) and community multi-media centres in publicly accessible spaces						
					Aligned SDG Targets: 9.c						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Universal access to ICT											
2. ICT Propagation	2009	2030	To support the propagation of ICT throughout the society, particularly within communities and educational institutions	Public access to ICT tools and services increased	Publicly accessible ICT tools and services			ODPEM, MLGRD		Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:											
i. Increase and/or retrofit CAPS with renewable energy						# of CAP sites approved for solar	To Be Stated				
ii. Create the New Kingston Smart City Thoroughfare						Extent New Kingston Smart City Thoroughfare developed/implemented	To Be Stated				
iii. Develop an intelligent WIFI platform						Extent intelligent WIFI platform developed/implemented	To Be Stated				
iv. Expand Community Access Points						# of CAPs across the Country	To Be Stated				

Sector Strategy: Expand universal access to ICT through the deployment of Community Access Points (CAPs) and community multimedia centres within publicly accessible spaces					Sector Strategy Outcome: Universal Access to ICT through Community Access Points (CAPs) and community multi-media centres in publicly accessible spaces						
					Aligned SDG Targets: 9.c						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
v. Expand Public Wi-Fi						# of Wi-Fi Hot spots across the Country	6 new sites established – 2022/23				
							5 new sites established - 2023/24				

Sector Strategy: Proliferate and promote the delivery of first class easily accessible and secure e-government services					Sector Strategy Outcome: First class easily accessible and secure e-government services						
					Aligned SDG Targets: 16.6, 16.10						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: E-Government											

3. Data Centre & GovNet Project	2021	2025	To upgrade the GOJ ICT infrastructure (over the next four (4) years) to increase the use of shared services across government	Access to upgraded GOJ ICT infrastructure supporting use of shared services across government increased	First Class GOJ ICT infrastructure for use of shared services across government					Sufficient resources – human, financial and technology	Insufficient resources available within schedule		
Main actions include:													
i. Upgrade facilities to create/ support a GOJ Shared Service Data Centre at Tier III Standard						Extent Facility upgraded to Tier III Standard	Fully upgraded and resilient data centre Data Centre upgrade completed 100%	eGovJa				Stakeholder buy-in and participation	Insufficient stakeholder buy-in
						Extent Cloud Infrastructure capable of supporting GoJ shared and common services developed/implemented	Scalable Cloud Infrastructure 100% implemented						
						Extent GovMail implemented	Scalable GovMail Platform 100% implemented						
ii. Develop and implement a shared voice platform						% completion	Implementation of a shared voice platform accessible to GOJ entities 100%						
iii. Design and implement the government wide area						Extent GovNet project implemented	GoJ entities are connected and are able to share data/information and other	eGovja					

network (GovNet) ⁶⁰							resources Phase 1 completed				
iv. Implement GOJ Closed User Group (CUG) Agreement						Extent Gov Talk: Voice Services for all GOJ entities developed/im plemented	Framework developed and services implemented				
v. Roll-out of phases II and III of the GOJ portal (See National Outcome #6 – Effective Governance						Extent Phase II of GOJ portal developed/im plemented	To be stated	Cabinet office			
						Extent Phase III of GOJ portal developed/im plemented	To be stated				
vi. Jamaica Data Exchange Platform (JDXP)						Extent Jamaica Data Exchange Platform (JDXP) Developed/i mplemented	Data exchange Platform fully provisioned for use				

⁶⁰ To support the integration of the GOJ ICT infrastructure – GOJ entities are connected and are able to share data/information and other resources

Sector Strategy: Integrate ICT in the administration of justice and law enforcement						Sector Strategy Outcome: ICT-enabled administration of justice and law enforcement					
						Aligned SDG Targets:					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limitat ions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: ICT in the administration of justice and law enforcement											
4. ICT Infrastructure Development: Security of ICT Systems	2009	2030	To develop infrastructure and build stakeholder capacity in cyber intelligence and security towards mitigating and protecting ICT systems against cyber attacks/cybercrimes	Access to cyber intelligence and cybersecurity facilities, tools and training to reduce cybercrimes/cyberattacks increased	Strong cyber-intelligence and security infrastructure and capacity			MSET		Sufficient resources – human, financial and technology Effective Change Management Development of a Knowledge/Digital Society remains a priority Relevant technology is accessible and adaptable to local reality	Insufficient resources available within schedule
Main Actions include:											
i. Create awareness about cybersecurity and cybercrimes among stakeholders						% Of targeted stakeholders more aware of cybersecurity / cybercrimes	100%	MSET, MNS			
ii. Establish the Caribbean’s first Cyber Academy						Extent Cyber Academy developed/operational	To be stated	MOEY/MSET			
iii. Implement the Cyber Security Strategy						Extent implementation of Cyber Security Strategy ➤ Promulgation of	Partial / 100% completion of the following:	MSET			

Sector Strategy: Integrate ICT in the administration of justice and law enforcement					Sector Strategy Outcome: ICT-enabled administration of justice and law enforcement						
					Aligned SDG Targets:						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limitat ions
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						National Cyber Security Standards ➤ National Critical Infrastructu re Protection Plan ➤ Malware Lab					
iv. Implement an early warning system which will assist in protecting Jamaica’s cyber infrastructure						Extent early warning systems developed/im plemented	Full (100%) completion of HoneyPot Early Warning Systems				

Sector Strategy: Develop education and skills capacity to support research and innovation in ICT					Sector Strategy Outcome: Jamaicans educated and trained for research and innovation in ICT						
					Aligned SDG Targets: 9.5						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Education and training for research and innovation in ICT											
5. ICT Propagation			To develop education and skills capacity to support research and innovation in ICT	Access to education and training to build capacity for research and innovation in ICT	World-class education and training to build capacity for research and innovation in ICT			MSET, USF		Sufficient resources – human, financial and technology Effective Change Management Development of a Knowledge/Digital Society remains a priority	Insufficient resources available within schedule
Main actions include:						Sub-Indicators include:	Targets				
i. Develop and implement Technology Advancement Programme (TAP) ⁶¹						# Of youth trained under the TAP annually	Target 200 – 2022/23 Target 300 - 2023/24	USF			

⁶¹ To increase learning opportunities to students by providing access to computers and other ICT equipment, supported by teachers trained in the effective use of such technology into the teaching/learning process.

Sector Strategy: Develop education and skills capacity to support research and innovation in ICT					Sector Strategy Outcome: Jamaicans educated and trained for research and innovation in ICT						
					Aligned SDG Targets: 9.5						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
	Start Date	End Date									
			</								

Sector Strategy: Establish full integration of ICT into the teaching and learning processes at all levels					Sector Strategy Outcome: Full Integration of ICT into the teaching and learning processes at all levels						
					Aligned SDG Targets: 4.4, 9.c						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results		Performance Measurement		Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Output (s)	Outcome (s)	Output Indicator (s)		Target (s) 2024 (FY 23/24)							
					Name of Programmes/Sub-Programmes Areas	Schedule/Duration					
	Start Date	End Date									
Development Area: Integration of ICT in teaching and learning											

Sector Strategy: Establish full integration of ICT into the teaching and learning processes at all levels						Sector Strategy Outcome: Full Integration of ICT into the teaching and learning processes at all levels					
						Aligned SDG Targets: 4.4, 9.c					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results		Performance Measurement		Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
6. Integration of ICT in teaching and learning		2030	To fully integrate ICT in the teaching and learning processes at all levels	Access to ICT integrated teaching and learning processes at all levels increased	Full integration of ICT in teaching and learning processes at all levels					Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:											
i. Technology in Schools (TIS) Roll-out Project- Tablets for Teachers Programme (TTP)						# Of teacher tablets imported/procured	8000	eLearning Jamaica Company Limited			
						# Of teacher tablets distributed	8000				
ii. TIS Roll-Out Project – Tablets in Schools						# Of student tablets procured	25000				
										Effective Change Management	
										Development of a Knowledge/Digital Society remains a priority	
										Integration in teaching/learning of skill and competency	

Sector Strategy: Establish full integration of ICT into the teaching and learning processes at all levels					Sector Strategy Outcome: Full Integration of ICT into the teaching and learning processes at all levels						
					Aligned SDG Targets: 4.4, 9.c						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results		Performance Measurement		Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
									# Of student tablets/laptops distributed	25000	

Sector Strategy: Develop Jamaica’s outsourcing industry						Sector Strategy Outcome: Jamaica’s outsourcing industry developed						
						Aligned SDG Targets: 8.2						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
Development Area: Outsourcing industry												
7. Outsourcing industry development			To promote strategy- and policy-driven development of Jamaica’s	Regulatory framework for develop	Jamaica’s outsourcing industry developed					Sufficient resources – human, financial and technology	Insufficient resources available within schedule	
Main actions include:												

Sector Strategy: Develop Jamaica’s outsourcing industry					Sector Strategy Outcome: Jamaica’s outsourcing industry developed								
					Aligned SDG Targets: 8.2								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
	i. Develop and implement the National Strategy for Development of Jamaica’s Outsourcing Industry								d of the outsourcing industry developed/rolled-out	Extent National Strategy for Development of Jamaica’s Outsourcing Industry developed/implemented	To be stated	MEGJC	Effective Change Management Development of a Knowledge/Digital Society remains a priority
	ii. Develop and Implement the National Five-year Global Digital Services Strategy ⁶²							Regulatory framework is enabling for stakeholder-driven development of the industry	Extent National Five-year Global Digital Services Strategy developed/implemented	To be stated	JAMPRO		
iii. Design and Construct 750,000 square feet of BPO space				Extent targeted design/construction of BPO space completed	To be stated	FCJ							

⁶² To expand the business process outsourcing industry

National Outcome #12 “Internationally Competitive Industry Structures – Services”

Medium Term Strategic Policy Framework



Overview

National Outcome #12 “Internationally Competitive Industry Structures—Services” advances the national effort to develop the international competitiveness of the services sector. The emergence of services as a driving force in modern economies, including Jamaica, has called for a strategic approach to harness robust and inclusive growth. Under Vision 2030, the areas of finance, business and distribution are covered together while other industries such as tourism and cultural and creative industries are covered under separate and distinct sections.

Vision 2030 Jamaica calls for the development of high quality, knowledge-based financial, business and distribution services that are able to evolve and expand to achieve and maintain global competitiveness. Regarding the financial sector, the long-term development path encompasses a range of diversification options including offshore banking, mobilization of equity financing through the expansion of the role of the stock exchange, the provision of virtual banking and venture capital funding and offshore banking. The long-term strategic programme considers the impacts of the global financial crisis, which called for the strengthening of policies and regulations globally, and the COVID-19 pandemic and its role in accelerating the infusion of digitalization and e-commerce in routine business operations.

Business services include real estate, consulting, and professional services. Vision 2030 Jamaica places emphasis on enhancing the modes, efficiency, and range of services offered by the business services industry towards improving its international competitiveness. The plan considers the impacts of global development which have affected the sector, including the liberalization of global and regional markets and the rapid expansion of telecommunication infrastructure in Jamaica.

Regarding the distribution sector, the single largest sector in the Jamaican economy, strategic focus is given to enhancing competitiveness within the context of the entry of new companies and growth of small enterprises. The strategic response also considers trends such as mergers and consolidation among distribution chains, which increase competition for the local sector.

The Covid-19 pandemic affected global supply chains, which had rippling effects on Jamaica. As such, the medium-term programming reflects the policy response to recover stronger from the shock while continuing to address existing issues and challenges.

The medium-term strategies and programming also advance continued focus on diversifying the range of financial institutions and products, improving the operation of the financial sector through greater inclusion, education, and protection of economic actors.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12Q below presents medium-term targets for “Internationally Competitive Industry Structures – Services” and selected data. The medium term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12Q. Table of Indicators- National Outcome #12 – “Internationally Competitive Industry Structures: Services”

National Outcome # 12 – Internationally Competitive Industry Structures: Services															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Growth Rate of Services (Finance and Insurance Services and Real Estate, Renting and Business Activities) (%)	4.12	- 0.15	0.85	1	1.67	-4.9		2.25	≥2.25	≥2.25	≥2.25			≥2.25	≥4.02

The planned strategies and development programming for “Internationally Competitive Industry Structures - Services” are aligned with SDG 8.

Figure 12I - Alignment of National Outcome #12 “Internationally Competitive Industry Structure: Services” and the SDGs



Table 12R shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Internationally Competitive Industry Structures – Services” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12R. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Internationally Competitive Industry Structures: Services”

Sector Strategy: Improve the operation of the financial sector through greater inclusion, education, and protection of economic actors					Sector Strategy Outcome: The financial sector operates with greater inclusion, education, and protection of economic actors						
					Aligned SDG Targets: 8.10						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estim ated Costs (000)	Assumptions	Risks/Limitati ons
Name of Programmes/Sub -Programmes Areas		Schedule/Duration		<i>Output (s)</i>	<i>Outcome (s)</i>	<i>Output Indicator (s)</i>	<i>Target (s) 2024 (FY 23/24)</i>				
		Start Date	End Date								
Development Area: Financial Sector											
1. Financial Sector Development			To Improve the operation of the financial sector through greater inclusion, education, and protection of economic actors	Access to mechanis ms and tools for financial inclusion, education , and protection of economic actors increased	Enabling framework for financial inclusion, education, and protection of economic actors					Sufficient resources and capacities – human, financial, technology	Insufficient resources and capacities – human, financial, technology
Main actions include:											
i. Implement the Action Plans of the National Financial Inclusion Strategy	2021	2024							Extent Action Plans of the National Financial Inclusion Strategy developed/i mplemented	The Action Plans of the National Financial Inclusion Strategy implemented (to be further elaborated/detai led)	Member Organizati ons of the National Council, Steering Committe e and Financial

Sector Strategy: Improve the operation of the financial sector through greater inclusion, education, and protection of economic actors				Sector Strategy Outcome: The financial sector operates with greater inclusion, education, and protection of economic actors							
				Aligned SDG Targets: 8.10							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsib le Entity/ies	Estim ated Costs (000)	Assumptions	Risks/Limitati ons
Name of Programmes/Sub -Programmes Areas		Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
Start Date		End Date									
								Inclusion Working Groups		Chance management, social marketing and consensus building prioritized	
ii. Strengthen the regulatory and institutional framework for depositor protection and investor compensation ⁶³						Extent regulatory/in stitutional framework for depositor protection and investor compensatio n developed/i mplemented					

⁶³ The operations of credit unions fully under the supervisory and regulatory regime of the Bank of Jamaica (BOJ)

Sector Strategy: Improve the operation of the financial sector through greater inclusion, education, and protection of economic actors				Sector Strategy Outcome: The financial sector operates with greater inclusion, education, and protection of economic actors						
				Aligned SDG Targets: 8.10						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsib le Entity/ies	Estim ated Costs (000)	Assumptions
Name of Programmes/Sub -Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
						Societies Act amended - The Proposal for the establishment of compensation schemes for non-DTIs updated				
iii. Implement a financial literacy campaign including the delivery of financial education programmes						Extent financial literacy campaign developed/ implemented	Financial literacy campaign implemented in targeted schools ⁶⁴	CAC		

⁶⁴ Targeted schools adopting the financial literacy campaign as part of their curriculum and the programme remains active

Sector Strategy: Improve the operation of the financial sector through greater inclusion, education, and protection of economic actors				Sector Strategy Outcome: The financial sector operates with greater inclusion, education, and protection of economic actors						
				Aligned SDG Targets: 8.10						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsib le Entity/ies	Estim ated Costs (000)	Assumptions
Name of Programmes/Sub -Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
for youth in schools										
iv. Develop the policy framework to encourage fair competition through reduction in barriers to entry to the industry, especially in commercial banking ⁶⁵						Extent policy framework to encourage fair competition developed/i mplemented	To be stated	MIIC, FTC		
v. Strengthen the framework for supporting						Extent framework for supporting	To be stated	MIIC		

⁶⁵ To foster economic growth through the promotion of competition within industries, thereby facilitating the functioning of competitive markets which will ultimately lead to increased productivity, sustained economic growth and increased consumer welfare.

Sector Strategy: Improve the operation of the financial sector through greater inclusion, education, and protection of economic actors				Sector Strategy Outcome: The financial sector operates with greater inclusion, education, and protection of economic actors						
				Aligned SDG Targets: 8.10						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsib le Entity/ies	Estim ated Costs (000)	Assumptions
Name of Programmes/Sub -Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
access to finance by MSMEs					access to finance by MSMEs developed/i mplemented					
vi. Develop and implement the data infrastructure for measuring financial inclusion indicators					Extent data infrastructure for measuring financial inclusion indicators developed/i mplemented	To be stated	MOFPS			

Sector Strategy: Diversify the range of financial institutions and products					Sector Strategy Outcome: Diversified range of financial institutions and products						
					Aligned SDG Targets: 8.1. 8.3, 8.10						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Diversification of Financial Services and Products											

Sector Strategy: Diversify the range of financial institutions and products						Sector Strategy Outcome: Diversified range of financial institutions and products							
						Aligned SDG Targets: 8.1, 8.3, 8.10							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
2. Investment /Economic Development ⁶⁶			To create a regulatory and institutional framework that supports diversification in the range of financial institutions and products	Regulatory and institutional framework that supports diversification in the range of financial institutions and products developed	A range of financial institutions and products expanded/diversified	Outcome:	Jamaica added to the GFCI associate’s list	MEGJC, MOFPS		Sufficient resources and capacities – human, financial, technology	Insufficient resources available within schedule		
Sub-Programme Area: Business Productivity & Innovation ⁶⁷												Initiatives are policy driven	Insufficient stakeholder buy-in
Main actions include:												Enabling framework for the development, adherence to and	
i. Develop regulatory framework for development and growth of						Outcome:	5-10 entities registered under the International Financial	JIFSA, MIIC					

⁶⁶ This programme supports the stimulation of export through integration with global supply and value chains, while establishing and maintaining international linkages for positioning Jamaica as an international financial services centre.

⁶⁷ To increase Jamaica's global logistics competitiveness and financial services offerings

Sector Strategy: Diversify the range of financial institutions and products					Sector Strategy Outcome: Diversified range of financial institutions and products						
					Aligned SDG Targets: 8.1, 8.3, 8.10						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
Name of Programmes/Sub-Programmes Areas				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
				Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
International Financial Services						# Of entities operating in IFS sector	Services framework			enforcement of regulations	
						Extent legislation developed/implemented to create special Investment Vehicles for IFS	3 Bills passed: - Trusts - Limited Liability Companies (LLC) - IBC Bills	JIFSA,MII C		Partnership driven planning and programming	
			Regulations finalized for 3 passed Bills				Chance management, social marketing and consensus building prioritized				
									Sufficient capacity to manage risks associated with new waves of the COVID-19 pandemic		

Sector Strategy: Strengthen the business environment for provision of services through improvements in the customer service culture						Sector Strategy Outcome: Strong business environment with institutionalized customer service culture								
						Aligned SDG Targets: 8.1								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024										
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations			
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)							
	Start Date	End Date												
Development Area: Business Environment / Customer Service														
3. Business environment / Customer service culture			To strengthen the business environment for provision of services through improvements in the customer service culture	Access to mechanisms, tools, and capacity building for improving customer service culture increased	Enabling environment for improving customer service culture					Sufficient resources and capacities – human, financial, and technology	Insufficient resources available within schedule			
Main actions include:														
i. Enhance the capacity of the Jamaica Customer Service Association (JCSA) to support the development of a customer service culture						Extent targeted capacity building of the Jamaica Customer Service Association (JCSA) implemented	To be stated	JCSA				Stakeholder buy-in	Effective change management	Demand-driven programming
ii. Develop and implement a national customer service campaign						Extent national customer service campaign	To be stated	JCSA						

						developed/implemented					
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Sector Strategy: Strengthen production and marketing of key service sectors						Sector Strategy Outcome: Strong production and marketing of key service sectors					
						Aligned SDG Targets: 8.1					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Production and marketing of key service sectors											
4. Production and marketing of key service sectors			To strengthen production and marketing of key service sectors	Framework for production and marketing of key services improved	An enabling environment for the sustainable development and growth of the services sector			MIIC		Sufficient resources and capacities – human, financial and technology	Insufficient resources available within schedule
Main actions include:											
i. Develop a National Service Sector Policy			To create a comprehensive framework to guide long term development of the services sector	To improve the enabling environment and achieve diversification, address regulatory		Extent National Service Sector Policy developed/implemented	Inception Report completed Situation analysis completed Draft National Services Policy and	MIIC			

				gaps, improve people skills, and strengthen the national data management system for the services sector			Implementation Plan completed				
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National Outcome #12“Internationally Competitive Industry Structures- Tourism”

Medium Term Strategic Policy Framework



Overview

National Outcome #12 Internationally Competitive Industry Structures—Tourism gives focus to the national thrust to advance the sustainable development of the tourism industry towards improving its international competitiveness. Vision 2030 Jamaica recognizes the important role that the tourism industry plays in national development through, inter alia, income generation, job creation and foreign exchange earnings. Accordingly, in advancing the achievement of the national vision “Jamaica, the place of choice to live, work, raise families and do business”, the country is working towards

building an inclusive, world class, distinctly Jamaican tourism industry that contributes to socio-economic and cultural development. The industry will be driven by a workforce that is well-educated, highly skilled and motivated at all levels, operating within a safe, secure, and sustainably managed environment.

Strategic focus has been given to key areas to advance the planned long-term results and creating an enabling regulatory environment that is responsive and dynamic. Some of these strategies include:

- Widening the participation in the tourism industry by local stakeholders
- Improving training and working conditions at all levels
- Promoting investment and economic linkages
- Diversifying the tourism product, source markets and market segments
- Strengthening the integration of tourism development with sustainable land use planning and environmental management

While there has been some progress over the years, several issues and challenges continue to impact the development of the industry. These include:

- the need for continued strengthening of the tourism product including upgrading infrastructure in resort areas and improving standards.
- Inadequate linkages between tourism and the other sectors and industries
- Need for greater inclusiveness to counter the development of tourism as an enclave industry and to widen the share of benefits derived from the industry by local residents and communities

The industry has also been impacted by external shocks which have disrupted its growth and development. The 2007-2008 global financial and economic crisis, which occurred during the development of the National Development Plan (NDP), reduced the discretionary incomes in major source markets and affected the levels of arrivals and expenditure. This required shifts in the strategic policy direction to address the immediate to medium term impacts of the crisis while remaining focused on the long-term planned results. These adjustments were reflected in the NDP as well successive medium-term programmes to date. A similar approach was used in the medium-term period 2018-2021 due to the disruption caused by the Covid-19 pandemic and the measures employed to curb the spread such as social distancing, curfews, lockdowns, and closure of the border. As a service-based industry, which largely centres on the interaction of people, the industry was significantly impacted. The policy response to this shock has since evolved with a focus on recovery due largely to the effectiveness of vaccination programmes around the world, especially for key market segments, and the national effort. While the full impact of the pandemic is yet to be determined, the medium-term programme is informed by the latest available data and information.

The medium-term strategies and programming continue to focus on, inter alia, developing diversified geographic resource markets, continuing to enhance the visitor experience through product development, deepening linkages between the tourism sector and other sectors such as agriculture, manufacturing, and the cultural and creative industries), strengthening the legislative and regulatory framework to protect workers' health, safety, and other rights. Emphasis is also placed on ensuring that activities in the tourism sector are environmentally sustainable and that the sector implements strategies and actions that reduce the effects of a changing climate.

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 12S below presents medium-term targets for “Internationally Competitive Industry Structures – Tourism” and selected data. The medium-term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 12S. Table of Indicators:- National Outcome #12 - “Internationally Competitive Industry Structures: Tourism”

National Outcome Indicators	Baseline	Actual						Targets					
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2024	2030
Percentage change in foreign exchange earnings from tourism	2.11	5.68	7.0	11	10.3	-62.6	66.8	≥3.98	≥3.98	≥5.0	≥5.0	≥5.0	≥4.1
Percentage change in visitor arrivals (stopover)	1.3	0.85	2.1	5.1	8.4	-67.2	66.3	3.0	2.8	4.5	5.0	4.5	4.0
Percentage change in visitor arrivals (cruise)	-11.8	17.3	10.2	-4	-15.9	-71.1	-84.2	2.5	4.6	5.0	5.5	5	6.0
Percentage change in the number of persons employed in the accommodations sector	3.7	0.8	7.8	4.1	1.6			0.8	3.9	3.0	3.0	3	3.0
Travel and Tourism Competitiveness Index (Report)	48		76		76								

The planned strategies and development programming for “Internationally Competitive Industry Structures: Tourism” are aligned with SDGs 8, 11, 12, 13 and 14.

Figure 12J - Alignment of National Outcome #12 “Internationally Competitive Industry Structure: Tourism” and the SDGs

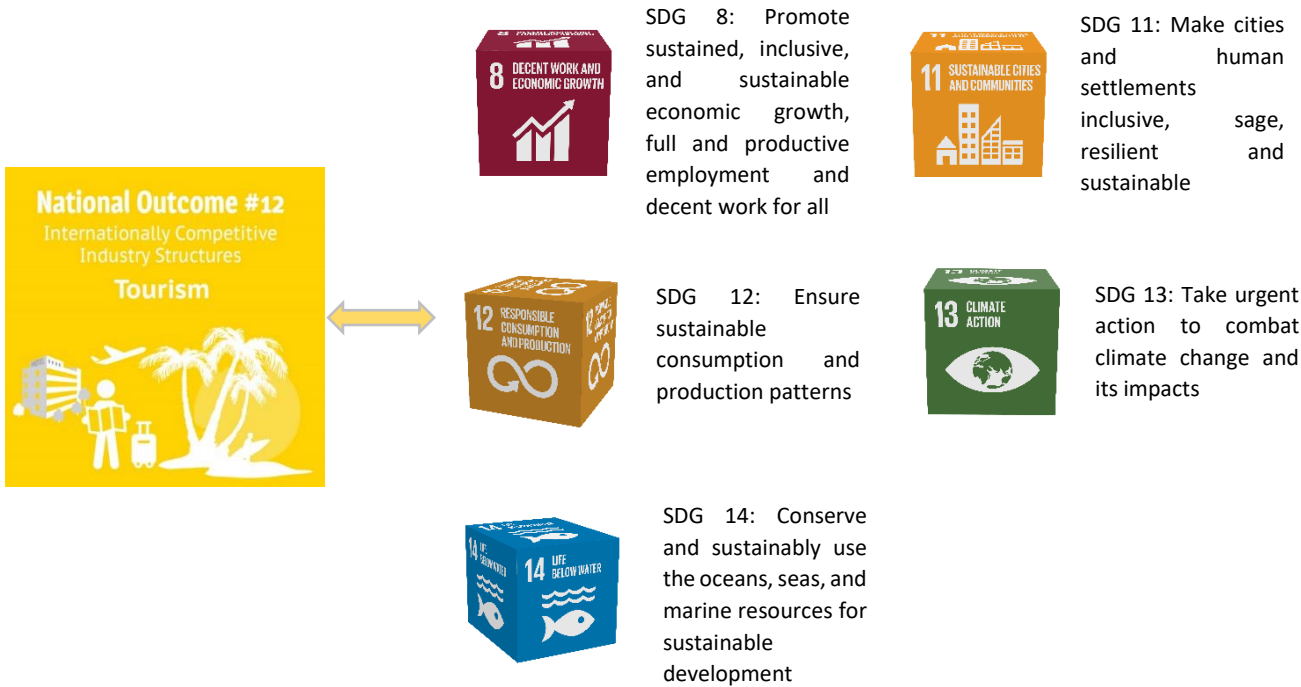


Table 12T shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Internationally Competitive Industry Structures – Tourism” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 12T. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Internationally Competitive Industry Structures: Tourism”

Sector Strategy: Ensure that policy and legislative framework supports the competitive thrust of the industry							National Strategy Outcome: Enabling policy and legislative framework for an internationally competitive Tourism industry				
							Aligned SDG Targets: 8.9, 12.b				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Policy Planning and Development											
1. Policy and Legislative Framework Development	2021	2024	To develop and promulgate regulations, standards and guidelines for tourism initiatives and projects whose implementation	Regulations, standards, and guidelines for improving competitiveness of the	Strong policy and regulatory framework for developing competitiveness of the tourism product			MOT		Sufficient resources and capacities – human, financial and technological	Insufficient resources available within schedule
Main actions include:											
i. Amend Tourist Board Act ⁶⁸	2021	2023						Extent amendment of Tourist Board Act	Partial Approx. 60% of process to amend the Act	MOT	

⁶⁸ To modernise and strengthen enforcement provisions within the Tourist Board Act.

Sector Strategy: Ensure that policy and legislative framework supports the competitive thrust of the industry						National Strategy Outcome: Enabling policy and legislative framework for an internationally competitive Tourism industry								
						Aligned SDG Targets: 8.9, 12.b								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024										
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations			
Name of Programmes/Sub-Programmes Areas		Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)							
		Start Date						End Date						
									tourism industry strengthened		completed/in effect	completed by 2023		promulgation of policies and legislation
ii. Amend Travel Agency’s Act ⁶⁹								Extent amendment of Travel Agency’s Act completed/in effect			Bill amended and in effect/enacted by 2023		Regulatory framework is relevant, adaptable and agile	
iii. Amend Acts for Bath Fountain of St. Thomas the Apostle and Milk River Hotel and Spa ⁷⁰				Extent amendment of Acts for Bath Fountain of St. Thomas the Apostle and Milk River Hotel and Spa completed/in effect	Bill amended and implemented by 2023									

⁶⁹ To strengthen the act through the inclusion of procedures for the application and registration of travel agencies.

⁷⁰ To facilitate the development and modernisation of the facilities through public-private partnership

Sector Strategy: Increase the levels of visitor satisfaction in Tourism Products and Services							National Strategy Outcome: High visitor satisfaction with Jamaica’s Tourism Products and Services								
							Aligned SDG Targets: 11.4, 12.b								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024											
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations				
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)								
	Start Date	End Date													
Development Area: Visitor Satisfaction															
2. Increased Visitor Satisfaction	2022	2026	To enhance the quality of tourism products and services towards increasing the levels of visitor satisfaction	Access to quality tourism products and demanded by visitors increased	High visitor satisfaction with Jamaica’s Tourism Products and Services	Outcome Indicator: Visitor satisfaction index	4.7 by 2024	MOT		Sufficient resources and capacities – human, financial and technological	Insufficient resources available within schedule				
Main actions include:															
i. Build out Cultural and Heritage Assets						# Of Heritage Towns developed/established	Establish one heritage town in Bath, St. Thomas						Recovery from the Covid 19 Pandemic	Strengthened social contract regarding reducing visitor harassment	New variants of the Covid 19 pandemic leading to closure of the Industry
						# Of Historic/Cultural/Heritage sites upgraded and maintained	Refurbish Seville Heritage Park								
			# Of Wayfinding Stations developed/implemented	To be stated			Crime and Violence								

Sector Strategy: Increase the levels of visitor satisfaction in Tourism Products and Services					National Strategy Outcome: High visitor satisfaction with Jamaica’s Tourism Products and Services								
					Aligned SDG Targets: 11.4, 12.b								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
ii. Develop and implement the Destination Assurance Framework and Strategy (DAFS)						Extent DAFS developed/implemented	DAFS implemented and fully operational by 2024					of tourism industry Demand-driven tourism products and services, including focus on encouraging return visitors	impacting the sector
iii. Beautify Destination Areas						Extent targeted beautification of Destination Areas implemented /completed	To be stated						
iv. Develop and implement Comprehensive Anti-harassment Strategy & Framework in Negril, Ocho Rios and Montego Bay						Outcome Indicator: % Change in reports of tourist harassment	To be stated	MOT					
						Extent Comprehensive Anti-Harassment Strategy & Framework	Comprehensive Anti-harassment Strategy & Framework developed and						

Sector Strategy: Increase the levels of visitor satisfaction in Tourism Products and Services						National Strategy Outcome: High visitor satisfaction with Jamaica’s Tourism Products and Services					
						Aligned SDG Targets: 11.4, 12.b					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration		Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date									
v. Develop and implement the Public Beach Upgrade programme					developed/implemented	implemented in Negril, Ocho Rios and Montego Bay					
					Extent Public Beach Upgrade programme developed/implemented	10 public beaches renovated					
vi. Establish Artisan Villages and gastronomic experiences					Extent Artisan Villages developed/implemented	To be stated					
					Extent gastronomic experiences developed/implemented	To be stated					
vii. Develop and implement the St. Thomas Destination Development and					Extent St. Thomas Destination Development and Management	To be stated					

Sector Strategy: Increase the levels of visitor satisfaction in Tourism Products and Services						National Strategy Outcome: High visitor satisfaction with Jamaica’s Tourism Products and Services					
						Aligned SDG Targets: 11.4, 12.b					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Management Plan						Plan developed/implemented					
viii.Develop and implement Destination Management Plan for Negril						Extent Destination Management Plan for Negril developed/implemented	To be stated				

Sector Strategy: Develop new tourism market segments and advance gains in the expansion of new market segments							Sector Strategy Outcome: Expanded Tourism Market Segments				
							Aligned SDG Targets: 11.4, 12.b				
Development Programme Area(s) & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Tourism Market Expansion											
3. Expand Tourism Market Segments	2022	2026	To promote and position Jamaica as a world-class destination	Access to promotions and marketing on	Expanded Tourism Market Segments	Outcome Indicator: % Change in stopover and cruise arrivals	Stopover and cruise arrivals increased by 6.2% by 2024	MOT		Sufficient resources and capacities – human,	Insufficient resources available within schedule

Sector Strategy: Develop new tourism market segments and advance gains in the expansion of new market segments							Sector Strategy Outcome: Expanded Tourism Market Segments				
							Aligned SDG Targets: 11.4, 12.b				
Development Programme Area(s) & Schedule/Duration			Objective (s)	Limited to April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
			that offers visitors a seamless tourism experience built on our unique natural and cultural heritage assets.	Destination Jamaica in targeted new tourism markets segments increased						financial and technological Recovery from the Covid 19 Pandemic	New variants of the Covid 19 pandemic leading to a shut down in Tourism
Main actions include:											
i. Develop new markets in Continents such as Asia, Africa & South America	2022	2026				Extent new markets developed	To be stated	MOT			
ii. Expand the Jamaica Cares Program	2022	2026				Extent Jamaica Cares Program developed/implemented	To be stated	MOT			
iii. Develop Multi-destination tourism concept	2022	2026				Extent multi-destination tourism concept developed/implemented	Multi-destination tourism concept developed by 2024	MOT			
iv. Enhance the promotion of heritage-based tourism	2022	2026				Extent heritage-based tourism promoted	To be stated	MOT			

Sector Strategy: Increase innovation and entrepreneurial skills within the Tourism Industry							Sector Strategy Outcome: Innovation and entrepreneurship driven Tourism Industry				
							Aligned SDG Targets: 8.9				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results		Performance Measurement		Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: Innovation and Entrepreneurship in Tourism Industry											
4. Develop Innovation and Entrepreneurial Skills within the Tourism Sector	2021	2024	To develop innovation and entrepreneurial skills within the Tourism Industry aimed at producing /trading more of the higher valued goods and services in the Tourism value chain	Access to capacity building and resources supporting innovation and entrepreneurship in the tourism industry increased	Enabling environment for innovation and entrepreneurship in the tourism industry			MOT		Sufficient resources and capacities – human, financial and technological	Insufficient resources available within schedule
Main actions include:											
i. Establish Tourism incubator with appropriate training programs ⁷¹	2022	2026				Extent Tourism incubator developed/implemented	Framework for the tourism incubator developed	MOT		Recovery from the Covid-19 Pandemic	New variants of the Covid-19 pandemic leading to a shut down in Tourism
							Tourism incubator established				
ii. Establish Online Tourism Academy	2022	2026		Extent Online Tourism Academy developed and implemented	Comprehensive suite of online tourism courses that leads to certification developed and						

⁷¹ To support the development and commercialization of tourism-related ideas generated from the incubator

Sector Strategy: Increase innovation and entrepreneurial skills within the Tourism Industry						Sector Strategy Outcome: Innovation and entrepreneurship driven Tourism Industry					
						Aligned SDG Targets: 8.9					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results		Performance Measurement		Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
						accessible online					
iii.Develop and implement Human Capital Strategy & Framework	2022	2026				Extent Human Capital Strategy & Framework developed/implemented	To be stated				

Sector Strategy: Improve Jamaica’s ranking as a competitive destination							Sector Strategy Outcome: Jamaica ranked among the top tourist destinations globally				
							Aligned SDG Targets: 8.9, 12.b				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
Development Area: International Competitiveness of Tourism Industry											
5. Strengthen strategic promotion of the international			To strengthen strategic promotion of the	Strategic promotion of Jamaica	Internationally competitive Jamaican	Outcome Indicator: World Travel	World Tourism Travel Competitiveness (WTTC) ranking	MOT		Sufficient resources and capacities – human,	Insufficient resources available

Sector Strategy: Improve Jamaica’s ranking as a competitive destination							Sector Strategy Outcome: Jamaica ranked among the top tourist destinations globally					
							Aligned SDG Targets: 8.9, 12.b					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024					
	Start Date	End Date										
competitiveness of Jamaica’s tourism industry			international competitiveness of Jamaica’s tourism industry	as an internationally competitive destination to local and international partners/investors increased	Tourism Industry	Tourism Competitive Ranking	increased from 69 to 60 by 2024			financial and technological	within schedule	
Main actions include:										Jamaica utilizes an evidence and results based approach to develop its competitiveness	The country develops and leverages its comparative advantage supported by macro-economic, social stability	New variants of the Covid 19 pandemic leading to a shut down in Tourism
i. Develop and implement National Tourism Competitiveness & Export Framework & Strategy	2022	2026				Extent National Tourism Competitiveness & Export Framework & Strategy developed/implemented	To be stated	MOT				
ii. Data Governance Framework for the MOT and agencies ⁷²						Extent Data Governance Framework for the MOT and agencies developed/implemented	To be stated					

⁷² To develop an Information Governance Framework to support evidence-based decision making as well as the development of policies and strategies.

Sector Strategy: Improve Jamaica’s ranking as a competitive destination						Sector Strategy Outcome: Jamaica ranked among the top tourist destinations globally					
						Aligned SDG Targets: 8.9, 12.b					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
iii. Develop and implement Tourism Strategy and Action Plan ⁷³	2021	2023			Extent Tourism Strategy and Action Plan developed/implemented	To be stated		and increased environmental sustainability and resilience	Recovery from the Covid 19 Pandemic		

Sector Strategy: Reduce environmental footprints per visitor						Sector Strategy Outcome: Small visitor environmental footprint					
						Aligned SDG Targets: 8.4, 8.9, 13.1, 14.7					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Sustainable Environmental Management of the Tourism Industry											

⁷³ To position the tourism sector for competitive-ness, sustainability, and resilience.

Sector Strategy: Reduce environmental footprints per visitor							Sector Strategy Outcome: Small visitor environmental footprint				
							Aligned SDG Targets: 8.4, 8.9, 13.1, 14.7				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
6. Environmental y Sustainable Tourism Industry			To promote the management of the tourism industry in an environmental y sustainable manner	Sustainable environmental management in the Tourism industry strengthened	Environmental sustainably managed tourism industry	Outcome Indicator: Extent recovery on environmental loss in resort areas	100% reef coverage in resort areas by 2024	MOT		Sufficient resources and capacities – human, financial and technological	Insufficient resources available within schedule
							100% increase in fish population in resort areas by 2024				
Main actions include:											
i. Develop and implement Disaster Risk Management Programme for the Tourism Sector ⁷⁴						Extent Disaster Risk Management Programme for the Tourism Sector developed/implemented	To be stated	MOT		Frameworks and strategies will be evidence-driven, results-based, relevant, and adaptable	Lack of measurement framework for environmental accounts

⁷⁴ To mainstream Disaster Risk Management strategies into tourism sector planning, policies and programmes.

Sector Strategy: Reduce environmental footprints per visitor						Sector Strategy Outcome: Small visitor environmental footprint				
						Aligned SDG Targets: 8.4, 8.9, 13.1, 14.7				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
ii. Sustainable Tourism Framework & Strategy ⁷⁵						Extent Sustainable Tourism Framework & Strategy developed/implemented	To be stated			Effects of climate change to include drought and heavy rainfall will be minimal
iii. Establish a Framework for the Measurement of Sustainable Tourism ⁷⁶					Extent Framework for the Measurement of Sustainable Tourism developed/implemented	To be stated				

⁷⁵ To provide a framework for the development of sustainable tourism policies based on robust statistical data, to facilitate better monitoring and measurement of indicators towards the achievement of the SDGs

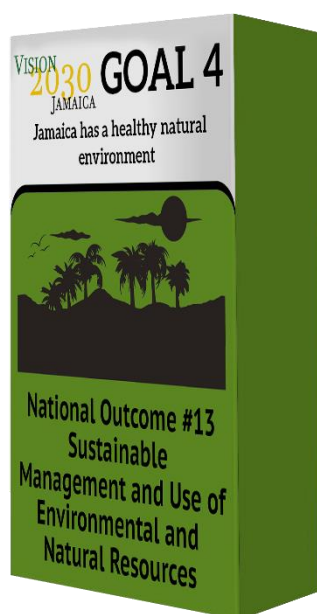
⁷⁶ To use statistical indicators to measure the role of sustainable tourism and assess how it impacts on policy decisions.

Sector Strategy: Increase the locally generated share of the tourism value chain							Sector Strategy Outcome: Globally comparable large share of the tourism value chain generated locally with greater retention of foreign exchange earnings in the domestic economy				
							Aligned SDG Targets: 12.b				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Framework for deeper linkages between Tourism and other sectors											
7. Tourism linkages strengthening			To strengthen the linkages and facilitate business arrangements between the Tourism sector and other key sectors such as local agricultural and manufacturing sectors	Access to opportunities (mechanisms, partnerships, facilities etc.) for business related cross sectoral networking between the tourism and other local sectors increased through the Tourism	Strong linkages and cross-sectoral business arrangements between Tourism and other sectors (Towards Increased consumption of local goods and services, creation of employment and increased retention of foreign exchange earnings)			MOT		Sufficient resources and capacities – human, financial and technological Local sectors have the capacity to produce competitive goods and services for trade with the Tourism Sector Effective partnerships are cultivated and maintained between the Tourism and other local	Insufficient access by micro and small producers/suppliers across the country to opportunities for exposure and/or interface with buyers in the tourism sector and/or inability of micro- and small producers and suppliers to compete with larger players in the sectors
Main actions include:											
i. Implement the Tourism Networks Policy and Strategy						Extent Tourism Networks Policy and Strategy developed/implemented	To be stated				

Sector Strategy: Increase the locally generated share of the tourism value chain						Sector Strategy Outcome: Globally comparable large share of the tourism value chain generated locally with greater retention of foreign exchange earnings in the domestic economy				
						Aligned SDG Targets: 12.b				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
			linkages network						sectors with demonstrated mutual benefits	Local suppliers unable to meet demand of Tourism Sector Insufficient funding and other resourcing for developing competitiveness of local linked sectors

National Outcome #13 “Sustainable Management and Use of Environmental and Natural Resources”

Medium Term Strategic Policy Framework



Overview

Vision 2030 Jamaica – National Development Plan (NDP) demonstrates recognition of the importance of **Sustainable Management and Use of Environmental and Natural Resources** in promoting sustainable and inclusive social, economic, and environmental development. It recognizes the interdependence of environmental sustainability and socio-economic growth in advancing social and economic stability and social transformation towards the achievement of developed country status. Globally, “the integrity and functionality of vital natural assets” are becoming “increasingly compromised with 60 per cent to 70 per cent of the world’s ecosystems degrading faster than they can recover” (World Bank, 2022)⁷⁷. This is situated within a context of increasing knowledge and tools for leveraging environmental capital towards sustainable consumption and

production and developing circular, green, and blue economies.

While there have been development gains in the Sustainable Management and Use of Environmental and Natural Resources, challenges exist. Gaps in air and water quality and the management of waste, and loss of biodiversity and watershed degradation, continue to be areas of concern. Also, adapting and agilely responding to the exigencies and emerging challenges associated with the post-COVID era and geo-political and other global dynamics are strategic considerations.

The national strategic framework under this outcome places focus on the effective management of the country’s environmental and natural resources to ensure the continued provision of essential environmental goods and services. Specifically, attention has and continues to be given to:

- Ensuring the necessary integration of environmental issues in economic and social decision-making policies and processes. This will be supported by inter alia an institutional framework to facilitate this integrated approach; effective communication between the environmental practitioners and economic policy makers to facilitate informed policymaking.

⁷⁷ [Environment Overview: Development news, research, data | World Bank](#)

- Developing and implementing mechanisms for biodiversity conservation and ecosystems management. This is based on the recognition that many of the country's citizens depend on a range of services that are provided by ecosystems.
- Developing an efficient, effective, and accountable governance framework for improving the capacity of environmental leadership of public and non-state institutions.
- Integrated waste management to effectively manage all forms of waste including hazardous waste. This also includes enabling resource management as well as formulating and implementing effective management and disposal strategies.

The medium term socio-economic policy framework for the sustainable management and use of environmental and natural resources for 2021-2024 continues to advance the development agenda which commenced under previous MTFs, including:

- Creating a comprehensive policy, regulatory, and institutional framework for environmental management
- Strengthening national capacity for biodiversity, ecosystems, and waste and pollution management, including governance, planning, financing, and multi-stakeholder partnerships
- Developing systems and mechanisms for sustainable consumption and production
- Advancing the blue, green, and circular economies
- Promoting a whole-of-society approach to environmental sustainability, including increasing public awareness and education and partnerships on environmental issues
- Improving data, statistical and information systems on the environment, including environmental data collection, to better guide policy decisions
- Enhancing private sector involvement in environmental management

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 13A below presents medium-term targets for “Sustainable Management and Use of Environmental and Natural Resources” and selected data. The medium-term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 13A. Table of Indicators: National Outcome #13 – “Sustainable Management and Use of Environmental and Natural Resources”

National Outcome # 13 – Sustainable Management and Use of Environmental and Natural Resources																
National Outcome Indicators	Baseline	Actual							Targets							
	2007	2012	2014	2016	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Environmental Performance Index (Score)	74.7 (2006)	54.4	58.3	77.02	58.58	No data	48.2	No data	≥80	≥82.2	≥60.2	≥60.2	≥60.2	≥60.2	≥60.2	≥80

The planned strategies and development programming for “Sustainable Management and Use of Environmental and Natural Resources” are aligned with SDGs 6, 12, 14 and 15.

Figure 13A - Alignment of National Outcome 13 “Sustainable Management and Use of Environmental and Natural Resources” with SDGs



Table 13B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Sustainable Management and Use of Environmental and Natural Resources” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 13B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Sustainable Management and Use of Environmental and Natural Resources”

National Strategy 13-1: Integrate Environmental Issues in Economic and Social Decision-Making Policies and Processes							National Strategy Outcome: Integration of Environmental Issues in Economic and Social Decision-Making Policies and Processes				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Mainstreaming Environmental Issues											
Sector Strategy: Implement best management practices for air, forest, ground and surface water, land, soils, marine resources and minerals resource consumption.							Aligned SDG Targets: 12.2, 14.2, 15.1				
1. Develop policies, plans and programmes	2009	2030	To implement best management practices for air, forest, ground and surface water, land, soils, marine resources and minerals	Regulations and policy, plan and programme management mechanisms for environmental	Improved resource management through application of best practices in regulation and policy, planning and programme management			MEGJC		Sufficient human, financial and technology resources, and capacities	Insufficient resources available within schedule
Main actions include:											
i. Develop and implement a Public Rights of Way Access Management and									Extent Public Rights of Way Access Management and Enforcement	Public Rights of Way Access Management Policy and Enforcement Policy tabled in	

National Strategy 13-1: Integrate Environmental Issues in Economic and Social Decision-Making Policies and Processes							National Strategy Outcome: Integration of Environmental Issues in Economic and Social Decision-Making Policies and Processes				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Enforcement Policy ⁷⁸				resource consumption	resource consumption aligned with best practice		Policy developed/implemented	Parliament as a White Paper			process is on schedule Policy development is stakeholder and demand - driven
ii. Update and implement the National Land Policy						Extent National Land Policy developed/implemented	National Land Policy revised				
							Five-year Action Plan developed				
Development Area: Environmental Legislation											
Sector Strategy: Update, strengthen and implement relevant environmental legislation								Aligned SDG Targets: 12.2, 14.2, 15.2			

⁷⁸ Effective management of the island beaches, particularly public beaches and, preservation of public rights to access rights

National Strategy 13-1: Integrate Environmental Issues in Economic and Social Decision-Making Policies and Processes							National Strategy Outcome: Integration of Environmental Issues in Economic and Social Decision-Making Policies and Processes				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
2. Strengthening of Environmental Legislation	2009	2030	To increase the capacity to sustainably manage the nation’s environmental resources through legislative developments	Environmental Legislation advanced and strengthened to support Environmental Management	Strong regulatory environment for environmental management	Extent to which environmental legislation is developed/updated/operationalized	Environmental legislation developed/updated/operationalized in required timeframe (to be further defined)	Forestry Department/MEGJC		Sufficient human, financial and technology resources, and capacities The policy/legislation development process is on schedule Policy/legislation development is stakeholder and demand - driven	Insufficient resources available within schedule Delays in policy/legislation development Insufficient stakeholder engagement
Main actions include:											
i. Develop and operationalize the Forest Act	2016	2024				Extent amended Forest Act developed/operationalised	Amended Act promulgated	Forestry Department			
ii. Develop and implement a Green Investment Policy						Extent Green Investment Policy developed/implemented		MEGJC			

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity Conservation and Ecosystems Management						National Strategy Outcome: Effective Conservation of Biodiversity and Management of Ecosystems					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Biodiversity Conservation and Ecosystems Management											
Sector Strategy: Adopt an Ecosystems Management Approach								Aligned SDG Targets: 6.6, 12.2, 14.2, 14.7, 15.2, 15.9			
3. Mechanisms for Biodiversity Conservation and Ecosystems Management	2009	2030	To develop policies and mechanisms aimed at protecting Jamaica’s Biodiversity and improving Ecosystems Management	Mechanisms for Biodiversity Protection and Ecosystems Management	Improved Biodiversity Conservation and Ecosystems Management			NEPA		Sufficient resources and capacities – human, financial and technology	Insufficient resources available within schedule
Main actions include:										Policy development process is on schedule	Policy development process is not on schedule
i. Develop and implement management/recovery plans for species that are threatened and endangered						# of/Extent species recovery programmes/plans and strategies developed/implemented	To be stated			Suitable governance arrangements and	Gaps in governance arrangements

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity Conservation and Ecosystems Management					National Strategy Outcome: Effective Conservation of Biodiversity and Management of Ecosystems						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii. Establish Head start/rewilding programmes, sanctuaries, and gene banks for targeted species (crocodiles, sea turtles, orchids, swallowtail butterflies etc.)							Extent species recovery programmes/ plans and strategies developed/implemented	Jamaican Iguana, American Crocodile and Plant (including orchids) recovered (to be further specified)		enforcement mechanisms	
iii. Develop and implement a Beach Access and Management Policy				Extent Beach Access and Management Policy developed/implemented	8 activities (approx. 16%) of process to develop Beach Access and Management Policy completed						
iv. Develop and implement/operationalize Policy and Legislative				Extent Protected Areas Policy developed/implemented	Protected Areas Policy developed						

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity Conservation and Ecosystems Management					National Strategy Outcome: Effective Conservation of Biodiversity and Management of Ecosystems						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Framework for Protected Areas						Extent Protected Areas legislation developed/implemented	Protected Areas legislation developed				
v. Increase the coverage of protected areas in relation to Jamaica’s territory, including ecologically sensitive areas ⁷⁹						Change in Natural Resources Conservation Authority (NRCA) protected area coverage ⁸⁰ of important ecological areas	One additional NRCA protected area declared/designated				

⁷⁹ Protected areas declared/designated to address under-representation of coastal and marine, terrestrial and inland waters ecosystems

⁸⁰ Square kilometres (Km²) and percentage (<https://www.protectedplanet.net/en/thematic-areas/protected-areas-management-effectiveness-pame?tab=Results>)

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity Conservation and Ecosystems Management					National Strategy Outcome: Effective Conservation of Biodiversity and Management of Ecosystems						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
vi. Develop and implement Restoration Plans for targeted areas							Extent targeted restoration and rehabilitation interventions developed/implemented	National Ecosystems Restoration Plan developed			
						Two terrestrial and one coastal/marine restoration activities conducted					
vii. Expand watershed protection interventions in degraded and severely degraded					Extent Watershed Policy developed/implemented	6 activities (17%) of draft Watershed Policy implemented within 5 target WMUs					

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity Conservation and Ecosystems Management					National Strategy Outcome: Effective Conservation of Biodiversity and Management of Ecosystems					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
	Wildlife Management Units (WMUs)							Restoration/rehabilitation Plan for 3 WMUs implemented		
viii. Develop and implement a National Mangrove Forest Management Plan	2016				Extent National Mangrove Forest Management Plan developed/implemented	Minimum 7000 hectares (ha) of island’s mangroves assessed & mapped	Forestry Department	1.1 million		Inability to perform on-ground verification of some mangrove areas
					National Mangrove Forest Management Plan (NMFMP) developed					
					Minimum one public stakeholder consultation held on NMFMP					

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity Conservation and Ecosystems Management					National Strategy Outcome: Effective Conservation of Biodiversity and Management of Ecosystems						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ix. Develop and implement national strategic plan for emissions source reduction in Air Quality management Areas (AQMA ^s) ⁸¹					Outcome Indicator:	To be stated			Sufficient resources and capacities – human to undertake the monitoring and compliance.	The target may not be met if facilities opted to their technology and use cleaner energy such as LNG which may put them below the threshold for an air pollutant discharge licence	
					% Change in number of facilities with 70% compliance rate with Air Pollutant Discharge Licences in targeted areas	5%	NEPA/ME GJC				

⁸¹ Measures implemented for compliance monitoring, pollution prevention and control toward reducing air, water and land pollution in targeted (degraded/threatened) Areas

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity Conservation and Ecosystems Management						National Strategy Outcome: Effective Conservation of Biodiversity and Management of Ecosystems					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Sustainable Water Resource Management											
Sector Strategy: Promote the sustainable management and use of water resources								Aligned SDG Targets: 6.1, 6.2, 6.3, 12.2, 12.5			
4. Water Resources management	2009	2030	To improve the regulation of the island’s freshwater resources and uses	Regulations for the management and use of water resources strengthened	Reliable and sustained water supply, sewage treatment and disposal infrastructure			MEGJC/WRA		Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:											
i. Implement the Water Sector Policy and Action Plan ⁸²						Outcome Indicator: % Of population with access	80% of population with access to potable water				

⁸² Policy proposes that by 2030 all Jamaicans will have universal access to potable water. It also proposes to have a much more integrated approach to water resource management as well as the impact of climate change on the country's water resources.

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity Conservation and Ecosystems Management						National Strategy Outcome: Effective Conservation of Biodiversity and Management of Ecosystems					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						to potable water	by 2024 (universal access by 2030)				
ii. Develop and implement the Jamaica Water Resources Master Plan						Extent Water Resources Master Plan developed/implemented	Water Resources Master Plan finalized in required timeframe				

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity Conservation and Ecosystems Management						National Strategy Outcome: Mechanisms developed and implemented for Biodiversity Conservation and Ecosystems Management							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
Development Area: Ecosystem Restoration													
Sector Strategy: Reverse loss of environmental resources through restoration initiatives								Aligned SDG Targets: 12.2, 14.2, 15.5					
5. Development of Environmental Restoration Initiatives	2016	2030	To develop policies and mechanisms aimed at protecting Jamaica’s Biodiversity and improving Ecosystems Management	Restoration initiatives developed and implemented	Net gain in environmental resources through restoration initiatives			NEPA		Sufficient resources – human, financial and technology	Insufficient resources available within schedule		
Main actions include:										Adequate land and seedling available	Inability to identify lands suitable for reforestation activities		
i. Undertake reforestation of denuded areas annually to support sustainable forest management						Area (hectares) reforested	Minimum 400 ha reforested				Social encumbrances on lands		
						Area (hectares) maintained	Minimum 800 ha maintained				Unfavourable weather/climatic conditions		

National Strategy 13-2: Develop and Implement Mechanisms for Biodiversity Conservation and Ecosystems Management					National Strategy Outcome: Mechanisms developed and implemented for Biodiversity Conservation and Ecosystems Management						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									

National Strategy 13-3: Develop Efficient and Effective Governance Structures for Environmental Management						National Strategy Outcome: Efficient and Effective Governance Structures for Environmental Management					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Governance Structures											
Sector Strategy: Build capacity of environmental governance and institutional arrangements/structures (systems, processes, personnel etc.) and encourage transformational leadership								Aligned SDG Targets: 12.8			
6. Development of Efficient and Effective Governance Structures	2016	2030	To develop policies and mechanisms aimed at improving the efficiency and effectiveness of governance structures for environmental management	Policies and mechanisms for improving the efficiency and effectiveness of governance structures developed and implemented	Strong framework for delivering efficient and effective governance structures for environmental management			MEGJC		Sufficient resources and capacities – human, financial and technology Technical support network received from relevant public bodies	Insufficient resources available within schedule
Main actions include:											

National Strategy 13-3: Develop Efficient and Effective Governance Structures for Environmental Management						National Strategy Outcome: Efficient and Effective Governance Structures for Environmental Management					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
i. Strengthen the regulation and operations of solid waste management institutions and processes						Extent separation of regulatory and operational functions of the NSWMA developed/implemented	Regulatory and operational functions of the NSWMA separated in required timeframe (Timeframe to be defined)				
ii. Advance the framework for environmental permits to operate disposal sites	2002	2030 (Ongoing)				# Of environmental permits obtained for managing disposal sites	4 Environmental permits obtained for management of disposal sites				

National Strategy 13-3: Develop Efficient and Effective Governance Structures for Environmental Management						National Strategy Outcome: Efficient and Effective Governance Structures for Environmental Management					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						# Of disposal sites operating within the confines of the environmental permits	6 disposal sites operating within the confines of the environmental permits				
Sector Strategy: Support effective delivery of environmental education at all levels of the Jamaican education system and promote environmental awareness							Aligned SDG Targets: 12.8				
7. Environmental Education	2009	2030	To deliver environmental education at all levels of the Jamaican education system and promote environmental awareness	Access to environmental education increased at all levels of the Jamaican education system	Effective delivery of environmental education at all levels of the Jamaican education system Environmentally aware citizenry			NSWMA		Sufficient resources and capacities – human, financial and technology Adequate human resource capacity	Insufficient stakeholder buy-in Insufficient resources and capacities
Main actions include:											
i. Sensitize the population on the proper disposal of solid waste						% Of the population sensitized on proper ways of solid waste disposal	80%	NSWMA			

National Strategy 13-3: Develop Efficient and Effective Governance Structures for Environmental Management					National Strategy Outcome: Efficient and Effective Governance Structures for Environmental Management						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
			Environm ental awareness promoted		# Of public education/s ensitization campaigns/s essions conducted across the island	3		Ongoing use of social media platforms to engage population			

National Strategy 13-3: Develop Efficient and Effective Governance Structures for Environmental Management						National Strategy Outcome: Efficient and Effective Governance structures for Environmental Management					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Citizen participation in sustainable natural resources management											
Sector Strategy: Strengthen the capacity of local organizations to facilitate citizen participation in sustainable management of their local natural resources								Aligned SDG Targets: 12.2, 12.8, 11.6			
8. Sustainable natural resources management – local organization capacity building			To strengthen the capacity of local organizations to facilitate citizen participation in sustainable management of their local natural resources	Access to capacity building mechanisms and tools by local organizations increased towards facilitating citizen participation in sustainable management of their local	Strong local organizational capacity to facilitate citizen participation in sustainable management of their local natural resources					Sufficient resources and capacities – human, financial and technology Projects/Programmes are demand-driven	Insufficient resources available within schedule Weak/low stakeholder engagement and buy-in at all levels Low or no take up of project opportunities (insufficient proposals, poor quality proposals)
Main actions include:											
i. Implement a range of sustainable livelihoods projects in forest dependent communities	2016	2026				# Of alternative forest livelihood projects supported	Minimum 30 projects related to alternative forest livelihood activities awarded and implemented	Forestry Department			

National Strategy 13-3: Develop Efficient and Effective Governance Structures for Environmental Management					National Strategy Outcome: Efficient and Effective Governance structures for Environmental Management					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
				natural resources						

National Strategy 13-4: Manage all forms of waste effectively					National Strategy Outcome: All forms of waste managed efficiently										
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024											
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations				
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)								
	Start Date	End Date													
Development Area: Waste Management															
Sector Strategy: Create an appropriate institutional framework for the integrated management of all types of waste, including development of a comprehensive waste management policy and associated standards and regulations							Aligned SDG Targets: 12.2, 12.4, 12.7								

National Strategy 13-4: Manage all forms of waste effectively						National Strategy Outcome: All forms of waste managed efficiently					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
9. Waste Management	2016	2026	To create an appropriate institutional framework for the integrated management of all types of waste, including development of a comprehensive waste management policy and associated standards and regulations	Framework (including policy, standards, and regulation) for integrated management of all types of waste developed	Strong institutional framework for integrated management of all types of waste			NSWMA		Sufficient resources and capacities – human, financial and technology Technical support network from relevant public/private bodies	Insufficient resources available within schedule Insufficient stakeholder buy-in
Main actions include:											
i. Conduct waste characterization and generation studies						# Of waste characterization and	6 – 12	NSWMA			

National Strategy 13-4: Manage all forms of waste effectively						National Strategy Outcome: All forms of waste managed efficiently					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
							generation studies conducted per year				
Sector Strategy: Create incentives for the development of markets for waste (e.g., recycling, waste to energy etc.)							Aligned SDG Targets: 12.1, 12.5, 12.6				
10. Development of markets for waste			To create incentives for the development of markets for waste (e.g., recycling, waste to energy etc.)	Access to incentive for the development of markets for waste increased	Markets for Waste			MEGJC, NSWMA		Sufficient resources and capacities – human, financial and technology Collaboration and active participation amongst	Insufficient resources within schedule Gaps in communication and/or fulfilling roles and responsibilities among
Main actions include:											

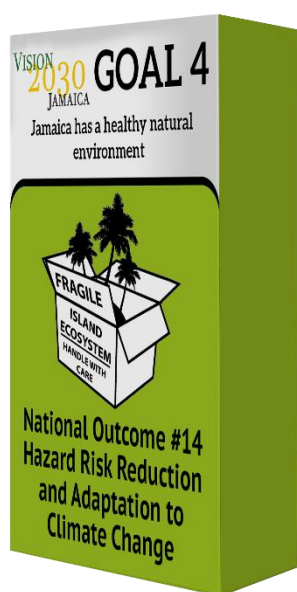
National Strategy 13-4: Manage all forms of waste effectively						National Strategy Outcome: All forms of waste managed efficiently					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
i. Develop and implement a National Programme for the Environmentally Sound Management of End-Of-Life Pneumatic Tyres						Develop proposals for the promulgation of regulations under the NSWMA Act, 2001 to govern management of end-of-life pneumatic tyres	100%	NSWMA		parties involved Roles and responsibilities of partners are executed Public effectively engaged in social marketing/change management	partners/key stakeholders Insufficient buy-in from the public
						% Of targeted participation in public and sector specific education and awareness activities associated with the	100%				

National Strategy 13-4: Manage all forms of waste effectively						National Strategy Outcome: All forms of waste managed efficiently					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
ii. Develop and implement the 3 Rs (Reduce, Reuse and Recycle) Initiatives: Plastic Waste Separation						Pounds of plastic waste separated	3,570,000				
						No. of communities separating plastic waste	126				

National Strategy 13-4: Manage all forms of waste effectively					National Strategy Outcome: All forms of waste managed efficiently					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Output (s)	Outcome (s)	Output Indicator (s)		Target (s)						
		2024 (FY 23/24)								
Name of Programmes/Sub-Programmes Areas	Schedule/Duration									
	Start Date	End Date								
					No. of public education/ sensitization carried out on plastic waste separation	3				
					% Of generated plastic waste separated and diverted from waste streams islandwide	40%				

National Outcome #14 “Hazard Risk Reduction and Adaptation to Climate Change”

Medium Term Strategic Policy Framework



Overview

Jamaica is a Small Island Developing State (SIDS) with geography and geology that makes it especially vulnerable to both natural and man-made hazards. Resilience to all forms of hazards as well as adaptation to the worsening effects of climate change is therefore critical in achieving sustainable development and the long-term goals of Vision 2030 Jamaica and the Sustainable Development Goals (SDGs). Significant advancements have been made as it relates to both **Hazard Risk Reduction and Adaptation to Climate Change**. This includes strengthening the national framework for climate change adaptation and mitigation with Jamaica preparing and submitting a more ambitious Nationally Determined Contributions (NDC) which reflects increased greenhouse emissions targets particularly from the energy and forest sectors and in keeping with obligations under the Paris

Agreement. The country has also made significant improvements in bolstering its disaster management and recovery framework through increased investments in mitigation and prevention as well as a series of alternative instruments for loss financing, commonly referred to as risk financing instruments. This includes the creation of a suite of disaster risk financing instruments, including the Contingent Credit Facility, the Catastrophe (CAT) Bond and the development of new parametric insurance policies accessible by individuals/groups. Other strategies include:

- The Development of a Disaster Risk Management (DRM) and Climate Change Adaptation Plan for several communities
- Infrastructure development to bolster the capacity to collect climate data and forecasting. This includes upgrading and modernisation of the hydrometeorological network to bolster the availability and accessibility of climate data, including the installation of a new Doppler Weather Radar.
- Upgrade of the seismograph network and the construction of a new seismic station to improve capacity to monitor and respond to seismic activity.

MTF 2021- 2024 outlines four national strategies to advance Hazard Risk Reduction and Adaptation to Climate Change:

- Improve Resilience to all forms of hazards
- Improve emergency response capability
- Develop measures to adapt to climate change

- Contribute to the effort to reduce the global rate of climate change

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 14A below presents medium-term targets for “Hazard Risk Reduction and Adaptation to Climate Change” and selected data. The medium-term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 14A. Table of Indicators-: National Outcome #14 – “Hazard Risk Reduction and Adaptation to Climate Change”

National Outcome # 14 – Hazard Risk Reduction and Adaptation to Climate Change															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024	2030
Hazard Damage as a % of GDP[1]	3.4	0.8	-	0.2 (2017)				2.5	1.5	1.3	1.3	1.3 (p) ⁸³	1.3 (p)	1.3 (p)	≤1

⁸³ p stands for preliminary

The planned strategies and development programming for “Hazard Risk Reduction and Adaptation to Climate Change” are aligned with SDGs 1, 11, 12 and 13.

Figure 14A - Alignment of National Outcome 14 “Hazard Risk Reduction and Adaptation to Climate Change” with SDGs



Table 14B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Hazard Risk Reduction and Adaptation to Climate Change” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 14B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Hazard Risk Reduction and Adaptation to Climate Change”

National Strategy 14-1: Improve resilience to all forms of hazards						National Strategy Outcome: Resilience to all forms of hazards					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Legislative and Policy Framework strengthening											
Sector Strategy: Modernize the policy and legal framework related to hazard risk reduction							Aligned SDG Targets: 1.5, 11.5, 11.b, 13.1, 13.2				
1. Legislative and Policy Frameworks	2009	2030	To modernize the policy and legal framework related to hazard risk reduction	Policy and legal framework for hazard risk reduction modernized	An enabling environment to support resilience to hazards			MLGRD, ODPEM		Sufficient human, financial and technology resources, and capacities	Insufficient resources available within schedule.
Main actions include:											
i. Develop a Comprehensive National Policy/Strategy/Regulatory Framework on	2021					Extent Comprehensive National Policy/Strategy/Regulatory Framework on Disaster Risk	National Risk Assessment Strategy and Guidelines developed by 2024	MLGCD/ODPEM			

National Strategy 14-1: Improve resilience to all forms of hazards					National Strategy Outcome: Resilience to all forms of hazards						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Disaster Risk Management ⁸⁴					Management developed/implemented						

National Strategy 14-1: Improve resilience to all forms of hazard						National Strategy Outcome: Resilience to all forms of hazard								
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024										
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations			
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)							
	Start Date	End Date												
Development Area: Hazard Resilience														
Sector Strategy: Use predictive tools for modelling, hazard data mapping and risk assessment							Aligned SDG Targets: 11.b, 13.1							

⁸⁴ To ensure that Disaster Risk Management is mainstreamed in development planning across all sectors to adapt to climate change

National Strategy 14-1: Improve resilience to all forms of hazard							National Strategy Outcome: Resilience to all forms of hazard				
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
2. Hazard Risks & Vulnerability Assessments			To adopt a systematic approach to the use of hazard information to determine the likelihood of hazard events occurring, magnitude and consequences	Evidence-based resilience and emergency response capabilities to all forms of hazard, improved	An enabling environment to support resilience to hazards			MLGRD, ODPEM		Sufficient human, financial and technology resources, and capacities	Insufficient resources available within schedule.
Main actions include:											
i. Develop and institutionalize Hazard Risk & Vulnerability Assessment Policy/Strategy Framework and Mechanisms	2021	2024				Extent Hazard Risk/Vulnerability Assessments developed/institutionalized	National Risk Assessment Strategy developed				
							Guidelines for hazard prone areas developed				
ii. Create and manage a Database/ National Risk Information Platform (NRIP)				Extent NRIP developed/implemented	NRIP developed and launched in required timeframe (timeframe to be defined)	JSIF/ODPEM/NSDMB					
Sector Strategy: Expand Early Warning Systems to reduce the risk of disasters from hazards								Aligned SDG Targets: 13.1, 13.3			

National Strategy 14-1: Improve resilience to all forms of hazard							National Strategy Outcome: Resilience to all forms of hazard					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
3. National Readiness Programme	2021	2024	To establish fast and stable information flows between related disaster prevention agencies, as well as the general public when disasters occur or are imminent.	Access to data and information on hazards increased to reduce risks	An enabling environment to support resilience to hazards Improved preparedness , response, and recovery from the impact of disasters and/ or emergency incidents at a national, parish and community level.			ODPEM, MLGRD		Sufficient resources – human, financial and technology	Insufficient resources available within schedule	
Main actions include:												
i. Improve the Emergency Communication Systems /Early Warning Systems	2021	2024				Extent early warning system developed/implemented	Early Warning Systems (EWS) installed in targeted communities in the required timeframe (targeted communities and required timeframe to be defined)	MSJ/ODPEM				
ii. Develop and implement the Tsunami Readiness Programme						Extent Tsunami Readiness Programme developed/implemented	Communities Evacuation Plan and signage developed in required timeframe	ODPEM				

National Strategy 14-1: Improve resilience to all forms of hazard						National Strategy Outcome: Resilience to all forms of hazard					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
							(required timeframe to be defined)				

National Strategy 14-2: Improve Emergency Response Capabilities						National Strategy Outcome: Emergency Response Capabilities improved							
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
Development Area: Disaster Risk Management and Adaptation to Climate Change													
Sector Strategy: Develop a comprehensive national disaster recovery framework							Aligned SDG Targets: 1.5, 11.5, 11.b, 13.1 , 13.2, 13.b						
4. National Disaster Recovery Framework	2009	2030	To develop a comprehensive national disaster	Plans, SOPs and coordination	An enabling Environment for Disaster Resilience			ODPEM, MLGRD		Sufficient resources – human,	Insufficient resources available		

National Strategy 14-2: Improve Emergency Response Capabilities						National Strategy Outcome: Emergency Response Capabilities improved					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Main Actions include:			recovery framework (incl. plans, standard operating procedures (SOPs) and coordination mechanisms) at the national and parish levels to strengthen disaster preparedness and emergency response	mechanisms for disaster preparedness and emergency response strengthened	(Preparedness and Emergency Response) / Comprehensive national disaster recovery framework			financial and technology	within schedule		
i. Develop and implement Disaster Risk Management (DRM) Plans						Extent DRM Plans are developed/implemented in all parishes	St. Mary Parish DRM Plan developed				
ii. Revise recovery phase of DRM to ensure inclusiveness and gender-responsiveness						(Extent) National recovery capacity assessment for inclusiveness, gender-responsiveness and alignment to resilient recovery completed	Disaster recovery capacity assessed				

National Strategy 14-2: Improve Emergency Response Capabilities					National Strategy Outcome: Emergency Response Capabilities improved						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	iii. Develop and Apply Special Vulnerable Areas Selection Criteria									Extent Special Vulnerable Area Criteria are developed/applied	Special Vulnerable Area Criteria applied in 5 parishes
iv. Develop and implement Special Area Precautionary Plan					Extent Special Area Precautionary Plans developed/implemented for Specially Vulnerable Areas (SVAs)	Special Area Precautionary Plan template developed/finalized					
v. Develop National Response Coordination Plan					Extent National Response Coordination Plan developed/implemented	National Response Coordination Plan developed and approved					

National Strategy 14-2: Improve Emergency Response Capabilities					National Strategy Outcome: Emergency Response Capabilities improved						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
vi. Develop and implement National Hazard Scenario Plans/ Natural Disasters Scenario Plans						Extent National Hazard Scenario Plans are developed/ implemented (to enhance disaster preparedness and response)	Draft National Earthquake Scenario Plan developed National Earthquake scenario and web-based National Earthquake Simulation Exercise developed				
vii. Develop and implement National Drought Scenario Plan						Extent National Drought Scenario Plan developed/ implemented	National Drought Scenario Plan (Final Draft)				

National Strategy 14-3: Develop Measures to Adapt to Climate Change						National Strategy Outcome: Climate Change Adaptation					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Disaster Risk Management and Adaptation to Climate Change											
Sector Strategy: Adopt best practices for climate change adaptation/ create mechanisms to fully consider the impacts of climate change and climate proof all national policies and plans							Aligned SDG Targets: 1.5, 11.5, 11.b, 13.1				
5. Climate Change Adaptation Best Practices	2009	2030	To adopt best practices for climate change adaptation and climate proof all national policies and plans.	National policies and plans strengthened to fully incorporate best practices for climate change adaptation.	An enabling environment to support climate change adaptation and climate proofing of national policies and plans			ODPEM, MLGRD		Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:											
i. Develop and implement the Climate Change Policy Framework						Revised Climate Change Policy Framework developed/implemented	Revised Climate Change Policy framework tabled as Green Paper within the required timeframe (required timeframe to be defined)	MEGJC			
										MOF and parent Ministry will allocate the requisite fiscal space to earmarked projects	If requisite fiscal space is not allocated to the project, completion timeline may be missed

National Strategy 14-3: Develop Measures to Adapt to Climate Change						National Strategy Outcome: Climate Change Adaptation						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
ii. Implement ecosystem-based initiatives/projects for enhancing community resilience to natural hazards and climate change impacts ⁸⁵		End Date				GCCA+ A Jamaican Path from Hills to Ocean Project implemented	NEPA					
						Blue and Green Islands Integrated Programme for GEF-8 Programming Strategy implemented						

National Strategy 14-3: Develop Measures to Adapt to Climate Change					National Strategy Outcome: Climate Change Adaptation					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
iii. Promote information sharing and reporting to enable good environmental practices at the community level, especially in the areas of tourism, farming, and fishing (disaggregated by males/females)					# Of knowledge sharing initiatives (including projects, policies and research papers) integrated and promoted at the national and community levels	Farmer Field School days in 6 watershed areas. Reports on coral reef health from ≥ 12 local sites	NEPA			
iv. Implement Green Climate Fund (GCF) Readiness Programmes	2021	2024			Extent Green Bond Market assessment finalized (under “Facilitating an Enabling Environment	Green Bond Market assessment finalized	MEGJC/CD			

National Strategy 14-3: Develop Measures to Adapt to Climate Change					National Strategy Outcome: Climate Change Adaptation					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
					for a Caribbean Green Bond” project		Forestry Department			
					Extent Gender and Climate Change Strategy Action Plan developed/implemented	Gender and Climate Change Strategy Action Plan Developed in required timeframe				
					Extent Jamaica REDD+ Strategy developed/implemented	Jamaica REDD+ Strategy developed in required timeframe (required timeframe to be defined)				
Sector Strategy: Identify strategic priorities for climate change							Aligned SDG Targets: 13.3			

National Strategy 14-3: Develop Measures to Adapt to Climate Change						National Strategy Outcome: Climate Change Adaptation					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
6. Strategic Priorities for Climate Change adaptation	2021	2030	To develop and identify strategic priorities to advance climate change adaptation	Plans and strategic priorities for climate change adaptation strengthened	An enabling environment to support climate change adaptation			MEGJC		Sufficient resources – human, financial and technology	Insufficient resources available within schedule Budget limitations in finalizing the LTS within schedule
Main actions include:											
i. Develop and implement Long Term Strategies (LTs) for low carbon and climate resilient development								Extent LTs developed/implemented	Long Term Strategy for low carbon and climate resilient development advanced in the required timeframe		

National Strategy 14-3: Develop Measures to Adapt to Climate Change					National Strategy Outcome: Climate Change Adaptation					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
ii. Develop and implement a Climate Financing Strategy						Extent Climate Financing Strategy developed/implemented	Local Climate Adaptive Living Facility advanced	MEGJC, MLGRD		
						“Transforming Finance to unlock Climate Action in the Caribbean Programme” and the “promoting climate resilient development in Urban Areas through Complementarit				

National Strategy 14-3: Develop Measures to Adapt to Climate Change					National Strategy Outcome: Climate Change Adaptation					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date	y and Coherence among funding sources” (CDB) implemented by 2024							
	iii. Make advancements regarding/ Advance the transparency framework for the Paris Agreement and United	2021							Extent transparency framework for the Paris Agreement and UNFCCC developed/implemented	Consultants engaged for Capacity Building for Transparency (CBIT) and the 4th National Communication to the UNFCCC

National Strategy 14-3: Develop Measures to Adapt to Climate Change					National Strategy Outcome: Climate Change Adaptation						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	Nations Framework Convention on Climate Change (UNFCCC)										Reporting requirements completed for 2nd Biennial Update Report to the UNFCCC adaptation on communication within required timeframe
						Draft National Measuring and Reporting Verification System (MRV) ⁸⁶ to monitor and evaluate adaptation and mitigation developed by 2024					

⁸⁶ To enable the tracking of technical assistance received, climate finance flows as well as adaptation and mitigation activities

National Strategy 14-3: Develop Measures to Adapt to Climate Change					National Strategy Outcome: Climate Change Adaptation						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
iv. Develop and implement NDC Partnership Climate Action Enhancement Package (CAEP)					Extent synthesis report for CAEP Outputs is finalized	Synthesis report for CAEP Outputs finalized in required timeframe	MEGJC				
v. Develop and implement the National Adaptation Plan ⁸⁷	2021				Extent National Adaptation Plan developed/implemented	National Adaptation Plan developed in required timeframe	MEGJC				


⁸⁷ The NAP is complementary to the CAEP

National Strategy 14-3: Develop Measures to Adapt to Climate Change						National Strategy Outcome: Climate Change Adaptation					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
vi. Develop and implement a Green House Gas (GHG) Emissions Inventory System	2021	2024				Extent GHG Inventory System developed	GHG Inventory Database Management System developed by 2024	MEGJC			
Development Area: Climate change knowledge											
Sector Strategy: Promote knowledge of climate change and facilitate knowledge transfer						Aligned SDG Targets: 12.a, 13.3					
7. Knowledge Transfer and Climate Change	2009	2030	To promote knowledge construction and transfer related to climate change and its effects	Access to mechanisms for Climate Change knowledge construction and transfer improved	An enabling environment for climate change knowledge construction and transfer			ODPEM, MLGRD		Sufficient resources – human, financial and technology	Insufficient resources available within schedule
Main actions include:											
i. Promote Public Awareness and Behavioural Change						Extent Public Awareness and Behavioural Change plans/programmes	Youth Programme implemented	MEGJC, MLGRD, MCs			
			Community Outreach Programme led by Municipal								

National Strategy 14-3: Develop Measures to Adapt to Climate Change					National Strategy Outcome: Climate Change Adaptation						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
					developed/implemented	Cooperation implemented					

National Strategy 14-4 Contribute to the Effort to reduce the Global Rate of Climate Change					National Strategy Outcome: Global rate of Climate Change reduced						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Area: Climate Change Awareness											
Sector Strategy: Conduct research on Jamaica’s level and sources of greenhouse gas emissions with a view to further reducing emissions							Aligned SDG Targets: 12.a, 13.3				

National Strategy 14-4 Contribute to the Effort to reduce the Global Rate of Climate Change						National Strategy Outcome: Global rate of Climate Change reduced						
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
8. Research and Development	2009	2030	To conduct research to inform reducing the levels of greenhouse gas emissions	Access to quality data from research on Jamaica’s level and sources of greenhouse gas emissions increased towards informing reduction in emissions	Policies and plans for reducing greenhouse gas emissions informed by quality data from research on Jamaica’s level and sources of greenhouse gas emissions			MEGJC		Sufficient resources – human, financial and technology	Insufficient resources available within schedule	
Main Actions include:												
i. Develop and implement the Nationally Determined Contribution (NDC) Implementation Plan						Extent NDC Implementation plan developed/implemented	NDC Implementation Plan completed in required timeframe	MEGJC				Continued demonstrated commitment to global frameworks and agreements on climate change by government and other key stakeholders
ii. Gain membership and participate in national, regional and international events						Extent country represented in national, regional, and international events and negotiations related to	Participation in international negotiations related to climate change and greenhouse gas emissions (COP 27) in required timeframe	MEGJC				

National Strategy 14-4 Contribute to the Effort to reduce the Global Rate of Climate Change						National Strategy Outcome: Global rate of Climate Change reduced					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
						climate change.			change management		
Development Area: Low carbon and climate resilient development											
Sector Strategy: Promote low carbon and climate resilient development, including energy conservation and non-carbon based forms of energy / Promote the use of cleaner technologies						Aligned SDG Targets: 12.a, 13.3					
9. Low carbon and climate resilient development			To promote low carbon and climate resilient development , including energy conservation and non-carbon based forms of energy and/or promote the use of cleaner technologies	Planning and governance frameworks for low carbon and climate resilient development strengthened	An enabling environment for low carbon and climate resilient development  An enabling framework for energy conversation and non-			MEGJC		Sufficient resources – human, financial and technology Continued demonstrated commitment to global frameworks and agreements on climate change by government	Insufficient resources available within schedule
Main actions include:											
i. Develop and implement Long-Term Strategies (LTS) for low carbon and climate resilient development						Extent LTSs developed/implemented	Long-Term Strategy for low carbon and climate resilient development advanced in the required timeframe	MEGJC			

National Strategy 14-4 Contribute to the Effort to reduce the Global Rate of Climate Change					National Strategy Outcome: Global rate of Climate Change reduced					
Development Programme Area(s) & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
			Access to resources, tools etc. in support of energy conservation, non-carbon based forms of energy and the use of cleaner technologies increased	carbon based forms of energy and use of cleaner technologies		(required timeframe to be defined)			and other key stakeholders Adequate mechanisms for institutional and other change management	

National Outcome #15 “Sustainable Urban and Rural Development”

Medium Term Strategic Policy Framework



Overview

The need for Sustainable Urban and Rural Development towards the delivery of a high quality of life is at the core of Vision 2030 – National Development Plan (NDP) and articulated as one of the seven (7) Guiding Principles. It is recognized globally that urban and regional planning based on sustainability principles play a critical role in the optimizing the use of resources at regional and local levels and advancing inclusive and multi-dimensional justice outcomes.

In Jamaica, there still remain major systemic, structural, and institutional challenges which are also demonstrated at the global level. These include gaps in the orderly growth of urban areas, under-development in rural areas, and higher levels of poverty in rural areas compared with urban areas. There are also gaps in the systems for spatial and city/town planning and

a large number of squatter settlements that form part of informal arrangements associated with social and income insecurity.

However, significant gains have been made in advancing the sustainable development of urban and rural areas. These include gains in housing quality, coverage of the entire island by Development Orders, and strengthening of the regulatory framework with the passage of critical legislation towards addressing gaps and building on gains. These legislation include:

- Promulgation of the Building Act (2018) to regulate and improve safety in the built environment
- Amendments to the Registration of Titles, Cadastral Mapping and Tenure Classification (Special Provisions) (Amendment) Act, 2020 and the Registration of Titles (Amendment) Act, 2020. The amendments support greater use of adjudication as a means of proving occupation and possession of land, and will separate the issuing of titles from the processes of planning and subdivision approval

Under MTF 2021- 2024 four national strategies which will be pursued towards the expected 2030 development outcomes:

- Create a Comprehensive and Efficient Planning System
- Create an Appropriate Framework for Sustainability Planning Institute of Jamaica
- Create Sustainable Urban Centres, including Urban Renewal and Upgrading
- Create Diversified Rural Areas
- Ensure Safe, Sanitary and Affordable Shelter for All

Medium Term Results and Policy-Driven Strategies and Development Programmes

Table 15A below presents medium-term targets for “Sustainable Urban and Rural Development” and selected data. The medium-term performance is based on the extent to which the expected policy-driven results from strategic programming and implementation are achieved (see next table). Partners in development contribute to the achievement of the medium-term targets by aligning their planning to the strategies and programmes.

Table 15A. Table of Indicators: National Outcome #15 – “Sustainable Urban and Rural Development”

National Outcome # 15 – Sustainable Urban and Rural Development															
National Outcome Indicators	Baseline	Actual						Targets							
	2007	2012	2015	2018	2019	2020	2021	2012	2015	2018	2021	2022	2023	2024 (p) ⁸⁸	2030
Housing Quality Index	68.1	72	72.2	75.3	75.7			71.34	73.77	76	76			77	86
Proportion of Households with access to secure tenure	80.5	77.5	72.8	75.2	70.9			82	85	88	88			88	95
Poverty in rural areas (%)	15.3	21.3	28.5	15	14.2			16.8			≤16.8			≤16.8	≤12
Number of parishes with local sustainable development plans not older than 5 years	0	2	5	4	4	5		8	6	8	8			8	15

⁸⁸ Targets are provisional.

The planned strategies and development programming for “Sustainable Urban and Rural Development” are aligned with SDGs 1 and 11.

Figure 15A - Alignment of National Outcome 15 “Sustainable Urban and Rural Development” with SDGs



Table 15B shows the national and sector strategies and aligned programming that will be implemented by government and other partners in development over the period FY 2021/22 – FY 2023/24 to advance “Sustainable Urban and Rural Development” and aligned SDGs. Stakeholders are encouraged to align your planning to what is presented in the table.

Table 15B. National Strategies and Medium-Term Policy-Driven Sector Strategies, Programmes and Results – “Sustainable Urban and Rural Development”

National Strategy 15-1: Create a comprehensive and efficient planning system						National Strategy Outcome: A comprehensive and efficient planning system							
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)						
	Start Date	End Date											
Development Programme Area: Spatial Planning													
Sector Strategy: Ensure that development decisions are guided by a spatial planning framework							Aligned SDG Targets: 11.a, 11.3						
1. Development of Spatial Planning Framework	2009	2030	To provide an evidence-based spatial planning framework for guiding the location and regulation of orderly and sustainable development for the entire country	Spatial planning framework for guiding development decisions developed	Orderly territorial, urban and rural development linked to cultural models			MEGJC		Sufficient, human, financial and technology resources, and capacities	Insufficient human, financial, technological resources and capacities.		
Main actions include:												Sufficient access to quality data	Gaps in data quality
												Stakeholder buy-in and compliance	Insufficient stakeholder buy-in
i. Develop and implement Jamaica’s						Extent the National Spatial Plan is developed	To Be Defined – National Spatial Plan Developed and	MEGJC					

National Strategy 15-1: Create a comprehensive and efficient planning system						National Strategy Outcome: A comprehensive and efficient planning system					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
National Spatial Plan						and implemented	Implemented in required timeframe				
ii. Establish National Spatial Data infrastructure (NSDI) <i>(Implement National GIS Projects and Programmes)</i>	2021	2024			Extent NSDI is developed/implemented	Partially achieved/completed	NEPA/MEGJC, BSJ, ODPEM				
						National Spatial Plan Information Technology Platform launched					
						National Metadata standards developed in collaboration with Bureau of Standards Jamaica					

National Strategy 15-1: Create a comprehensive and efficient planning system						National Strategy Outcome: A comprehensive and efficient planning system					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	iii. Update and operationalize the Town and Country Planning Act (TCPA)									Extent amendment to Town and Country Planning Act developed/implemented	Town and Country Planning Act Amended in required timeframe
iv. Develop a comprehensive Framework for Development Approval <i>(For effective management and regulation of Land</i>						Number of Development Orders revised/drafted	4 Development Orders revised or drafted.	NEPA/MEGJC, MCs			

National Strategy 15-1: Create a comprehensive and efficient planning system						National Strategy Outcome: A comprehensive and efficient planning system					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Developments in parishes and communities)											
v. Update and operationalize the Local Improvements Act governing the subdivision of lands						Extent amendments to Local Improvement s Act developed/im plemented	Amendments to Local Improvements Act completed in stipulated timeframe	MLGRD, MCs			
vi. Strengthen the Development and Application & Review Process (DARP):						Extent framework for Development Application & Review Process (DARP) developed/im plemented	To be stated	NEPA/ME GJC, MLGRD, MCs			

National Strategy 15-1: Create a comprehensive and efficient planning system						National Strategy Outcome: A comprehensive and efficient planning system						
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
a. Develop and operationalize the AMANDA Public Portal II - Build the capacity of MCs and NEPA to utilize the portal						Extent Amanda Portal is operationalized	Amanda Public Portal II operationalized	MEGJC, NEPA, MLGCD, MCs, JAMPRO, Cabinet Office				
vii. Develop and implement regulatory framework for land tenure/regulation						Extent Squatter Management Policy developed/implemented	Squatter Management Policy completed		MEGJC			
viii. Implement the Electronic Land Registration						Extent Electronic Land Registration System	To be stated		NLA			

National Strategy 15-1: Create a comprehensive and efficient planning system						National Strategy Outcome: A comprehensive and efficient planning system					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
System (2021-2027) ⁸⁹						(2021-2027) implemented, including:					
						- Extent targeted regularization of informal land holdings/settlements completed	To be stated				
						- Extent Electronic Land Titling system developed /implemented	Electronic Land Titling System developed and implemented in required timeframe				

⁸⁹ To expand legal land tenure through the provision of an electronic land titling system and the regularization of informal land holdings/settlements

National Strategy 15-2:		Create an appropriate framework for Sustainability Planning				National Strategy Outcome: Country-Relevant Sustainability Planning						
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
Development Programme Area: Local Sustainable Development Planning Framework												
Sector Strategy: Fully implement the Local Sustainable Development Planning Framework							Aligned SDG Targets: 1.4, 11.a, 11.3					
2. Local Sustainable Development Planning	2009	2030	To provide relevant up-to-date Local Sustainable Development Plans (LSDPs) aligned with Vision 2030 Jamaica and the SDGs	Relevant up-to-date LSDPs available for all parishes	Local Sustainable Development Planning Framework			MLGRD, MCs		Sufficient human, financial and technology resources, and capacities	Insufficient resources and capacities	
Main actions include:												
i. Develop and implement Local Sustainable Development Plans (LSDPs) for all Municipalities, ensuring that updates are scheduled and									Number of parishes with local sustainable plans not older than 5 years	9 new LSDPs prepared and 5 updated in required timeframe (preliminary)		MLGRD, MCs

National Strategy 15-2:		Create an appropriate framework for Sustainability Planning				National Strategy Outcome: Country-Relevant Sustainability Planning					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	all are no older than 5 years										
ii. Strengthen the capacity of Local Authorities (LA)/Municipal Corporations (MCs) to deliver on its mandate regarding local sustainable development						Extent capacity of local authorities developed/operationalized	To be stated	MLGRD			
Development Programme Area: Community Development											
Sector Strategy: Increase community planning actions for local and national development through priority plans, projects, and programmes							Aligned SDG Targets: 11.a				
3. Community Research and Development Planning (CRDP)			To guide policy and programme development, and evaluation	Access to expanded and updated (compreh	Policy and programme development , and evaluation					Sufficient human resources and financing	Funding shortfall

National Strategy 15-2:		Create an appropriate framework for Sustainability Planning				National Strategy Outcome: Country-Relevant Sustainability Planning						
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024								
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations	
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)					
	Start Date	End Date										
Main actions include:				on the basis of a comprehensive and up-to-date database of community listings, maps, profiles and plans	extensive) database of community listings, maps, profiles and plans for the 775 communities as a basis to guide policy, programme development and evaluation	guided by comprehensive and up-to-date database of community listings, maps, profiles, and plans						
i. Develop comprehensive and up-to-date database of community listings, maps, profiles, and plans		2009	2030			Extent comprehensive and up-to-date database of community listings, maps, profiles and plans developed/operationalized	Partially achieved/completed - 28 Community Profiles completed - 18 Asset Maps completed - 4 Community Borders & Boundaries redefined - 4 National institutional listings updated	MLGRD, SDC				

National Strategy 15-2:		Create an appropriate framework for Sustainability Planning				National Strategy Outcome: Country-Relevant Sustainability Planning					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
										- 30 Community Priority Plans completed	
Sector Strategy: Bolster viable economic enterprise and shape a culture of productivity that will result in growth in the local economy primarily at the community level								Aligned SDG Targets: 11.1, 11.3			
4. Local Economic Development Support Programme			To increase community participation and economic benefits through initiatives for local economic development with particular emphasis on rural communities	Access to initiatives for local economic development, particularly by rural communities, increased	Participation in and economic benefits from local economic development initiatives increased					Sufficient human resources and financing	Funding shortfall
Main actions include:											
i. Develop and implement Local Economic Development	2009	2030				# Of capacity building sessions with communities	272	SDC			

National Strategy 15-2:		Create an appropriate framework for Sustainability Planning				National Strategy Outcome: Country-Relevant Sustainability Planning					
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
	Support Programme										

National Strategy 15-3: Create Sustainable Urban Centres, including Urban Renewal and Upgrading						National Strategy Outcome: Sustainable Urban Centres					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Programme Area: Urban Renewal											
Sector Strategy: Fully develop plans based on growth scenarios for main urban centres/ reverse the process of degradation and decay in urban areas							Aligned SDG Targets: 11.1, 11.3, 11.4, 11.a				

National Strategy 15-3: Create Sustainable Urban Centres, including Urban Renewal and Upgrading							National Strategy Outcome: Sustainable Urban Centres				
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
5. Urban Renewal Programme	2009	2030	To reverse the process of degradation and decay in urban areas based on growth oriented development plans	Growth scenario based plans for main urban centres developed	Growth in urban centres/reversal of degradation and decay			MEGJC		Sufficient human, financial and technology resources, and capacities	Insufficient human, financial, technological resources, and capacities
Main actions include:											
i. Develop and implement Downtown Kingston Redevelopment Project						Extent Downtown Kingston Redevelopment Project developed/implemented	Downtown Kingston Redevelopment Project implemented in required timeframe (to be further defined)	MEGJC			

National Strategy 15-4:		Create Vibrant and Diversified Rural Areas					National Strategy Outcome: Vibrant and Diversified Rural Areas						
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024									
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations		
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024						
	Start Date	End Date											
Development Programme Area: Rural Development													
Sector Strategy: Promote growth in rural areas while protecting the environment / Promote investment in services and infrastructure									Aligned SDG Targets:11.1, 11.6, 11.a				
6. Built Environment Development – Road Works and Construction of Community Facilities	2009	2030	To improve the welfare of persons living in rural communities by developing and implementing programmes/projects geared towards elevating the standard of living through improved infrastructure, economic opportunities, and overall human development	Access to quality infrastructure, community facilities, economic opportunities, and social services by persons living in rural communities improved	Rural areas developed as enabling environments for human development , economic growth, and resilience			MLGRD, MCs		Outputs produced in accordance with quality standards	Unanticipated environmental and other factors that impact project costs and schedule		
Main actions include:												Sufficient resources and technical expertise are available	Funding shortfall
i. Develop the rural road infrastructure/network						% Of targeted road rehabilitation completed	100% rehabilitation of 4 km of roads in Cheesefield in Linstead, St Catherine and 7 km of roads in Chambers Pen, Hanover	MLGRD, MCs					
						% Of targeted community	100% completion of						

National Strategy 15-4:		Create Vibrant and Diversified Rural Areas				National Strategy Outcome: Vibrant and Diversified Rural Areas				
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024			
	Start Date	End Date								
			complexes and related infrastructure completed			Multipurpose Complex in Cheesefield and Chambers Pen				
	ii. Expand and improve the rural water supply ⁹⁰		# Of rural water supply systems upgraded			24				
			# Of Catchment tanks rehabilitated			21				
# Of rainwater facilities installed			16							
% Completion of GOJ/CDB Rural Water			Partially completed (to							

⁹⁰ To provide access to water to non-utility service areas

National Strategy 15-4:		Create Vibrant and Diversified Rural Areas					National Strategy Outcome: Vibrant and Diversified Rural Areas				
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programme/Sub-Programme Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024				
	Start Date	End Date									
						Supply Project by 2026	be further defined)				
iii. Expand the Ian Flemming International Airport						Extent Ian Flemming International Airport developed/operationalized	Ian Flemming International Airport expanded in required timeframe	MEGJC			

National Strategy 15-5: Ensure safe, sanitary, and affordable shelter for all						National Strategy Outcome: Safe, sanitary, and affordable shelter for all									
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024											
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations				
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)								
	Start Date	End Date													
Development Programme Area: Safe, Sanitary and Affordable Shelter															
Sector Strategy: Provide housing opportunities and improve economic access to housing for all income levels of the population by encouraging a mix of residential development types within a strong regulatory and institutional framework									Aligned SDG Targets: 11.1						
7. Provision of adequate shelter	2009	2030	To provide housing opportunities and improve economic access to housing for all income levels of the population by encouraging a mix of residential development types within a strong regulatory and	Access to adequate and affordable housing solutions by all income levels increased across a mix of residential development types	Adequate and affordable housing for all income levels of the population			MEGJC, OPM		Sufficient human, financial and technology resources, and capacities	Insufficient human, financial, technological resources and capacities				
Main actions include:															
i. Increase access to housing								Number of beneficiaries of the NHT since inception (cumulative)	245,220			OPM		Increase in housing stock will result in increase in individual home ownership	Housing solutions insufficiently meet consumer demand
ii. Maintain relevant legislative/regulatory framework for								Extent National Housing Policy developed/implemented	National Housing Policy promulgated			MEGJC		Housing solutions provided meet differentiated	Some housing solutions are not

National Strategy 15-5: Ensure safe, sanitary, and affordable shelter for all					National Strategy Outcome: Safe, sanitary, and affordable shelter for all									
Development Programme Area & Schedule/Duration			Objective (s)	April 2021-March 2024										
				Development Results				Responsi ble Entity/ies	Estima ted Costs (000)	Assumptions	Risks/Limitat ions			
Name of Programmes/Sub -Programmes Areas	Schedule/Duratio n			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)							
	Start Date	End Date												
	the housing sector					institutional framework			Extent amendment to National Housing Trust (NHT) Act completed/i mplemented	NHT (Amendment) Act promulgated	OPM		consumer demand, including price, location, and size Housing solutions are developed in compliance with the law, including building codes and Development Orders	developed in compliance with the law/unregula ted development
									Extent amendment to Rent Restriction Act completed/i mplemented	Rent Restriction (Amendment) Act promulgated	MEGJC			
2021		2030			Extent amendments to the Public Private Partnership Housing Policy completed/i mplemented		Public Private Partnership Housing Policy promulgated	MEGJC						

National Strategy 15-5: Ensure Safe, Sanitary and Affordable Shelter for All						National Strategy Outcome: Safe, sanitary, and affordable shelter for all					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024							
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions	Risks/Limitations
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)				
	Start Date	End Date									
Development Programme Area: Safe, Sanitary and Affordable Shelter											
Sector Strategy: Develop and maintain comprehensive up-to-date information on housing concerns in the country, and the resources available to address housing needs							Aligned SDG Targets: 11.1				
8. Provision of data to support safe, sanitary, and affordable shelter for all	2009	2030	To develop and maintain comprehensive up-to-date information on housing concerns in the country, and the resources available to address housing needs	Access to comprehensive and up-to-date information on housing concerns in the country, and the resources available to address housing	Enabling environment for safe, sanitary, and affordable shelter for all			MEGJC		Sufficient, human, financial and technology resources, and capacities	Insufficient human, financial, technological resources, and capacities
Main Actions include:											
i. Conduct and report on squatter census/survey						Extent National Survey of Squatter	Survey completed	MEGJC			

National Strategy 15-5: Ensure Safe, Sanitary and Affordable Shelter for All					National Strategy Outcome: Safe, sanitary, and affordable shelter for all					
Development Programme Areas & Schedule/Duration			Objective (s)	April 2021-March 2024						
				Development Results				Responsible Entity/ies	Estimated Costs (000)	Assumptions
Name of Programmes/Sub-Programmes Areas	Schedule/Duration			Output (s)	Outcome (s)	Output Indicator (s)	Target (s) 2024 (FY 23/24)			
	Start Date	End Date								
				needs improved	and the resources available to address housing needs	Settlements completed ⁹¹				


⁹¹ The survey will inform the development of the Squatter Management Policy


APPENDIX 1


2030 Agenda for Sustainable Development

17 Sustainable Development Goals






Sustainable Development Goals (SDGs)	Targets
GOAL 1: End poverty in all its forms everywhere 	1.1 – By 2030, eradicate extreme poverty for all people everywhere, currently measured as people living on less than US\$1.25 a day
	1.2 – By 2030, reduce at least by half the proportion of men, women and children of all ages living in poverty in all its dimensions according to national definitions
	1.3 – Implement nationally appropriate social protection systems and measures for all, including floors, and by 2030 achieve substantial coverage of the poor and the vulnerable
	1.4 – By 2030 ensure that all men and women, particularly the poor and the vulnerable, have equal rights to economic resources, as well as access to basic services, ownership, and control over land and other forms of property, inheritance, natural resources, appropriate new technology, and financial services including microfinance
	1.5 – By 2030 build the resilience of the poor and those in vulnerable situations and reduce their exposure and vulnerability to climate-related extreme events and other economic, social and environmental shocks and disasters



Sustainable Development Goals (SDGs)	Targets
	<p>1.a – Ensure significant mobilization of resources from a variety of sources, including through enhanced development cooperation to provide adequate and predictable means for developing countries, in particular least developed countries (LDCs), to implement programmes and policies to end poverty in all its dimensions</p> <p>1.b – Create sound policy frameworks at national, regional and international levels, based on pro-poor and gender-sensitive development strategies to support accelerated investments in poverty eradication actions</p>
<p>GOAL 2: End hunger, achieve food security and improved nutrition and promote sustainable agriculture</p> 	<p>2.1 – By 2030 end hunger and ensure access by all people, in particular the poor and people in vulnerable situations, including infants, to safe, nutritious and sufficient food all year round</p> <p>2.2 – By 2030 end all forms of malnutrition, including achieving by 2025 the internationally agreed targets on stunting and wasting in children under five years of age, and address the nutritional needs of adolescent girls, pregnant and lactating women, and older persons</p> <p>2.3 – By 2030 double the agricultural productivity and the incomes of small-scale food producers, particularly women, indigenous peoples, family farmers, pastoralists and fishers, including through secure and equal access to land, other productive resources and inputs, knowledge, financial services, markets, and opportunities for value addition and non-farm employment</p> <p>2.4 – By 2030 ensure sustainable food production systems and implement resilient agricultural practices that increase productivity and production, that help maintain ecosystems, that strengthen capacity for adaptation to climate change, extreme weather, drought, flooding and other disasters, and that progressively improve land and soil quality</p> <p>2.5 – By 2020 maintain genetic diversity of seeds, cultivated plants, farmed and domesticated animals and their related wild species, including through soundly managed and diversified seed and plant banks at national, regional and international levels, and ensure access to fair and equitable sharing of benefits arising from the utilization of genetic resources and associated traditional knowledge as internationally agreed</p> <p>2.a – Increase investment, including through enhanced international cooperation, in rural infrastructure, agricultural research and extension services, technology development, and plant and livestock gene banks to enhance agricultural productive capacity in developing countries, in particular in least developed countries</p> <p>2.b – Correct and prevent trade restrictions and distortions in world agricultural markets including by the parallel elimination of all forms of agricultural export subsidies and all export measures with equivalent effect, in accordance with the mandate of the Doha Development Round</p>


Sustainable Development Goals (SDGs)	Targets
	<p>2.c – Adopt measures to ensure the proper functioning of food commodity markets and their derivatives, and facilitate timely access to market information, including on food reserves, in order to help limit extreme food price volatility</p>
<p>GOAL 3: Ensure healthy lives and promote well-being for all at all ages</p> 	<p>3.1 – By 2030 reduce the global maternal mortality ratio to less than 70 per 100,000 live births</p>
	<p>3.2 – By 2030, end preventable deaths of newborns and children under 5 years of age, with all countries aiming to reduce neonatal mortality to at least as low as 12 per 1,000 live births and under-5 mortality to at least as low as 25 per 1,000 live births</p>
	<p>3.3 – By 2030 end the epidemics of HIV/AIDS, tuberculosis, malaria, and neglected tropical diseases and combat hepatitis, water-borne diseases, and other communicable diseases</p>
	<p>3.4 – By 2030 reduce by one-third premature mortality from non-communicable diseases (NCDs), through prevention and treatment, and promote mental health and well-being</p>
	<p>3.5 – Strengthen prevention and treatment of substance abuse, including narcotic drug abuse and harmful use of alcohol</p>
	<p>3.6 – By 2020 halve global deaths and injuries from road traffic accidents</p>
	<p>3.7 – By 2030 ensure universal access to sexual and reproductive health care services, including for family planning, information and education, and the integration of reproductive health into national strategies and programmes</p>
	<p>3.8 – Achieve Universal health coverage (UHC), including financial risk protection, access to quality essential health care services, and access to safe, effective, quality and affordable essential medicines and vaccines for all</p>


Sustainable Development Goals (SDGs)	Targets
	3.9 – By 2030, substantially reduce the number of deaths and illnesses from hazardous chemicals and air, water and soil pollution and contamination
	3.a – Strengthen the implementation of the World Health Organization Framework Convention on Tobacco Control in all countries, as appropriate
	3.b – Support the research and development of vaccines and medicines for the communicable and non-communicable diseases that primarily affect developing countries, provide access to affordable essential medicines and vaccines, in accordance with the Doha Declaration on the TRIPS Agreement and Public Health, which affirms the right of developing countries to use to the full the provisions in the Agreement on Trade-Related Aspects of Intellectual Property Rights regarding flexibilities to protect public health, and, in particular, provide access to medicines for all
	3.c – Substantially increase health financing and the recruitment, development, training and retention of the health workforce in developing countries, especially in least developed countries and small island developing States
	3.d – Strengthen the capacity of all countries, in particular developing countries, for early warning, risk reduction and management of national and global health risks
	4.1 – By 2030, ensure that all girls and boys complete free, equitable and quality primary and secondary education leading to relevant and effective learning outcomes
	4.2 – By 2030, ensure that all girls and boys have access to quality early childhood development, care and pre-primary education so that they are ready for primary education
	4.3 – By 2030, ensure equal access for all women and men to affordable quality technical, vocational and tertiary education, including university
	4.4 – By 2030, substantially increase the number of youth and adults who have relevant skills including technical and vocation skills, for employment, decent jobs and entrepreneurship
	4.5 – By 2030, eliminate gender disparities in education and ensure equal access to all levels of education and vocational training for the vulnerable, including persons with disabilities, indigenous peoples, and children in vulnerable situations


Sustainable Development Goals (SDGs)	Targets
<p>GOAL 4: Ensure inclusive and equitable education and promote life-long learning opportunities for all</p> 	<p>4.6 – By 2030, ensure that all youth and a substantial proportion of adults, both men and women, achieve literacy and numeracy</p> <p>4.7 – By 2030, ensure all learners acquire knowledge and skills needed to promote sustainable development, including among others, through education for sustainable development and sustainable lifestyles, human rights, gender equality, promotion of a culture of peace and non-violence, global citizenship, and appreciation of cultural diversity and of culture’s contribution to sustainable development</p> <p>4.a – Build and upgrade education facilities that are child, disability and gender sensitive and provide safe, non-violent, inclusive and effective learning environments for all</p> <p>4.b – By 2020, substantially expand globally the number of scholarships available to developing countries, in particular LDCs, SIDS and African countries, for enrolment in higher education, including vocational training, ICT, technical, engineering and scientific programmes in developed countries and other developing countries</p> <p>4.c – By 2030, substantially increase the supply of qualified teachers, including through international cooperation for teacher training in developing countries, especially LDCs and SIDS</p>
<p>GOAL 5: Achieve gender equality and empower all women and girls</p> 	<p>5.1 – End all forms of discrimination against all women and girls everywhere</p> <p>5.2 – Eliminate all forms of violence against all women and girls in public and private spheres, including trafficking and sexual and other types of exploitation</p> <p>5.3 – Eliminate all harmful practices, such as child, early and forced marriage and female genital mutilation</p> <p>5.4 – Recognize and value unpaid care and domestic work through the provision of public services, infrastructure and social protection policies, and the promotion of shared responsibility within the household and the family as nationally appropriate</p> <p>5.5 – Ensure women’s full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life</p>


Sustainable Development Goals (SDGs)	Targets
	5.6 – Ensure universal access to sexual and reproductive health and reproductive rights as agreed in accordance with the Programme of Action of the International Conference of Population and Development (ICPD) and the Beijing Platform for Action and the outcome documents of their review conferences
	5.a – Undertake reforms to give women equal rights to economic resources, as well as access to ownership and control over land and other forms of property, financial services, inheritance, and natural resources in accordance with national laws
	5.b – Enhance the use of enabling technologies, in particular ICT, to promote women’s empowerment
	5.c – Adopt and strengthen sound policies and enforceable legislation for the promotion of gender equality and the empowerment of all women and girls at all levels
<p>GOAL 6: Ensure availability and sustainable management of water and sanitation for all</p> 	6.1 – By 2030, achieve universal and equitable access to safe and affordable drinking water for all
	6.2 – By 2030, achieve access to adequate and equitable sanitation and hygiene for all, and end open defecation, paying special attention to the needs of women and girls and those in vulnerable situations
	6.3 – By 2030, improve water quality by reducing pollution, eliminating dumping and minimizing release of hazardous chemicals and materials, halving the proportion of untreated wastewater and substantially increasing recycling and safe reuse globally
	6.4 – By 2030, substantially increase water-use efficiency across all sectors and ensure sustainable withdrawals and supply of freshwater to address water scarcity, and substantially reduce the number of people suffering from water scarcity
	6.5 – By 2030, implement integrated water resources management at all levels, including through transboundary cooperation as appropriate
	6.6 – By 2020, protect and restore water-related ecosystems, including mountains, forests, wetlands, rivers, aquifers and lakes
	6.a – By 2030, expand international cooperation and capacity-building support to developing countries in water and sanitation related activities and programmes, including water harvesting, desalination, water efficiency, wastewater treatment, recycling and reuse technologies
	6.b – Support and strengthen the participation of local communities for improving water and sanitation management


Sustainable Development Goals (SDGs)	Targets
<p>GOAL 7: Ensure access to affordable, reliable, sustainable and modern energy for all</p> 	<p>7.1 – By 2030, ensure universal access to affordable, reliable and modern energy services</p>
	<p>7.2 – By 2030, increase substantially the share of renewable energy in the global energy mix</p>
	<p>7.3 – By 2030, double the global rate of improvement in energy efficiency</p>
	<p>7.a – By 2030, enhance international cooperation to facilitate access to clean energy research and technology, including renewable energy, energy efficiency and advanced and cleaner fossil-fuel technology, and promote investment in energy infrastructure and clean energy technology</p>
	<p>7.b – By 2030, expand infrastructure and upgrade technology for supplying modern and sustainable energy services for all in developing countries, in particular least developed countries, small island developing States and landlocked developing countries, in accordance with their respective programmes of support</p>
<p>GOAL 8: Promote sustained and inclusive economic growth, full and productive employment and decent work for all</p> 	<p>8.4 – Improve progressively through 2030 global resource efficiency in consumption and production, and endeavour to decouple economic growth from environmental degradation in accordance with the 10-year framework of programmes on sustainable consumption and production with developed countries taking the lead</p>
	<p>8.5 – By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value</p>
	<p>8.6 – By 2020, substantially reduce the proportion of youth not in employment, education or training</p>
	<p>8.7 – Take immediate and effective measures to eradicate forced labour, end modern slavery and human trafficking and secure the prohibition and elimination of the worst forms of child labour, including recruitment and use of child soldiers, and by 2025 end child labour in all its forms</p>
	<p>8.8 – Protect labour rights and promote safe and secure working environments of all workers, including migrant workers, particularly women migrants, and those in precarious employment</p>
	<p>8.9 – By 2030, devise and implement policies to promote sustainable tourism which creates jobs and promotes local culture and products</p>


Sustainable Development Goals (SDGs)	Targets
	<p>8.10 – Strengthen the capacity of domestic financial institutions to encourage and to expand access to banking, insurance and financial services for all</p> <p>8.a – Increase Aid for Trade support for developing countries, particularly LDCs including through the Enhanced Integrated Framework for Trade-Related Technical Assistant for LDCs</p> <p>8.b – By 2020, develop and operationalize a global strategy for youth employment and implement the Global Jobs Pact of the International Labour Organization</p> <p>8.4 – Improve progressively through 2030 global resource efficiency in consumption and production, and endeavour to decouple economic growth from environmental degradation in accordance with the 10-year framework of programmes on sustainable consumption and production with developed countries taking the lead</p> <p>8.5 – By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value</p> <p>8.6 – By 2020, substantially reduce the proportion of youth not in employment, education or training</p>
<p>GOAL 9: Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation</p> 	<p>9.1 – Develop quality, reliable, sustainable and resilient infrastructure, including regional and transborder infrastructure, to support economic development and human well-being, with a focus on affordable and equitable access for all</p> <p>9.2 – Promote inclusive and sustainable industrialization and, by 2030, significantly raise industry's share of employment and GDP in line with national circumstances, and double its share in LDCs</p> <p>9.3 – Increase the access of small-scale industrial and other enterprises, particularly in developing countries, to financial services including affordable credit and their integration into value chains and markets</p> <p>9.4 – By 2030 upgrade infrastructure and retrofit industries to make them sustainable, with increased resource use efficiency and greater adoption of clean and environmentally sound technologies and industrial processes, all countries taking action in accordance with their respective capabilities</p> <p>9.5 – Enhance scientific research, upgrade the technological capabilities of industrial sectors in all countries, in particular developing countries, including, by 2030, encouraging innovation and substantially increasing the number of research and development workers per 1 million people and public and private research and development spending</p>


Sustainable Development Goals (SDGs)	Targets
	<p>9.a – Facilitate sustainable and resilient infrastructure development in developing countries through enhanced financial, technological and technical support to African countries, LDCs, LLDCs and SIDS</p> <p>9.b – Support domestic technology development, research and innovation in developing countries including by ensuring a conducive policy environment for inter alia industrial diversification and value addition to commodities</p> <p>9.c – Significantly increase access to ICT and strive to provide universal and affordable access to internet in LDCs by 2020</p>
<p>GOAL10: Reduce inequality within and among countries</p> 	<p>10.1 – By 2030, progressively achieve and sustain income growth of the bottom 40 per cent of the population at a rate higher than the national average</p> <p>10.2 – By 2030, empower and promote the social, economic and political inclusion of all irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status</p> <p>10.3 – Ensure equal opportunity and reduce inequalities of outcome, including through eliminating discriminatory laws, policies and practices and promoting appropriate legislation, policies and actions in this regards</p> <p>10.4 – Adopt policies especially fiscal, wage, and social protection policies and progressively achieve greater equality</p> <p>10.5 - Improve regulation and monitoring of global financial markets and institutions and strengthen implementation of such regulations</p> <p>10.6 – Ensure enhanced representation and voice of developing countries in decision making in global international economic and financial institutions in order to deliver more effective, credible, accountable and legitimate institutions</p> <p>10.7 – Facilitate orderly, safe, regular and responsible migration and mobility of people, including through implementation of planned and well-managed migration policies</p> <p>10.a – Implement the principle of special and differential treatment for developing countries, in particular least developed countries, in accordance with WTO agreements</p>



Sustainable Development Goals (SDGs)	Targets
	10.b – Encourage ODA and financial flows, including foreign direct investment, to states where the need is greatest, in particular LDCs, African countries, SIDS, and LLDCs, in accordance with their national plans and programmes
	10.c – By 2030, reduce to less than 3 per cent the transaction costs of migrant remittances and eliminate remittance corridors with costs higher than 5 per cent
<p>GOAL 11 - Make cities and human settlements inclusive, safe, resilient and sustainable</p> 	11.1 – By 2030, ensure access for all to adequate, safe and affordable housing and basic services, and upgrade slums
	11.2 – By 2030, provide access to safe, affordable, accessible and sustainable transport systems for all, improving road safety, notably by expanding public transport, with special attention to the needs of those in vulnerable situations, women, children, persons with disabilities and older persons
	11.3 – By 2030, enhance inclusive and sustainable urbanization and capacities for participatory, integrated and sustainable human settlement planning and management in all countries
	11.4 – Strengthen efforts to protect and safeguard the world's cultural and natural heritage
	11.5 – By 2030, significantly reduce the number of deaths and the number of affected people and decrease by y per cent the economic losses relative to GDP caused by disasters, including water-related disasters, with the focus on protecting the poor and people in vulnerable situations
	11.6 – By 2030, reduce the adverse per capita environmental impact of cities, including by paying special attention to air quality, municipal and other waste management
	11.7 – By 2030, provide universal access to safe, inclusive and accessible, green and public spaces, particularly for women and children, older persons and persons with disabilities
	11.a – Support positive economic, social and environmental links between urban, per-urban and rural areas by strengthening national and regional development planning
	11.b – By 2020, substantially increase the number of cities and human settlements adopting and implementing integrated policies and plans towards inclusion, resource efficiency, mitigation and adaptation to climate change, resilience to disasters, develop and implement in line with the forthcoming Hyogo Framework holistic disaster risk management at all levels

Sustainable Development Goals (SDGs)	Targets
	11.c – Support least developed countries, including through financial and technical assistance, for sustainable and resilient buildings utilizing local materials
<p>GOAL 12: Ensure sustainable consumption and production patterns</p> 	12.1 – Implement the 10-Year Framework of Programmes on sustainable consumption and production (10YFP), all countries taking action, with developed countries taking the lead, taking into account the development and capabilities of developing countries
	12.2 – By 2030, achieve sustainable management and efficient use of natural resources
	12.3 – By 2030, halve per capita global food waste at the retail and consumer level, and reduce food losses along production and supply chains including post-harvest losses
	12.4 – By 2020, achieve environmentally sound management of chemicals and all wastes throughout their life cycle in accordance with agreed international frameworks and significantly reduce their release to air, water and soil to minimize their adverse impacts on human health and the environment
	12.5 – By 2030, substantially reduce waste generation through prevention, reduction, recycling, and reuse
	12.6 – Encourage companies, especially large and trans-national companies, to adopt sustainable practices and to integrate sustainability information into their reporting cycle
	12.7 – Promote public procurement practices that are sustainable in accordance with national policies and priorities
	12.8 – By 2030, ensure that people everywhere have the relevant information and awareness for sustainable development and lifestyles in harmony with nature

Sustainable Development Goals (SDGs)	Targets
	<p>12.a – Support developing countries to strengthen their scientific and technological capacities to move towards more sustainable patterns of consumption and production</p> <p>12.b – Develop and implement tools to monitor sustainable development impacts for sustainable tourism which creates jobs, promotes local culture and products</p> <p>12.c – Rationalize inefficient fossil fuel subsidies that encourage wasteful consumption by removing market distortions, in accordance with national circumstances, including by restructuring taxation and phasing out those harmful subsidies, where they exist, to reflect their environmental impacts, taking fully into account the specific needs and conditions of developing countries and minimizing the possible adverse impacts on their development in a manner that protects the poor and the affected communities</p>
<p>Goal 13: Take urgent action to combat climate change and its impact</p> 	<p>13.1 – Strengthen resilience and adaptive capacity to climate related hazards and natural disasters in all countries</p> <p>13.2 – Integrate climate change measures into national policies, strategies, and planning</p> <p>13.3 – Improve education, awareness raising and human and institutional capacity on climate change mitigation, adaptation, impact reduction, and early warning</p> <p>13.a – Implement the commitment undertaken by developed country Parties to the UNFCCC to a goal of mobilizing jointly USD100 billion annually by 2020 from all sources to address the needs of developing countries in the context of meaningful mitigation actions and transparency on implementation and fully operationalize the Green Climate Fund through its capitalization as soon as possible</p> <p>13.b – Promote mechanisms for raising capacity for effective climate change-related planning and management in least developed countries and small island developing States, including focusing on women, youth and local and marginalized communities</p>
<p>GOAL 14: Conserve and sustainably use the oceans, seas and marine resources for sustainable development</p>	<p>14.1 – By 2025, prevent and significantly reduce marine pollution of all kinds, particularly from land-based activities, including marine debris and nutrient pollution</p> <p>14.2 By 2020, sustainably manage and protect marine and coastal ecosystems to avoid significant adverse impacts, including by strengthening their resilience, and take action for their restoration in order to achieve healthy and productive oceans</p> <p>14.3 – Minimize and address the impacts of ocean acidification, including through enhanced scientific cooperation at all levels</p>

Sustainable Development Goals (SDGs)	Targets
	<p>14.4 – By 2020, effectively regulate harvesting, and end overfishing, illegal, unreported and unregulated (IUU) fishing and destructive fishing practices and implement science-based management plans, to restore fish stocks in the shortest time feasible at least to levels that can produce maximum sustainable yield as determined by their biological characteristics</p> <p>14.5 – By 2020, conserve at least 10 per cent of coastal and marine areas, consistent with national and international law and based on best available scientific information</p> <p>14.6 – By 2020, prohibit certain forms of fisheries subsidies which contribute to overcapacity and overfishing, and eliminate subsidies that contribute to IUU fishing, and refrain from introducing new such subsidies, recognizing that appropriate and effective special and differential treatment for developing and least developed countries should be an integral part of the WTO fisheries subsidies negotiation</p> <p>14.7 – By 2030, increase the economic benefits to small island developing States and least developed countries from the sustainable use of marine resources, including through sustainable management of fisheries, aquaculture and tourism</p> <p>14.a – Increase scientific knowledge, develop research capacities and transfer marine technology taking into account the Intergovernmental Oceanographic Commission Criteria and Guidelines on the Transfer of Marine Technology, in order to improve ocean health and to enhance the contribution of marine biodiversity to the development of developing countries, in particular SIDS and LDCs</p> <p>14.b – Provide access for small-scale artisanal fishers to marine resources and markets</p> <p>14.c – Enhance the conservation and sustainable use of oceans and their resources by implementing international law as reflected in the United Nations Convention on the Law of the Sea, which provides the legal framework for the conservation and sustainable use of oceans and their resources, as recalled in paragraph 158 of “The future we want”</p>
<p>GOAL 15: Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat</p>	<p>15.1 – By 2020, ensure conservation, restoration and sustainable use of terrestrial and inland freshwater ecosystems and their services, in particular forests, wetlands, mountains and drylands, in line with obligations under international agreements</p> <p>15.2 – By 2020, promote the implementation of sustainable management of all types of forests, halt deforestation, restore degraded forests and substantially increase afforestation and reforestation globally</p> <p>15.3 – By 2020, combat desertification, and restore degraded land and soil, including land affected by desertification, drought and floods, and strive to achieve a land-degradation neutral world</p>

Sustainable Development Goals (SDGs)	Targets
<p>desertification, and halt and reverse land degradation and halt biodiversity loss</p> 	<p>15.4 – By 2030, ensure the conservation of mountain ecosystems, including their biodiversity, to enhance their capacity to provide benefits which are essential for sustainable development</p>
	<p>15.5 – Take urgent and significant action to reduce degradation of natural habitat, halt the loss of biodiversity, and, by 2020, protect and prevent the extinction of threatened species</p>
	<p>15.6 – Promote fair and equitable sharing of the benefits arising from the utilization of genetic resources and promote appropriate access to such resources, as internationally agreed</p>
	<p>15.7 – Take urgent action to end poaching and trafficking of protected species of flora and fauna, and address both demand and supply of illegal wildlife products</p>
	<p>15.8 – By 2020, introduce measures to prevent the introduction and significantly reduce the impact of invasive alien species on land and water ecosystems, and control or eradicate the priority species</p>
	<p>15.9 – By 2020, integrate ecosystems and biodiversity values into national and local planning, development processes and poverty reduction strategies, and accounts</p>
	<p>15.a – Mobilize and significantly increase from all sources financial resources to conserve and sustainably use biodiversity and ecosystems</p>
	<p>15.b – Mobilize significant resources from all sources and at all levels to finance sustainable forest management, and provide adequate incentives to developing countries to advance sustainable forest management, including for conservation and reforestation</p>
	<p>15.c – Enhance global support to efforts to combat poaching and trafficking of protected species, including by increasing the capacity of local communities to pursue sustainable livelihood opportunities</p>
<p>GOAL 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective and</p>	<p>16.1 – Significantly reduce all forms of violence and related death rates everywhere</p>
	<p>16.2 – End abuse, exploitation, trafficking and all forms of violence and torture against children</p>
	<p>16.3 – Promote the rule of law at the national and international levels, and ensure equal access to justice for all</p>
	<p>16.4 – By 2030, significantly reduce illicit financial and arms flows, strengthen recovery and return of stolen assets, and combat all forms of organized crime</p>

Sustainable Development Goals (SDGs)	Targets
<p>inclusive institutions at all levels</p> 	<p>16.5 – Substantially reduce corruption and bribery in all their forms</p> <p>16.6 – Develop effective, accountable and transparent institutions at all levels</p> <p>16.7 – Ensure responsive, inclusive, participatory and representative decision-making at all levels</p> <p>16.8 – Broaden and strengthen the participation of developing countries in the institutions of global governance</p> <p>16.9 – By 2030, provide legal identity for all, including birth registration</p> <p>16.10 – Ensure public access to information and protect fundamental freedoms, in accordance with national legislation and international agreements</p> <p>16.a – Strengthen relevant national institutions, including through international cooperation, for building capacities at all levels, in particular in developing countries, for preventing violence and combating terrorism and crime</p> <p>16.b – Promote and enforce non-discriminatory laws and policies for sustainable development</p>
<p>GOAL 17: Strengthen the means of implementation and revitalize the global partnership for sustainable development</p> 	<p>17.1 – Strengthen domestic resource mobilization, including through international support to developing countries to improve domestic capacity for tax and other revenue collection</p> <p>17.2 – Developed countries to implement fully their Official Development Assistance (ODA) commitments, including to provide 0.7 per cent of Gross National Income (GNI) in ODA to developing countries of which 0.15-0.20 per cent to least-developed countries</p> <p>17.3 – Mobilize additional financial resources for developing countries from multiple sources</p> <p>17.4 – Assist developing countries in attaining long-term debt sustainability through coordinated policies aimed at fostering debt financing, debt relief and debt restructuring, as appropriate, and address the external debt of highly indebted poor countries (HIPC) to reduce debt distress</p> <p>17.5 – Adopt and implement investment promotion regimes for LDCs</p>

Sustainable Development Goals (SDGs)	Targets
	17.6 – Enhance North-South, South-South and triangular regional and international cooperation on and access to science, technology and innovation, and enhance knowledge sharing on mutually agreed terms, including through improved coordination among existing mechanisms, particularly at UN level, and through a global technology facilitation mechanism
	17.7 – Promote development, transfer, dissemination and diffusion of environmentally sound technologies to developing countries on favourable terms, including on concessional and preferential terms, as mutually agreed
	17.8 – Fully operationalize the Technology Bank and STI (Science, Technology and Innovation) capacity building mechanism for LDCs by 2017, and enhance the use of enabling technologies in particular ICT
	17.9 – Enhance international support for implementing effective and targeted capacity building in developing countries to support national plans to implement all sustainable development goals, including through North-South, South-South, and triangular cooperation
	17.10 – Promote a universal, rules-based, open, non-discriminatory and equitable multilateral trading system under the WTO including through the conclusion of negotiations within its Doha Development Agenda
	17.11 – Significantly increase the exports of developing countries, in particular with a view to doubling the least developed countries’ share of global exports by 2020
	17.12 – Realize timely implementation of duty-free, quota-free market access on a lasting basis for all least developed countries consistent with WTO decisions, including through ensuring that preferential rules of origin applicable to imports from LDCs are transparent and simple, and contribute to facilitating market access
	17.13 – Enhance global macroeconomic stability including through policy coordination and policy coherence
	17.14 – Enhance policy coherence for sustainable development
	17.15 - Respect each country’s policy space and leadership to establish and implement policies for poverty eradication and sustainable development
	17.16 – Enhance the global partnerships for sustainable development complemented by multi-stakeholder partnerships. In particular, enhance those partnerships that mobilize and share knowledge, expertise, technologies and financial resources to support the achievement of sustainable development goals in all countries, particularly developing countries

Sustainable Development Goals (SDGs)	Targets
	17.17 – Encourage and promote effective public, public-private, and civil society partnerships, building on the experience and resourcing strategies of partnerships Data, monitoring and accountability
	17.18 – By 2020, enhance capacity building support to developing countries, including for LDCs and SIDS, to increase significantly the availability of high-quality, timely and reliable data disaggregated by income, gender, age, race, ethnicity, migratory status, disability, geographic location and other characteristics relevant in national contexts”
	17.19 – By 2030, build on existing initiatives to develop measurements of progress on sustainable development that complement GDP, and support statistical capacity building in developing countries

